



PROPOSED BUDGET

FY 2013 - 2014

CITY OF ROWLETT

CITY OF ROWLETT
ANNUAL OPERATING BUDGET

FISCAL YEAR
OCTOBER 1, 2012 - SEPTEMBER 30, 2013

CITY COUNCIL

Todd Gottel, Mayor

Doug Phillips, Mayor Pro-Tem

Michael Gallops, Deputy Mayor Pro-Tem

Donna Davis, Councilmember

Ron Miller, Councilmember

Chris Kilgore, Councilmember

Carl Pankratz, Councilmember

CITY STAFF

Lynda Humble, City Manager

Brian Funderburk, Assistant City Manager

George Harris, Fire Chief

Kathy Freiheit, Library

Mike Brodnax, Police Chief

Shante Akafia, Human Resources

Jim Proce, Public Works

Jermel Stevenson, Parks

Jim Grabenhorst, Econ Development

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FY 2013-14
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Rowlett
T E X A S

The logo features the word "Rowlett" in a dark green, elegant cursive script. A thick, dark red swoosh underline starts under the 'o' and extends to the right, ending under the 'S'. Below the swoosh, the word "TEXAS" is written in a dark green, all-caps, serif font.



TO: Honorable Mayor and Councilmembers

FROM: Lynda K. Humble, City Manager

DATE: August 7, 2012

SUBJECT: Presentation of the FY2013 Operating Budget and FY2014 Planning Budget

This budget for Fiscal Year 2013 (“FY2013”) reflects the fourth (4th) budget that I have presented to you as City Manager. During my tenure as City Manager, the organization has worked very hard to fulfill its mission, which is:

“A citizen centered organization that provides great value to our citizens for their tax dollars.”

The organization, as a whole, prides itself on the great programs and services that we provide to our customers on a daily basis. Our citizens are paying on average \$81 less in taxes today than in 2007, yet are receiving a higher level of service. ***FY2013 will be the eighth (8th) straight year that Rowlett residents have been paying the same tax rate.*** This achievement is a testament to the great City of Rowlett employees, who truly make a difference in the lives of those we serve. We also recognize that providing great value to our citizens requires us to provide a high level of financial stewardship.

As was noted in the Council Budget Retreat held at the end of June, beginning in FY2013, the City has an opportunity to delay further service level adjustments until FY2015. Staff anticipates an ending reserve in FY2012 that will reach nearly 19%, nearly \$1.8 million above and beyond the 13% minimum requirement. As a result, staff is recommending providing raises in FY2013 and FY2014. As noted above, our employees provide a high level of service on a daily basis to our citizens. Non-public safety employees have not had a raise since 2008 with some public safety employees receiving a raise in 2009. Cost of living continues to rise in this challenging economy and a lack of salary increases is now a contributing factor for employees leaving the City of Rowlett to work in other cities. Raises in FY2013 and FY2014 are an important component to keeping quality employees, who are essential in our ability to provide great value

to our citizens for their tax dollars. Additional funding for non public safety vehicles and public amenities is also included in FY2013 and 2014.

This strategy provides a much needed “bridge” to FY2015, which is important for several reasons. First, President George Bush Turnpike (PGBT) and Dallas Area Rapid Transit (DART) light rail will both be completed by the beginning of FY2013 (December 1, 2012). Traffic patterns and volumes are expected to change in response to new transportation opportunities. In addition, economic development opportunities will also change due to the completion of Realize Rowlett 2020 that created the City’s vision and regulation plans for four (4) areas known as Downtown, Strategic Gateway, Healthy Living, and Woodside Living. Two of these areas have municipal management districts, which should aid in their development. Finally, the City will run out of the capital construction bonds issued in 2004-2007 making FY2015 a pivotal year for a possible general bond election. **Therefore, if we can use surplus operating funds to bridge this critical juncture, the City will have an opportunity to place its future squarely in the hands of its citizens without prematurely reducing services or making other short-term decisions.**

While staff has developed a two-year strategy that provides time to plan, residential housing values must stabilize to provide some level of certainty in the future. Rowlett’s consultants, Ricker+Cunningham have identified potential weaknesses in Rowlett’s market that may continue to inhibit Rowlett from rebounding at the same rate as other cities with more diverse housing and commercial base.

CHART 1

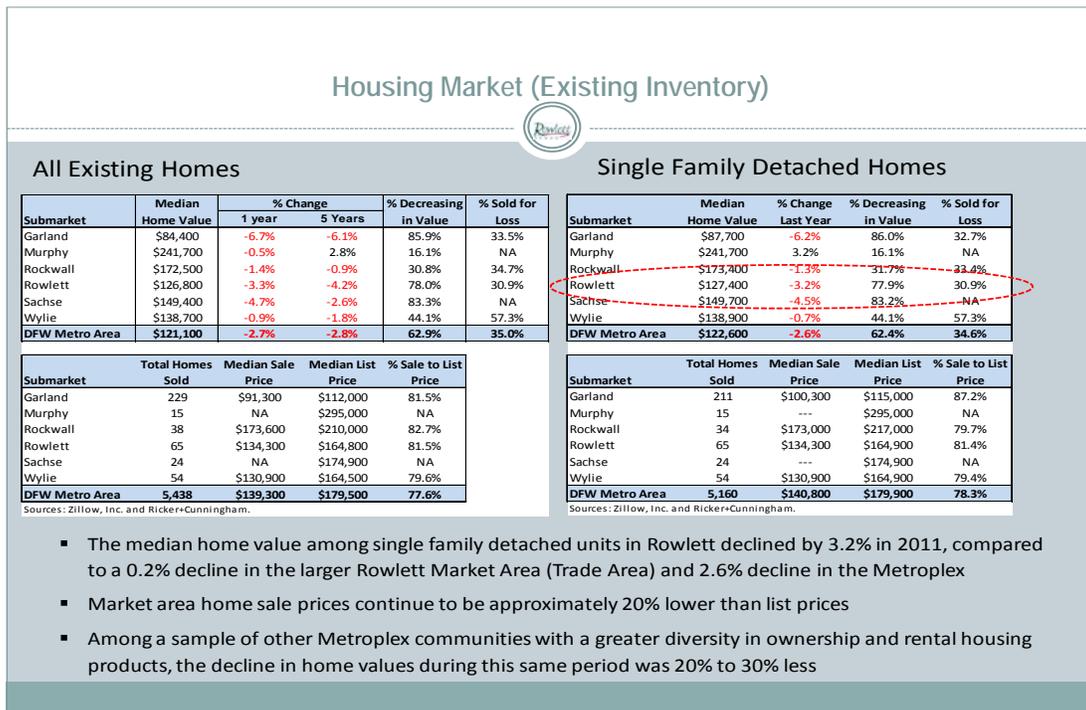


Chart 1 above reflects a slide presented by Ricker+Cunningham on April 23, 2012 as part of the economic analysis of Realize Rowlett 2020 – Phase II. It shows that the median home values in Rowlett declined 3.2% in 2011 compared to a smaller 0.2% decline in Rowlett’s trade area and a 2.6% decline in the Metroplex overall. In addition, 30.9% of these homes were sold for a loss.

The point to be made here is that Rowlett’s lack of diversity in the housing market may continue to drive a decline in both market and taxable value even at a time when value in the Metroplex, in general, increases. The next two charts show this trend in a different way. While Rowlett’s overall market value has declined 5.1% over the past four years (FY2010-FY2013), residential market values have declined at a faster rate of 5.6% and commercial market values are beginning to rebound.

CHART 2

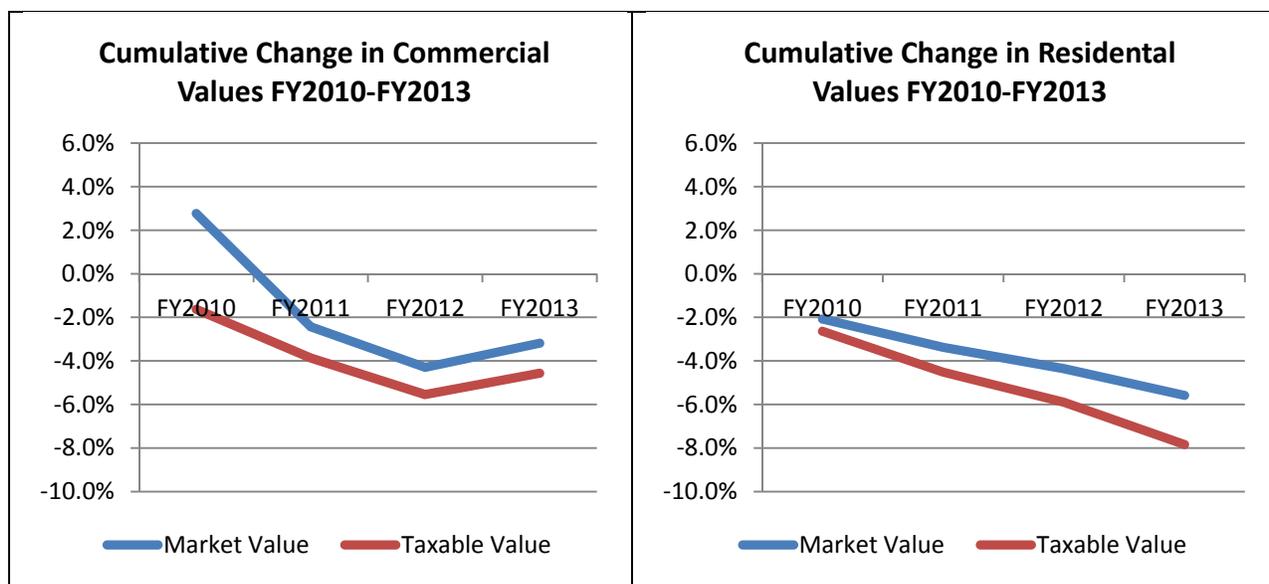
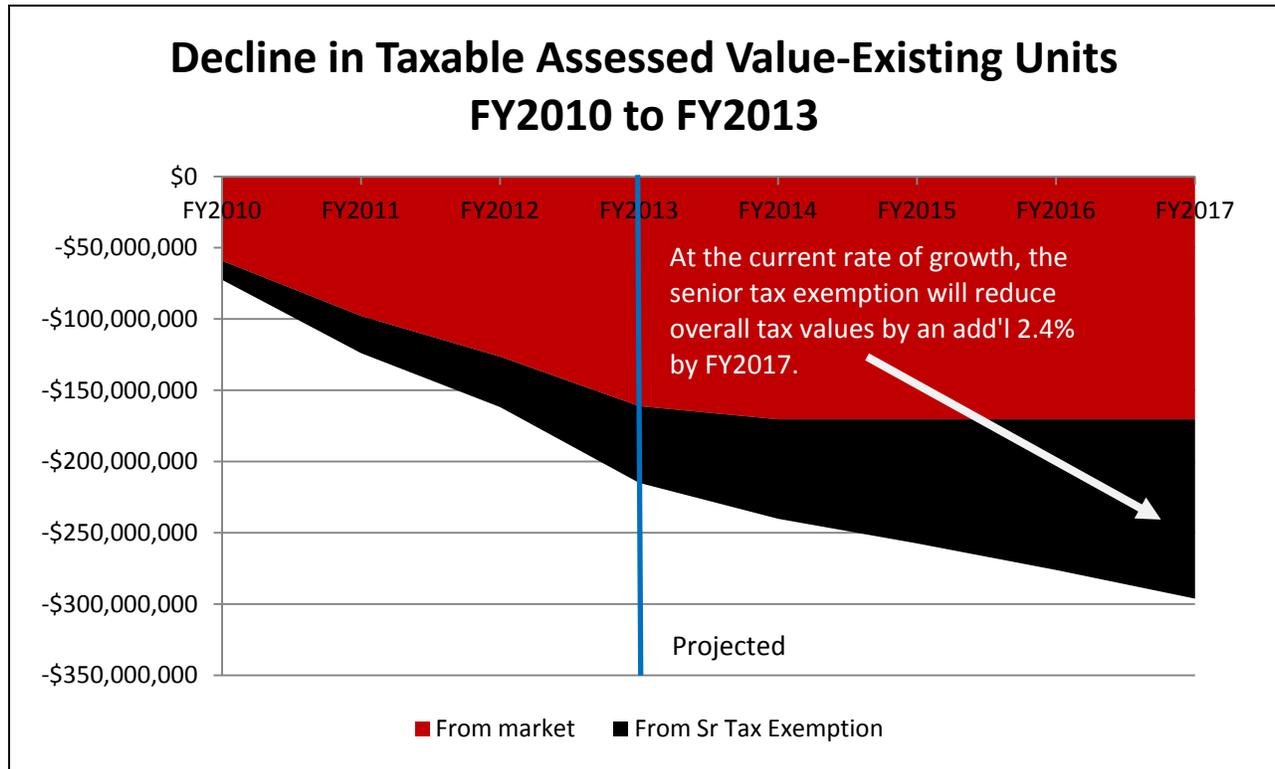


Chart 2 tells another story as well. While residential market values have declined 5.6% over the past four years, residential “taxable” values have declined even faster at 7.8%. This is for one reason – the number of seniors taking advantage of the senior tax exemption has increased by 770 residences or 35.2%, from 2,188 to 2,958, effectively taking \$53.8 million off of the tax roles at a time that overall market values were declining due to the economic downturn. Based on Rowlett’s tax exemption policy, each property owner who reaches the age of 65 receives an increase in their annual property tax exemption from the \$5,000 regular “homestead” exemption to a \$67,000 “senior” exemption, immediately reducing their annual tax payment by \$463. This lower amount then becomes permanent due to the senior tax freeze approved in 2004.

Chart 3 illustrates this issue in a different way. Overall taxable values for existing residential units over the past four years have declined 7.8%. Without the increase in the numbers of seniors taking advantage of the senior tax exemption, residential taxable values would have

declined only 5.6%. If the number of seniors increase at the rate of the past four years (i.e. 7.7%), the overall taxable value could decline another 2.4% even “if” overall, property tax values stabilized.

CHART 3

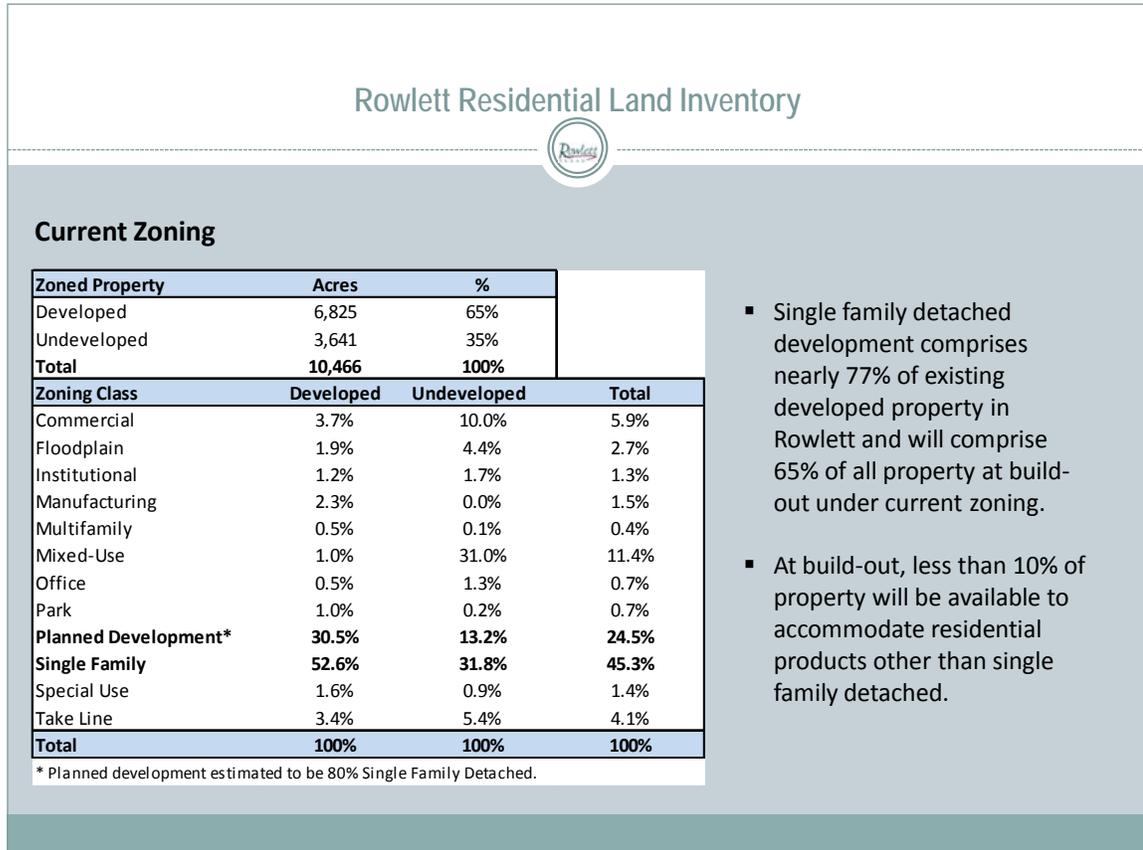


In order for Rowlett to financial improve in the future, it must address the issue of the community wide vision under Realize Rowlett 2020 and it must ask the question, “can we afford to offer the senior tax exemption at its current level of \$67,000”? Realize Rowlett provides a blueprint for our community to transform a predominantly single-family city into a diverse, vibrant, sustainable community. This includes all age groups to live, work and grow in a community that embraces its future.

To be clear, Rowlett does not have the remaining land to have the commercial tax base that some Metroplex cities have; in fact only 10% of the remaining developable land, as noted below in Chart 4, is zoned for commercial purposes such as retail, manufacturing, and office uses. However, Rowlett has its own sense of uniqueness that, combined with the advantages of Lake Ray Hubbard, PGBT and DART light-rail, can lead to a diversity that can be strategically planned. The City of Rowlett has waited 45 years for the opening of PGBT and 30 years for the opening of DART. We have all discussed the significance of the vision and what an amazing gift it is from our past, with the sole purpose to assist in diversifying our tax base. In truth, it has created an awesome responsibility that given Rowlett’s current build-out does not allow for “do-overs”. Therefore, we must make strategic decisions that ensure all future land is developed at

its highest and best use to ensure that we have maximized the City’s ability to achieve financial sustainability. We can be different and we must dare to be different.

CHART 4



Excerpt from R+C presentation dated 4-19-12

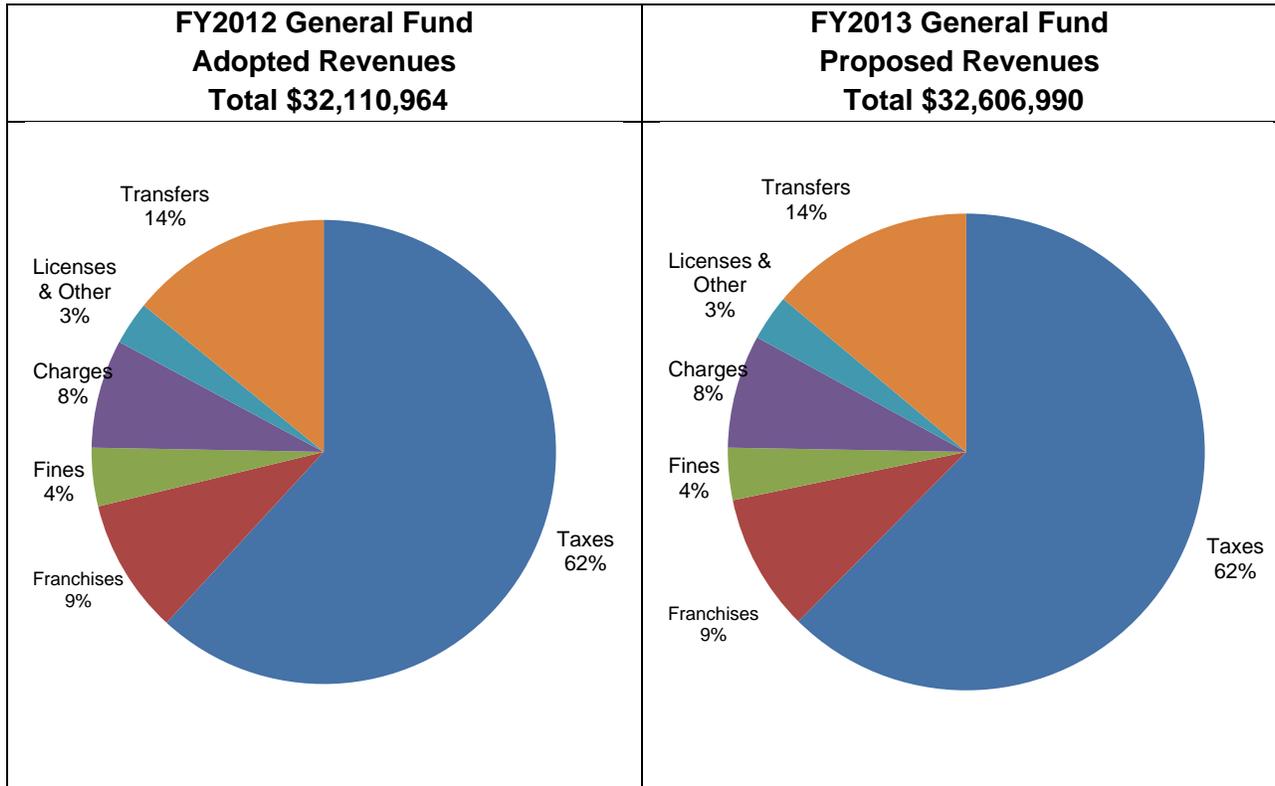
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WHERE DOES THE CITY’S MONEY COME FROM?

In order to make long-term strategic decisions about how the City of Rowlett must approach achieving financial sustainability, it is important to understand where the City’s money comes from.

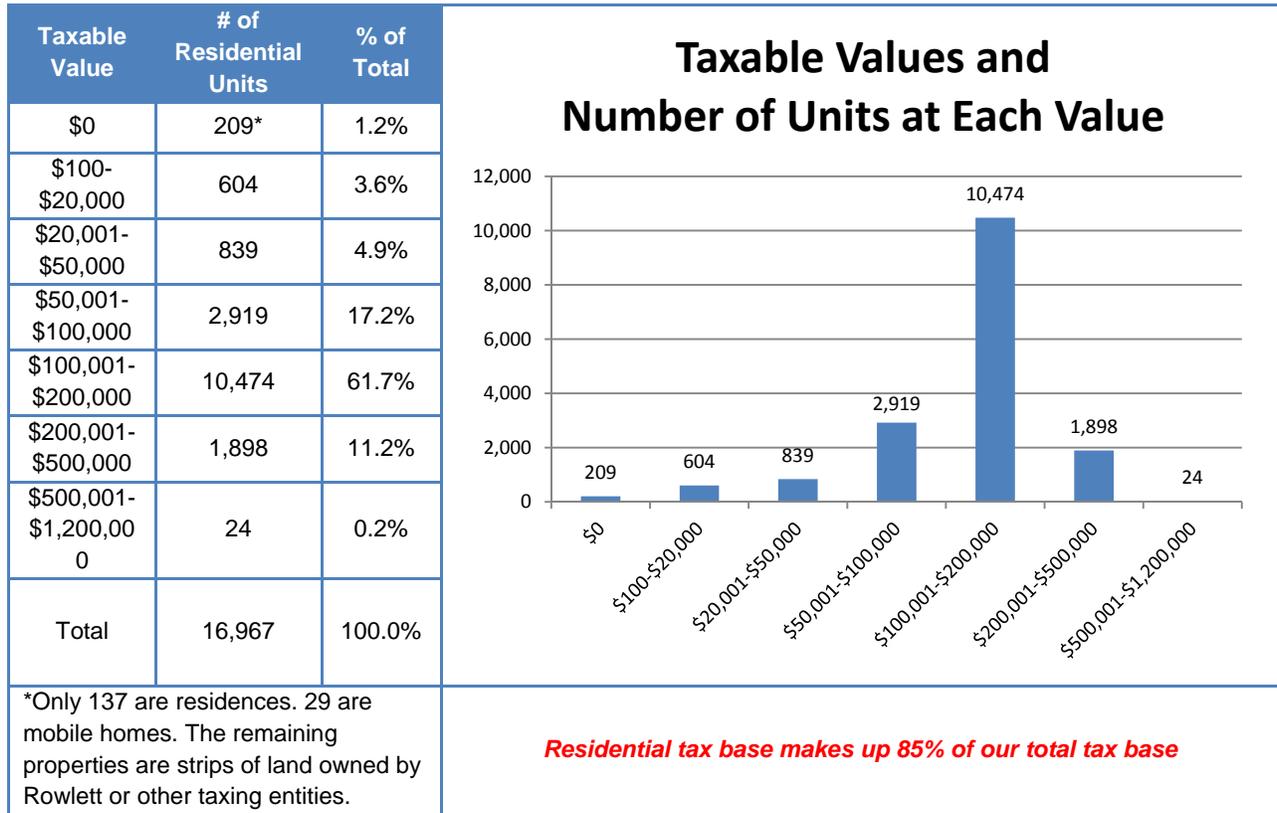
As you can see from Chart 5 below, the City of Rowlett’s predominate source of revenue is taxes. The 62% of revenue generated from taxes is made up of property tax, sales tax, and mixed beverage tax, with property tax representing 76% of this amount.

CHART 5



Currently, the City assesses just under \$0.75 per \$100 of valuation (\$0.7472). As noted above, the City of Rowlett's predominate source of revenue comes from property taxes, specifically residential homes. As noted below on Chart 6, 85% of Rowlett's tax base is residential with almost 62% of our homes valued between \$100,001 - \$200,000 and almost 27% valued at less than \$100,000.

CHART 6



In addition to property taxes, sales taxes are also included in the 62% revenue from taxes. The City of Rowlett allocates 1% of its 2% sales tax to pay for participation in DART. To generate the same sales tax revenue through property tax in FY2012, it takes \$0.14 per \$100 in value. In addition, the City of Rowlett offers a number of exemptions on property tax valuations, which are subtracted from the amount of taxes that Rowlett is eligible to collect but have elected not to collect. As shown on Chart 7 below, those exemptions equal \$0.12 per \$100 in value. **Therefore, \$0.26 of the \$0.75 cents per \$100 in value collected is used to offset Rowlett’s portion of allocated sales tax and property tax revenues that are used for other purposes, specifically the Senior Tax Freeze, Regular Homestead Exemption, Over 65 & Disabled Exemption and DART Property Tax Equivalent.**

CHART 7

Breakdown of the FY2012 Rowlett Property Tax Rate with Equivalent Tax Rate

Descriptor	FY2012 Tax Rate Breakdown (per \$100 Tax Value)	Modification Potential
Debt Service (I&S)	\$0.26	n/a
Operations (O&M)	\$0.23	Inc. of more than 8% is subject to rollback
DART Property Tax Equivalent	\$0.14	Created by voters; due to debt sold by DART w/our tax base, it would be years before Rowlett could legally get out of the contract.
Senior Tax Freeze Tax Equivalent	\$0.05	Cannot be rescinded per Texas Constitution.
Regular Homestead Tax Equivalent (currently @ 1% of Tax Value/max \$5k)	\$0.02	Can be modified or repealed.
Over 65/Disabled Tax Equivalent (currently @ \$67k)	\$0.05	Can be modified or repealed.
Total	\$0.75	
All categories shaded in yellow make up the Operations & Maintenance ("O&M") portion of the tax rate which is reflected in the General Fund.		
The revenue value of DART and the tax exemptions equals \$8.0 million annually.		

WHERE DOES THE CITY SPEND ITS MONEY?

The City of Rowlett is a service organization whose only "product" is providing service to its citizens. Approximately 66% of the \$.07472 per \$100 assessed value tax rate is allocated to operations and maintenance (O&M). O&M is the portion of the tax rate that goes into the General Fund to fund the general operations of the City. As shown below in Chart 8, the largest operational allocations go to Police at 22% and Fire at 16%. Support, which is allocated 8%, includes Finance, Municipal Court, Informational Technology, Fleet, Building Maintenance, etc. Administration, which is allocated 2%, includes City Council, City Manager's Office, and City Secretary's Office. The remaining 34% of the tax rate is allocated to debt payments for all general obligation debt and certificates of obligations debt issued on behalf of the City, which are paid through an interest and sinking fund (I&S).

CHART 8

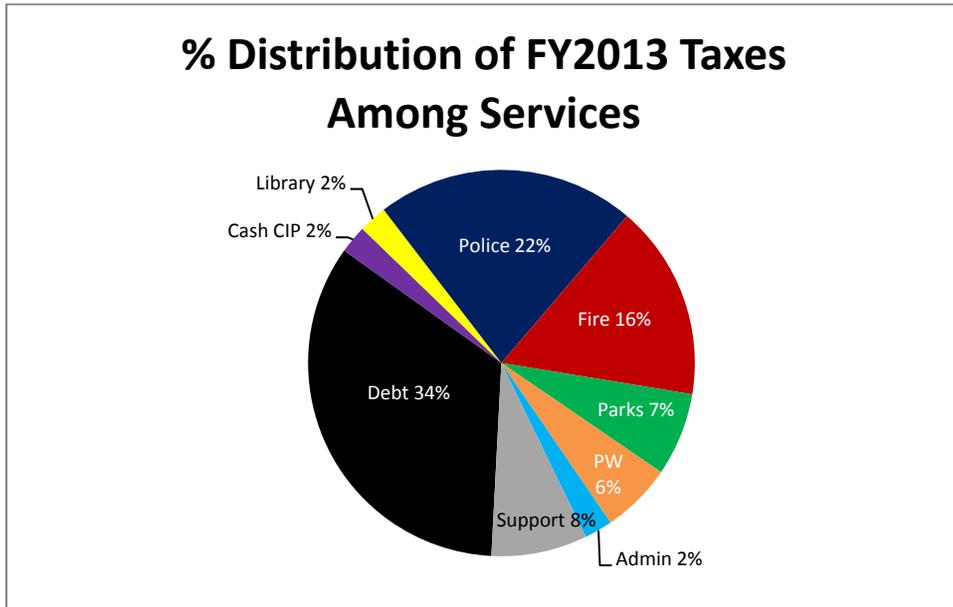


Chart 9 below shows the impact of multiple years of declining property tax valuations. The average taxable home value has decreased by \$14,146 since 2007, resulting in citizens paying on average \$106 less in property taxes per year for essentially the same services.

CHART 9

Impact of Declining Rowlett Tax Valuations (Source: Dallas County Appraisal District)							
	2007	2008	2009	2010	2011	2012	2013
Average Taxable Home Value	\$149,231	\$148,783	\$143,507	\$140,502	\$140,048	\$138,440	\$135,085
City Paid Taxes	\$1,115	\$1,112	\$1,073	\$1,050	\$1,046	\$1,034	\$1,009
<i>Rowlett residents are paying an average of \$106 less per year in property taxes today than just 6 years ago.</i>							

Many citizens believe that all of the taxes paid to the Dallas County Tax Assessor at the end of each year are paid to the City of Rowlett. As shown in Chart 9 above, the City of Rowlett actually receives a small portion of the taxes paid, totaling 28.5%, based on the average taxable home value. The largest recipient of the taxes paid is Garland Independent School District, receiving nearly half of the total (47.8%).

CHART 10

Taxing Entity	Projected 2011-2012 Tax Rate*	Percent of Total Tax Bill	<i>The City's tax rate comprises only a small portion (28.6%) of the total property tax bill. Other taxing entities make up the majority of the tax bill each year.</i>
Garland ISD	\$1.2533	47.9%	
City of Rowlett	\$0.7471	28.6%	
Parkland Hospital	\$0.2710	10.4%	
Dallas County	\$0.2431	9.3%	
Dallas County Community College	\$0.0997	3.8%	

**Source: Dallas County Appraisal District.*

HOW IS THE CITY OF ROWLETT GOING TO ACHIEVE SUSTAINABILITY?

Because the City's revenues are shrinking and expenditures continue to rise, it is important for the City to find the appropriate balance between services offered and the City's ability to pay for those services in order to achieve sustainability. Not only does Rowlett need the appropriate level of employees to provide these services, but our employees must have the right tools, such as equipment and technology, to provide those services. In order to achieve sustainability in future years, this could mean service reductions to Rowlett citizens, additional reduction in force, and changes to benefits offered to employees. Decisions made today impact tomorrow's ability to pay and must be made with the definition of sustainability in mind. As recognized in FY2011, because economic conditions are likely to be challenging for the next five years or so, it is important to continue to make decisions utilizing a multi-year plan that addresses the City's current and future needs and the ability to fund those decisions currently and in the future.

Each year, the majority of the budget development process occurs in the spring and summer. Chart 11 below shows what the national, state, and local economic challenges were during the time of the budget development process for FY2010 through FY2012. This information is helpful to provide the significance of the times because historical trend, whether for revenue or expenditures, become significantly unreliable in times of significant economic turmoil for purposes of projecting and forecasting the future.

CHART 11

A Look Back in Time

2009	2010	2011
Lynda Humble was hired as City Manager on Jan. 20 th	Economists suggest we are in “new normal”	U.S. Government received a downgraded credit rating
Loss of 598,000 jobs nationally in January	Continued volatility in the stock market	European governments
National unemployment rose 70.2% from June 2008 to June 2009	National unemployment stabilized over 9%	National unemployment continued to be above 9%
TX unemployment rose 56.9% from June 2008 to June 2009	State unemployment stabilized over 8%	State unemployment continued to be above 8%
TARP pledged \$700 Billion in bailout funds to Chrysler, AIG, Bank of America, etc.	European governments were having significant financial challenges as well	European governments continued to have significant financial challenges
Significant decline in housing market and sales	Significant decline continued in housing market and sales	Decline in housing market and sales continued

In spite of the economic challenges listed above in Chart 11, it is worth noting several examples that the organization has taken in managing its personnel expenditures, which is the single largest expenditure category, toward achieving financial sustainability. Chart 12, as shown below, outlines a summary of these measures along with a summary of the local challenges facing the City of Rowlett. It is worth noting again that property tax valuations have declined a total of 7.2% since FY2009, which represents an overall decline of \$1.8 million in revenue to the General Fund. Further decline is expected in FY2013 with the additional decline of 1.5% in property tax valuations. This decline explains why residents are paying on average \$106 less in taxes that they were in 2007. In addition, the City of Rowlett has maintained the same tax rate for eight (8) straight years in spite of the economic decline, while maintaining and/or improving service levels. As noted above, “doing more with less and working smarter not harder” truly has become an organizational way of life. Given the number of positions impacted in recent years through multiple reductions-in-force, the City now has equivalent employment levels to those found in FY2003, a decade ago, even though Rowlett has grown in its number of citizens and increased demands for services.

CHART 12

Summary of Financial Sustainability Challenges & Measures		
FY 2010	FY 2011	FY 2012
5 th Straight Year with Same Tax Rate	6 th Straight Year with Same Tax Rate	7 th Straight Year with Same Tax Rate
Property Tax Valuations Decreased 2.5%	Property Tax Valuations Decreased 2.0%	Property Tax Valuations Decreased 1.5%
Reduced FTE by 13	Reduced FTE by 7.25	Reduced FTE by 5.25
Health Insurance increased 18%	Health Insurance increased 7.4%	Health Insurance increased 6.8%
TMRS increased 1.01%	TMRS increase 0.04%	TMRS decrease 0.26%
No Employee Raises	No Employee Raises	No Employee Raises

Doing more with less and working smarter not harder has become an organizational way of life!

The City of Rowlett is a service organization whose greatest resource is its employees. Personnel costs including salary and benefits comprise 70% of all expenditures. One of the ways the City has managed these costs was to create a rolling five (5) year Employee Benefits Strategy in FY2011. The City funded a partially self-insured Employee Health Benefits Fund and developed a culture focused on wellness and helping employees become better educated consumers of their healthcare. Prior to FY2011, the City would annually receive insurance increases ranging from 20% – 45%, which caused the organization to react by annually re-bidding healthcare and reducing employee insurance coverage. As noted above in Chart 12, health insurance increased 7.4% in FY2011, increased 6.8% in FY2012, and will increase 10.5% in FY2013, which is at or below the insurance industry’s annual market trend. FY2013 will represent the 3rd year with the same insurance provider, Aetna. Because employees equally share in the increased cost of healthcare, the great results show the high level of commitment that employees have shown to better manage healthcare costs.

Another way the City has managed its personnel costs was to resolve the unfunded liability associated with its employees’ retirement through Texas Municipal Retirement System (TMRS) in FY2011. **By making plan changes to TMRS effective January 1, 2012, the City’s fully funds its annual obligations.** As noted in a 2011 presentation to the City Council, only two cities have lower employee costs related to retirement benefits than the City of Rowlett. The City of Rowlett does not participate in Social Security. Therefore, TMRS is the only retirement benefit provided to its employees.

As previously noted in the opening of this memorandum, staff has developed a much needed “bridge” to FY2015, in order to provide time for economic development to begin to occur as a result of the opening of PGBT and DART and the completion of Realize Rowlett 2020. In addition, the City will run out of the capital construction bonds issued in 2004-2007 making FY2015 a pivotal year for a possible general bond election. Therefore, if we can use surplus operating funds to bridge this critical juncture, the City will have an opportunity to place its future squarely in the hands of its citizens without prematurely reducing services or making other short-term decisions.

WHAT ARE THE CHALLENGES FACING US AS A CITY IN THE NEXT FIVE YEARS TO PROVIDE SUSTAINABILITY AND WHAT IS THE PLAN TO ADDRESS THESE CHALLENGES?

As a part of our Five (5) Year Financial Strategy to achieve sustainability, staff continues to focus on five (5) critical guiding principles in working toward sustainability. It is important to state these principles again this year because all are important cornerstones in achieving a successful multi-year plan.

1. Develop a core motivated workforce that is excited about providing the “right” programs and services to our citizens. The City of Rowlett is a service organization. We make nothing and have nothing to sell other than our service. Our employees are critical to providing a high level of service. It is said that there is a direct correlation between how employees are valued and how they treat their customers.
2. Evaluate annually services offered to ensure best value. Often cities begin offering programs and/or services and never stop to evaluate what is the real benefit of this program to determine whether or not the programs represent the best value of available programming dollars. Therefore, we will continue to conduct cost versus benefit analysis on our programs asking the following questions:
 - Do these programs/services really provide a benefit to our citizens which can be clearly defined?
 - If yes, does the time and resources allocated to these programs/services benefit an appropriate number of our citizens based on the amount of investment?
 - If not, we will quit providing this program or service.
 - Are we the appropriate venue to provide these programs/services?
 - If not, is managed competition, outsourcing, or regionalism a better approach?
3. Utilize technology effectively to work smarter not harder.
4. Maintain appropriate financial reserves and continue fiscal discipline to manage the peaks and mitigate the valleys of economic change.
5. Look Forward. Provide Now. Endure.

These guiding principles have already shown to be important as outlined above the strides the organization has made in achieving a level of sustainability.

FIVE (5) YEAR FINANCIAL MODEL

Planning for the Future

The City of Rowlett's significant dependence on residential property taxes as its primary source of revenue requires us to make long-term decisions regarding how limited resources are allocated in future years. The housing market is not likely to rebound quickly so offsetting lost revenue from reduced property tax valuations of \$243.5 million will take years. Knowing that our current situation is our future situation for at least the next few years, financial decisions must be made with sustainability in mind as noted throughout this memorandum. Any change must be viewed as permanent. To this point, this memorandum has identified where the City's money comes from; how the City spends its money; and defined the need for sustainability and the associated challenges to provide the necessary framework to understand future challenges regarding revenues and expenditures included in the five (5) year financial model.

As previously noted, this five year financial planning model allows us to see how the decisions we make today will impact our future. In most cases the model won't change the decisions we make today but will allow us to see their future impact. Identifying these impacts today provides opportunities for strategic planning rather than encountering "unintended consequences" of today's decisions in the future.

Assumptions must be made in any financial model projecting what future conditions will most likely be. Assumptions will be refined on a regular basis to ensure the most accurate forecast is given based on current relevant data. Notable assumptions in this financial model include:

- Maintains a minimum 13% reserve in all five years;
- Uses surplus above 13% reserve requirement for the two year period FY2013-FY2014 to balance budget and provide consistent service levels;
- Assumes an additional decline of 1.5% in taxable assessed value in FY2013, 1.0% in FY2014, and remaining flat in FY2015 through FY2017; however, adds \$3.6 million in freed up debt capacity for operational purposes and anticipates an additional \$1.1 million in property tax revenues from new construction;
- Assumes sales tax will grow approximately 1%-2% from ongoing activity now that the President George Bush Turnpike is open and anticipates an additional \$0.8 million in sales tax revenues from new construction;
- Provides a 3% raise in FY2013 and FY2014 beginning on April 1st of each year;
- Retirement benefit costs decline slightly in FY2013 due to changes made in the prior year and grow in accordance with the proposed raises in FY2013 and FY2014;
- Increases employee health benefit costs 10.5% in FY2013 and 10% each year thereafter;

- Continues existing cost containment measures keep supplies and purchased services at or below inflation, approximately 2% - 3%;
- Includes 6 police cars and leases for 4 fire trucks and 3 ambulances built in every year; and
- Lease payments for key technology previously paid by the Innovations Fund are built in every year.

CHART 13

SUMMARY OF FIVE YEAR FINANCIAL MODEL FOR THE GENERAL FUND						
	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017
Beg Reserve	\$6,087,715	\$5,889,242	\$5,768,664	\$4,489,331	\$4,228,559	\$4,383,677
Total Resources	32,267,287	32,606,990	32,831,442	33,507,098	34,213,585	34,991,773
Total Uses	32,465,760	32,727,568	34,110,775	33,767,870	34,158,466	34,887,014
End Reserve	\$5,889,242	\$5,768,664	\$4,489,331	\$4,228,559	\$4,383,677	\$4,388,437
% Surplus	18.9%	18.3%	13.6%	13.0%	13.0%	13.0%
Future adjustments that may be necessary to meet reserve requirement if revenues do not increase.				\$1,075,000	\$900,000	\$675,000
Equivalent tax rate (in cents per \$100 taxable assessed value)				3.4	2.9	2.2
Why are Fiscal Years 2015-2017 shaded?						
The City of Rowlett has a lot of moving pieces in evaluating the future. The national economy certainly is at the top of the list; however, the impact PGBT and DART will have on Rowlett is still undetermined and the timing with which new developments will be added will take time to mature and understand.						

From a sustainability perspective, it is important to underscore that with the exception of 6 police cars each year and the leases for the fire trucks and ambulances totaling \$2.6 million, the proposed five (5) year model, as noted in Chart 13 above, does not include permanent replacement funding for non public safety equipment over the next five (5) years nor any additional funding required for maintenance of facilities, parks, or medians. In addition, compensation is addressed only in the first two years.

However, the strategies embodied in the financial model does make inroads on some of our more significant challenges. For example, \$250,000 is included in FY2014 to replace some of the worst of the non public safety vehicles. In addition, both FY2013 and FY2014 includes \$100,000 in each year for public amenities to address safety and eyesore issues in our parks and athletic fields. Finally, 3% raises are provided in FY2013 and FY2014 beginning in April 1st of each year. Raises are problematic when there is nearly a 1 to 1 correlation between the amount of salary and benefits paid and amount received from annual property taxes when those taxes are flat and/or decreasing.

In preparing the budget for FY2011, staff developed a strategy to permanently increase the minimum required reserve in the General Fund from 10% to 13% and has used those funds to

“bridge” the gap between today’s economic activity and our future with Realize Rowlett 2020. There were a number of factors compelling those changes but even through extraordinary times, the General Fund has proven relatively resilient given the stability of its sales tax base and high number of residential properties.

For FY2013, the City has an opportunity to push off further service level adjustments to FY2015. Staff anticipates an ending reserve in FY2012 that will reach nearly 19%, nearly \$1.8 million above and beyond the 13% minimum requirement. As a result, staff has recommended providing raises in FY2013 and FY2014 and additional funding for non public safety vehicles and public amenities. This strategy provides important “bridge” to FY2015.

As previously noted in the opening of this memorandum, staff has developed a much needed “bridge” to FY2015, in order to provide time for economic development to begin to occur as a result of the opening of PGBT and DART and the completion of Realize Rowlett 2020. In addition, the City will run out of the capital construction bonds issued in 2004-2007 making FY2015 a pivotal year for a possible general bond election. Therefore, if we can use surplus operating funds to bridge this critical juncture, the City will have an opportunity to place its future squarely in the hands of its citizens without prematurely reducing services or making other short-term decisions.

While staff has developed a two-year strategy that provides time to plan, residential housing values must stabilize to provide some level of certainty in the future. Rowlett’s consultants, Ricker+Cunningham have identified potential weaknesses in Rowlett’s market that may continue to inhibit Rowlett from rebounding at the same rate as other cities with more diverse housing and commercial base.

CHART 14

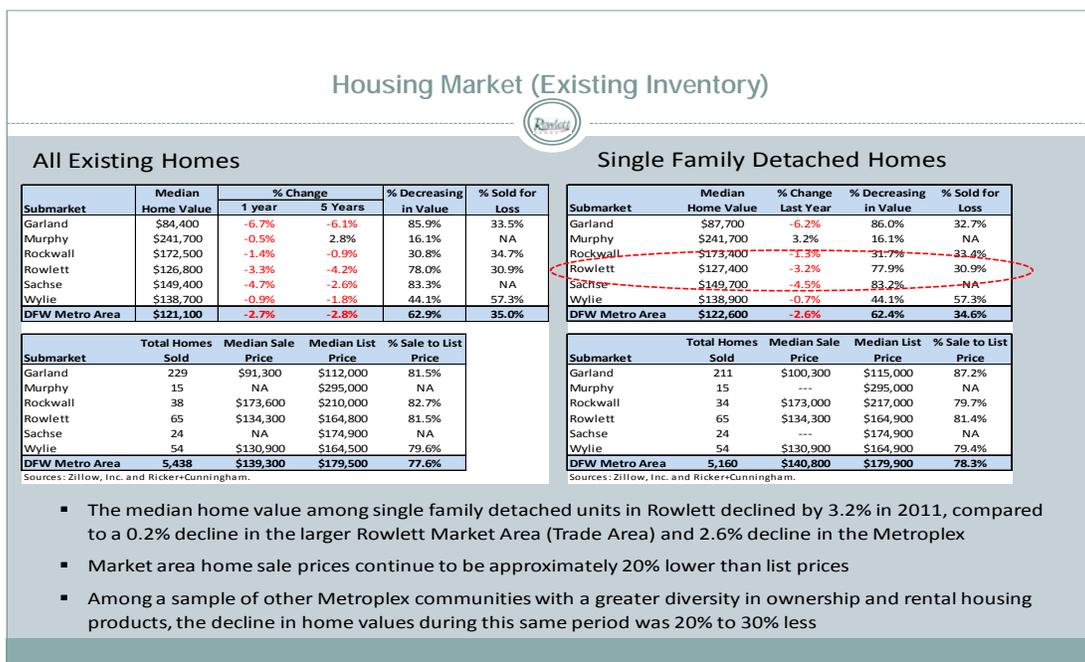


Chart 14 above reflects a slide presented by Ricker+Cunningham on April 23, 2012 as part of the economic analysis of Realize Rowlett 2020 – Phase II. It shows that the median home values in Rowlett declined 3.2% in 2011 compared to a smaller 0.2% decline in Rowlett’s trade area and a 2.6% decline in the Metroplex overall. In addition, 30.9% of these homes were sold for a loss.

The point to be made here is that Rowlett’s lack of diversity in the housing market may continue to drive a decline in both market and taxable value even at a time when value in the metroplex, in general, increases. The next two charts show this trend in a different way. While Rowlett’s overall market value has declined 5.1% over the past four years (FY2010-FY2013), residential market values have declined at a faster rate of 5.6% and commercial market values are beginning to rebound.

CHART 15

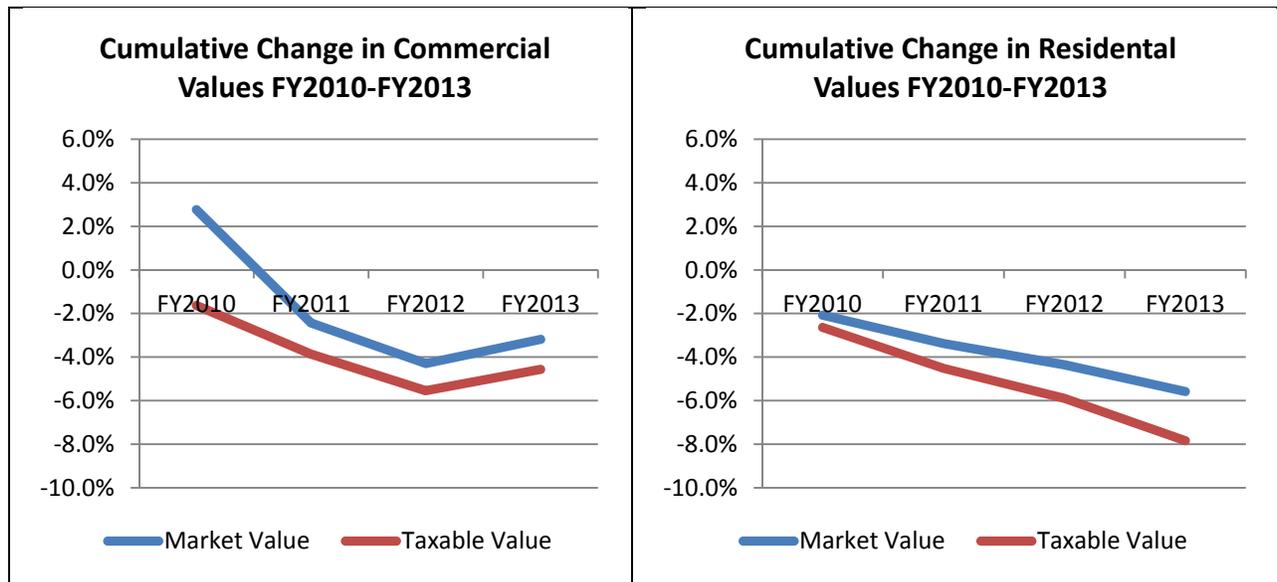
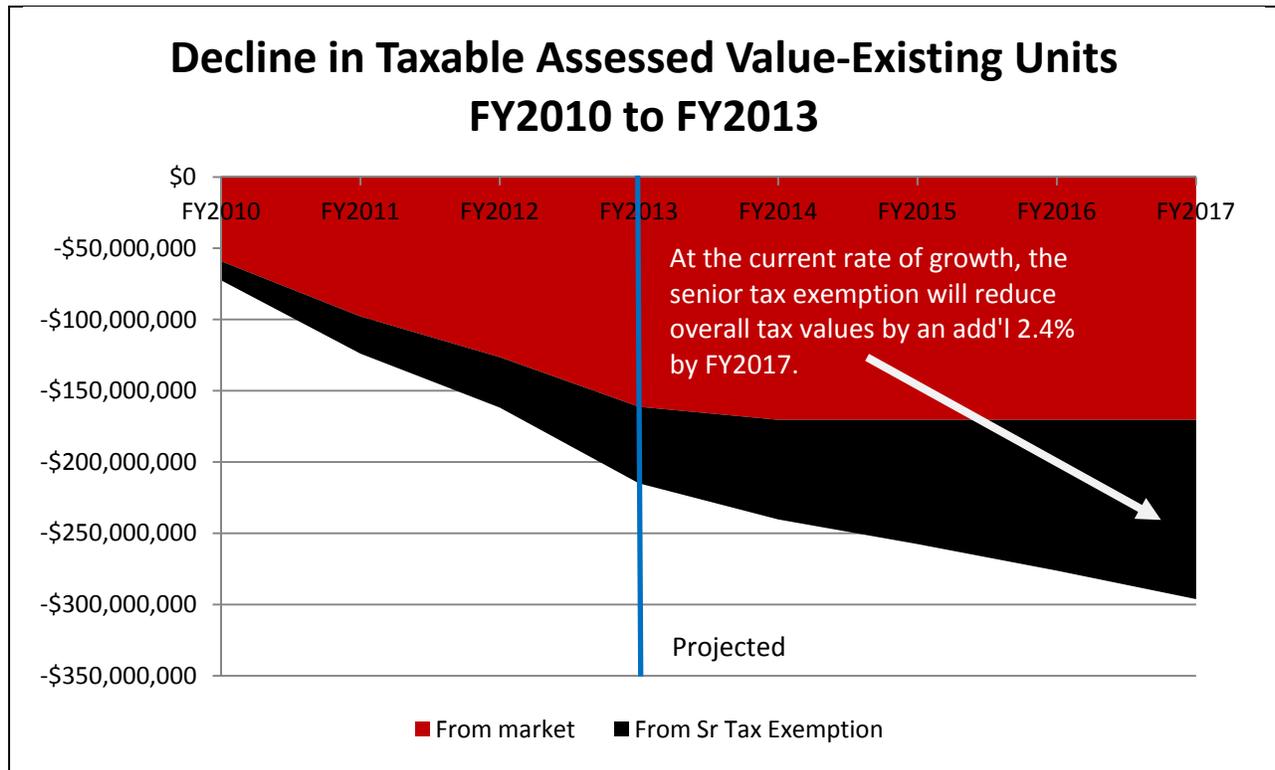


Chart 15 tells another story as well. While residential market values have declined 5.6% over the past four years, residential “taxable” values have declined even faster at 7.8%. This is for one reason – the number of seniors taking advantage of the senior tax exemption has increased by 770 residences or 35.2%, from 2,188 to 2,958, effectively taking \$53.8 million off of the tax roles at a time that overall market values were declining due to the economic downturn. Based on Rowlett’s tax exemption policy, each property owner who reaches the age of 65 receives an increase in their annual property tax exemption from the \$5,000 regular “homestead” exemption to a \$67,000 “senior” exemption, immediately reducing their annual tax payment by \$463. This lower amount then becomes permanent due to the senior tax freeze approved in 2004.

Chart 16 illustrates this issue in a different way. Overall taxable values for existing residential units over the past four years have declined 7.8%. Without the increase in the numbers of seniors taking advantage of the senior tax exemption, residential taxable values would have

declined only 5.6%. If the number of seniors increase at the rate of the past four years (i.e. 7.7%), the overall taxable value could decline another 2.4% even “if” overall, property tax values stabilized.

CHART 16



In order for Rowlett to financial improve in the future, it must address the issue of the community wide vision under Realize Rowlett 2020 and it must ask the question, “can we afford to offer the senior tax exemption at its current level of \$67,000”? Realize Rowlett provides a blueprint for our community to transform a predominantly single-family city into a diverse, vibrant, sustainable community. This includes all age groups to live, work and grow in a community that embraces its future.

To be clear, Rowlett does not have the remaining land to have the commercial tax base that some metroplex cities have; however, Rowlett has its own sense of uniqueness that, combined with the advantages of Lake Ray Hubbard, PGBT and DART light-rail, can lead to a diversity that can be strategically planned. We can be different and we must dare to be different.

FY2013 BUDGET OVERVIEW

FY2013 represents the third year of implementation of a Five (5) Year Sustainability Financial Plan. All decisions regarding revenue projections follow the same fiscally conservative approach that was utilized in the development of the FY2011 and FY 2012 budgets. Expenditures were evaluated based from the perspective of organizational sustainability.

For the **eighth** consecutive year, the property tax rate will be unchanged at \$0.747173 per \$100 assessed valuation. Accommodating a flat tax rate was a significant challenge given an additional 1.5% reduction in taxable property values, which came on the heels of a 2.5% reduction in FY2010, a 2.0% reduction in FY2011, and a 1.5% reduction in FY2012. As a result, the total FY2013 Proposed Budget is \$82,824,405. This is an increase of \$2,555,809 or 3.2% compared to the FY2012 Approved Budget of \$80,268,596. There are three key reasons for the increase as follows:

- Personnel costs will increase \$161,143 due to a 10.5% increase in health insurance effective October 1, 2012 and a 3% salary increase for city employees effective April 1, 2013.
- The cost of water acquisition from North Texas Municipal Water District will increase 15.1% or \$717,454 due to cost increases passed on by NTMWD as a result of the zebra mussel problem in Lake Lavon.
- Capital maintenance in the Utility Fund has been increased by \$2,250,000 to address serious deficiencies in the City's water and sewer infrastructure. \$2,000,000 of this increase is proposed to be passed on to customers.

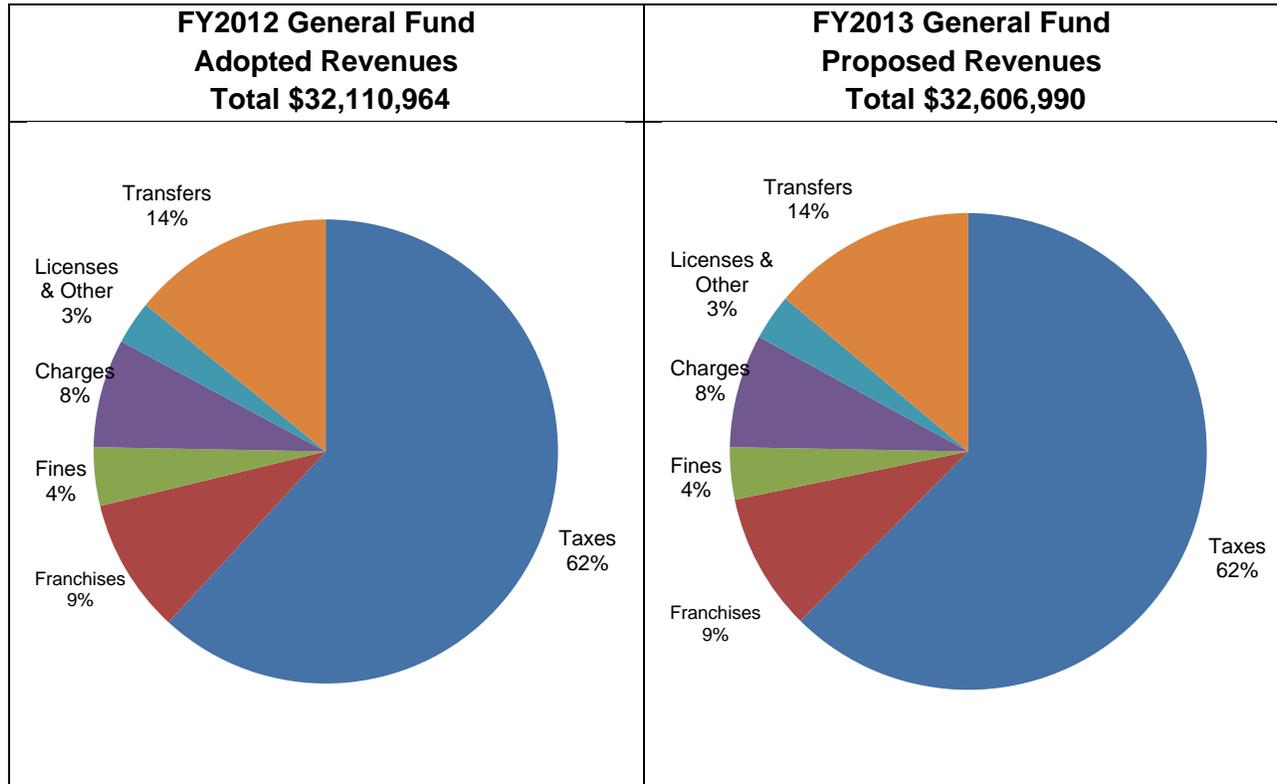
Details concerning the major components of the decrease and other changes are explained in the individual fund narratives immediately following. In total, a net increase of 0.50 Full-time Equivalent positions (FTE's) across all funds are included in FY2013. Details regarding position additions and other changes are also included within the following fund overview.

GENERAL FUND

Revenues

Overall, revenues in the General Fund are projected to be \$32,606,990 in FY2013. This is a projected increase of \$496,026 or 1.5% when compared to the adopted FY2012 budget of \$32,110,964. Current economic conditions, as outlined at the beginning of this memorandum, have had a negative impact on the City's ability to generate revenue. However, an increase in sales taxes (due in part to the opening of the President George Bush Turnpike) and availability of property tax revenues from freed up debt service have more than offset the decrease in taxable valuation. An explanation by category is provided below of the anticipated revenues and an explanation regarding these projections.

CHART 17



Tax Revenues

This category, as shown in Chart 17 above, includes property taxes, sales taxes, and mixed beverage taxes. Overall, tax revenues are projected to increase \$434,608 or 2.2% from \$19,854,631 in FY2012 to \$20,289,239 in FY2013. Ad valorem (property) taxes are the largest single revenue source for the City. The biggest challenge over the next couple of years is predicting where and when the total taxable assessed values will bottom out. Property values in FY2014 are now projected to decline an additional 1.0% but FY2015 and years beyond remain uncertain.

Based on the projected assessed value provided by the Dallas Central Appraisal District and the Rockwall Central Appraisal District, the taxable assessed valuation for FY2013 will decrease \$47.0 million or 1.5%, from \$3.17 billion in FY2012 to \$3.12 billion in FY2013. Chart 18 provides a breakdown as follows:

CHART 18

Breakdown of Certified Tax Values	FY2012 (,000s)	FY2013 (,000s)	\$ Change	% Change
Residential	\$2,579,834	\$2,526,652	\$(53,182)	-2.1%
Commercial	592,066	598,190	6,124	1.0%
Total Taxable Values	\$3,171,900	\$3,124,842	\$(47,058)	-1.5%

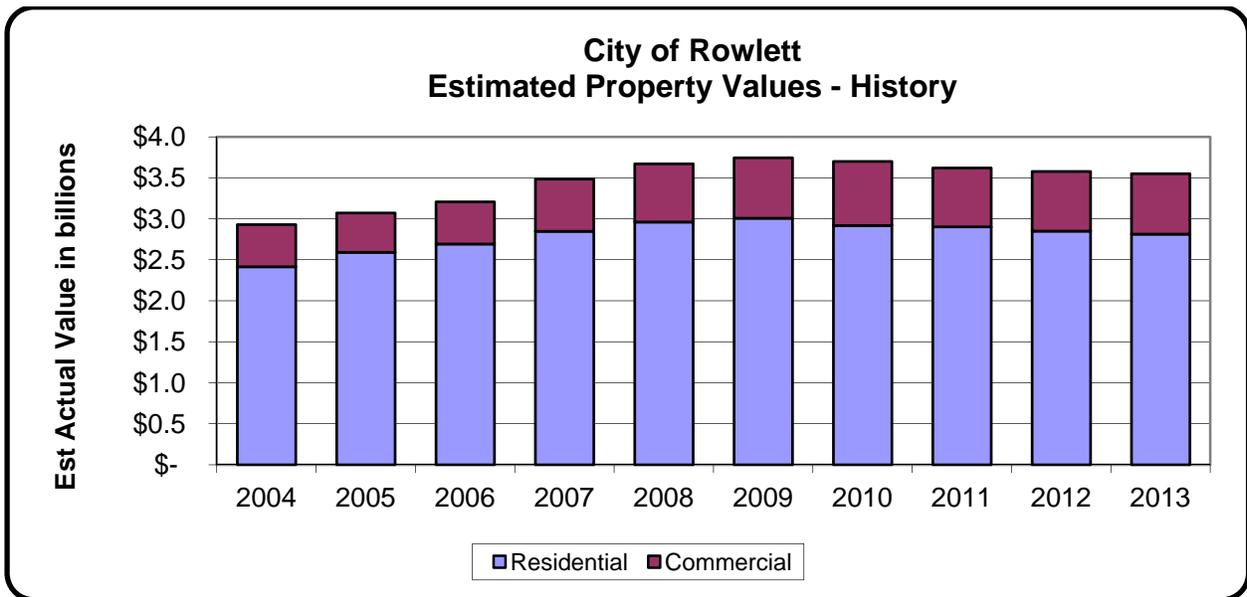
Chart 19 below illustrates the estimated market value and taxable assessed value experienced by the City of Rowlett over the past ten years and projected for FY2013 based on the estimated certified values.

CHART 19

HISTORY OF TAX VALUES (,000s)					
Year	Estimated Market Values			Less: Exemptions	Taxable Assessed Value
	Residential	Commercial	Total		
2004	2,415,871	513,884	2,929,755	(245,362)	2,684,393
2005	2,591,155	479,484	3,070,639	(199,815)	2,870,824
2006	2,692,224	514,579	3,206,803	(224,441)	2,982,362
2007	2,848,863	635,390	3,484,253	(342,854)	3,141,399
2008	2,961,439	708,959	3,670,398	(361,998)	3,308,400
2009	2,980,182	760,598	3,740,780	(372,401)	3,368,379
2010	2,918,386	781,622	3,700,008	(414,295)	3,285,713
2011	2,901,798	719,781	3,621,579	(401,314)	3,220,265
2012	2,850,329	727,932	3,578,261	(406,361)	3,171,900
2013	2,813,783	736,381	3,550,164	(425,321)	3,124,842

Chart 20 below illustrates the actual history of estimated property values experienced by the City of Rowlett over the past ten years.

CHART 20



The ad valorem tax rate is split between the General Fund and the General Debt Service Fund. In addition, prior to FY2013, a portion was also shared with the Tax Increment Financing District Fund based on incremental increases since 2002; however, in June 2012, the City eliminated its participation rate, in effect zeroing out its contribution to the TIF Fund. The General Obligation Debt rate is established at a level that will provide for the principal and interest on the City's debt each year. Chart 21 below provides a ten year comparison of the tax rate split between operations and debt service.

It is notable that since FY2009, taxable assessed values have decreased \$243.5 million or 7.2% of our total value. This has resulted in a loss of revenues of \$1.8 million, all of which has previously been absorbed by the General Fund, resulting in budget cuts affecting the number of employees, benefit offerings, and other operational changes.

Over the next three years, FY2013 thru FY2015, debt service payments are scheduled to decline approximately \$0.8 million. This proposal reflects staff's recommendation that the decline in debt service not be reallocated to new bond sales but be moved to the General Fund by adjusting the tax rate between O&M and I&S. This will not entirely offset the revenue decline previously experienced; however, it goes a long way to addressing some of our most serious needs. To be clear, the General Fund cannot absorb any additional budget cuts without affecting services to our residents, businesses and customers.

CHART 21

Fiscal Year	O&M	Debt	Total
2004	\$0.462267	\$0.177733	\$0.640000
2005	\$0.474134	\$0.202811	\$0.676945
2006	\$0.501779	\$0.245394	\$0.747173
2007	\$0.478721	\$0.268452	\$0.747173
2008	\$0.466173	\$0.281000	\$0.747173
2009	\$0.494673	\$0.252500	\$0.747173
2010	\$0.502020	\$0.245153	\$0.747173
2011	\$0.494673	\$0.252500	\$0.747173
2012	\$0.490833	\$0.256340	\$0.747173
2013	\$0.492673	\$0.254500	\$0.747173

Mixed beverage taxes are the smallest tax revenue source received by the City and are estimated at \$58,338 for FY2013. The City received \$58,542 in FY2011 and expects to receive \$58,338 in FY2012.

Sales tax receipts are the General Fund's second largest revenue source, estimated at \$4.8 million for FY2013. This represents a 9.5% or \$414,293 increase from the FY2012 adopted budget of \$4.4 million. This is due to two primary reasons:

- Effective, September 1, 2011, the City eliminated the sales tax rebate agreement with DR Horton due to a change enacted in the 82nd Texas Legislative Session that redefined the "place of business of the retailer". Due to uncertainty of the exact impact, staff opted to remain cautious in predicting the sales tax revenues in FY2012.
- In December, 2011, the President George Bush Turnpike opened, effectively eliminating four years of consistent construction that constrained taxable sales along State Highway 66. Since its opening, sales taxes have remained consistently above forecast, averaging 12.8% higher than expected.

CHART 22

Sales Tax Revenues	Adopted FY2012	Proposed FY2013	\$ Change	% Change
Sales Taxes – base	\$4,357,697	\$4,357,697	\$ -	n/a
Projected increase from FY2012 activity		339,293	339,293	n/a
Projected new growth in FY2012		75,000	75,000	n/a
Sales Taxes	\$4,357,697	\$4,771,990	\$414,293	9.5%

Franchise Fees

This category of revenue includes franchise fees from Electric, Gas, Phone, and Cable. Revenues are projected to increase \$40,233 or 1.3% from the FY2012 adopted budget of \$3,018,276 to \$3,058,509 in FY2013 as shown in Chart 23 below. The City received \$3,211,302 in FY2011 and expects to receive \$3,018,276 in FY2012.

CHART 23

Franchise	Adopted FY2012	Proposed FY2013	\$ Change	% Change
Electric	\$1,579,744	\$1,611,339	\$31,595	2.0%
Gas	431,878	440,516	8,638	2.0%
Telecommunications	276,941	276,941	-	0.0%
Cable	729,713	729,713	-	0.0%
Total	\$3,018,276	\$3,058,509	\$40,233	1.3%

Licenses and Permits

This category of revenue includes permit fees for food service, protective alarms, building structures, and the takeline area along with licenses for contractors and special permits. Revenues are projected to decrease \$8,171 or 1.9% from \$434,552 to \$442,723, when compared to FY2012. The City received \$450,807 in FY2011 and expects to receive \$434,552 in FY2012 as shown in Chart 24 below.

CHART 24

Licenses & Permits	Adopted FY2012	Proposed FY2013	\$ Change	% Change
Food Service	\$32,900	\$32,900	\$-	0.0%
Protective Alarm	166,059	166,059	-	0.0%
Construction Related	168,203	171,596	3,393	2.0%
Other	67,390	72,168	4,778	7.1%
Total	\$434,552	\$442,723	\$8,171	1.9%

Fees and Charges

This category includes an assortment of revenues including fees for ambulance billing, emergency phone 9-1-1, animal control, mowing, and rezoning along with revenue from the Community Centre, Parks, Wet Zone, and the Library. Revenues are projected to increase \$94,717 or 3.9% from \$2,428,657 to \$2,523,374 in FY2013, when compared to FY2012 as shown in Chart 25 below. The City received \$2,345,529 in FY2011 and expects to receive \$2,427,605 in FY2012.

There are two items that bear noting as follows:

1. The City switched its billing and collections contractor in May 2011 for ambulance services. Due to change in service provider and the uncertainty of collecting older claims prior to the change, staff opted to be conservative on revenue collections in FY2012. Collections have been higher than targeted and are expected to continue to increase in FY2013. The City received \$415,757 in FY2011 and expects to receive \$500,000 in FY2012.
2. In FY2012, the Parks & Recreation department implemented a multi-year plan to reduce the subsidy into the Rowlett Community Centre. This resulted in an increase in fees in FY2012 that will continue in FY2013 and beyond. The annual revenues in FY2012 through FY2016 are projected to increase from \$395,573 in FY2012 to \$561,440 by FY2016. A complete discussion regarding the change in the annual subsidy can be found on page xxix below.

CHART 25

Fees and Charges	Adopted FY2012	Proposed FY2013	\$ Change	% Change
GISD Resource Officer	\$201,967	\$206,006	\$4,039	2.0%
Ambulance Fees	500,000	550,000	50,000	10.0%
911 Emergency Fees	455,904	455,904	-	0.0%
Mowing / Liens	137,963	137,963	-	0.0%
Community Centre	395,573	436,250	40,677	10.3%
Parks	97,564	97,564	-	0.0%
Wet Zone	522,866	522,866	-	0.0%
Other	116,820	116,821	(1,613)	-1.4%
Total	\$2,428,657	\$2,523,374	\$94,717	3.9%

Fines and Forfeitures

This revenue category includes Municipal Court fines and fees assessed for various code violations and specific fees such as the Judicial Fund. Separate funds were established in FY2010 to enhance the level of transparency for the Court Juvenile Caseworker, Court Technology, and Court Security. All three of these fees have specific legislation regarding the appropriate use for each associated fee. Revenues are projected to decline \$150,000 or 11.5%, to \$1,157,006 when compared to the Adopted Budget for FY2012 as shown in Chart 26 below. The City received \$1,187,365 in FY2011 and expects to receive \$1,122,622 in FY2012 when excluding the dedicated court fees mentioned previously.

CHART 26

Court Fines	Adopted FY2012	Proposed FY2012	\$ Change	% Change
Court fines	\$1,300,000	\$1,150,000	(\$150,000)	-11.5%
Judicial Fund	7,006	7,006	-	0.0%
Total	\$1,307,006	\$1,157,006	(\$150,000)	-11.5%

Other

This revenue category contains all types of miscellaneous revenue including interest earnings, cell tower rentals, and donations. Other revenues are projected to increase \$42,394 or 7.9% from \$533,633 to \$576,027, when compared to FY2012, primarily due to the addition of a new cell tower expected to earn \$42,000 next year.

Internal Transfers

This revenue category contains all of the transfers from the Utility, Refuse and Drainage Funds. Revenues are projected to increase by \$25,903 or 0.6% from \$4,534,209 to \$4,560,112, when compared to FY2012 as shown in Chart 27 below. The City received \$4,479,845 in FY2011 and expects to receive \$4,534,209 in FY2012.

The Utility in Lieu of Tax Revenue has increased \$8,162 or 1.0% when compared to FY2012 as shown in Chart 27 below. This revenue source is based on a calculation that multiplies the Utility Fund's total gross capital assets by the current tax rate to establish the amount of the payment. General & Administrative fees are based on services provided by the General Fund for certain overhead costs such as legal, accounting, insurance, etc. Utility in Lieu of Franchise revenue reflects 5.0% of the Utility Fund fees and charges, which are consistent with the fees charged all other franchise utilities.

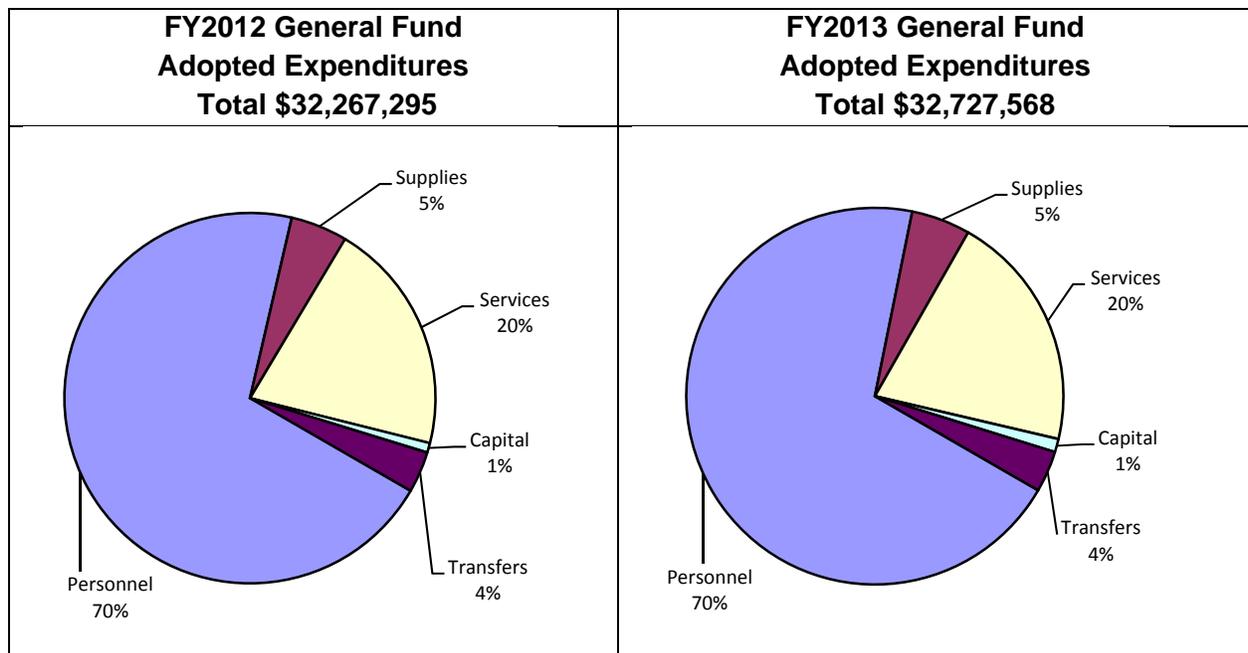
CHART 27

Internal Transfers	Adopted FY2012	Proposed FY2013	\$ Change	% Change
Utility in lieu of tax	\$816,154	\$824,316	\$8,162	1.0%
G & A	2,517,722	2,517,722	0	0.0%
Utility franchise	1,200,333	1,218,074	17,741	1.5%
Total	\$4,534,209	\$4,560,112	\$25,903	0.6%

Expenditures

Overall, expenditures in the General Fund are projected to be \$32,727,568 in FY2013, as shown in Chart 28 below. This is a projected increase of \$460,273 or 1.4% when compared to the Adopted FY2012 budget of \$32,267,295. Even with continuing uncertainties in the national economy and a 1.5% reduction in taxable assessed values, the FY2013 Proposed Budget includes a 3% raise for city employees effective April 1, 2013. As City Manager, I strongly believe that the City of Rowlett cannot continue to not provide a raise again this year. For non public safety employees, no raise in FY2013 would mean five straight years of no raises since the last raise was given October 1, 2008. With the opening of the President George Bush Turnpike and the prospect of an improving local economy, we must be more competitive and begin addressing a troubling turnover rate that is beginning to be more about pay than other issues. I continue to be proud of employees who have shown a level of understanding, empathy, and compassion in these economic times. An explanation of major costs is provided below.

CHART 28



PERSONNEL COSTS

As I have previously mentioned, I continue to be very proud of the spirit of teamwork that staff has shown by accepting my challenge to review existing processes in an effort to find better, more efficient ways to continue to deliver services to our residents.

Overall, personnel costs in the General Fund are projected to increase \$179,838 or 0.8%, from \$22,680,207 in FY2012 to \$22,860,045 in FY2013. As mentioned above, the FY2013 Proposed

Budget includes a pay increase for city employees effective April 1, 2013 estimated at \$246,411 for the ½ year proposed (\$492,822 annually thereafter in future years). Also, staffing in the General Fund was modified during FY2012 to add Battalion Chiefs in the Fire Department. The net impact of this change was to add 1.0 fe's to the General Fund at an annual cost of \$155,651 providing much needed operational oversight to the department. Finally, for FY2013, \$16,400 was added to the Animal Shelter's part-time pool providing the ability to extend the hours of operation at the shelter.

In addition to pay, employee medical costs are expected to increase \$262,945 or 10.5% in FY2013 due to a national trend of about 9.4% (10.4% less City's 1.0% discount for wellness) plus plan changes proposed by staff. Retirement costs are projected to decline slightly by \$5,701 or 0.2% in FY2013 even though rates for the Texas Municipal Retirement System will increase from 13.88% to 14.01%. This is because the rates are effective January 1st each year and changes made in the prior year did not take effect until later in FY2012, making the city pay a much higher rate of 15.18% for the first few months of FY2012. Finally, workers compensation premiums paid to the Texas Municipal League also reflects an increase of \$203,928 or 131.0%. The City had several serious injuries in FY2011 that resulted in the increase and such changes take about three years to work themselves through the system, based on how TML calculates their workers' compensation rates. Staff has evaluated the injuries, made several changes to processes, and will implement several new safety initiatives in FY2013, including the creation of safety task force, who will focus on the reduction of such claims.

The net effect of the changes listed above total \$879,634. The FY2013 Proposed Budget includes an increase in vacancy savings of \$485,000 that more accurately reflects the level of turnover experienced with a decreasing reliance on such vacancy savings over the next two to three years as the City begins addressing the turnover rate. Vacancy savings has averaged \$1.2 million annually over the past three years and this change will bring the projected vacancy savings to \$1.0 million in FY2013 and \$0.8 million in FY2014.

CHART 29

Personnel Costs	Proposed FY2013
3% raise effective April 1, 2013	\$246,411
Change in health insurance	262,945
Change in retirement	(5,701)
Change in workers compensation	203,928
Change in vacancy savings	(485,000)
Net other changes	(42,745)
Total	\$179,838

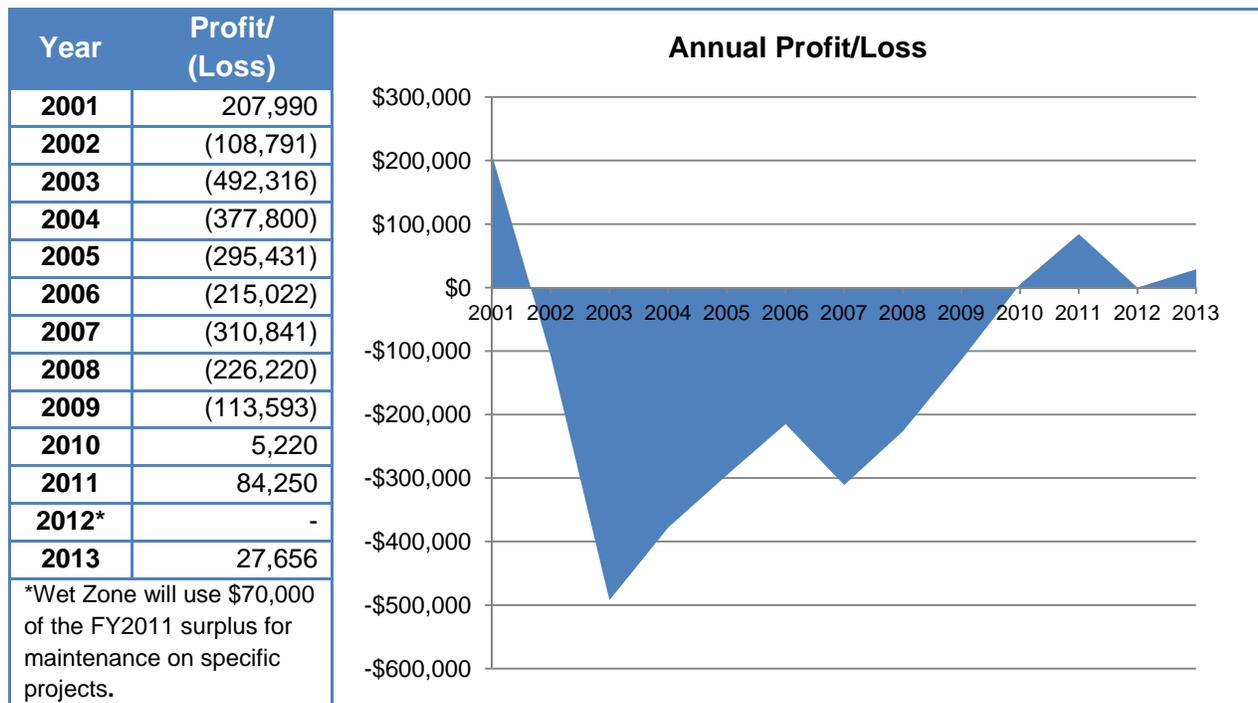
IMPROVED EFFICIENCIES

Wet Zone

Expenditures in this Department are estimated to be \$495,213 in FY2013, a reduction of \$16,013 when compared to \$511,226 in FY2012. FY2012 was the 12th year anniversary of the Wet Zone. Previously, the first year of operation was the only year that the Wet Zone made a profit. However, as a result of many cost reducing measures and attentive monitoring of revenues, the Wet Zone earned a profit of \$84,250 in FY2011 primarily because the full-time manager position was not filled for the entire year. In FY2012, the Wet Zone was expected to at least breakeven; however, staff recommended utilizing approximately \$70,000 of the prior year profit to address some much needed maintenance prior to its opening in May 2012. As a result, in FY2012, the Wet Zone utilized about \$70,000 of the FY2011 surplus for specific maintenance projects.

Chart 30 below illustrates the history of subsidy that the General Fund has carried annually.

CHART 30



Rowlett Community Centre

Expenditures in this Department are estimated to be \$854,290 in FY2013, a reduction of \$8,195 or 1.0% when compared to \$862,485 in FY2012. In FY2012, the Parks & Recreation department implemented a multi-year plan to reduce the subsidy in the Rowlett Community

Centre. This resulted in an increase in the fee structure in FY2012. Future revenues in FY2013 and beyond will come from additional membership and program offerings.

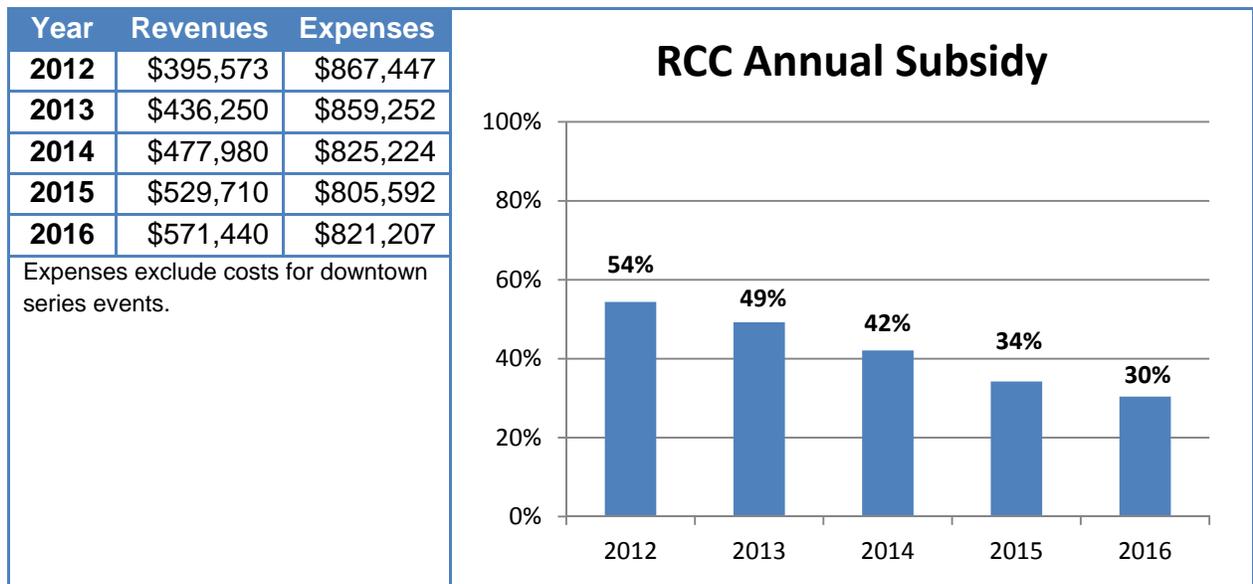
A sustainable model has been created for the Rowlett Community Centre to reach a level of 30% subsidy from the General Fund with the other 70% of expenses being self sustaining by FY2015-2016. This is an increase of \$175,867 in revenues over the next 4 years or about \$43,967 each year.

Plans are now in place beginning in FY2012 to implement the following marketing strategies to meet the subsidy project:

- Membership Based Recreation Program Pricing – offer discounted program fees to Centre Members
- Move toward a “Recreation Pass” structure that will allow not only a membership at the Rowlett Community Centre but also additional discounts at Waterview Golf Course and Wet Zone Waterpark.
- Target specific groups in marketing efforts including apartment dwellers, youth after school, active adult living complexes, Corporate Memberships and marketing specifically targeted at making the “Pass” a true family benefit with a “something for everyone” theme.
- Market facility reservation packages including preferred caterers and entertainment, corporate rentals and rental discounts to Centre members.

The subsidy in FY2012 through FY2016 is illustrated in Chart 31 below.

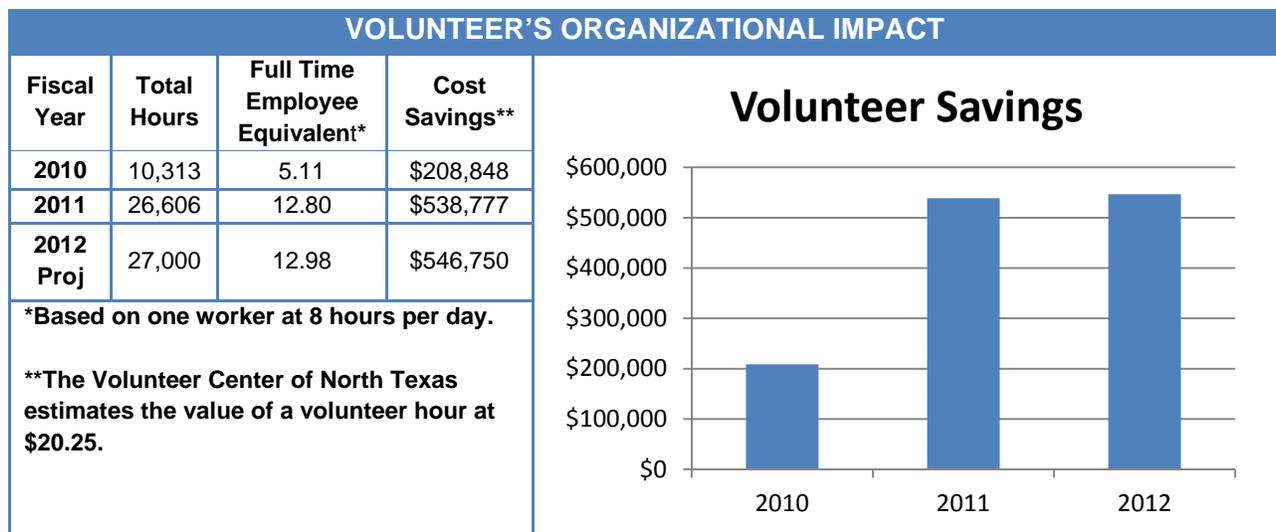
CHART 31



Volunteerism

Volunteerism is a very important initiative to the City of Rowlett. We have publicly vowed to NEVER tell a potential volunteer “no, we don’t have anything for you right now.” Volunteers can really tell the story of the City in the community and we strive to create new and innovative methods to utilize them. Volunteers become a ‘member’ of the City staff and communicate the positive and realistic story of how their City works and operates, how well tax dollars are spent, and the array of services we provide to their families, friends and neighbors. **As shown below, volunteer hours increased dramatically between FY2010 and FY2011, representing nearly 13 full-time employees and continued in FY 2012. We love our volunteers!**

CHART 32



Capital Equipment

In FY2011, the City developed a multi-year strategy to increase funding for capital equipment. In FY2012, the General Fund budget included \$250,000 to purchase 6 patrol cars annually. In addition to cash funding, the budget also includes capital leases that has provided funds for two other key equipment strategies as follows:

- Funding for leasing four fire engines and three MICU's. Fire engines are leased for ten years and MICU's are leased initially for five years after which the chassis is replaced for an additional three year period.
- Funding for leasing computer equipment on a three-year replacement schedule.

For FY2013 and FY2014, the Proposed Budget includes \$100,000 in cash funding for recreational amenities. This will provide needed funds to replace ballfield fencing, replace or provide additional shelters, add irrigation to existing parks, and repair or replace existing structures.

Finally, in FY2014, \$45,327 has been added as a first year lease payment to replace the City's core financial system. The current system is now over twelve years old and relies on an antiquated infrastructure. During FY2013, staff will evaluate its financial needs and research possible software solutions in order to develop an RFP to acquire new software and equipment in FY2014.

ENTERPRISE FUNDS

UTILITY FUND

Revenues

Overall, revenues in the Utility Fund are projected to be \$26,788,993 in FY2013, when compared to \$24,025,444 in FY2012. This is a projected increase of \$2,763,579 or 11.5% when compared to the adopted FY2012 budget. The City received \$23,931,147 in FY2011 and expects to receive \$23,790,873 in FY2012. An explanation by category is provided below in Chart 33 and 34 of the anticipated revenues and an explanation regarding these projections.

CHART 33

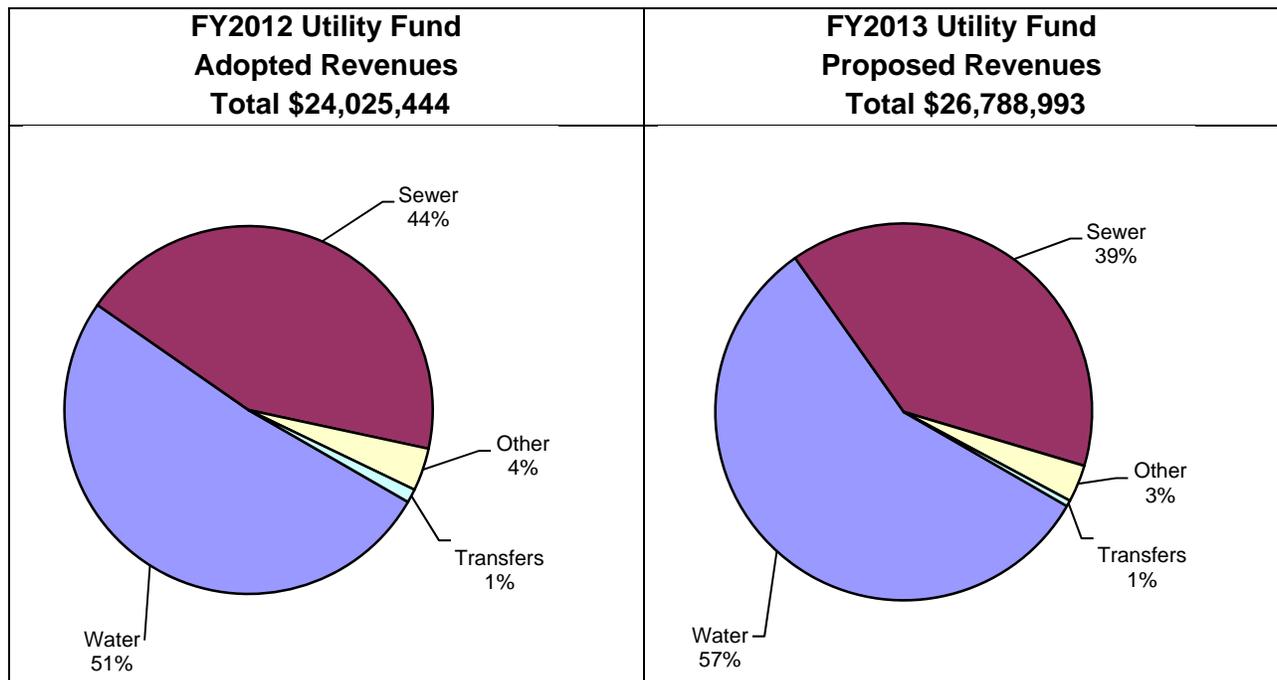


CHART 34

Utility Fund Revenues	Adopted FY2012	Proposed FY2013	\$ Change	% Change
Water charges	\$12,334,621	\$15,315,474	\$2,980,853	24.2%
Sewer charges	10,499,770	10,554,799	55,029	0.5%
Interest income	126,172	11,976	(114,196)	-90.5%
Other	775,484	767,347	(8,137)	-1.0%
Transfers in	289,397	139,397	(150,000)	-51.8%
Total	\$24,025,444	\$26,788,993	\$2,763,549	11.5%

Water Charges

This category of revenue includes water charges to residential, commercial and municipal customers. Water charges are projected to increase on a budgetary basis by approximately \$2,980,853 or 24.2%, which has been discussed at numerous work sessions with Council throughout FY 2012, due to four distinct reasons.

1. A projected increase in water rates by North Texas Municipal Water District of 14.3%, from \$1.54 to \$1.76 per thousand gallons totaling \$717,454.
2. A proposed rate increase to add \$2.0 million for capital maintenance to begin addressing the most serious water & sewer infrastructure issues.
3. A projected increase in revenues from a meter replacement program totaling \$75,509 that will leave the city with no meters older than 10 years old by the end of FY2013.
4. A change in average water usage of approximately \$187,890.

The City received \$12,658,481 in FY2011 and expects to receive \$12,334,621 in FY2012.

The proposed rate change increases the average utility customer bill (assuming 10,000 gallons per month) by \$11.70 or 23.6% per month in FY2013. The model passes on the 14.3% increase from North Texas Municipal Water District and the additional capital maintenance, affecting residential customers as shown in Chart 35 below:

CHART 35

Water Residential Customers Only	FY2012	FY2013
Beginning Base Rate	\$10.60	\$10.60
Increase in Base Rate from NTMWD	-	\$ 3.05
Increase in Base Rate from Capital Maintenance	-	\$ 8.65
New Base Rate	\$10.60	\$22.30
Volume Rate	\$ 3.90	\$ 3.90
Total Monthly Fee @ 10,000 gallons per month	\$49.60	\$61.30
Dollar change	n/a	\$11.70
Percent change	n/a	23.6%

Sewer Charges

This category of revenue includes sewer charges to residential, commercial and municipal customers. Sewer charges are projected to increase on a budgetary basis by approximately \$55,029 or 0.5% due to a projected increase in sewer treatment services by the City of Garland of 2.5%, from \$2.42 to \$2.48 per thousand gallons. The City received \$10,233,550 in FY2011 and expects to receive \$10,398,213 in FY2012.

The proposed rate increases the average utility customer (assuming 10,000 gallons per month) by \$0.25 or 0.4% per month in FY2012. The model passes on “only” the 2.5% increase from the City of Garland and affects residential customers as shown in Chart 36 below:

CHART 36

Sewer Residential Customers Only	FY2012	FY2013
Beginning Base Rate	\$16.17	\$16.17
Increase in Base Rate from City of Garland	-	\$ 0.25
New Base Rate	\$16.17	\$16.42
Volume Rate	\$ 4.18	\$ 4.18
Total Monthly Fee @ 10,000 gallons per month	\$57.97	\$58.22
Dollar change	n/a	\$ 0.25
Percent change	n/a	0.4%

Other Revenues

Transfers from other funds is proposed to decrease by \$150,000 as a result of the completion of a two-year plan to return \$300,000 loaned to the Golf Fund for the settlement agreement with American Golf. In FY2007, the Utility Fund loaned the Golf Fund \$300,000 to fund part of a series of golf course and related drainage improvements under a settlement agreement with American Golf totaling \$1.3 million.

All other utility revenues are projected to decrease \$122,333 or 13.6%, from \$901,656 to \$779,323 primarily due to reduced interest income.

Expenditures

The FY2013 Utility Fund budget proposal totals \$26,705,926, which represents an increase of \$2,890,489 or 12.1% from the FY2012 adopted budget of \$23,815,437. The primary reason for the increase is due to an anticipated increase from North Texas Municipal Water District for water purchases, from the City of Garland for sewer treatment, and a much needed increase for capital maintenance. Direct purchase costs for water and sewer are projected to increase by \$762,294 in FY2013, a combined increase of 9.5%. An explanation by category is provided

below in Chart 37 and 38 of the proposed expenditures and an explanation regarding these expenses.

CHART 37

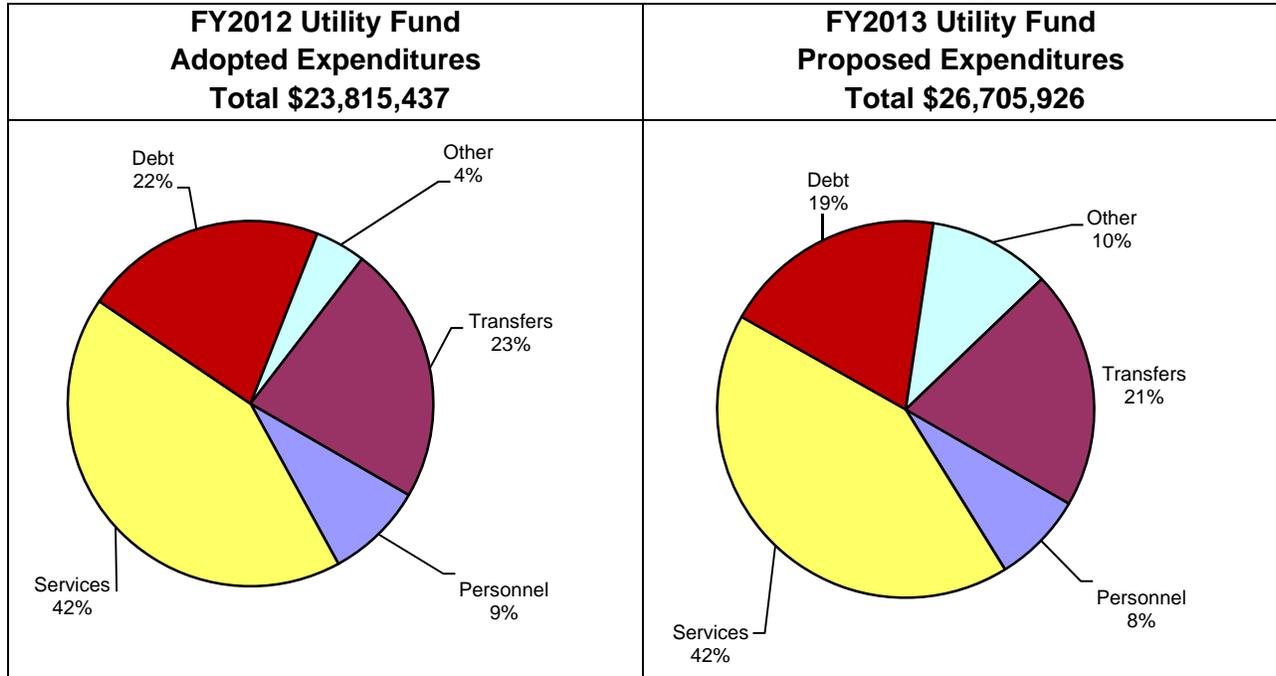


CHART 38

Utility Fund Expenditures	Adopted FY2012	Proposed FY2013	\$ Change	% Change
Personnel Costs	\$2,068,381	\$2,092,000	\$23,619	1.1%
Water/Sewer Contract Services	8,045,371	8,807,665	762,294	9.5%
Other Purchase Services and Supplies	2,583,273	2,411,946	(171,327)	-6.6%
Debt Service	5,117,984	5,117,984	-	0.0%
Capital Improvements	550,000	2,800,000	2,250,000	409.1%
Transfers to Other Funds	5,450,428	5,476,331	25,903	0.5%
Total	\$23,815,437	\$26,705,926	\$2,890,489	12.1%

While direct increases from the City of Rowlett’s water provider and sewer treatment contractor accounts for much of the total increase, there are several other changes of substance that should be discussed here.

First, in FY2011, North Texas experienced the most serious drought since the mid-1950s. This drought exacerbated conditions with an aging infrastructure issue, along with two other inherent factors, geography and soil condition. The geography of Rowlett causes the City to have more sewer lift stations than is normally needed in a community this size due to the need to pump water uphill to be treated at the Garland Sewer Treatment Plant. In addition, expansive soil conditions cause water and sewer lines and other infrastructure to weaken or break as a result of constant swelling and shrinking.

As a result, City staff began assessing and evaluating its water & sewer infrastructure from a holistic perspective (i.e. operational practices, maintenance, and capital infrastructure). While the debt service schedule in the Utility Fund will decline in FY2013, providing additional capital investment capacity to address water pressure in the upper pressure zone, there is not enough money available for the arduous task of maintaining its existing infrastructure.

Charts 39 and 40 below shows the decline in O&M between FY2004 and FY2012 which has declined, as a percentage of the total utility rate, from 31% to 20% over time and what the City needs for capital maintenance annually. This represents a real decline in maintenance dollars of \$253,000 over the past 8 years. With a system valued at nearly \$342 million, the City should be spending roughly \$11 million a year to maintain its system. Instead, other than revenue bonds issued in FY2004-FY2006 that are nearly spent, the City’s budget has only \$550,000 a year set aside for capital maintenance. This represents only about 0.16% of the value of the assets maintained.

CHART 39

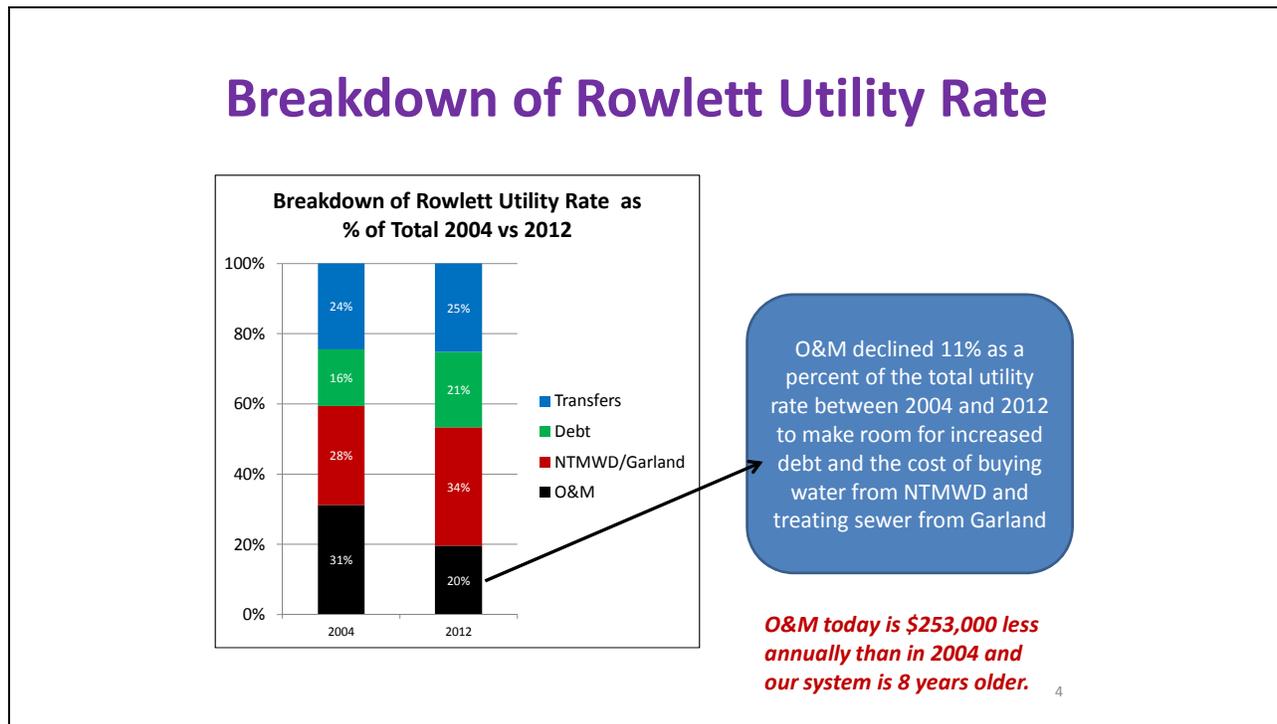
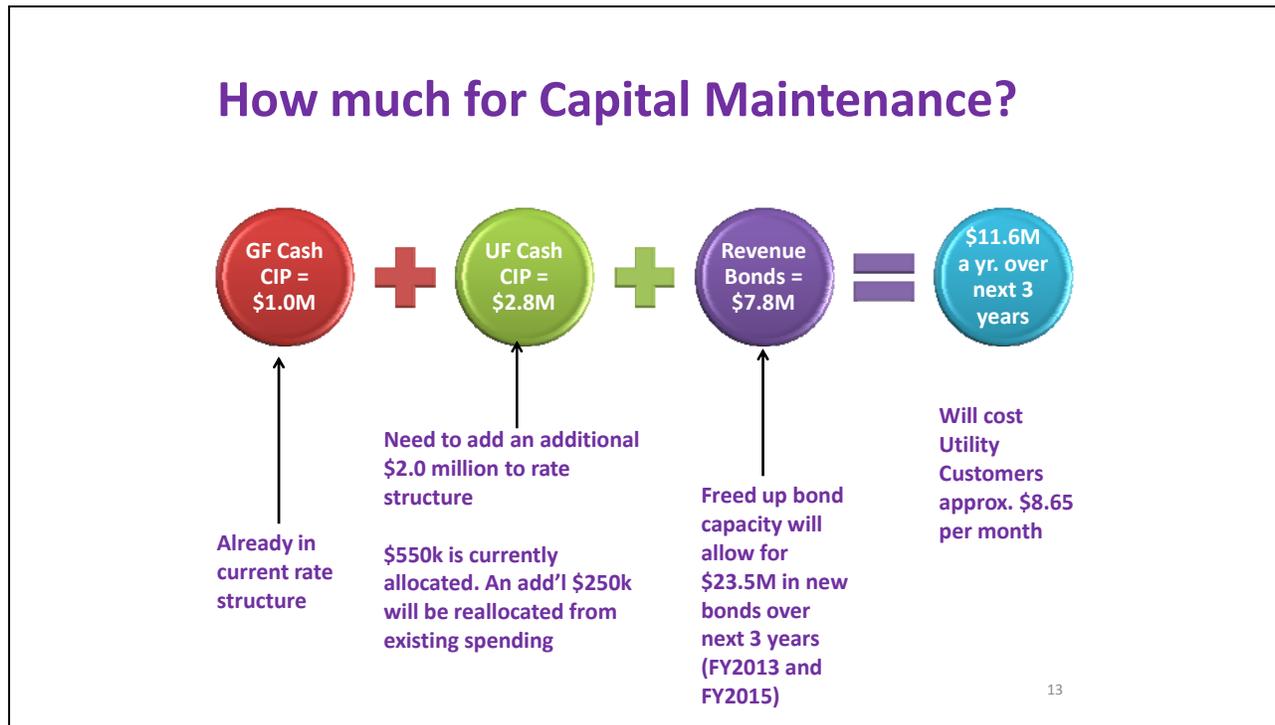


CHART 40



As discussed at numerous work sessions with Council throughout FY 2012, staff has recommended increasing the utility rate, raising \$2.0 million annually for additional capital maintenance. Combined with \$23.5 million in utility revenue bonds recommended to be sold in FY2013 and FY2015, the City will be able to address the most severe maintenance and infrastructure needs over the next 3-5 years.

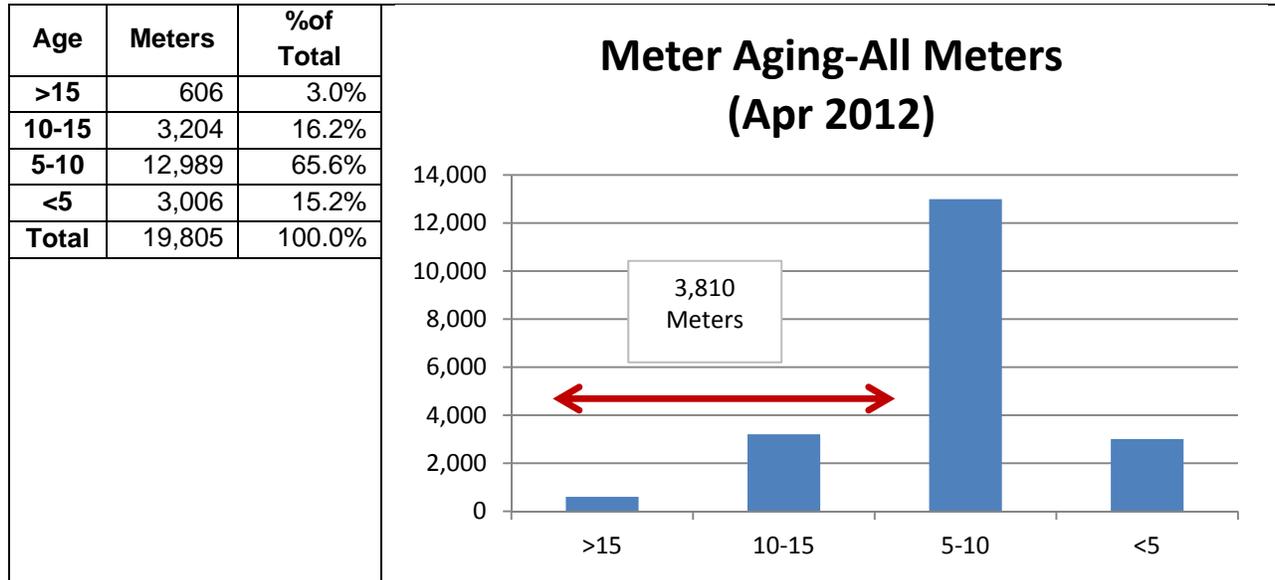
Second, in FY2011, the City began experiencing a noticeable increase in water meter failures. Water meters are designed to fail in favor of the customer; therefore, we believe that our revenues have been impacted. In FY2005, the City contracted to replace nearly 50% of all of its water meters and converted 100% of all water meters to "radio read". This left nearly 9,000+/- meters, many of which had been replaced or rebuilt over a seven year period. There are now approximately 3,000 water meters that are older than 12 years, 90% that are 12-16 years old and 10% that are even older.

Recognizing that the City must immediately address its oldest meters, the FY2012 budget included \$399,788 in new meters to be financed with a three year lease totaling \$156,537 annually and provide funding for a meter maintenance technician to focus on the replacement program. In addition, staff is proposing another \$201,906 in new meters in FY2013 to be financed with a three year lease totaling \$74,200 annually. Staff's goal with the new dollars, combined with funds from the annual operating budget, is to have no water meters older than 10 years old by the end of FY2013. Beyond FY2013, staff will implement a strategy that will utilize

a combination of cash and financing that will “smooth” out the future impact of re-replacing the water meters replaced in FY2005 over a ten to twelve year period.

Chart 41 below depicts the number and age of the City’s water meters.

CHART 41



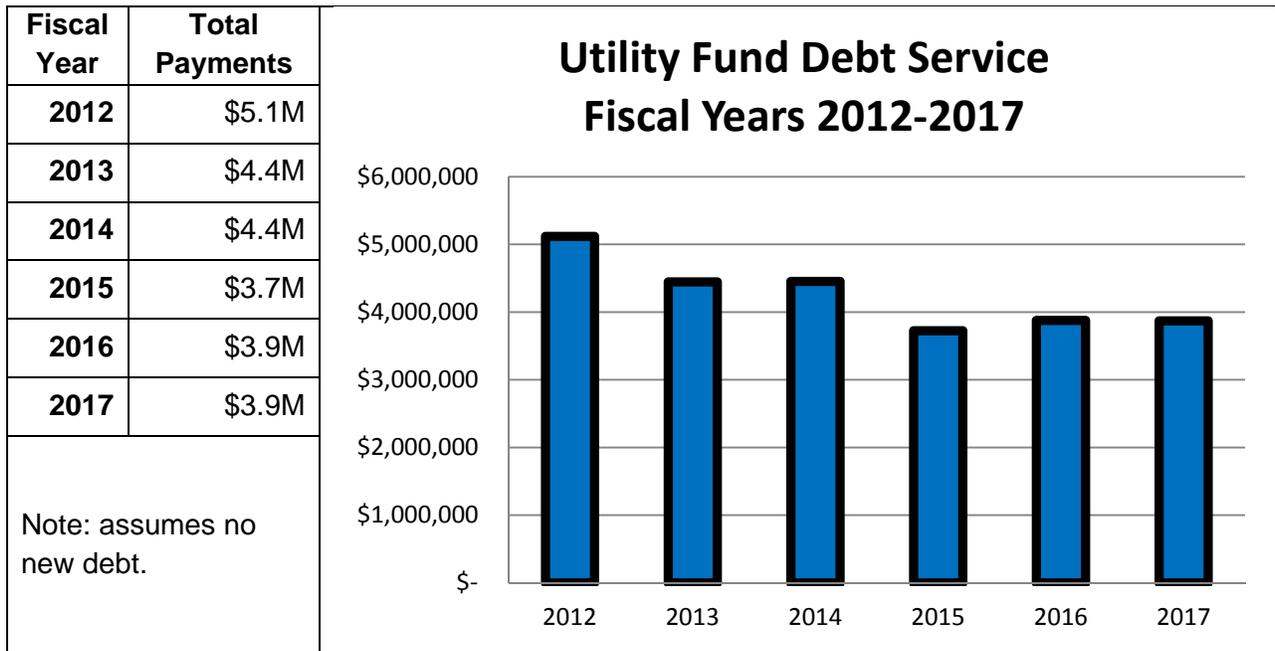
Third, as addressed previously in the General Fund, staff is proposing a 3% pay raise effective April 1, 2013. This raise, along with other changes, will increase personnel costs by \$23,619 or 1.1%, from \$2,068,381 in FY2012 to \$2,092,000 in FY2013. Chart 42 outlines the changes.

CHART 42

Personnel Costs	Proposed FY2013
3% raise effective April 1, 2013	\$19,063
Change in health insurance	29,540
Change in retirement	(5,778)
Change in workers compensation	19,896
Net other changes	(39,102)
Total	\$23,619

Finally, debt service payments are scheduled to decrease by \$672,739 next year and by another \$728,182 in FY2015 as shown in Chart 43:

CHART 43



In FY2013, the declining debt service frees up about \$581,952 in annual debt service payments. In addition, the City has issued two bond refunding that have saved the City \$90,787, for a total of \$672,739 annually over the remaining life of the bonds. Because of the change in debt service, the City will issue additional revenue bonds of \$8.6 million. As a result, staff has included the restoration of that debt service in FY2013 as part of the budget process for planning purposes and has included those additional bond proceeds as part of the proposed Two-Year Capital Improvements Plan in order to begin addressing water pressure in the upper pressure plane zone.

REFUSE FUND

Revenues

Revenue in the Refuse Fund is projected to be \$4,764,621 in FY2013, which is an increase of \$213,975 or 4.7% compared to the adopted budget for FY2012 of \$4,550,646. The City received \$4,459,064 in FY2011 and expects to receive \$4,521,416 in FY2012. The main reason for the increase in FY2013 is due to a change in the solid waste provider from IESI to Waste Management.

On September 30, 2012, the City’s existing contract with IESI was set to expire or would have to be renewed for an additional five year period. Instead, the City determined that solid waste services could be improved by rebidding. In November 2011, the City surveyed its residents to determine what changes should be made to the existing services. Overwhelmingly, 96% of Rowlett residents indicated that they wanted to keep the current service level (i.e. once a week

pickup for trash and recycling), and 99% indicated that they wanted to keep as many of the current services as possible with as low a fee as possible.

Based on the survey, staff developed an extensive RFP process built around the desires of Rowlett residents. The specific goals used in evaluating the request for proposals and scoring criteria were as follows:

1. Keeping the core services in terms of both trash and recycling the same with once a week pickup.
2. Keeping the core services with as low a fee as possible.
3. Include curbside household hazardous materials and bulky item pickup as “options” to evaluate whether or not the additional cost adds value and benefit to our customers keeping in mind overall cost.
4. High level of customer service satisfaction.
5. Overall evaluation of bids based on price.

In March 2012, staff received proposals from four solid waste providers: IESI, CWD, Republic and Waste Management. Republic was disqualified due to a non responsive bid and the other three were interviewed based on their individual proposals. After reviewing the proposals and interviewing the three finalists, staff recommended the contract be awarded to Waste Management for an initial term of five years with two five-year options to renew provided both parties are in agreement. There are three important service enhancements included in the contract that are extremely important to the City and its customers.

1. Once a week collection of brush and bulky waste, without limitation, without any bundling requirements or any call-in provisions by our citizens.
2. GPS real-time tracking capabilities which will show when trucks were in the area as well as where the stops occurred.
3. Polycart sizes will be increased from 95 gallon to 96 gallon for solid waste and from 65 gallon to 96 gallon for recycling.

All of the above enhancements will be provided to the residential customers at no additional cost; however, commercial customers will experience cost changes subject to the mix of services desired.

Expenditures

Expenditures in the Refuse Fund are projected to be \$4,740,876 in FY2013, which is an increase of \$197,410 or 4.3% compared to the adopted budget for FY2012 of \$4,543,466. The biggest change to expenditures in FY2013 is an increase in contract costs from the new solid waste provider of \$406,882 for residential and commercial service. The increased cost is proposed to be offset by a reduction of \$200,000 to the General Cash CIP Fund for additional alley improvements. The remaining increase relating to commercial customers will be passed on directly.

The budget continues to fund \$38,500 for the annual spring cleanup and \$15,000 for residential use of the landfill program which allows each residential account to use the Garland landfill twice a year.

Please note that a change made in FY2012 was to make a permanent increase to the transfer to the General Cash CIP of \$250,000. The purpose of this change was to allow the Utility Fund to reduce its transfer to the General Cash CIP Fund by a like amount and transfer those dollars to the Utility Cash CIP instead. In the FY2012 Budget Memo, staff noted that this strategy could change in FY2013 as a result of going through the RFP process for residential and commercial trash service. Based on the final contract negotiated with Waste Management, staff has recommended that the transfer to the General Cash CIP be reduced by \$200,000 in order not to pass on additional contract costs to residential customers. **Please note that for FY2013, the transfer from the Refuse Fund to the General Cash CIP will be \$800,000.**

DRAINAGE FUND

Revenues

Revenue in the Drainage Fund is projected to increase \$13,197 or 1.0% to \$1,333,611 in FY2013, when compared to \$1,320,414 in FY2012. The Drainage Fund revenue is based on a set fee of \$5.50 per month for residential customers and \$13.50 per month for commercial customers based on the number of water meters. The City received \$1,302,379 in FY2011 and expects to receive \$1,320,414 in FY2012.

Expenditures

Expenditures in the Drainage Fund for FY2013 are projected to be \$1,300,049, which is a decrease of \$246,327 or 15.9% compared to the adopted budget for FY2012 of \$1,546,376. The main reason for the decrease is a \$248,000 reduction in the transfer to the Drainage Cash CIP Fund which was used in FY2012 to cover drainage improvements on Chiesa & Pendridge.

OTHER GOVERNMENTAL FUNDS

IMPACT FEES FUND

Revenue in this fund is projected to be \$44,357 in FY2013, which is flat when compared to FY2012. Fees are set by Council policy for impact fees and assessed with new construction. Expenditures are budgeted at \$30,000, which is flat when compared to the adopted budget in FY2012.

POLICE SEIZURE FUND

Revenue in this fund is projected to be \$100,550 in FY2013, which is flat when compared to FY2012. Revenue for this fund is generated by the sale of real and personal property legally confiscated by the Rowlett Police Department. Revenue is based on police activity in FY2012 for which the Police Department is expected to receive in FY2013.

Expenditures in this fund are estimated to be \$100,550 in FY2013, which is a 19.6% decrease when compared to \$125,000 in FY2012. The Police Department typically utilizes these funds to purchase equipment, technology and supplies to enhance/improve staff's current ability to provide public safety services and increase officer safety and performance as needs are identified.

ECONOMIC DEVELOPMENT FUND

Revenue in this fund is projected to be \$316,694 in FY2013, flat when compared to the FY2012 adopted budget. Economic Development is supported equally between the General and Utility Funds.

Expenditures in this fund are projected to increase \$6,225 or 1.8% in FY2013, from \$338,370 to \$344,595. Staff remains confident that a high quality standard will be maintained and accomplished through our targeted approach strategy to resource allocation.

INNOVATIONS FUND

The Innovations Fund was created in FY2010, and is intended to be a temporary fund that will expire in a few years. It includes technology, equipment, plans & studies, and building repairs that are viewed to be critical, that are expected to improve customer service or that will be more efficient. In FY2010 and FY2011, the fund was funded by transfers from the General Fund. Based on the transfers made in FY2010 and FY2011, this Fund is projected to have \$650,820 to carry into FY2013 to spend for projects not completed. Any funds not otherwise allocated, approximately \$178k, will be earmarked for financial software acquisition in FY2014.

HOTEL/MOTEL FUND

Revenue in the Hotel/Motel Fund is projected to decrease \$523 or 1.1% to \$47,752, when compared to \$48,275 in FY2012.

Expenditures in this fund are projected to be \$42,749 in FY2013, flat compared to the FY2012 adopted budget. The Downtown Events Series has been a tremendous success again this year! The events series will continue to include the following:

- Veterans Day – November
- Holiday Parade – November

- Tree Lighting – December
- Diversity Day – March
- Easter Egg Hunt – March
- Memorial Day/Touch-A-Truck – May
- Fireworks on Main – July
- Movies on Main – September

Additional funding for special events totaling \$50,830 has been included in the General Fund to cover expenses above and beyond what the Hotel/Motel Fund can afford.

PUBLIC EDUCATION AND GOVERNMENT (P.E.G.) FUND

P.E.G. Fund was created in FY2010 to account for revenue generated for purposes of programming related to the Public, Education, and Government Channel, which is known as Rowlett Television Channel 16. Revenue for FY2013 is anticipated to be \$85,042, flat compared to the FY2012 budget. The Creative Services Producer position is currently being paid by P.E.G. revenue and is included in this fund.

GRANTS FUND

The Grants Fund is a fund to account for revenue specifically associated with grants received by the City of Rowlett. In FY2013, the City of Rowlett is expected to receive \$24,590 in projected reimbursements from the Garland Independent School District for police overtime on special events.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

Revenue in this fund is anticipated to be \$228,181 in FY2013, an increase of \$10,936 or 5.0% from FY2012. The source of revenue is a formula calculation established by the United States Department of Housing and Urban Development, Community Development Block Grant program. \$24,000 of the funds will go to administrative costs as provided under the rules of the grant, and the remaining \$204,181 will go toward capital improvements in qualifying areas of the City.

TAX INCREMENT FINANCING (TIF) FUND

In June 2012, the City Council amended the project and financing plans of the Rowlett Tax Increment Reinvestment Zone Number One and suspended the City's contribution of incremental taxes to the Tax Increment Financing Fund. Reducing the participation rate to zero will eliminate the TIF Fund in FY2013 and split the revenues from the tax rate between the General Fund and Debt Service Fund by about \$192,000 and \$99,000 respectively.

JUVENILE DIVERSION FUND

This fund, created in FY2010, specifically accounts for revenue that is generated on court fines for the purpose of paying salary and benefits for a juvenile case manager position as permitted under Article 102.0174 of the Texas Code of Criminal Procedure. This particular fee was added to the municipal code on October 2, 2007 and was originally included in the General Fund. The projected revenue for FY2013 will be \$33,281, a reduction of \$8,321 or 20.0% compared to the \$41,602 to the FY2012 budget. Expenditures are projected to be \$33,274 in FY2013 to cover the costs associated with the Juvenile Case Worker position, which was reduced to part-time (i.e. 0.50 fte) during FY2012.

COURT TECHNOLOGY FUND

This fund, created in FY2010, specifically accounts for revenue that is generated on court fines for the purpose of acquiring qualifying technology for the municipal court as permitted under Article 102.0172 of the Texas Code of Criminal Procedure. This particular fee was originally added to the municipal code on September 9, 1999, amended on October 5, 2004, and originally included in the General Fund to cover the technological costs of municipal court, including lease payments for equipment, printers, and software. The projected revenue for FY2013 will be \$26,936, a \$6,734 or 20% reduction compared to the FY2012 budget of \$33,670. Expenditures total \$206,120, an increase of \$172,450, primarily due to the addition of \$143,305 proposed in this fund for the purchase of new case management software in FY2013. However, there is a fund balance projected for this fund at the end of FY2012 of \$189,427, which will more than adequately cover the cost of this software.

COURT SECURITY FUND

This fund, created in FY2010, specifically accounts for revenue that is generated on court fines for the purpose of providing security services for the municipal court as permitted under Article 102.017 of the Texas Code of Criminal Procedure. This particular fee was originally added to the municipal code on June 5, 2007, and originally included in the General Fund. The projected revenue for FY2013 has been reduced by \$5,009 or 20%, from \$25,044 in FY2012 to \$20,035 in FY2013.

Court security is currently provided by several bailiff positions. Funding for these positions is anticipated to be \$22,170 in FY2013.

TRAFFIC SAFETY FUND

Revenue in this fund is generated from citations issued from red light cameras. Revenue is projected to be \$297,926, flat compared to FY2012 budget. Revenues from red light cameras have declined over time which is attributed to a change in behavior of the motoring public, who now stop for red traffic signals rather than running them. There are four (4) locations in Rowlett, where seven (7) cameras are currently located.

The single biggest expenditure is the contract cost the City pays its vendor for the operation, billing and administration of the red light cameras totaling \$296,088. Under Section 707 of Title 7 of the Texas Transportation Code, the City is permitted to retain 50% of any annual surplus for specified traffic safety related programs (i.e. pedestrian safety, public safety, intersection improvements and traffic enforcement). Therefore, the remaining \$1,838 will be used for those purposes as allowed by law.

DEBT SERVICE FUND

Revenues are proposed at \$8,612,739 representing a decrease of \$383,982 or 4.3% compared to the FY2012 adopted budget of \$8,996,721. This has resulted in a change in the debt service portion of the tax rate, from \$0.256340 per \$100 assessed value to \$0.254500. There are three reasons for this change as follows:

- A 1.5% decrease in taxable assessed value.
- A \$252,197 scheduled decline in debt service.
- Two refunding that have saved the City \$97,051 annually over the remaining life of the bonds.

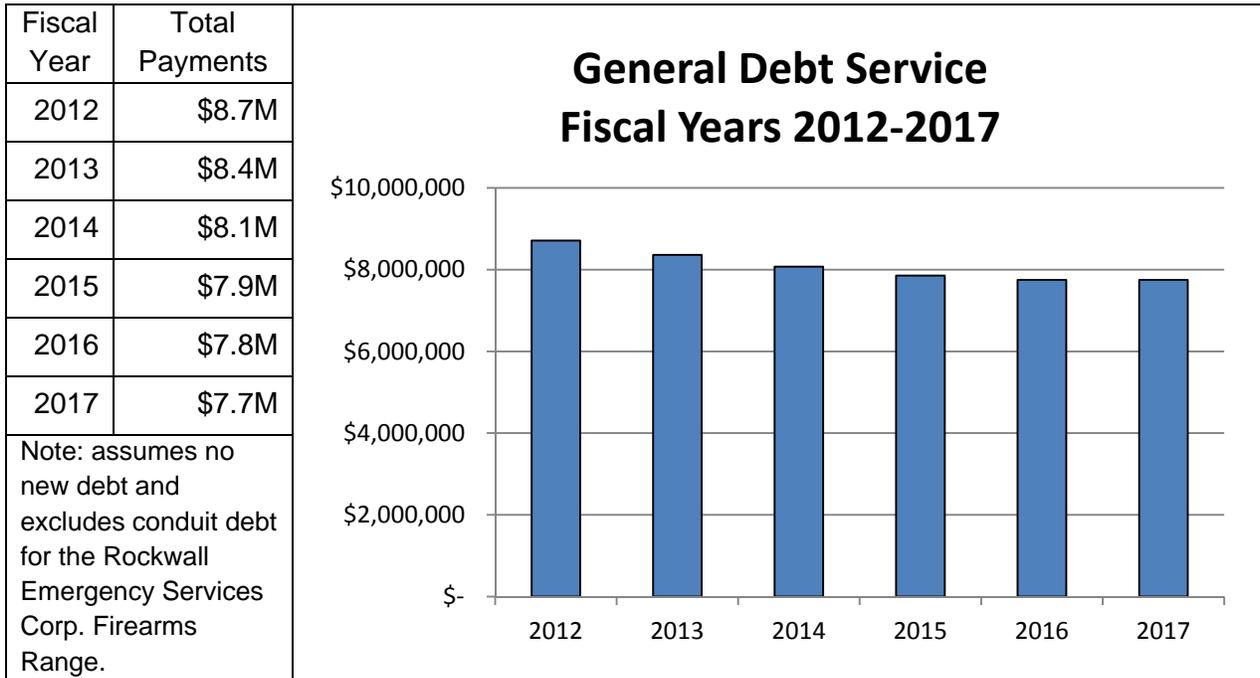
Expenditures are proposed at \$8,612,739 representing a decrease of \$337,729 or 3.8% compared to the FY2012 adopted budget of \$8,950,468. The most significant change is the reduction in principal and interest payment on debt by \$349,248 or 4.0%, due in a decline in scheduled debt service and two bond refunding in the current fiscal year saving approximately \$97,051 annually.

It is notable that since FY2009, taxable assessed values have decreased \$243.5 million or 7.2% of our total value. **This has resulted in a loss of revenues of \$1.8 million, all of which has previously been absorbed by the General Fund, resulting budget cuts affecting the number of employees, benefit offerings, and other operational changes.**

Over the next three years, FY2013 thru FY2015, debt service payments are scheduled to decline approximately \$0.8 million. This proposal reflects staff's recommendation that the decline in debt service not be reallocated to new bond sales but be moved to the General Fund by adjusting the tax rate between O&M and I&S. This will not entirely offset the revenue decline previously experienced; however, it goes a long way to addressing some of our most serious needs. To be clear, the General Fund cannot absorb any additional budget cuts without affecting services to our residents, businesses and customers.

The change in debt service payments are reflected in Chart 44 below.

CHART 44



GOLF FUND

Revenues are adopted to increase \$4,781 or 0.8% to \$600,628 for FY2012, when compared to \$595,847 for FY2011. This change is due to an increase in scheduled rent payments from American Golf.

Expenditures in this fund total \$389,176, a decrease of \$176,288 or 31.2% primarily due to lower projected payments on the 1997A bonds. The fund pays debt service on the 1997A variable rate bond which is tied to the London Interbank Loan Offer Rate (LIBOR) that resets August 15th each year. This rate is currently at 1.07% and is expected to remain flat when it resets on August 15, 2012.

As a result of the increase in scheduled rent payments and decrease in debt service, the fund is projected to have an annual surplus again in Fiscal Year 2013 totaling \$211,452. The fund has now repaid a \$300,000 loan to the Utility Fund given in 2007 to assist with the cost of the settlement agreement with American Golf. In addition, we are now maintaining a minimum reserve equal to one year's debt service based on the scheduled debt payment for FY2013 totaling \$379,176.

Generally, any surplus above and beyond this minimum can be available to address capital improvement and maintenance recommendations made by the Golf Advisory Board. However, given the relative volatility of the one-year LIBOR rate, staff recommends remaining cautious with any surpluses to ensure funds are available to cover the strategy of maintaining a one-year debt service reserve.

EMPLOYEE HEALTH BENEFITS FUND

In Fiscal Year 2011, the City of Rowlett created the Employee Health Benefits Fund as a separate internal service fund to account for a partial self-insurance strategy for health care in an effort to address spiraling health care costs and promote wellness. Partial self-insurance also gives the City the ability to gain greater access to population specific claim detail, which provides increased ability for medical case management and cost containment. This information plays an integral role in the development of a sound wellness program, which is essential to maintaining a healthy workforce, reducing absenteeism, and mitigating increasing health and prescription drug costs.

As with any internal service fund, the City budgets a fixed amount for its share of employee health costs in each operating department. The Fund then “charges” each operating department its share each pay period and collects the employee contributions for their share. The Fund “offers” a base level of insurance that each employee is required to accept unless they buy up to a richer plan from their contributions or opt out provided that they prove they have other insurance. Common expenses that are included in the Fund are claims payments, stop loss insurance, wellness services, medical/Rx administration, etc. The ultimate budget impact is contingent on plan design and benefit selections that are made by employees.

A key to the success of this Fund is that the City is empowered to select the most competitive services independent of each other. In other words, if a carrier/provider increases its fees and is no longer competitive, the City can re-bid just that component and keep all remaining pieces in place.

With the partial self-insurance funding model, the City essentially is the ‘insurance company’ by partially assuming the responsibility for funding health benefits for our employees up to our Individual and Aggregate Stop-Loss limits. With this method, the City pays lower administrative and stop loss fees instead of fixed premiums to an insurance carrier. In addition, the employee pays a co-pay or deductible and then the Employee Benefits Fund is responsible for the remainder, much like an insurance company.

The budget for this Fund is \$3.7 million which includes the City’s contribution of \$3.0 million and the employees’ share of \$0.7 million. Other benefits, such as dental insurance, workers compensation, disability, etc., are budgeted and paid within each fund and are not a part of this Fund. The FY2013 Budget is based on known increases in claims administration and stop loss insurance and an expected net claims and administrative cost increase of approximately 9.9% as shown in Chart 45 below.

CHART 45

Revenues	FY2012 Current	FY2013 Proposed	\$ Change	% Change
City share	\$2,691,577	\$2,959,746	\$268,169	10.0%
Employee/Retiree share	662,606	728,623	66,017	10.0%
Other	10,000	10,000	-	0.0%
Total	\$3,364,183	\$3,698,369	\$334,186	9.9%

Expenditures also total \$3.7 million with the biggest contributing cost being \$2.8 million for claims allocated in Chart 46 below.

CHART 46

Expenditures	FY2012 Current	FY2013 Proposed	\$ Change	% Change
Total claims + IBNR	\$2,540,067	\$2,837,064	\$296,997	11.7%
Administration	135,925	138,484	2,559	1.9%
Stop loss premiums	346,185	380,815	34,630	10.0%
Gap Plan contributions	144,618	144,618	-	0.0%
HSA contributions	13,250	13,250	-	0.0%
Total plan expenditures	3,180,045	3,514,231	334,186	10.5%
Other (wellness, etc)	184,138	184,138	-	0.0%
Total	\$3,364,183	\$3,698,369	\$334,186	9.9%

As indicated previously, in an effort to gain greater control of the increasing cost of healthcare, the City of Rowlett transitioned from a traditional fully-insured insurance approach to a partial self-funded insurance approach in FY2011. With the transition to partial self funding, we realized controlling the increasing cost of healthcare went beyond adjusting co-pays and deductibles as this philosophy just treats the short-term symptoms and does not solve the long-term problems. We fully realize that true cost containment is gained through effective monitoring of plan performance, developing a strong commitment to wellness and developing educated consumers to reduce overutilization (i.e. not using network providers, unnecessary emergency room visits, etc).

To this end, as an organization, we have significantly increased the amount of communication with employees regarding the importance of and benefits to being an educated consumer of our healthcare. As a result, we experienced some very positive results. In FY2011, there was a 99.4% participation of in-network office visits, a 96.4% participation with generic pharmaceutical substitutions, and a 99.4% participation in in-network hospital admissions. In addition, we

educated employees regarding urgent care alternatives to the emergency room. Armed with this information, our employees reduced their visits to the emergency room by 30%.

Even with the success noted above, there are always areas for improvement. This year, we noticed a dramatic increase in our pharmacy costs, specifically with drugs without a generic equivalent. Staff conducted educational sessions with employees regarding drug utilization with therapeutic substitution options. As previously mentioned, our employees are dedicated to being educated consumers of healthcare and for doing their part to ensure the success of our plan. Therefore, we are confident that employees will discuss drug substitutions with their physicians in an effort for us to gain control over our rising pharmacy costs.

Since FY2011, staff has spent considerable time educating employees on becoming educated consumers of healthcare. The education focused on a wide variety of topics, from the importance of utilizing in-network providers to therapeutic substitution for prescription drugs without generic equivalents. Beginning in FY2013, the services of Compass will be added to our benefit offering at an annual cost of approximately \$18,300 which is an employee benefit advocacy firm that will assist our employees and their dependents in understanding their benefits and assisting them in becoming educated consumers of our health plan. Compass anticipates that the City of Rowlett will receive a return on investment of approximately 10:1.

CHART 47

Educated Consumerism



Compass works as a liaison between our employees and the medical community by advocating for the best and most cost effective services. The services provided by Compass include:

- Unbiased doctor recommendations based on employee's needs

- Hospital cost and quality information
- Medical bill review and reconciliation
- Cost information for various medical procedures
- Scheduling services for doctor's appointments; and
- Pharmaceutical substitutions and cost reduction information

Another important aspect that impacts the rate we are charged is referred to as medical trend. Medical trend is a factor that is applied to national insurance rates based on anticipated increases in medical costs and utilization. Factors that impact medical trend are:

- Cost of New Medical Technology
- Inflation of Doctor's Costs
- Federal Mandates
- Anticipated Increases in Utilization
- Aging population
- Overall decrease of the population's health (i.e. obesity)
- Changes in provider treatment patterns
 - Increase in diagnostic imaging
 - Increase in lab tests
 - Increase in outpatient surgery

Unfortunately, medical trend is outside of the City's control. However, we realize the way we use our medical plan (i.e. utilization) and our commitment to wellness are fully within our control. The current National Medical Trend is 10.4%; however, due to our commitment to Wellness; we received a 1% discount to the Medical Trend rate, which translates to almost a \$30,000 savings to our plan! With the Wellness Discount, our National Medical Trend rate is 9.4%. We will experience a 1.1% increase due to our utilization of our medical plan, which brings the total FY2013 medical benefit year renewal increase to **10.5%**.

CAPITAL IMPROVEMENTS PLAN

INTRODUCTION

Last fiscal year, staff included an abbreviated version of the Capital Improvements Plan (CIP) as part of the FY2012 budget process. The reasoning was that Rowlett remains challenged with economic reality and yet may be poised to see new development with PGBT complete and DART to soon follow. However, additional work needed to be performed on the Water & Sewer Fund to have a sense of what projects are needed in the next few years and what impact the opening of PGBT and DART would have on our traffic patterns.

With these circumstances still in place, staff is again proposing a "two-year" Capital Improvements Plan in FY2013 versus a Five Year model. This plan will provide additional time to resolve three key issues:

- Better assess the underground maintenance issues for the utility system.
- Allow the economy time to mature and see when and where the City's falling property tax values will stabilize. Staff's major concern is asking for a bond election and telling the public it will cost them one amount, only to have the property tax values decline again, and we have to raise that amount.
- Evaluate the impact of the opening of PGBT to see what, if any, impact it will have on traffic patterns to determine if projects should be reprioritized.

The CIP will have a beginning balance of \$2.9 million as of October 1, 2012 from existing bonds, impact fees, and cash funded projects. Based on staff capacity and existing resources to manage projects and ensure quality, along with the City's past spending practices, staff is estimating that all of it will be spent by the end of FY2013. In addition, there are several grant related projects that started in FY2012 and will continue into FY2013, including Rowlett Road Phase II, Merritt Road Interconnector, Scenic Point Park, and a project in the downtown area. It is possible that the City will carryover bond funds already committed to those projects into FY2013 to match the grant dollars.

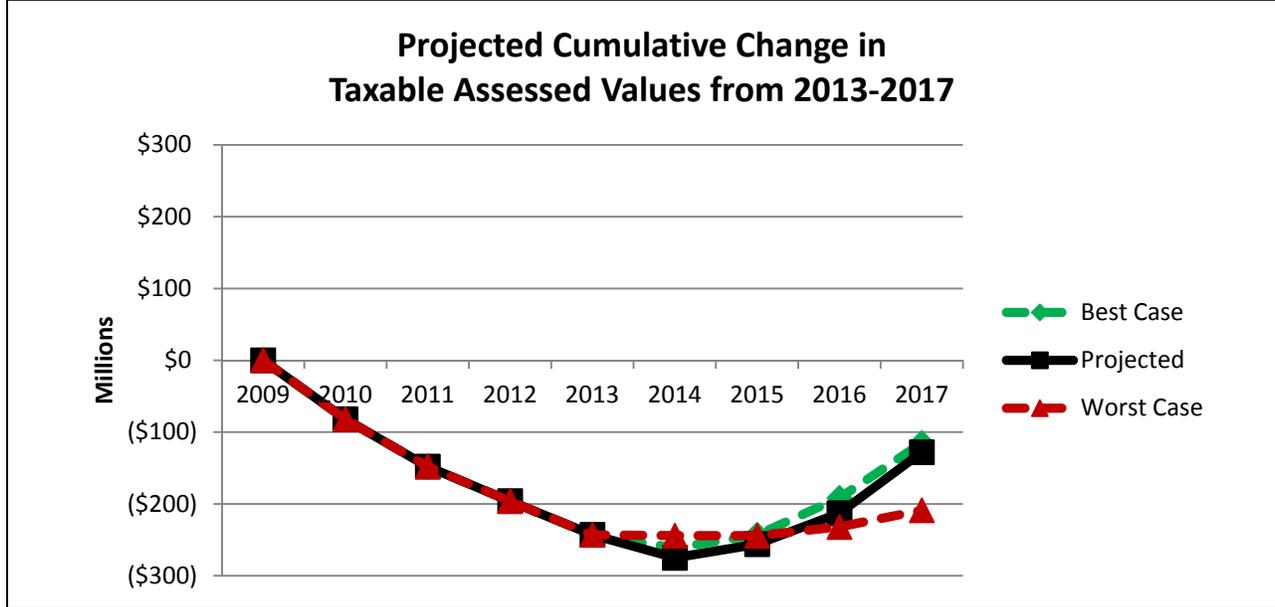
PROJECTED IMPACT ON TAXABLE ASSESSED VALUES

As previously noted, Rowlett has felt an impact in its reduction in property tax values in FY2010, FY2011, FY2012 and again in FY2013 with a lasting impact on future years. While the decreasing debt service in future years will help, the combined decrease in taxable valuation between FY2010-FY2013 provide a significant stumbling block to issuing bonds at the levels issued in the past. This total 7.2% decline in taxable values equates to \$243.5 million dollars and affects revenues by \$1.8 million over four years.

Chart 48 below reflects three different scenarios regarding where and when taxable assessed values will bottom out. All three scenarios include the additional decline in property values for FY2013. The projected scenario includes additional growth projected from the opening of the PGBT turnpike and Realize Rowlett 2020. The main difference with the worst case is that it assumes that tax values will not begin to rebound until after FY2015 and will recover at a slower pace.

CHART 48

Projected Cumulative Change in Taxable Assessed Values from 2009-2017						
Category	In millions					
	2009	2010	2011	2012	2013	2014
Taxable Assessed Values	3,368	3,286	3,220	3,172	3,125	3,094
Cum \$ Chg	n/a	\$(82)	\$(148)	\$(196)	\$(243)	\$(275)
Cum % Chg	n/a	-2.4%	-4.4%	-5.8%	-7.2%	-8.2%



SUMMARY OF TWO YEAR CAPITAL IMPROVEMENT PLAN:

Based on the factors mentioned previously, staff has developed a two year plan consisting of a comprehensive listing of carefully selected and coordinated capital improvements which have been identified as necessary to accomplish the City's long-range goals and policies, address the recommendations of previous CIP Bond Committees, and balanced against realistic revenue projections and staff capacity.

With the exception of utility revenue bonds, this model does not currently include any future funding that may come from new bonds. The result of this work is that, without increasing taxes, and considering all available funding sources, the City should be able to spend \$24.1 million over the next two years as shown in Chart 49 below.

CHART 49

Two year CIP – Funding Sources

Funding Sources	Cumulative FY2012	FY2013	FY2014	Total Two Year
Cash	\$4,083,502	\$6,135,502	\$6,135,502	\$12,271,004
Prior bonds	28,356,834	2,901,503	-	2,901,503
New bonds	-	8,500,000	-	8,500,000
Grants	17,632,332	204,181	204,181	408,362
Other sources	1,219,556	-	-	-
Total	\$51,292,224	\$17,741,186	\$6,339,683	\$24,080,869

The Two Year CIP, as proposed, contains the following benefits:

- Adds \$8.5 million in new revenue bonds for the Water and Sewer Fund, primarily to address issues with the upper pressure water zone;
- Continues annual funding for Cash CIP; and
- Completes the drawdown of the City's construction bonds issued in 2004-2006.

Cash CIP

Governmental Purposes

The Cash CIP is proposed to have \$12.5 million in funding from all sources. The proposal includes setting aside \$250,000 as previously discussed from the fund balance carried forward for capital equipment replacement in FY2013. In addition, the proposal adds \$2.25 million annually for water & sewer purposes. \$2.0 million of this increase will come from an increase in the water & sewer rate and \$250,000 was reallocated from the operating budget.

Recognizing the importance of our goal to "Keeping the Good Streets Good", Chart 50 outlines the proposed five year street/alley maintenance plan that is consistent with our current commitment of approximately \$3.0 million annually.

CHART 50

Proposed Two Year Street/Alley Maintenance Plan

Funding Sources	FY2013	FY2014	Total Two Year
Concrete Pavement Repair	\$1,430,000	\$1,500,000	\$2,930,000
Asphalt Rehab/Overlay	450,000	350,000	800,000
Alley Improvements	295,000	395,000	690,000
Alley Panel Replacement	335,000	335,000	1,000,000
Foam Injection	100,000	100,000	200,000
Crack Seal	150,000	150,000	300,000
Screen Wall Rehabilitation	50,000	50,000	100,000
Sign Replacement/ Pavement Marking	90,000	90,000	180,000
Traffic Signal Repair/ Maintenance	30,000	30,000	60,000
Sidewalks	70,000	-	70,000
Total	\$3,000,000	\$3,000,000	\$6,000,000

Since the inception of the Cash CIP, the philosophy of “Keeping the Good Streets Good” has been to set aside funds to perform maintenance on streets in good condition (Pavement Condition Index - PCI > 60) to prevent these streets from falling into the reconstruction category. It has been proven that for every \$1.00 spent on preventative maintenance, it saves approximately \$8.00 in reconstruction costs. Beginning in FY2011, enough progress had been made on streets with a PCI >60 that staff focused efforts to include streets with a PCI between 40-60 to the annual maintenance schedule.

Staff believes that this type of maintenance performed on the next category of streets with a PCI 40-60 can improve the condition of these streets and extend their life by seven (7) to ten (10) years. By extending the life of these streets, it spreads the amount of funds needed to reconstruct these streets over several bond elections.

Water & Sewer Purposes

The Utility Fund Cash CIP is proposed to have \$2.8 million in funding. The proposal adds \$2.25 million annually for water & sewer purposes. \$2.0 million of this increase will come from an increase in the water & sewer rate and \$250,000 was reallocated from the operating budget. Chart 51 below is the proposed two year water & sewer maintenance plan that identifies the functions and types of projects staff will maintain.

CHART 51

Proposed Two Year Water & Sewer Maintenance Plan

Funding Sources	FY2013	FY2014	Total Two Year
Line Replacement	\$1,180,000	\$1,180,000	\$2,360,000
Lift & Pump Stations	465,000	465,000	930,000
Manhole Rehabilitation	400,000	400,000	800,000
Preventative Maintenance	542,500	542,500	1,085,000
Capital Equipment (Leasing)	70,000	70,000	140,000
Tower/Tank Maintenance	50,000	50,000	100,000
Backup Power	50,000	50,000	100,000
Appurtenances (Valves & Hydrants)	42,500	42,500	85,000
Total	\$2,800,000	\$2,800,000	\$5,600,000

The Utility Capital Maintenance Plan consists of multiple programs that will focus on preventative maintenance programs as well as infrastructure replacement and upgrades. A major component of the program is the Line Replacement program. A five year plan will eliminate the asbestos cementitious pipe, clay tile pipe, galvanized pipe, and problematic ductile iron pipe. The leasing of Pipe Bursting Equipment and supporting components (transport and storage) will enable staff to efficiently and effectively initiate an ongoing line repair and replacement plan. The goal for the first five years is to eliminate the undesirable materials defects and into the future to concentrate on the oldest of the PVC pipe in service. This pipe maintenance plan is anticipated to be an ongoing program.

Other programs include:

- Manhole rehabilitation program - The initial “worst of the worst” have previously been addressed but in an effort to better control unwanted infiltration of ground and storm water into the sanitary sewer system, continued rehabilitations are required. The level proposed will provide for the remaining manholes to be addressed on an ongoing ten year cycle.
- Lift and Pump Station Rehabilitation – This program includes the systematic rehabilitation and replacement of lift and pump station components and related hoist equipment, overhead cranes, and motors.
- General Preventive Maintenance – This includes multiple items and upgrades, addressing the redesigning and implementation of system security, SCADA upgrades, elimination of redundant lines, service line upgrades, looping of systems, replacement of blow offs, air release valves, sampling stations, backflow prevention, and pretreatment components.
- Tower and Tank Maintenance – The systematic and ongoing refurbishing, inspections, painting and improvement of the tower and tanks and the associated components.
- Back-up Power Supplies – Back-up power on primarily lift stations is limited to a couple of locations. All stations in proximity of the reservoir are priority and must be sustainable in the

event of failure to protect the water supply and to ensure the efficient processing of effluent without incident.

- Equipment and Tool Replacement – A variety of components are required to effectively operate. Staff has recently initiated the use of more recent technologies that enable effective and efficient processes to be employed. Valve exercisers, piercing tools, tapping machines, compactors, pavement saws, push cameras, lateral launchers, attenuators, portable generators, and other related items are required to operate efficiently.
- Appurtenances – Systematic replacement of valves and hydrant, related equipment and testing apparatus are required for better utility system operation.

CONCLUSION

As previously stated, the City of Rowlett has time to plan, which is the most critical resource needed, to make the difficult, yet necessary decisions regarding our future. We believe the proposed FY2013 and FY2014 planning budget represent 24 months of stability, if surpluses above required reserves are used to bridge any revenue shortfalls in FY2014. This will result in an effort to protect the quality level of programs and services provided to our citizens for as long as possible. Further service reductions may be needed in FY2015 if revenues continue to fall or remain flat. However, we will continue to evaluate every vacancy to determine the best use of available resources. Employees will be encouraged to continue to evaluate annually services offered to ensure best value and utilize technology effectively to work smarter not harder. In addition, we can involve citizens through education and participation in developing a strategy to make the right decisions regarding what services are offered based on what the City can afford to provide.

The FY2013 budget continues to remain focused on “citizen-centered” government, while continuing to create a level of affordable sustainability for the organization.

- There will be no tax increase in FY2013.
- Working fund balances and minimum fund balances, as directed by Council, will be met and maintained at all times.
- Managed competition and/or outsourcing will be considered on a limited basis in FY2013, as determined by the City Manager.
- Enterprise funds will stand on their own. If fees for service do not provide a positive contribution margin at a minimum, such programs will be considered for elimination or privatization.
- Perception by the citizens of Rowlett is important. Every City employee will be centered on customer service at all times.

As previously noted, budgets do not build themselves. I appreciate all of the input provided by City Council and our citizens. I remain extraordinarily proud of the Executive Team and their staff who have diligently reviewed processes and found ways to better leverage existing resources and improve efficiencies on a daily basis. Their work all year long has provided the

ability to provide budgetary stability for the next two years and build hope for a better future. Job well done!

I want to also extend special thanks to Brian Funderburk and Terri Doby. Brian has spent countless hours helping to develop the strategic approach implemented in FY2011 and FY 2012 and proposed for the FY2013 and FY2014 planning budgets. Brian excels at financial strategic planning and analysis. The City of Rowlett is very fortunate to have someone of Brian's caliber as its Chief Financial Officer. Also, Terri spent an extraordinary amount of time throughout the year on our financial reports and has worked on this document and the underlying data to ensure it was both accurate and easy to read.

Respectfully,

Lynda K. Humble
City Manager

**CITY OF ROWLETT
FY 2012-2013
BUDGET CALENDAR**

Friday, March 9	Staff Budget Retreat
Thursday, March 29	Budget Kickoff / Distribution of Budget Instruction Manuals
March	Meetings with DCAD and RCAD on taxable value forecast
Tuesday, May 1	Complete budget submission due from staff (FY 2013 & 2014)
Friday, May 25	Preliminary Tax Roll (EVR) Due
Monday, June 18	Draft FY 2013 Work plans & Performance measures due
June 29 - 30	City Council Retreat with new City Council
Monday, July 16	Final FY 2013 Work plans & Performance measures due
Wednesday, July 25	Certified Tax Roll Due
Tuesday, August 7	Proposed Budget presented to City Council
Tuesday, August 7	Proposed 5-year CIP presented to City Council
Tuesday, August 7	Proposal to adopt tax rate that exceeds the rollback rate or effective rate
August 16, 17, 18	City Council Work Session on Budget
Tuesday, August 21	1st Public Hearing on Budget and Tax Rate
Tuesday, September 4	2nd Public Hearing on Budget and Tax Rate
Tuesday, September 18	Regular City Council Meeting Adopt Budget Ordinances Vote and adopt tax rate
Monday, October 1	Begin Fiscal Year
Tuesday, December 18	GFOA deadline for budget document submission

ORGANIZATIONAL WORKPLAN FOR FY 2013

ORGANIZATION VISION STATEMENT: **ACCOUNTABLE LEADERSHIP FOR EXCELLENCE AND SUSTAINABILITY**

GOAL #1 FOSTER RELATIONS WITH CITIZENS TO ESTABLISH COMMUNITY GOODWILL, SENSE OF PRIDE AND OWNERSHIP

- 1. CONTINUE TO FIND OPPORTUNITIES TO ENGAGE VOLUNTEERS, HOMEOWNER ASSOCIATIONS, CRIME WATCH GROUPS AND OTHER COMMUNITY GROUPS IN DISCUSSION (City Manager's Office, Police, Fire; Quarters 1-4)*
- 2. CONTINUE TO HOLD QUARTERLY MEETINGS WITH THE MAYOR AND VOLUNTEER GROUPS, HOMEOWNER ASSOCIATIONS GROUPS, CRIME WATCH GROUPS AND BOARDS AND COMMISSIONS FAIR (Mayor, City Manager's Office, Fire; Quarters 1-4)*
- 3. CONTINUE THE "WHILE YOU WAIT PROGRAM" IN PARTNERSHIP WITH GISD (Parks and Recreation, Library, Police, GISD; Quarters 1-4)*
- 4. IMPLEMENT THE YOUTH FIRE EXPLORER GROUP (Fire; Quarters 1-4)*
- 5. CONTINUE TO INSTILL PROACTIVE CODE ENFORCEMENT BY ALL EMPLOYEES (All Departments; Quarters 1-4)*

GOAL #2: CREATE AN ORGANIZATION THAT EMBRACES EXCELLENCE THROUGH INNOVATION BY CREATING OPPORTUNITIES TO IMPROVE EFFICIENCIES AND EFFECTIVENESS

- 1. IMPLEMENT AN INTEGRATED LIBRARY SYSTEM THAT WILL OFFER ENRICHED BIBLIOGRAPHIC CONTENT AND INNOVATIVE MANAGEMENT TOOLS (Library, IT; Quarters 1-4)*
- 2. IMPLEMENTATION OF YEAR 1 OF 5 YEAR LIBRARY STRATEGIC PLAN (Library; Quarters 1-4)*
- 3. DEVELOP A PLAN FOR DOCUMENT IMAGING TO STRIVE FOR PAPERLESS ENVIRONMENT ORGANIZATION WIDE (IT, All Departments; Quarters 1-4)*
- 4. EVALUATE AND IMPLEMENT MUNICIPAL COURTS SOFTWARE (Finance, IT; Quarters 1-4)*
- 5. DEVELOP PROCESS AND MAKE SELECTION FOR REPLACING FINANCIAL AND HR SOFTWARE, YEAR ONE OF TWO YEAR PROCESS (Finance, HR, IT; Quarters 1-3)*
- 6. CREATION OF SHAREPOINT SITE FOR POLICE DEPARTMENT (IT, Police; Quarters 1-4)*
- 7. IMPLEMENT YEAR 1 ACTION ITEMS FROM THE UTILITY BILLING ASSESSMENT (Finance, IT; Quarters 1-4)*
- 8. IMPLEMENT PHASE II OF THE TELEPHONE CONVERSION (IT; Quarters 1-2)*

9. *CONTINUE TO IMPROVE THE ANIMAL ADOPTION RATE (Police; Quarters 1-4)*

GOAL #3: ENHANCE OUR CUSTOMER CENTERED ORGANIZATION TO ENSURE CITIZENS RECEIVE THE VALUE OF THEIR INVESTMENT

1. *COMPLETE KATY PARK CONSTRUCTION AND ORGANIZE THE GRAND OPENING (Parks & Recreation, PW, City Manager's Office, Communications; Quarters 1-2)*
2. *IMPLEMENT ROVING REFERENCE AND LIBRARY STAFF CROSS TRAINING (Library; Quarters 1-4)*
3. *PURSUE REGIONAL FUNDING OPPORTUNITIES FOR CAPITAL IMPROVEMENT PROJECTS (PW; Quarters 1-4)*
4. *PERFORM COST OF SERVICES FOR THE LIBRARY PROGRAMS AND SERVICES (City Manager's Office, Library; Quarters 1-3)*
5. *PERFORM COST OF SERVICES FOR THE PARKS AND RECREATION PROGRAMS AND SERVICES (City Manager's Office, Parks and Recreation; Quarters 1-3)*
6. *PURSUE AGGRESSIVE WARRANT COLLECTION (Police; Quarters 1-4)*
7. *PLAN AND COORDINATE THE DART GRAND OPENING CEREMONY IN PARTNERSHIP WITH DART (City Manager's Office, Communications, Economic Development, Public Works, Parks & Recreation; Quarter 1)*
8. *DESIGN AND IMPLEMENT PHASE II OF THE "ROWLETT, MY COMMUNITY, MY MONEY, MY CHOICE" CAMPAIGN (City Manager's Office, All Departments; Quarters 1-4)*
9. *IMPLEMENT YEAR 2 OF 5 YEAR PLAN TO REACH AN ULTIMATE LEVEL OF 30% SUBSIDY FROM THE GENERAL FUND FOR THE ROWLETT COMMUNITY CENTRE (WITH THE OTHER 70% BEING SELF SUSTAINING) (Parks & Recreation, City Manager's Office; Quarters 1-4)*
10. *ENHANCE OUR SOCIAL MEDIA PRESENCE (Communications, All Departments; Quarters 1-4)*
11. *DEVELOP DEPARTMENTAL STRATEGY IN PARTNERSHIP WITH THE COMMUNICATIONS DEPARTMENT TO ENSURE CITIZEN AWARENESS ABOUT CITY PROGRAMS AND SERVICES THAT GENERATE AND/OR CREATE VALUE FOR THEIR TAX DOLLARS (All Departments; Quarters 1-4)*
12. *DEVELOP AND IMPLEMENT A STRATEGY FOR THE 83RD TEXAS LEGISLATIVE SESSION (All Departments; Quarters 1-3)*

GOAL #4: ENHANCE EMPLOYEE CULTURE AND MORALE TO CREATE AN ENVIRONMENT WHERE EMPLOYEES ARE VALUED AND HAVE A SENSE OF PRIDE

1. *CONDUCT ANNUAL DEPARTMENTAL RETREATS (All Departments; Quarter 4-FY2012 and Quarter 1-FY2013)*
2. *IMPLEMENT NEW EMPLOYEE ORIENTATION PROGRAM (City Manager's Office, Quarter 1)*

3. CONTINUE YEAR 3 OF THE "ABOVE AND BEYOND" RECOGNITION PROGRAM (City Manager's Office, All Departments; Quarters 1-4)
4. DEVELOP AND IMPLEMENT A COMPREHENSIVE CITY-WIDE TRAINING PROGRAM (All Departments; Quarters 1-4)
5. IMPLEMENT REVISED PERFORMANCE EVALUATION PROCESS AND ENSURE EXPECTATIONS ARE SET FOR EMPLOYEES AT THE BEGINNING OF REVIEW PERIOD AND EMPLOYEES ARE EVALUATED SEMI-ANNUALLY (All Departments; Quarters 1-4)
6. ESTABLISH A SAFETY TASK FORCE AND IMPLEMENT MONTHLY MEETINGS (City Manager's Office, All Departments; Quarters 1-4)
7. CREATE AN ENVIRONMENT FOR A POSITIVE CULTURAL SHIFT BY RECOGNIZING EMPLOYEE SUCCESSES, SETTING DEPARTMENTAL EXPECTATIONS, AND CREATING A DEPARTMENTAL EMPLOYEE ORIENTATION (All Departments; Quarters 1-4)

GOAL #5: CREATE A SUSTAINABLE ORGANIZATION ENSURING THE RIGHT RESOURCES - TO THE RIGHT PLACE - AT THE RIGHT TIME

1. COMPLETE CONSTRUCTION OF SCENIC POINT PARK PHASE I (Parks & Recreation, Public Works; Quarters 1-4)
2. IMPLEMENT YEAR 3 OF 5 YEAR EMPLOYEE BENEFITS STRATEGY AND CONTINUE THE WELLNESS PROGRAM (Human Resources, All Departments; Quarters 1-4)
3. CONTINUE ACCREDITATION PROCESS IN THE POLICE DEPARTMENT THROUGH THE TEXAS RECOGNITION PROGRAM (Police; Quarters 1-4)
4. CONTINUE YEAR 2 OF 3 YEAR PROCESS TO ACHIEVE ACCREDITATION BY THE COMMISSION ON FIRE ACCREDITATION INTERNATIONAL (CFAI) (Fire; Quarters 1-4)
5. CONTINUE ACCREDITATION FOR PARKS AND RECREATION DEPARTMENT THROUGH THE COMMISSION FOR ACCREDITATION OF PARKS AND RECREATION AGENCIES (CAPRA) (Parks & Recreation; Quarters 1-4)
6. INITIATE THE SELF-ASSESSMENT PHASE OF THE AMERICAN PUBLIC WORKS ASSOCIATION ACCREDITATION PROCESS (Public Works; Quarters 1 - 4)
7. COMPLETE A DESIGN STUDY FOR HERFURTH PARK (Parks & Recreation, City Manager's Office, Planning; Quarters 1-2)
8. REVIEW AND ADOPT THE 2009 INTERNATIONAL BUILDING AND FIRE CODES (Public Works, Fire; Quarters 2-4)
9. IMPLEMENT PROCESS TO CERTIFY FIRE CAPTAINS AS INSPECTORS (Fire; Quarters 1-2)
10. ESTABLISH AND IMPLEMENT DEPARTMENTAL PERFORMANCE MEASURES (City Manager's Office, All Departments; Quarters 1-4)

11. REVISE AND IMPLEMENT ORGANIZATIONAL HIRING PRACTICES AND PROCEDURES TO ENSURE A SUSTAINABLE ORGANIZATION (All Departments; Quarter 1)
12. IMPLEMENT REALIZE ROWLETT 2020 ECONOMIC DEVELOPMENT ACTION PLAN (Economic Development, Planning; Quarters 1-4)
13. CREATE A BOARD OF DIRECTORS FOR THE CITY'S THREE MUNICIPAL MANAGEMENT DISTRICTS (City Manager's Office, Planning, Finance; Quarters 1-4)
14. REVIEW AND DEVELOP A CAPITAL IMPROVEMENT PROGRAM WITH CITIZEN INVOLVEMENT (Public Works; Quarters 1-4)
15. DEVELOP A STRATEGY TO REMODEL FIRE STATION 2 AND SELL EXCESS VACANT PROPERTY (Fire; Quarters 2-3)
16. EVALUATE UTILIZATION OF SPACE IN THE LIBRARY (Library; Quarters 1-3)
17. INITIATE A SPACE NEEDS ASSESSMENT FOR A CITY GOVERNMENT CENTER (City Manager's Office; Quarters 1-2)
18. IMPLEMENT YEAR 1 OF THE UTILITY FUND ACTION PLAN (Public Works; Quarters 1-4)
19. CREATE AND IMPLEMENT A PUBLIC WORKS DEPARTMENTAL STRATEGIC PLAN (Public Works; Quarters 1-4)
20. EVALUATE THE SELF CONTAINED BREATHING APPARATUS (SCBA) EQUIPMENT FOR REPLACEMENT (Fire; Quarter 1-2)
21. CONTINUE THE OBSOLETE FLEET REPLACEMENT PLAN (City Manager's Office; Quarter 1)
22. CONDUCT YEAR 1 OF A 2 YEAR PROCESS TO ESTABLISH A DETAILED ANALYSIS, PUBLIC INPUT PROCESS, AND INITIATE A REZONING PROCESS FOR THE MIXED USED NORTHSORE DISTRICT IN LIGHT OF THE VISION ESTABLISHED IN THE REALIZE ROWLETT 2020 COMPREHENSIVE PLAN (Public Works, Planning; Quarters 3-4)
23. CONTINUE YEAR TWO OF 10 YEAR METER REPLACEMENT PLAN (Finance; Quarters 1-4)
24. BUILD A STRATEGY TO ENSURE ACTIVE QUALITY RECRUITMENT FOR VACANT POSITIONS IN EACH DEPARTMENT (All Departments; Quarters 1-4)
25. EXERCISE AND CRITIQUE THE EMERGENCY MANAGEMENT PLAN TWICE ANNUALLY WITH ALL CITY DEPARTMENTS PRIOR TO THE SPRING AND FALL STORM SEASONS (Fire, All Departments; Quarters 2 & 4)
26. UPDATE THE IT STRATEGIC PLAN (IT; Quarters 1-4)
27. CONTINUE TO EVALUATE AND REVISE THE ROWLETT CODE OF ORDINANCES AS NEEDED (PW, Development, Code Enforcement, Fire Marshal; Quarters 1-4)



**CITY OF ROWLETT
FY 2012-13
COMBINED FUND SUMMARY**

Description	Governmental Funds				Enterprise Funds			Impact Fees Fund	Police Seizure Fund	Innovations Fund
	General Fund	Economic Development	Debt Service Fund	Capital Projects Fund	Utility Fund	Refuse Fund	Drainage Fund			
Beginning Resources	\$ 5,889,242	\$ 299,092	\$ 277,312	\$ 250,000	\$ 5,686,666	\$ 322,105	\$ 572,664	\$ 508,577	\$ 395,409	\$ 650,820
Current Revenues:										
Tax Revenues	20,289,239	-	7,984,520	-	-	-	-	-	-	-
Franchise Fees	3,058,509	-	-	-	-	-	-	-	-	-
Licenses and Permits	442,723	1,500	-	-	-	-	-	31,000	-	-
Charges for Service	2,523,374	-	-	-	26,637,620	4,758,926	1,332,877	-	-	-
Fines and Forfeitures	1,157,006	-	-	-	-	-	-	-	-	-
Other	576,027	250	6,000	-	11,976	5,695	734	13,357	100,550	-
Total Current Revenues	28,046,878	1,750	7,990,520	-	26,649,596	4,764,621	1,333,611	44,357	100,550	-
Other Sources:										
Transfers In	4,560,112	314,944	622,219	3,000,000	139,397	-	-	-	-	-
Total Revenues & Transfers In	32,606,990	316,694	8,612,739	3,000,000	26,788,993	4,764,621	1,333,611	44,357	100,550	-
USES OF FUNDS:										
Current Expenditures:										
Personnel Costs	22,860,045	209,130	-	171,529	2,092,000	-	109,230	-	-	-
Supplies	1,653,811	7,250	-	-	317,052	-	51,770	-	100,550	-
Purchase Services	6,684,990	128,215	133,469	-	10,902,559	3,470,310	70,768	-	-	-
Capital Outlay	372,000	-	-	250,000	-	-	-	-	-	-
Capital Improvements	-	-	-	2,828,471	2,800,000	-	335,502	30,000	-	-
Debt Service	-	-	8,479,270	-	5,117,984	-	378,902	-	-	-
Total Current Expenditures	31,570,846	344,595	8,612,739	3,250,000	21,229,595	3,470,310	946,172	30,000	100,550	-
Other Uses:										
Transfers Out	1,156,722	-	-	-	5,476,331	1,270,566	353,877	-	-	-
Total Expenditures & Uses	32,727,568	344,595	8,612,739	3,250,000	26,705,926	4,740,876	1,300,049	30,000	100,550	-
Ending Resources	\$ 5,768,664	\$ 271,191	\$ 277,312	\$ -	\$ 5,769,733	\$ 345,850	\$ 606,226	\$ 522,934	\$ 395,409	\$ 650,820
% of Expenditures	18.3%	78.7%	3.2%	0.0%	27.2%	10.0%	64.1%	1743.1%	393.2%	0.0%

**CITY OF ROWLETT
FY 2012-13
COMBINED FUND SUMMARY**

Hotel/Motel Fund	PEG Fund	Special Revenue Funds								Internal Service Funds	Combined Total
		Grants Fund	CDBG Fund	TIF Fund	Juvenile Diversion Fund	Court Technology Fund	Court Security Fund	Traffic Safety Fund	Golf Course Fund	Employee Benefits Fund	
\$ 23,278	\$ 49,479	\$ -	\$ -	\$ -	\$ 92,278	\$ 189,427	\$ 40,414	\$ 24,367	\$ 502,390	\$ 431,290	\$ 16,204,810
47,175	-	-	-	-	-	-	-	-	-	-	28,320,934
-	85,042	-	-	-	-	-	-	-	-	-	3,143,551
-	-	-	-	-	-	-	-	-	-	-	475,223
-	-	-	-	-	33,281	26,936	20,035	297,458	-	3,688,369	38,941,166
577	-	24,590	228,181	-	-	-	-	468	600,628	10,000	1,534,716
47,752	85,042	24,590	228,181	-	33,281	26,936	20,035	297,926	600,628	3,698,369	73,994,623
-	-	-	-	-	-	-	-	-	-	-	8,636,672
47,752	85,042	24,590	228,181	-	33,281	26,936	20,035	297,926	600,628	3,698,369	82,631,295
11,484	69,547	24,590	-	-	28,274	-	22,170	1,838	-	-	25,599,837
6,300	-	-	-	-	700	143,305	-	-	-	-	2,280,738
24,965	-	-	24,000	-	4,300	62,815	-	296,088	10,000	3,698,369	25,510,848
-	-	-	-	-	-	-	-	-	-	-	622,000
-	-	-	204,181	-	-	-	-	-	-	-	6,198,154
-	-	-	-	-	-	-	-	-	-	-	13,976,156
42,749	69,547	24,590	228,181	-	33,274	206,120	22,170	297,926	10,000	3,698,369	\$ 74,187,733
-	-	-	-	-	-	-	-	-	379,176	-	8,636,672
42,749	69,547	24,590	228,181	-	33,274	206,120	22,170	297,926	389,176	3,698,369	82,824,405
\$ 28,281	\$ 64,974	\$ -	\$ -	\$ -	\$ 92,285	\$ 10,243	\$ 38,279	\$ 24,367	\$ 713,842	\$ 431,290	\$ 16,011,700
66.2%	93.4%	0.0%	0.0%	0.0%	277.3%	5.0%	172.7%	8.2%	7138.4%	11.7%	21.6%

**CITY OF ROWLETT
FY 2013-14
COMBINED FUND SUMMARY**

Description	Governmental Funds				Enterprise Funds			Impact Fees Fund	Police Seizure Fund	Innovations Fund
	General Fund	Economic Development	Debt Service Fund	Capital Projects Fund	Utility Fund	Refuse Fund	Drainage Fund			
Beginning Resources	\$ 5,768,664	\$ 271,191	\$ 277,312	\$ -	\$ 5,769,733	\$ 345,850	\$ 606,226	\$ 522,934	\$ 395,409	\$ 650,820
Current Revenues:										
Tax Revenues	20,471,960	-	7,688,769	-	-	-	-	-	-	-
Franchise Fees	3,058,509	-	-	-	-	-	-	-	-	-
Licenses and Permits	442,723	1,500	-	-	-	-	-	31,000	-	-
Charges for Service	2,565,104	-	-	-	27,967,096	4,860,297	1,346,205	-	-	-
Fines and Forfeitures	1,157,006	-	-	-	-	-	-	-	-	-
Other	576,027	250	6,000	-	11,976	5,695	734	13,357	100,550	-
Total Current Revenues	28,271,329	1,750	7,694,769	-	27,979,072	4,865,992	1,346,939	44,357	100,550	-
Other Sources:										
Transfers In	4,560,112	314,944	634,637	3,000,000	139,397	-	-	-	-	-
Total Revenues & Transfers In	32,831,441	316,694	8,329,406	3,000,000	28,118,469	4,865,992	1,346,939	44,357	100,550	-
USES OF FUNDS:										
Current Expenditures:										
Personnel Costs	23,940,825	216,720	-	178,230	2,176,636	-	113,762	-	-	-
Supplies	1,653,811	7,800	-	-	317,052	-	51,770	-	100,550	-
Purchase Services	6,737,417	130,125	136,542	-	11,924,658	3,571,680	70,768	-	-	-
Capital Outlay	622,000	-	-	-	-	-	-	-	-	-
Capital Improvements	-	-	-	2,821,770	2,800,000	-	335,502	30,000	-	-
Debt Service	-	-	8,192,864	-	5,117,984	-	379,677	-	-	-
Total Current Expenditures	32,954,053	354,645	8,329,406	3,000,000	22,336,330	3,571,680	951,479	30,000	100,550	-
Other Uses:										
Transfers Out	1,156,722	-	-	-	5,476,331	1,266,741	353,877	-	-	-
Total Expenditures & Uses	34,110,775	354,645	8,329,406	3,000,000	27,812,661	4,838,421	1,305,356	30,000	100,550	-
Ending Resources	\$ 4,489,330	\$ 233,240	\$ 277,312	\$ -	\$ 6,075,541	\$ 373,421	\$ 647,809	\$ 537,291	\$ 395,409	\$ 650,820
% of Expenditures	13.6%	65.8%	3.3%	0.0%	27.2%	10.5%	68.1%	1791.0%	0.0%	0.0%

**CITY OF ROWLETT
FY 2013-14
COMBINED FUND SUMMARY**

Hotel/Motel Fund	PEG Fund	Special Revenue Funds								Internal Service Funds	Combined Total
		Grants Fund	CDBG Fund	TIF Fund	Juvenile Diversion Fund	Court Technology Fund	Court Security Fund	Traffic Safety Fund	Golf Course Fund	Employee Benefits Fund	
\$ 28,281	\$ 64,974	\$ -	\$ -	\$ -	\$ 92,285	\$ 10,243	\$ 38,279	\$ 24,367	\$ 713,842	\$ 431,290	\$ 16,011,700
47,175	-	-	-	-	-	-	-	-	-	-	28,207,904
-	85,042	-	-	-	-	-	-	-	-	-	3,143,551
-	-	-	-	-	-	-	-	-	-	-	475,223
-	-	-	-	-	33,281	26,936	20,035	297,458	-	4,012,927	40,751,629
577	-	24,590	228,181	-	-	-	-	468	600,628	10,000	1,534,716
47,752	85,042	24,590	228,181	-	33,281	26,936	20,035	297,926	600,628	4,022,927	75,692,056
-	-	-	-	-	-	-	-	-	-	-	8,649,090
47,752	85,042	24,590	228,181	-	33,281	26,936	20,035	297,926	600,628	4,022,927	84,341,146
11,484	72,324	24,590	-	-	29,132	-	22,836	1,838	-	-	26,788,377
6,300	-	-	-	-	700	-	-	-	-	-	2,137,983
24,965	-	-	24,000	-	4,300	29,145	-	296,088	10,000	4,022,927	26,982,615
-	-	-	-	-	-	-	-	-	-	-	622,000
-	-	-	204,181	-	-	-	-	-	-	-	6,191,453
-	-	-	-	-	-	-	-	-	-	-	13,690,525
42,749	72,324	24,590	228,181	-	34,132	29,145	22,836	297,926	10,000	4,022,927	76,412,953
-	-	-	-	-	-	-	-	-	395,419	-	8,649,090
42,749	72,324	24,590	228,181	-	34,132	29,145	22,836	297,926	405,419	4,022,927	85,062,043
\$ 33,284	\$ 77,692	\$ -	\$ -	\$ -	\$ 91,434	\$ 8,034	\$ 35,478	\$ 24,367	\$ 909,051	\$ 431,290	\$ 15,290,803
77.9%	107.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	8.2%	0.0%	0.0%	20.0%

**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	A mended Budget	Estimate		
Revenues:						
Beginning Resources	\$6,752,219	\$5,375,891	\$5,375,891	\$6,087,715	\$5,889,242	\$5,768,664
Current Revenues:						
Tax Revenues	21,674,059	19,854,631	19,854,631	20,195,338	20,289,239	20,471,960
Franchise Fees	3,211,302	3,018,276	3,018,276	3,018,276	3,058,509	3,058,509
Licenses and Permits	450,808	434,552	434,552	434,552	442,723	442,723
Charges for Service	2,345,529	2,428,657	2,428,657	2,425,991	2,523,374	2,565,104
Fines and Forfeitures	1,187,365	1,307,006	1,307,006	1,122,622	1,157,006	1,157,006
Other	645,610	533,633	533,633	536,299	576,027	576,027
Transfers In	4,479,845	4,534,209	4,534,209	4,534,209	4,560,112	4,560,112
Total Current Revenues	<u>33,994,518</u>	<u>32,110,964</u>	<u>32,110,964</u>	<u>32,267,287</u>	<u>32,606,990</u>	<u>32,831,441</u>
Total Available Resources	<u>40,746,737</u>	<u>37,486,855</u>	<u>37,486,855</u>	<u>38,355,002</u>	<u>38,496,232</u>	<u>38,600,105</u>
Expenditures:						
Personnel Services	22,697,530	22,680,207	22,751,827	22,878,672	22,860,045	23,940,825
Supplies	1,539,557	1,597,367	1,597,367	1,597,367	1,653,811	1,653,811
Purchase Services	7,253,681	6,560,999	6,560,999	6,560,999	6,684,990	6,737,417
Capital Outlay	630,769	272,000	272,000	272,000	372,000	622,000
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	2,537,485	1,156,722	1,156,722	1,156,722	1,156,722	1,156,722
Total Expenditures	<u>34,659,022</u>	<u>32,267,295</u>	<u>32,338,915</u>	<u>32,465,760</u>	<u>32,727,568</u>	<u>34,110,775</u>
Ending Resources	<u>\$6,087,715</u>	<u>\$5,219,560</u>	<u>\$5,147,940</u>	<u>\$5,889,242</u>	<u>\$5,768,664</u>	<u>\$4,489,330</u>

**CITY OF ROWLETT
FY 2012-13
ECONOMIC DEVELOPMENT FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 104,497	\$ 70,036	\$ 70,036	\$ 224,089	\$ 299,092	\$ 271,191
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	1,500	1,500	1,500	1,500	1,500
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	762	250	250	250	250	250
Transfers In	290,740	314,944	314,944	314,944	314,944	314,944
Total Current Revenues	<u>291,502</u>	<u>316,694</u>	<u>316,694</u>	<u>316,694</u>	<u>316,694</u>	<u>316,694</u>
Total Available Resources	<u>395,999</u>	<u>386,730</u>	<u>386,730</u>	<u>540,783</u>	<u>615,786</u>	<u>587,885</u>
Expenditures:						
Personnel Services	31,391	202,810	202,810	106,131	209,130	216,720
Supplies	1,719	4,450	4,450	4,450	7,250	7,800
Purchase Services	138,800	131,110	131,110	131,110	128,215	130,125
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>171,910</u>	<u>338,370</u>	<u>338,370</u>	<u>241,691</u>	<u>344,595</u>	<u>354,645</u>
Ending Resources	<u>\$ 224,089</u>	<u>\$ 48,360</u>	<u>\$ 48,360</u>	<u>\$ 299,092</u>	<u>\$ 271,191</u>	<u>\$ 233,240</u>

**CITY OF ROWLETT
FY 2012-13
DEBT SERVICE FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 234,354	\$ 208,731	\$ 208,731	\$ 288,733	\$ 277,312	\$ 277,312
Current Revenues:						
Tax Revenues	8,095,918	8,045,463	8,045,463	8,031,961	7,984,520	7,688,769
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	5,883	13,293	13,293	6,000	6,000	6,000
Transfers In	924,424	937,965	937,965	904,763	622,219	634,637
Total Current Revenues	<u>9,026,225</u>	<u>8,996,721</u>	<u>8,996,721</u>	<u>8,942,724</u>	<u>8,612,739</u>	<u>8,329,406</u>
Total Available Resources	<u>9,260,579</u>	<u>9,205,452</u>	<u>9,205,452</u>	<u>9,231,457</u>	<u>8,890,051</u>	<u>8,606,718</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	198,740	135,499	135,499	129,415	133,469	136,542
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	8,773,106	8,814,969	8,814,969	8,824,730	8,479,270	8,192,864
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>8,971,846</u>	<u>8,950,468</u>	<u>8,950,468</u>	<u>8,954,145</u>	<u>8,612,739</u>	<u>8,329,406</u>
Ending Resources	<u>\$ 288,733</u>	<u>\$ 254,984</u>	<u>\$ 254,984</u>	<u>\$ 277,312</u>	<u>\$ 277,312</u>	<u>\$ 277,312</u>

**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 4,599,295	\$ 3,773,501	\$ 3,773,501	\$ 5,472,896	\$ 5,686,666	\$ 5,769,733
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	23,628,759	23,609,875	23,609,875	23,489,500	26,637,620	27,967,096
Fines & Forfeitures	-	-	-	-	-	-
Other	12,991	126,172	126,172	11,976	11,976	11,976
Transfers In	289,397	289,397	289,397	289,397	139,397	139,397
Total Current Revenues	<u>23,931,147</u>	<u>24,025,444</u>	<u>24,025,444</u>	<u>23,790,873</u>	<u>26,788,993</u>	<u>28,118,469</u>
Total Available Resources	<u>28,530,442</u>	<u>27,798,945</u>	<u>27,798,945</u>	<u>29,263,769</u>	<u>32,475,659</u>	<u>33,888,202</u>
Expenditures:						
Personnel Services	1,761,296	2,068,381	2,068,381	2,068,381	2,092,000	2,176,636
Supplies	373,715	310,284	310,284	310,284	317,052	317,052
Purchase Services	8,932,216	10,109,657	10,109,657	10,198,869	10,902,559	11,924,658
Capital Outlay	445,071	208,703	208,703	18,703	-	-
Capital Improvements	2,250,000	550,000	550,000	550,000	2,800,000	2,800,000
Debt Service	5,010,336	5,117,984	5,117,984	5,019,023	5,117,984	5,117,984
Transfers Out	4,284,912	5,450,428	5,450,428	5,411,843	5,476,331	5,476,331
Total Expenditures	<u>23,057,546</u>	<u>23,815,437</u>	<u>23,815,437</u>	<u>23,577,103</u>	<u>26,705,926</u>	<u>27,812,661</u>
Ending Resources	<u>\$ 5,472,896</u>	<u>\$ 3,983,508</u>	<u>\$ 3,983,508</u>	<u>\$ 5,686,666</u>	<u>\$ 5,769,733</u>	<u>\$ 6,075,541</u>

**CITY OF ROWLETT
FY 2012-13
REFUSE FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 715,768	\$ 314,308	\$ 314,308	\$ 326,185	\$ 322,105	\$ 345,850
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	4,455,872	4,544,951	4,544,951	4,515,721	4,758,926	4,860,297
Fines & Forfeitures	-	-	-	-	-	-
Other	3,192	5,695	5,695	5,695	5,695	5,695
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>4,459,064</u>	<u>4,550,646</u>	<u>4,550,646</u>	<u>4,521,416</u>	<u>4,764,621</u>	<u>4,865,992</u>
Total Available Resources	<u>5,174,832</u>	<u>4,864,954</u>	<u>4,864,954</u>	<u>4,847,601</u>	<u>5,086,726</u>	<u>5,211,842</u>
Expenditures:						
Personnel Services	6,915	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	3,024,259	3,074,287	3,074,287	3,056,317	3,470,310	3,571,680
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	239,949	241,656	241,656	241,656	243,043	239,218
Transfers Out	1,577,524	1,227,523	1,227,523	1,227,523	1,027,523	1,027,523
Total Expenditures	<u>4,848,647</u>	<u>4,543,466</u>	<u>4,543,466</u>	<u>4,525,496</u>	<u>4,740,876</u>	<u>4,838,421</u>
Ending Resources	<u>\$ 326,185</u>	<u>\$ 321,488</u>	<u>\$ 321,488</u>	<u>\$ 322,105</u>	<u>\$ 345,850</u>	<u>\$ 373,421</u>

**CITY OF ROWLETT
FY 2012-13
DRAINAGE FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 1,056,481	\$ 982,847	\$ 982,847	\$ 1,083,476	\$ 572,664	\$ 606,226
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	1,301,172	1,319,680	1,319,680	1,324,895	1,332,877	1,346,205
Fines & Forfeitures	-	-	-	-	-	-
Other	1,207	734	734	734	734	734
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>1,302,379</u>	<u>1,320,414</u>	<u>1,320,414</u>	<u>1,325,629</u>	<u>1,333,611</u>	<u>1,346,939</u>
Total Available Resources	<u>2,358,860</u>	<u>2,303,261</u>	<u>2,303,261</u>	<u>2,409,105</u>	<u>1,906,275</u>	<u>1,953,165</u>
Expenditures:						
Personnel Services	89,983	107,109	107,109	110,322	109,230	113,762
Supplies	49,984	53,681	53,681	63,681	51,770	51,770
Purchase Services	70,546	70,768	70,768	347,620	70,768	70,768
Capital Outlay	-	-	-	-	-	-
Capital Improvements	435,502	583,502	583,502	583,502	335,502	335,502
Debt Service	375,492	377,439	377,439	377,439	378,902	379,677
Transfers Out	253,877	353,877	353,877	353,877	353,877	353,877
Total Expenditures	<u>1,275,384</u>	<u>1,546,376</u>	<u>1,546,376</u>	<u>1,836,441</u>	<u>1,300,049</u>	<u>1,305,356</u>
Ending Resources	<u>\$ 1,083,476</u>	<u>\$ 756,885</u>	<u>\$ 756,885</u>	<u>\$ 572,664</u>	<u>\$ 606,226</u>	<u>\$ 647,809</u>

**CITY OF ROWLETT
FY 2012-13
IMPACT FEES FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 602,240	\$ 455,597	\$ 455,597	\$ 451,820	\$ 508,577	\$ 522,934
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	50,076	31,000	31,000	73,400	31,000	31,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	2,317	13,357	13,357	13,357	13,357	13,357
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>52,393</u>	<u>44,357</u>	<u>44,357</u>	<u>86,757</u>	<u>44,357</u>	<u>44,357</u>
Total Available Resources	<u>654,633</u>	<u>499,954</u>	<u>499,954</u>	<u>538,577</u>	<u>552,934</u>	<u>567,291</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	42,813	30,000	30,000	30,000	30,000	30,000
Debt Service	-	-	-	-	-	-
Transfers Out	160,000	-	-	-	-	-
Total Expenditures	<u>202,813</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>
Ending Resources	<u>\$ 451,820</u>	<u>\$ 469,954</u>	<u>\$ 469,954</u>	<u>\$ 508,577</u>	<u>\$ 522,934</u>	<u>\$ 537,291</u>

**CITY OF ROWLETT
FY 2012-13
POLICE SEIZURE FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 270,915	\$ 121,679	\$ 121,679	\$ 645,409	\$ 395,409	\$ 395,409
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	637,616	100,550	100,550	100,550	100,550	100,550
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>637,616</u>	<u>100,550</u>	<u>100,550</u>	<u>100,550</u>	<u>100,550</u>	<u>100,550</u>
Total Available Resources	<u>908,531</u>	<u>222,229</u>	<u>222,229</u>	<u>745,959</u>	<u>495,959</u>	<u>495,959</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	193,344	125,000	125,000	350,550	100,550	100,550
Purchase Services	64,383	-	-	-	-	-
Capital Outlay	5,395	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>263,122</u>	<u>125,000</u>	<u>125,000</u>	<u>350,550</u>	<u>100,550</u>	<u>100,550</u>
Ending Resources	<u>\$ 645,409</u>	<u>\$ 97,229</u>	<u>\$ 97,229</u>	<u>\$ 395,409</u>	<u>\$ 395,409</u>	<u>\$ 395,409</u>

**CITY OF ROWLETT
FY 2012-13
INNOVATIONS FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 715,959	\$ 660,354	\$ 660,354	\$ 1,006,159	\$ 650,820	\$ 650,820
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	5,415	-	-	-	-	-
Transfers In	1,430,000	-	-	-	-	-
Total Current Revenues	<u>1,435,415</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Available Resources	<u>2,151,374</u>	<u>660,354</u>	<u>660,354</u>	<u>1,006,159</u>	<u>650,820</u>	<u>650,820</u>
Expenditures:						
Personnel Services	105,094	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	587,429	229,339	459,339	302,339	-	-
Capital Outlay	452,692	53,000	53,000	53,000	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>1,145,215</u>	<u>282,339</u>	<u>512,339</u>	<u>355,339</u>	<u>-</u>	<u>-</u>
Ending Resources	<u>\$ 1,006,159</u>	<u>\$ 378,015</u>	<u>\$ 148,015</u>	<u>\$ 650,820</u>	<u>\$ 650,820</u>	<u>\$ 650,820</u>

**CITY OF ROWLETT
FY 2012-13
HOTEL MOTEL FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ (6,335)	\$ -	\$ -	\$ 17,752	\$ 23,278	\$ 28,281
Current Revenues:						
Tax Revenues	66,206	47,698	47,698	47,698	47,175	47,175
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	16	577	577	577	577	577
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>66,222</u>	<u>48,275</u>	<u>48,275</u>	<u>48,275</u>	<u>47,752</u>	<u>47,752</u>
Total Available Resources	<u>59,887</u>	<u>48,275</u>	<u>48,275</u>	<u>66,027</u>	<u>71,030</u>	<u>76,033</u>
Expenditures:						
Personnel Services	10,578	11,484	11,484	11,484	11,484	11,484
Supplies	5,475	6,300	6,300	6,300	6,300	6,300
Purchase Services	21,325	24,965	24,965	24,965	24,965	24,965
Capital Outlay	4,757	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>42,135</u>	<u>42,749</u>	<u>42,749</u>	<u>42,749</u>	<u>42,749</u>	<u>42,749</u>
Ending Resources	<u>\$ 17,752</u>	<u>\$ 5,526</u>	<u>\$ 5,526</u>	<u>\$ 23,278</u>	<u>\$ 28,281</u>	<u>\$ 33,284</u>

**CITY OF ROWLETT
FY 2012-13
PEG FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 9,016	\$ 22,530	\$ 22,530	\$ 22,530	\$ 49,479	\$ 64,974
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	93,061	85,042	85,042	94,728	85,042	85,042
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>93,061</u>	<u>85,042</u>	<u>85,042</u>	<u>94,728</u>	<u>85,042</u>	<u>85,042</u>
Total Available Resources	<u>102,077</u>	<u>107,572</u>	<u>107,572</u>	<u>117,258</u>	<u>134,521</u>	<u>150,016</u>
Expenditures:						
Personnel Services	65,127	67,779	67,779	67,779	69,547	72,324
Supplies	4,735	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>69,862</u>	<u>67,779</u>	<u>67,779</u>	<u>67,779</u>	<u>69,547</u>	<u>72,324</u>
Ending Resources	<u>\$ 32,215</u>	<u>\$ 39,793</u>	<u>\$ 39,793</u>	<u>\$ 49,479</u>	<u>\$ 64,974</u>	<u>\$ 77,692</u>

**CITY OF ROWLETT
FY 2012-13
GRANTS FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ (331,326)	\$ -	\$ -	\$ (29,757)	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	700,259	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	24,590	24,590	54,347	24,590	24,590
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>700,259</u>	<u>24,590</u>	<u>24,590</u>	<u>54,347</u>	<u>24,590</u>	<u>24,590</u>
Total Available Resources	<u>368,933</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>
Expenditures:						
Personnel Services	47,961	24,590	24,590	24,590	24,590	24,590
Supplies	13,009	-	-	-	-	-
Purchase Services	45,867	-	-	-	-	-
Capital Outlay	291,853	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>398,690</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>
Ending Resources	<u>\$ (29,757)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT
FY 2012-13
CDBG FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 20,976	\$ 20,476	\$ 20,476	\$ (76,529)	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	23,638	217,245	217,245	293,774	228,181	228,181
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>23,638</u>	<u>217,245</u>	<u>217,245</u>	<u>293,774</u>	<u>228,181</u>	<u>228,181</u>
Total Available Resources	<u>44,614</u>	<u>237,721</u>	<u>237,721</u>	<u>217,245</u>	<u>228,181</u>	<u>228,181</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	44,601	22,000	22,000	22,000	24,000	24,000
Capital Outlay	-	-	-	-	-	-
Capital Improvements	76,542	195,245	195,245	195,245	204,181	204,181
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>121,143</u>	<u>217,245</u>	<u>217,245</u>	<u>217,245</u>	<u>228,181</u>	<u>228,181</u>
Ending Resources	<u>\$ (76,529)</u>	<u>\$ 20,476</u>	<u>\$ 20,476</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT
FY 2012-13
TAX INCREMENT FINANCING FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ -
Current Revenues:						
Tax Revenues	294,925	290,845	290,845	290,845	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>294,925</u>	<u>290,845</u>	<u>290,845</u>	<u>290,845</u>	-	-
Total Available Resources	<u>295,925</u>	<u>291,845</u>	<u>291,845</u>	<u>291,845</u>	-	-
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	294,925	290,845	290,845	291,845	-	-
Total Expenditures	<u>294,925</u>	<u>290,845</u>	<u>290,845</u>	<u>291,845</u>	-	-
Ending Resources	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT
FY 2012-13
JUVENILE DIVERSION FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 105,296	\$ 98,044	\$ 98,044	\$ 98,044	\$ 92,278	\$ 92,285
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	37,307	41,602	41,602	41,602	33,281	33,281
Other	535	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>37,842</u>	<u>41,602</u>	<u>41,602</u>	<u>41,602</u>	<u>33,281</u>	<u>33,281</u>
Total Available Resources	<u>143,138</u>	<u>139,646</u>	<u>139,646</u>	<u>139,646</u>	<u>125,559</u>	<u>125,566</u>
Expenditures:						
Personnel Services	7,887	73,136	73,136	47,368	28,274	29,132
Supplies	-	-	-	-	700	700
Purchase Services	-	-	-	-	4,300	4,300
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>7,887</u>	<u>73,136</u>	<u>73,136</u>	<u>47,368</u>	<u>33,274</u>	<u>34,132</u>
Ending Resources	<u>\$ 135,251</u>	<u>\$ 66,510</u>	<u>\$ 66,510</u>	<u>\$ 92,278</u>	<u>\$ 92,285</u>	<u>\$ 91,434</u>

**CITY OF ROWLETT
FY 2012-13
COURT TECHNOLOGY FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 224,241	\$ 227,048	\$ 227,048	\$ 227,048	\$ 189,427	\$ 10,243
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	29,985	33,670	33,670	33,670	26,936	26,936
Other	930	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>30,915</u>	<u>33,670</u>	<u>33,670</u>	<u>33,670</u>	<u>26,936</u>	<u>26,936</u>
Total Available Resources	<u>255,156</u>	<u>260,718</u>	<u>260,718</u>	<u>260,718</u>	<u>216,363</u>	<u>37,179</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	143,305	-
Purchase Services	7,745	33,670	33,670	71,291	62,815	29,145
Capital Outlay	29,915	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>37,660</u>	<u>33,670</u>	<u>33,670</u>	<u>71,291</u>	<u>206,120</u>	<u>29,145</u>
Ending Resources	<u>\$ 217,496</u>	<u>\$ 227,048</u>	<u>\$ 227,048</u>	<u>\$ 189,427</u>	<u>\$ 10,243</u>	<u>\$ 8,034</u>

**CITY OF ROWLETT
FY 2012-13
COURT SECURITY FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 76,352	\$ 55,356	\$ 55,356	\$ 55,356	\$ 40,414	\$ 38,279
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	22,442	25,044	25,044	9,909	20,035	20,035
Other	287	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>22,729</u>	<u>25,044</u>	<u>25,044</u>	<u>9,909</u>	<u>20,035</u>	<u>20,035</u>
Total Available Resources	<u>99,081</u>	<u>80,400</u>	<u>80,400</u>	<u>65,265</u>	<u>60,449</u>	<u>58,314</u>
Expenditures:						
Personnel Services	42,489	24,851	24,851	24,851	22,170	22,836
Supplies	-	-	-	-	-	-
Purchase Services	110	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>42,599</u>	<u>24,851</u>	<u>24,851</u>	<u>24,851</u>	<u>22,170</u>	<u>22,836</u>
Ending Resources	<u>\$ 56,482</u>	<u>\$ 55,549</u>	<u>\$ 55,549</u>	<u>\$ 40,414</u>	<u>\$ 38,279</u>	<u>\$ 35,478</u>

**CITY OF ROWLETT
FY 2012-13
TRAFFIC SAFETY FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 31,923	\$ 32,391	\$ 32,391	\$ 24,367	\$ 24,367	\$ 24,367
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	361,739	297,458	297,458	297,458	297,458	297,458
Other	297	468	468	468	468	468
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>362,036</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>
Total Available Resources	<u>393,959</u>	<u>330,317</u>	<u>330,317</u>	<u>322,293</u>	<u>322,293</u>	<u>322,293</u>
Expenditures:						
Personnel Services	1,182	1,838	1,838	1,838	1,838	1,838
Supplies	-	-	-	-	-	-
Purchase Services	368,410	296,088	296,088	296,088	296,088	296,088
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>369,592</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>
Ending Resources	<u>\$ 24,367</u>	<u>\$ 32,391</u>	<u>\$ 32,391</u>	<u>\$ 24,367</u>	<u>\$ 24,367</u>	<u>\$ 24,367</u>

**CITY OF ROWLETT
FY 2012-13
GOLF FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 581,476	\$ 496,376	\$ 496,376	\$ 556,211	\$ 502,390	\$ 713,842
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	590,903	595,847	595,847	553,745	600,628	600,628
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>590,903</u>	<u>595,847</u>	<u>595,847</u>	<u>553,745</u>	<u>600,628</u>	<u>600,628</u>
Total Available Resources	<u>1,172,379</u>	<u>1,092,223</u>	<u>1,092,223</u>	<u>1,109,956</u>	<u>1,103,018</u>	<u>1,314,470</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	10,000	10,000	10,000	10,000	10,000
Capital Outlay	76,618	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	539,550	555,464	555,464	597,566	379,176	395,419
Total Expenditures	<u>616,168</u>	<u>565,464</u>	<u>565,464</u>	<u>607,566</u>	<u>389,176</u>	<u>405,419</u>
Ending Resources	<u>\$ 556,211</u>	<u>\$ 526,759</u>	<u>\$ 526,759</u>	<u>\$ 502,390</u>	<u>\$ 713,842</u>	<u>\$ 909,051</u>

**CITY OF ROWLETT
FY 2012-13
EMPLOYEE BENEFITS FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ 838,569	\$ 838,569	\$ 431,290	\$ 431,290	\$ 431,290
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	2,995,734	3,306,590	3,306,590	3,306,590	3,688,369	4,012,927
Fines & Forfeitures	-	-	-	-	-	-
Other	2,800	10,000	10,000	10,000	10,000	10,000
Transfers In	511,331	-	-	-	-	-
Total Current Revenues	<u>3,509,865</u>	<u>3,316,590</u>	<u>3,316,590</u>	<u>3,316,590</u>	<u>3,698,369</u>	<u>4,022,927</u>
Total Available Resources	<u>3,509,865</u>	<u>4,155,159</u>	<u>4,155,159</u>	<u>3,747,880</u>	<u>4,129,659</u>	<u>4,454,217</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	3,078,575	3,316,590	3,316,590	3,316,590	3,698,369	4,022,927
Capital Outlay	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>3,078,575</u>	<u>3,316,590</u>	<u>3,316,590</u>	<u>3,316,590</u>	<u>3,698,369</u>	<u>4,022,927</u>
Ending Resources	<u>\$ 431,290</u>	<u>\$ 838,569</u>	<u>\$ 838,569</u>	<u>\$ 431,290</u>	<u>\$ 431,290</u>	<u>\$ 431,290</u>

**CITY OF ROWLETT
FY 2012-13
PERSONNEL SUMMARY**

Position	FY 2010-11 Actual	FY 2011-12		FY 2012-13 Proposed	Change
		Original Budget	Estimate		
<u>GENERAL FUND</u>					
<u>City Council</u>					
Mayor	0.50	0.50	0.50	0.50	-
Councilmember	3.00	3.00	3.00	3.00	-
	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>-</u>
<u>City Manager</u>					
City Manager	1.00	1.00	1.00	1.00	-
Assistant City Manager	1.00	1.00	1.00	1.00	-
Community Relations Coordinator	1.00	1.00	1.00	-	(1.00)
Community Relations Manager	-	-	-	1.00	1.00
Executive Assistant	1.00	1.00	1.00	1.00	-
	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
<u>City Secretary</u>					
City Secretary	1.00	1.00	1.00	1.00	-
Assistant City Secretary	1.00	1.00	1.00	1.00	-
Administrative Assistant	1.00	-	-	-	-
	<u>3.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>
<u>Finance Administration</u>					
Director	1.00	1.00	1.00	1.00	-
Budget Officer	1.00	1.00	1.00	1.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>
<u>Accounting</u>					
Accounting Manager	1.00	1.00	1.00	1.00	-
Senior Accountant	1.00	1.00	1.00	1.00	-
Accounting Specialist IV	1.00	1.00	1.00	1.00	-
Accounting Specialist III	1.00	1.00	1.00	1.00	-
Accounting Specialist I	1.00	-	-	-	-
	<u>5.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
<u>Municipal Court</u>					
Administrator	1.00	1.00	1.00	1.00	-
Senior Clerk	1.00	1.00	1.00	1.00	-
Court Clerk	4.00	4.00	4.00	4.00	-
	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>
<u>Purchasing</u>					
Purchasing Agent	1.00	1.00	1.00	1.00	-
Purchasing Buyer	1.00	1.00	1.00	1.00	-
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>

**CITY OF ROWLETT
FY 2012-13
PERSONNEL SUMMARY**

Position	FY 2010-11 Actual	FY 2011-12		FY 2012-13 Proposed	Change
		Original Budget	Estimate		
<u>Information Technology</u>					
IT Manager	1.00	1.00	1.00	1.00	-
Systems Administrator	2.00	2.00	2.00	2.00	-
Desk Top Support	1.00	1.00	1.00	1.00	-
HelpDesk Support Tech	1.00	1.00	1.00	1.00	-
	5.00	5.00	5.00	5.00	-
<u>Police</u>					
Police Chief	1.00	1.00	1.00	1.00	-
Assistant Police Chief	1.00	1.00	1.00	1.00	-
Lieutenant	6.00	6.00	6.00	6.00	-
Sergeant	8.00	8.00	8.00	8.00	-
Support Services Director	1.00	1.00	1.00	1.00	-
School Resource Officer	5.00	5.00	5.00	5.00	-
Detectives / Investigators	10.00	10.00	10.00	10.00	-
Police Officer	43.00	43.00	43.00	43.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
Communications Supervisor	1.00	1.00	1.00	1.00	-
Communications Officer	14.00	14.00	14.00	14.00	-
Records Supervisor	1.00	1.00	1.00	1.00	-
Senior Administrative Assistant	1.00	1.00	1.00	1.00	-
Records Clerk	2.00	2.00	2.00	2.00	-
Property/Evidence Technician	2.00	2.00	2.00	2.00	-
Detention Officer	8.00	8.00	8.00	8.00	-
Warrants Officer	-	1.00	1.00	1.00	-
Warrant Clerk	-	1.00	1.00	1.00	-
Crossing Guards	3.00	3.00	3.00	3.00	-
	108.00	110.00	110.00	110.00	-
<u>City Marshal</u>					
Marshal	-	-	-	-	-
Warrants Officer	1.00	-	-	-	-
Employee Pool	-	-	-	-	-
Warrant Clerk	1.00	-	-	-	-
	2.00	-	-	-	-
<u>Fire Rescue</u>					
Fire Chief	1.00	1.00	1.00	1.00	-
Assistant Chief	2.00	2.00	1.00	1.00	(1.00)
Battalion Chiefs	-	-	3.00	3.00	3.00
Senior Administrative Assistant	1.00	1.00	1.00	1.00	-
Captain	12.00	12.00	12.00	12.00	-
Driver/Engineer	12.00	12.00	12.00	12.00	-
Firefighter	45.00	45.00	45.00	45.00	-
Emergency Med. Services Coord.	1.00	1.00	1.00	1.00	-
Fire Marshal	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	-	(1.00)
	76.00	76.00	78.00	77.00	1.00

**CITY OF ROWLETT
FY 2012-13
PERSONNEL SUMMARY**

Position	FY 2010-11 Actual	FY 2011-12		FY 2012-13 Proposed	Change
		Original Budget	Estimate		
<u>Animal Services</u>					
Animal Control Supervisor	1.00	1.00	1.00	1.00	-
Animal Control Officer	2.00	2.00	2.00	2.00	-
Shelter Attendant	2.00	2.25	2.25	2.25	-
	5.00	5.25	5.25	5.25	-
<u>Building Inspections</u>					
Chief Building Official	-	-	-	-	-
Senior Building Inspector	1.00	1.00	1.00	1.00	-
Building Inspector II	1.00	-	-	-	-
Administrative Assistant	-	-	-	-	-
	2.00	1.00	1.00	1.00	-
<u>Environmental Services</u>					
Environmental Service Manager	1.00	1.00	1.00	1.00	-
Code Enforcement Officer	4.00	4.00	4.00	4.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	6.00	6.00	6.00	6.00	-
<u>Parks Administration</u>					
Director	1.00	1.00	1.00	1.00	-
Parks Maintenance Manager	-	-	-	-	-
Recreation Manager	-	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	2.00	2.00	2.00	2.00	-
<u>Parks Maintenance</u>					
Parks Maintenance Manager	1.00	1.00	1.00	1.00	-
Foreman	1.00	1.00	1.00	1.00	-
Maintenance Specialist	6.00	6.00	6.00	6.00	-
Crew Leader	3.00	3.00	3.00	3.00	-
Athletic Coordinator	-	-	-	-	-
Parks Mechanic	1.00	1.00	1.00	1.00	-
	12.00	12.00	12.00	12.00	-
<u>Recreation</u>					
Recreation Manager	1.00	1.00	1.00	1.00	-
Asst. Recreation Division Manager	1.00	-	-	-	-
Special Projects Manager	-	1.00	-	-	(1.00)
Special Events Specialist	-	-	1.00	1.00	1.00
Athletic Coordinator	1.00	1.00	1.00	-	(1.00)
Aquatics & Athletics Supervisor	-	-	-	0.25	0.25
Community Centre Supervisor	1.00	1.00	1.00	1.00	-
Recreation Programmer	-	-	-	1.00	1.00
Front Desk Attendant	2.00	2.00	2.00	2.00	-
Recreation Aide	2.00	2.00	2.00	2.00	-
Employee Pool	2.00	2.00	2.00	2.00	-
	10.00	10.00	10.00	10.25	0.25

**CITY OF ROWLETT
FY 2012-13
PERSONNEL SUMMARY**

Position	FY 2010-11 Actual	FY 2011-12		FY 2012-13 Proposed	Change
		Original Budget	Estimate		
<u>Wet Zone</u>					
Aquatics & Athletics Supervisor	1.00	1.00	1.00	0.75	(0.25)
Cashier	2.50	2.50	2.50	2.50	-
Lifeguard	15.00	15.00	15.00	15.00	-
Concessions	1.25	1.25	1.25	1.25	-
Custodian	1.25	1.25	1.25	1.25	-
	21.00	21.00	21.00	20.75	(0.25)
<u>Library</u>					
Director	1.00	1.00	1.00	1.00	-
Librarian II	1.00	1.00	1.00	1.00	-
Librarian I	3.50	3.50	3.50	3.50	-
Sr Administrative Assistant	1.00	1.00	1.00	1.00	-
Library Program Coordinator	1.00	1.00	1.00	1.00	-
Library Assistant	5.50	5.50	5.50	5.50	-
Library Aide	1.00	1.00	1.00	1.00	-
Library Pool	3.00	3.00	3.00	3.00	-
	17.00	17.00	17.00	17.00	-
<u>Communications</u>					
Public Engagement Manager	1.00	-	-	-	-
Video Producer	-	-	-	-	-
	1.00	-	-	-	-
<u>Citizen Action Center</u>					
Action Center Supervisor	1.00	-	1.00	-	-
Administrative Assistant	-	1.00	-	1.00	-
Customer Service Representative	1.00	0.50	0.50	0.50	-
	2.00	1.50	1.50	1.50	-
<u>Building and Grounds</u>					
Custodian	6.00	6.00	6.00	6.00	-
Building Maintenance Worker	1.00	1.00	1.00	1.00	-
	7.00	7.00	7.00	7.00	-
<u>Streets</u>					
Superintendent	1.00	1.00	1.00	1.00	-
Supervisor	1.00	1.00	1.00	1.00	-
Crew Leader	4.00	4.00	4.00	4.00	-
Traffic Technician	2.00	2.00	2.00	2.00	-
Maintenance Worker	6.00	6.00	6.00	6.00	-
	14.00	14.00	14.00	14.00	-

**CITY OF ROWLETT
FY 2012-13
PERSONNEL SUMMARY**

Position	FY 2010-11 Actual	FY 2011-12		FY 2012-13 Proposed	Change
		Original Budget	Estimate		
<u>Fleet Services</u>					
Head Mechanic	1.00	1.00	1.00	1.00	-
Mechanic	1.00	1.00	1.00	1.00	-
Fleet Technician	1.00	1.00	1.00	1.00	-
Administrative Assistant	0.50	-	-	-	-
	<u>3.50</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>
<u>Public Works Administration</u>					
Director	1.00	1.00	1.00	1.00	-
City Engineer	1.00	1.00	1.00	1.00	-
Assistant City Engineer	1.00	1.00	1.00	1.00	-
Inspectors	3.00	3.00	3.00	3.00	-
Sr Administrative Assistant	1.00	0.50	0.50	0.50	-
Administrative Assistant	-	0.50	0.50	0.50	-
	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>-</u>
<u>Planning</u>					
Director	-	-	1.00	1.00	1.00
Asst Director	-	-	-	-	-
Planning Manager	1.00	1.00	-	-	(1.00)
Administrative Assistant	1.00	-	-	-	-
Development Technician	-	1.00	1.00	1.00	-
Planner II	1.00	-	-	-	-
Senior Planner	-	1.00	1.00	1.00	-
Planner I	-	1.00	1.00	1.00	-
Planning Intern	0.25	-	-	-	-
	<u>3.25</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>
<u>GIS</u>					
GIS Programmer	1.00	1.00	1.00	1.00	-
GIS Technician	1.00	-	-	-	-
	<u>2.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
<u>Human Resources</u>					
HR Manager	1.00	1.00	1.00	1.00	-
Human Resources Generalist	2.00	2.00	2.00	2.00	-
HR Technician	-	-	-	-	-
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>
GENERAL FUND TOTAL	<u>335.25</u>	<u>330.25</u>	<u>332.25</u>	<u>331.25</u>	<u>1.00</u>

**CITY OF ROWLETT
FY 2012-13
PERSONNEL SUMMARY**

Position	FY 2010-11 Actual	FY 2011-12		FY 2012-13 Proposed	Change
		Original Budget	Estimate		
UTILITY FUND					
<u>Water / Sewer Administration</u>					
Administrative Assistant	0.50	0.50	0.50	-	(0.50)
Sr. Administrative Assistant	-	-	-	0.50	0.50
ROW Inspector	1.00	1.00	1.00	1.00	-
Utility Assets Manager	1.00	1.00	1.00	1.00	-
Utility Operations Manager	-	-	1.00	1.00	1.00
Superintendent	1.00	1.00	1.00	1.00	-
	<u>3.50</u>	<u>3.50</u>	<u>4.50</u>	<u>4.50</u>	<u>1.00</u>
<u>Water Operations</u>					
Crewleader	2.00	2.00	2.00	2.00	-
Maintenance Specialist	7.00	7.00	7.00	7.00	-
	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>-</u>
<u>Wastewater Operations</u>					
Crewleader	2.00	2.00	2.00	2.00	-
Electrician	2.00	2.00	1.00	-	(2.00)
Water Quality Technician	1.00	1.00	1.00	1.00	-
Maintenance Specialist	6.00	6.00	6.00	7.00	1.00
	<u>11.00</u>	<u>11.00</u>	<u>10.00</u>	<u>10.00</u>	<u>(1.00)</u>
<u>Revenue Office</u>					
Revenue Manager	1.00	1.00	1.00	1.00	-
Accounting Specialist III	1.00	1.00	1.00	1.00	-
Senior Customer Service Rep	2.00	2.00	2.00	2.00	-
Customer Service Rep	2.00	2.00	2.00	2.00	-
	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>
<u>Meter Services</u>					
Supervisor	1.00	1.00	1.00	1.00	-
Meter Maintenance Technician	-	1.00	1.00	1.00	-
Meter Reader	3.00	3.00	3.00	3.00	-
	<u>4.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>-</u>
UTILITY FUND TOTAL	<u>33.50</u>	<u>34.50</u>	<u>34.50</u>	<u>34.50</u>	<u>-</u>
DRAINAGE FUND					
Maintenance Specialist	2.00	2.00	2.00	2.00	-
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>
ECONOMIC DEVELOPMENT FUND					
Director	1.00	1.00	1.00	1.00	-
Economic Development Specialist	1.00	1.00	1.00	1.00	-
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>

**CITY OF ROWLETT
FY 2012-13
PERSONNEL SUMMARY**

Position	FY 2010-11 Actual	FY 2011-12		FY 2012-13 Proposed	Change
		Original Budget	Estimate		
PEG FUND					
Video Producer	1.00	-	-	-	-
Creative Services Producer	-	1.00	1.00	1.00	-
	1.00	1.00	1.00	1.00	-
JUVENILE DIVERSION FUND					
Juvenile Caseworker	1.00	1.00	0.50	0.50	(0.50)
	1.00	1.00	0.50	0.50	(0.50)
COURT SECURITY FUND					
Bailiff	0.50	0.50	0.50	0.50	-
	0.50	0.50	0.50	0.50	-
CITYWIDE TOTAL	375.25	371.25	372.75	371.75	0.50

**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

FUND SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 6,752,219	\$ 5,375,891	\$ 5,375,891	\$ 6,087,715	\$ 5,889,242	\$ 5,768,664
Current Revenues:						
Tax Revenues	21,674,059	19,854,631	19,854,631	20,195,338	20,289,239	20,471,960
Franchise Fees	3,211,302	3,018,276	3,018,276	3,018,276	3,058,509	3,058,509
Licenses and Permits	450,808	434,552	434,552	434,552	442,723	442,723
Charges for Service	2,345,529	2,428,657	2,428,657	2,425,991	2,523,374	2,565,104
Fines and Forfeitures	1,187,365	1,307,006	1,307,006	1,122,622	1,157,006	1,157,006
Other	645,610	533,633	533,633	536,299	576,027	576,027
Transfers In	4,479,845	4,534,209	4,534,209	4,534,209	4,560,112	4,560,112
Total Current Revenues	<u>33,994,518</u>	<u>32,110,964</u>	<u>32,110,964</u>	<u>32,267,287</u>	<u>32,606,990</u>	<u>32,831,441</u>
Total Available Resources	<u>40,746,737</u>	<u>37,486,855</u>	<u>37,486,855</u>	<u>38,355,002</u>	<u>38,496,232</u>	<u>38,600,105</u>
Expenditures:						
Personnel Services	22,697,530	22,680,207	22,751,827	22,878,672	22,860,045	23,940,825
Supplies	1,539,557	1,597,367	1,597,367	1,597,367	1,653,811	1,653,811
Purchase Services	7,253,681	6,560,999	6,560,999	6,560,999	6,684,990	6,737,417
Capital Outlay	630,769	272,000	272,000	272,000	372,000	622,000
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	2,537,485	1,156,722	1,156,722	1,156,722	1,156,722	1,156,722
Total Expenditures	<u>34,659,022</u>	<u>32,267,295</u>	<u>32,338,915</u>	<u>32,465,760</u>	<u>32,727,568</u>	<u>34,110,775</u>
Ending Resources	<u>\$ 6,087,715</u>	<u>\$ 5,219,560</u>	<u>\$ 5,147,940</u>	<u>\$ 5,889,242</u>	<u>\$ 5,768,664</u>	<u>\$ 4,489,330</u>

**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Beginning Resources	\$ 6,752,219	\$ 5,375,891	\$ 5,375,891	\$ 6,087,715	\$ 5,889,242	\$ 5,768,664
Tax Revenues:						
Current taxes	13,231,371	12,463,453	12,463,453	12,463,453	12,483,768	12,578,369
Delinquent taxes	2,224,588	2,557,394	2,557,394	2,557,394	2,557,394	2,557,394
Delinquent taxes prior	260,001	235,780	235,780	235,780	235,780	235,780
City sales tax	5,767,527	4,357,697	4,357,697	4,698,404	4,771,990	4,860,110
Mixed drink tax	58,542	58,338	58,338	58,338	58,338	58,338
Penalty & Interest	132,030	181,969	181,969	181,969	181,969	181,969
Total	21,674,059	19,854,631	19,854,631	20,195,338	20,289,239	20,471,960
Franchise Fees:						
Electric	1,749,132	1,579,744	1,579,744	1,579,744	1,611,339	1,611,339
Telephone	271,344	276,941	276,941	276,941	276,941	276,941
Gas	439,962	431,878	431,878	431,878	440,516	440,516
Cable	750,864	729,713	729,713	729,713	729,713	729,713
Total	3,211,302	3,018,276	3,018,276	3,018,276	3,058,509	3,058,509
Licenses and Permits:						
Food service	38,675	32,900	32,900	32,900	32,900	32,900
Protective alarm	147,565	166,059	166,059	166,059	166,059	166,059
Building structures	56,015	69,662	69,662	69,662	73,145	73,145
Takeline fees	64,400	67,390	67,390	67,390	67,390	67,390
Contractor permits	90,900	50,001	50,001	50,001	52,501	52,501
Special permits	34,725	23,219	23,219	23,219	24,141	24,141
Contractor regis.	18,528	25,321	25,321	25,321	26,587	26,587
Total	450,808	434,552	434,552	434,552	442,723	442,723
Charges for Service:						
GISD resource officer	218,950	201,967	201,967	201,967	206,006	206,006
Ambulance fees	415,757	500,000	500,000	500,000	550,000	550,000
911 Emergency	444,443	455,904	455,904	455,904	455,904	455,904
Animal control fees	49,977	56,403	56,403	56,403	56,403	56,403
Mowing fees	115,297	137,963	137,963	137,963	137,963	137,963
Rezoning fees	13,695	9,675	9,675	9,675	9,675	9,675
New addition filing	7,680	781	781	781	781	781
Misc. fees	21,847	14,636	14,636	11,970	14,636	14,636
Plan review	187,266	-	-	-	-	-
Community Centre	340,657	395,573	395,573	395,573	436,251	477,981
Parks	74,558	97,564	97,564	97,564	97,564	97,564
Wet Zone	416,814	522,869	522,869	522,869	522,869	522,869
Library fines and fees	38,588	35,322	35,322	35,322	35,322	35,322
Total	2,345,529	2,428,657	2,428,657	2,425,991	2,523,374	2,565,104

**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Fines and Forfeitures:						
Municipal court fines	1,187,365	1,307,006	1,307,006	1,122,622	1,157,006	1,157,006
Total	1,187,365	1,307,006	1,307,006	1,122,622	1,157,006	1,157,006
Other:						
Interest earnings	42,347	39,412	39,412	39,412	39,806	39,806
Miscellaneous	153,036	60,834	60,834	63,500	60,834	60,834
Insurance payments	105,195	94,111	94,111	94,111	94,111	94,111
Rentals/Leases	302,889	308,669	308,669	308,669	350,669	350,669
Festivals	18,011	13,800	13,800	13,800	13,800	13,800
Donations	24,132	16,807	16,807	16,807	16,807	16,807
Total	645,610	533,633	533,633	536,299	576,027	576,027
Internal Transfers:						
Utility In Lieu of Tax	808,073	816,154	816,154	816,154	824,316	824,316
Utility G&A	2,517,722	2,517,722	2,517,722	2,517,722	2,517,722	2,517,722
Refuse/Alleys & curbs	-	-	-	-	-	-
Utility in lieu of franch.	1,154,050	1,200,333	1,200,333	1,200,333	1,218,074	1,218,074
Total	4,479,845	4,534,209	4,534,209	4,534,209	4,560,112	4,560,112
Total Revenues	33,994,518	32,110,964	32,110,964	32,267,287	32,606,990	32,831,441
Total Resources	\$ 40,746,737	\$ 37,486,855	\$ 37,486,855	\$ 38,355,002	\$ 38,496,232	\$ 38,600,105

**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

BUDGET EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Function:						
City Council	\$ 238,786	\$ 308,147	\$ 308,147	\$ 308,147	\$ 308,147	\$ 308,147
City Manager	677,131	601,452	601,452	601,452	611,904	630,188
City Secretary	402,707	231,923	190,923	190,923	252,667	265,621
Finance Administration	316,531	304,451	304,451	304,451	318,834	329,679
Accounting	533,283	509,859	509,859	509,859	515,428	573,764
Municipal Court	630,122	681,000	660,000	660,000	681,730	696,294
Purchasing	147,625	159,663	159,663	159,663	163,183	168,816
Information Technology	796,897	840,610	840,610	840,610	845,981	861,315
Police	9,076,599	9,483,460	9,228,460	9,157,222	9,832,483	10,154,649
Fire	7,893,938	7,752,551	7,798,171	7,798,171	8,103,277	8,360,902
Animal Services	391,711	405,514	405,514	405,514	432,253	443,820
Building Inspections	150,652	99,940	99,940	99,940	108,472	111,591
Environmental Services	479,114	483,422	483,422	483,422	492,356	507,957
Parks Administration	240,161	174,953	174,953	174,953	184,208	190,513
Parks Maintenance	1,650,463	1,745,916	1,719,916	1,719,916	1,866,785	1,895,199
Recreation	733,204	913,315	877,315	877,325	905,120	923,138
Wet Zone	332,564	511,226	511,226	511,226	495,213	497,348
Library	1,008,848	1,150,531	1,050,531	1,050,531	1,172,404	1,205,119
Citizen Action Center	90,390	81,225	81,225	81,225	75,687	78,395
Facilities Maintenance	712,106	716,747	716,747	716,747	711,216	724,343
Streets	1,799,975	1,744,918	1,734,918	1,734,918	1,767,773	2,051,374
Fleet Services	517,659	554,024	554,024	553,624	561,276	569,166
Public Works Admin	531,176	604,437	604,437	604,437	604,047	621,740
Planning	259,565	336,964	336,964	336,964	351,569	363,689
GIS	90,646	101,350	101,350	101,350	103,171	106,066
Human Resources	317,725	351,937	351,937	351,937	366,123	375,681
Non-Departmental	4,639,444	1,417,760	1,932,760	2,131,233	896,261	1,096,261
Total Expenditures	\$ 34,659,022	\$ 32,267,295	\$ 32,338,915	\$ 32,465,760	\$ 32,727,568	\$ 34,110,775

By Category:

Personnel Services	\$ 22,697,530	\$ 22,680,207	\$ 22,751,827	\$ 22,878,672	\$ 22,860,045	\$ 23,940,825
Supplies	1,539,557	1,597,367	1,597,367	1,597,367	1,653,811	1,653,811
Purchase Services	7,253,681	6,560,999	6,560,999	6,560,999	6,684,990	6,737,417
Capital Outlay	630,769	272,000	272,000	272,000	372,000	622,000
Transfers Out	2,537,485	1,156,722	1,156,722	1,156,722	1,156,722	1,156,722
Total Expenditures	\$ 34,659,022	\$ 32,267,295	\$ 32,338,915	\$ 32,465,760	\$ 32,727,568	\$ 34,110,775

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	296.50	292.50	294.50	294.50	293.50	293.50
Continuous Part-Time	12.00	11.50	11.50	11.50	11.50	11.50
Seasonal	26.25	26.25	26.25	26.25	26.25	26.25
Total	334.75	330.25	332.25	332.25	331.25	331.25

**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

CITY COUNCIL

FINANCIAL SUMMARY

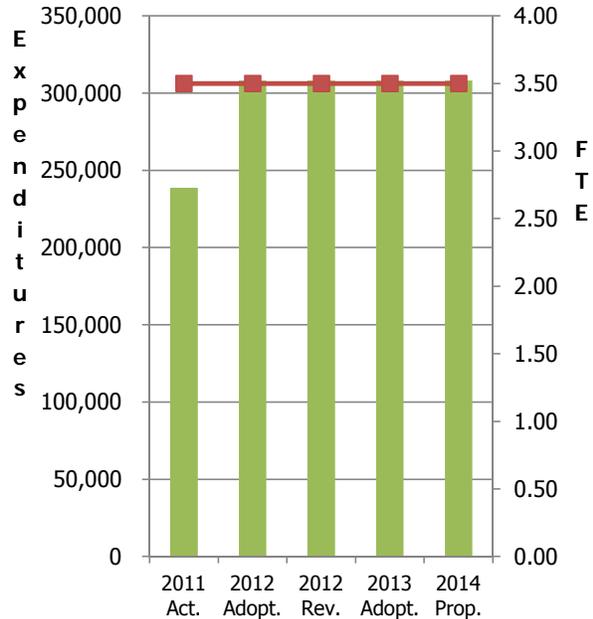
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 8,328	\$ 9,149	\$ 9,149	\$ 9,149	\$ 9,149	\$ 9,149
Supplies	5,740	7,871	7,871	7,871	6,965	6,965
Purchase Services	224,718	291,127	291,127	291,127	292,033	292,033
Capital Outlay	-	-	-	-	-	-
Total	\$ 238,786	\$ 308,147	\$ 308,147	\$ 308,147	\$ 308,147	\$ 308,147

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	-	-	-	-	-	-
Part-Time	3.50	3.50	3.50	3.50	3.50	3.50
Seasonal	-	-	-	-	-	-
Total	3.50	3.50	3.50	3.50	3.50	3.50

Fiscal Year	FTE's	Expenditures
2011 Act.	3.50	\$ 238,786
2012 Adopt.	3.50	\$ 308,147
2012 Rev.	3.50	\$ 308,147
2013 Adopt.	3.50	\$ 308,147
2014 Prop.	3.50	\$ 308,147

Notes:



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND
CITY MANAGER**

FINANCIAL SUMMARY

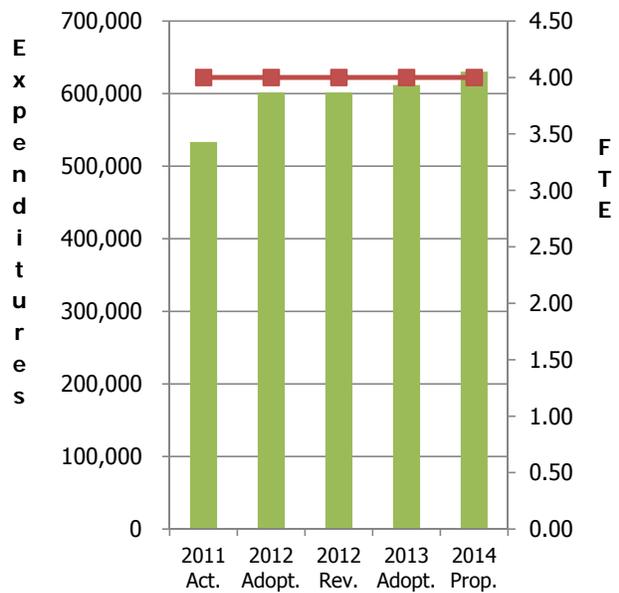
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 524,489	\$ 530,002	\$ 530,002	\$ 530,002	\$ 540,454	\$ 558,738
Supplies	4,871	15,700	15,700	15,700	15,900	15,900
Purchase Services	4,092	55,750	55,750	55,750	55,550	55,550
Capital Outlay	-	-	-	-	-	-
Total	\$ 533,452	\$ 601,452	\$ 601,452	\$ 601,452	\$ 611,904	\$ 630,188

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	4.00	4.00	4.00	4.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	4.00	4.00	4.00	4.00	4.00	4.00

Fiscal Year	FTE's	Expenditures
2011 Act.	4.00	\$ 533,452
2012 Adopt.	4.00	\$ 601,452
2012 Rev.	4.00	\$ 601,452
2013 Adopt.	4.00	\$ 611,904
2014 Prop.	4.00	\$ 630,188

Notes:



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

CITY SECRETARY

FINANCIAL SUMMARY

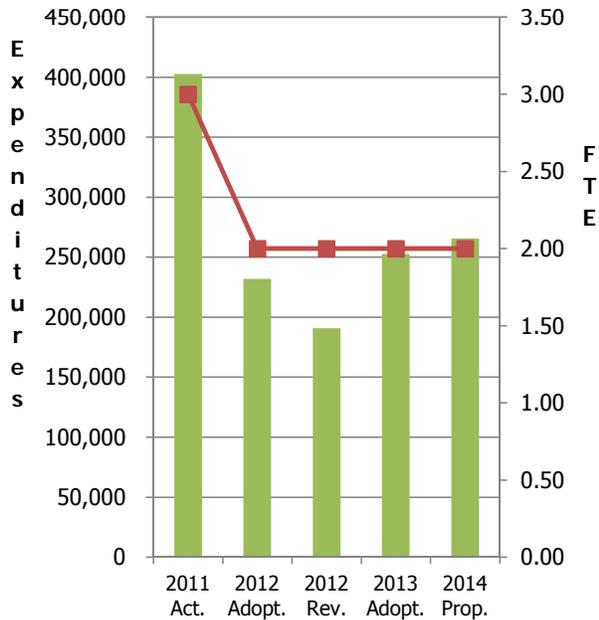
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 337,461	\$ 188,774	\$ 147,774	\$ 147,774	\$ 192,221	\$ 199,075
Supplies	1,706	2,725	2,725	2,725	4,217	4,217
Purchase Services	63,540	40,424	40,424	40,424	56,229	62,329
Capital Outlay	-	-	-	-	-	-
Total	\$ 402,707	\$ 231,923	\$ 190,923	\$ 190,923	\$ 252,667	\$ 265,621

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2011 Act.	3.00	\$ 402,707
2012 Adopt.	2.00	\$ 231,923
2012 Rev.	2.00	\$ 190,923
2013 Adopt.	2.00	\$ 252,667
2014 Prop.	2.00	\$ 265,621

Note:
Administrative Assistant position moved to the Citizen Action Center in FY 2012.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

FINANCE ADMINISTRATION

FINANCIAL SUMMARY

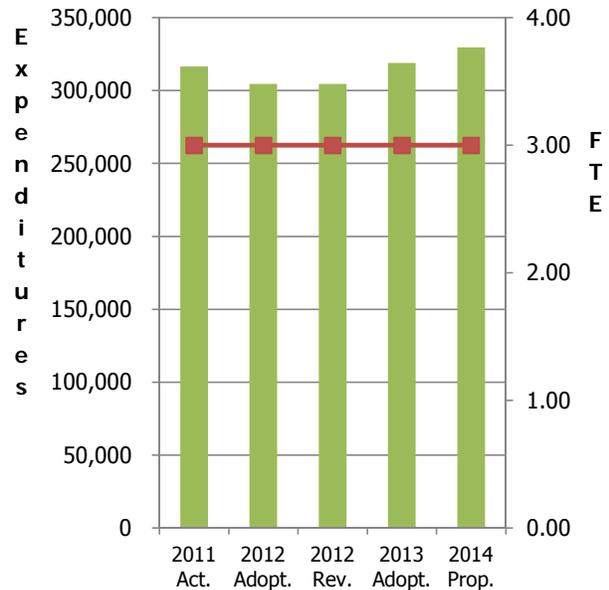
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 280,513	\$ 282,415	\$ 282,415	\$ 282,415	\$ 297,832	\$ 308,677
Supplies	13,957	1,250	1,250	1,250	2,250	2,250
Purchase Services	22,061	20,786	20,786	20,786	18,752	18,752
Capital Outlay		-	-	-	-	-
Total	\$ 316,531	\$ 304,451	\$ 304,451	\$ 304,451	\$ 318,834	\$ 329,679

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.00	3.00	3.00	3.00	3.00	3.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.00	3.00	3.00	3.00	3.00	3.00

Fiscal Year	FTE's	Expenditures
2011 Act.	3.00	\$ 316,531
2012 Adopt.	3.00	\$ 304,451
2012 Rev.	3.00	\$ 304,451
2013 Adopt.	3.00	\$ 318,834
2014 Prop.	3.00	\$ 329,679

Notes:



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

ACCOUNTING

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 311,061	\$ 318,770	\$ 318,770	\$ 318,770	\$ 308,389	\$ 320,398
Supplies	3,877	3,855	3,855	3,855	3,400	3,400
Purchase Services	218,345	187,234	187,234	187,234	203,639	249,966
Capital Outlay	-	-	-	-	-	-
Total	\$ 533,283	\$ 509,859	\$ 509,859	\$ 509,859	\$ 515,428	\$ 573,764

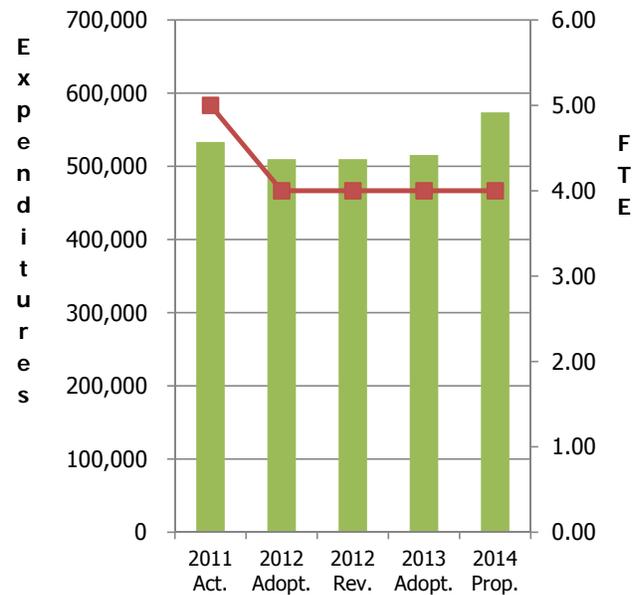
POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	4.00	4.00	4.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	5.00	4.00	4.00	4.00	4.00	4.00

Fiscal Year	FTE's	Expenditures
2011 Act.	5.00	\$ 533,283
2012 Adopt.	4.00	\$ 509,859
2012 Rev.	4.00	\$ 509,859
2013 Adopt.	4.00	\$ 515,428
2014 Prop.	4.00	\$ 573,764

Notes:
Accounting Specialist I position is eliminated in FY 2012.

Additional funding is included in FY 2014 to purchase new financial system software.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

MUNICIPAL COURT

FINANCIAL SUMMARY

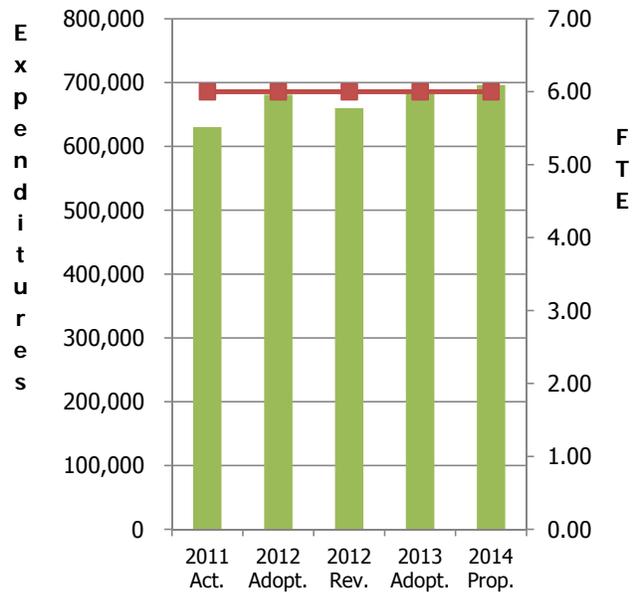
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 330,831	\$ 355,110	\$ 334,110	\$ 334,110	\$ 353,840	\$ 368,404
Supplies	3,140	4,700	4,700	4,700	4,700	4,700
Purchase Services	296,151	321,190	321,190	321,190	323,190	323,190
Capital Outlay	-	-	-	-	-	-
Total	\$ 630,122	\$ 681,000	\$ 660,000	\$ 660,000	\$ 681,730	\$ 696,294

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	6.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	6.00	6.00	6.00	6.00	6.00	6.00

Fiscal Year	FTE's	Expenditures
2011 Act.	6.00	\$ 630,122
2012 Adopt.	6.00	\$ 681,000
2012 Rev.	6.00	\$ 660,000
2013 Adopt.	6.00	\$ 681,730
2014 Prop.	6.00	\$ 696,294

Notes:



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

PURCHASING

FINANCIAL SUMMARY

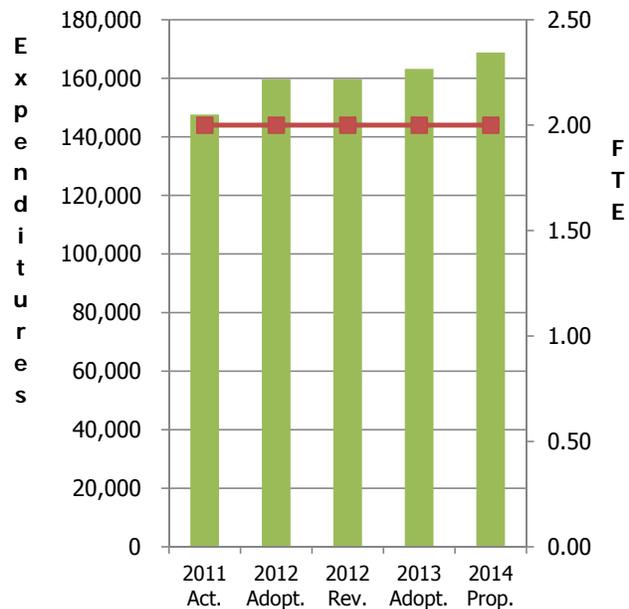
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 132,209	\$ 138,941	\$ 138,941	\$ 138,941	\$ 142,461	\$ 148,094
Supplies	2,383	2,380	2,380	2,380	2,380	2,380
Purchase Services	13,033	18,342	18,342	18,342	18,342	18,342
Capital Outlay	-	-	-	-	-	-
Total	\$ 147,625	\$ 159,663	\$ 159,663	\$ 159,663	\$ 163,183	\$ 168,816

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	2.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2011 Act.	2.00	\$ 147,625
2012 Adopt.	2.00	\$ 159,663
2012 Rev.	2.00	\$ 159,663
2013 Adopt.	2.00	\$ 163,183
2014 Prop.	2.00	\$ 168,816

Notes:



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

INFORMATION TECHNOLOGY

FINANCIAL SUMMARY

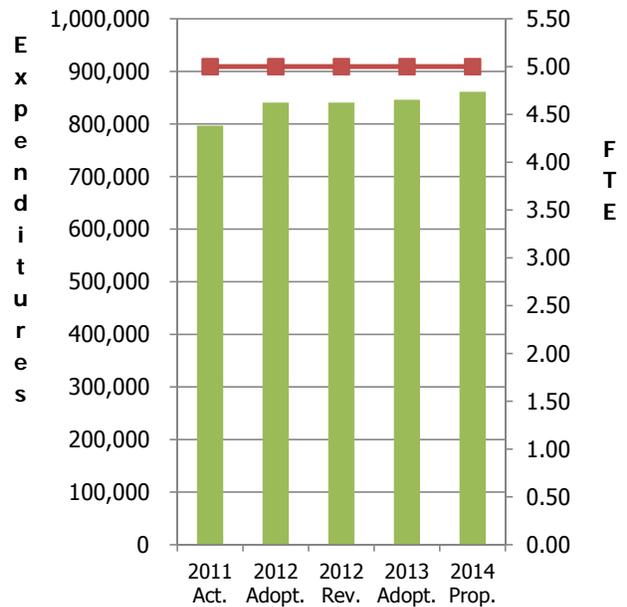
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 310,474	\$ 413,415	\$ 413,415	\$ 413,415	\$ 397,877	\$ 413,211
Supplies	3,732	1,520	1,520	1,520	2,120	2,120
Purchase Services	453,441	425,675	425,675	425,675	445,984	445,984
Capital Outlay	29,250	-	-	-	-	-
Total	\$ 796,897	\$ 840,610	\$ 840,610	\$ 840,610	\$ 845,981	\$ 861,315

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	5.00	5.00	5.00	5.00	5.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	5.00	5.00	5.00	5.00	5.00	5.00

Fiscal Year	FTE's	Expenditures
2011 Act.	5.00	\$ 796,897
2012 Adopt.	5.00	\$ 840,610
2012 Rev.	5.00	\$ 840,610
2013 Adopt.	5.00	\$ 845,981
2014 Prop.	5.00	\$ 861,315

Notes:



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

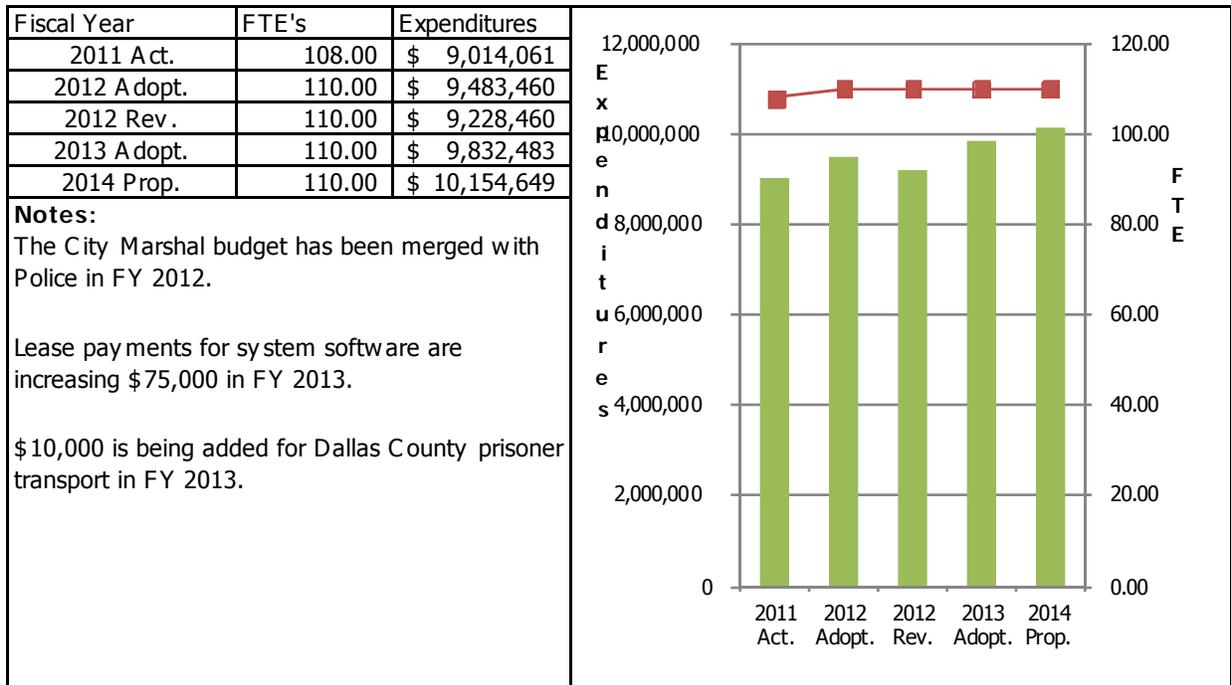
POLICE

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 8,012,261	\$ 8,472,636	\$ 8,217,636	\$ 8,146,398	\$ 8,737,779	\$ 9,059,945
Supplies	288,716	291,163	291,163	291,163	319,343	319,343
Purchase Services	388,436	469,661	469,661	469,661	525,361	525,361
Capital Outlay	324,648	250,000	250,000	250,000	250,000	250,000
Total	\$ 9,014,061	\$ 9,483,460	\$ 9,228,460	\$ 9,157,222	\$ 9,832,483	\$ 10,154,649

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	105.00	107.00	107.00	107.00	107.00	107.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	3.00	3.00	3.00	3.00	3.00	3.00
Total	108.00	110.00	110.00	110.00	110.00	110.00



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

CITY MARSHAL

FINANCIAL SUMMARY

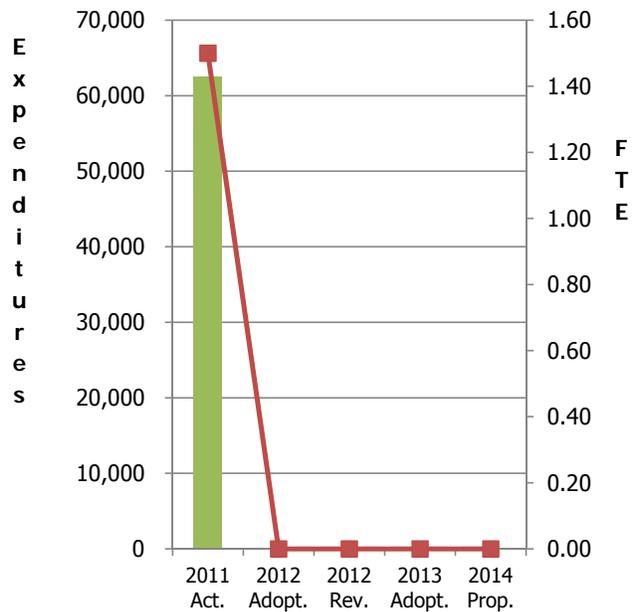
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 53,644	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	1,003	-	-	-	-	-
Purchase Services	7,891	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ 62,538	\$ -	\$ -	\$ -	\$ -	\$ -

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	1.00	-	-	-	-	-
Continuous Part-Time	0.50	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	1.50	-	-	-	-	-

Fiscal Year	FTE's	Expenditures
2011 Act.	1.50	\$ 62,538
2012 Adopt.	-	\$ -
2012 Rev.	-	\$ -
2013 Adopt.	-	\$ -
2014 Prop.	-	\$ -

Notes:
The City Marshal budget has been merged with Police in FY 2012.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

FIRE

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 7,065,726	\$ 6,810,063	\$ 6,855,683	\$ 6,855,683	\$ 7,101,765	\$ 7,359,390
Supplies	265,365	261,990	261,990	261,990	263,490	263,490
Purchase Services	562,847	680,498	680,498	680,498	738,022	738,022
Capital Outlay		-	-	-	-	-
Total	\$ 7,893,938	\$ 7,752,551	\$ 7,798,171	\$ 7,798,171	\$ 8,103,277	\$ 8,360,902

POSITION SUMMARY

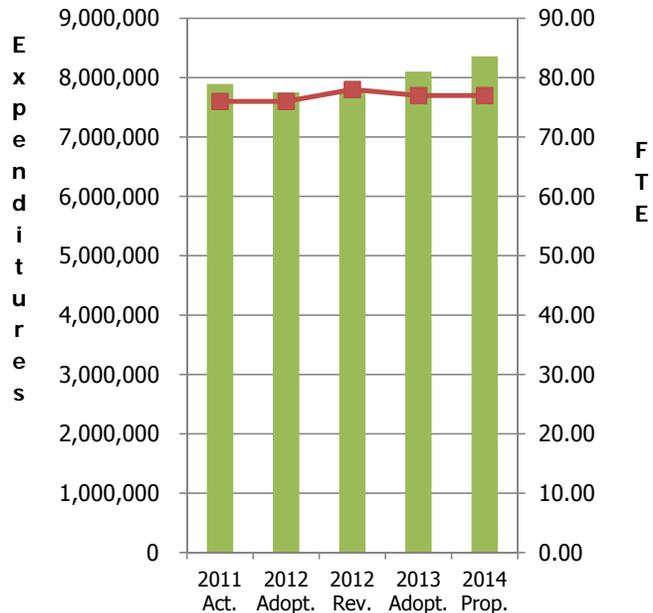
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	76.00	76.00	78.00	78.00	77.00	77.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	76.00	76.00	78.00	78.00	77.00	77.00

Fiscal Year	FTE's	Expenditures
2011 Act.	76.00	\$ 7,893,938
2012 Adopt.	76.00	\$ 7,752,551
2012 Rev.	78.00	\$ 7,798,171
2013 Adopt.	77.00	\$ 8,103,277
2014 Prop.	77.00	\$ 8,360,902

Notes:
Deputy Chief position was reclassified to Battalion Chief during FY 2012 and two Battalion Chief positions were added.

Deputy Fire Marshal position was eliminated in FY 2013.

Additional \$42,000 is included in FY 2013 for equipment lease payments.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

ANIMAL SERVICES

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 241,698	\$ 277,271	\$ 277,271	\$ 277,271	\$ 304,611	\$ 316,178
Supplies	41,824	38,906	38,906	38,906	38,305	38,305
Purchase Services	108,189	89,337	89,337	89,337	89,337	89,337
Capital Outlay	-	-	-	-	-	-
Total	\$ 391,711	\$ 405,514	\$ 405,514	\$ 405,514	\$ 432,253	\$ 443,820

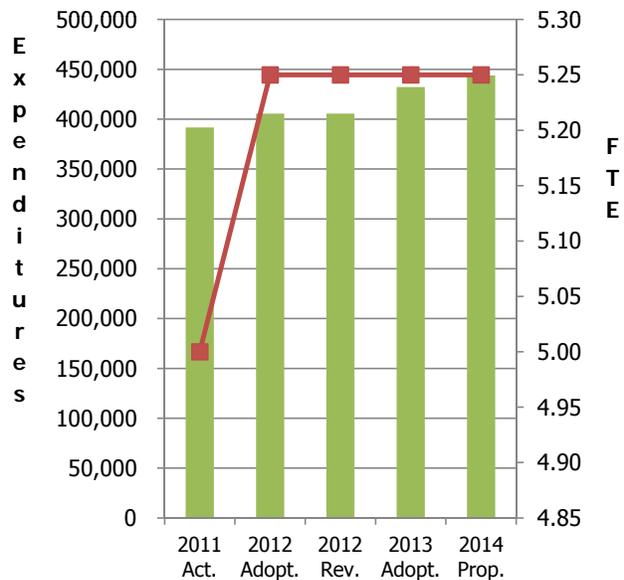
POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	5.00	5.00	5.00	5.00	5.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	0.25	0.25	0.25	0.25	0.25
Total	5.00	5.25	5.25	5.25	5.25	5.25

Fiscal Year	FTE's	Expenditures
2011 Act.	5.00	\$ 391,711
2012 Adopt.	5.25	\$ 405,514
2012 Rev.	5.25	\$ 405,514
2013 Adopt.	5.25	\$ 432,253
2014 Prop.	5.25	\$ 443,820

Notes:
A temporary/seasonal position was added in FY 2012 to help during summer months when volunteers are less available.

Additional funding of \$16,000 is being added to the temporary/seasonal pool of hours in FY 2013.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

BUILDING INSPECTIONS

FINANCIAL SUMMARY

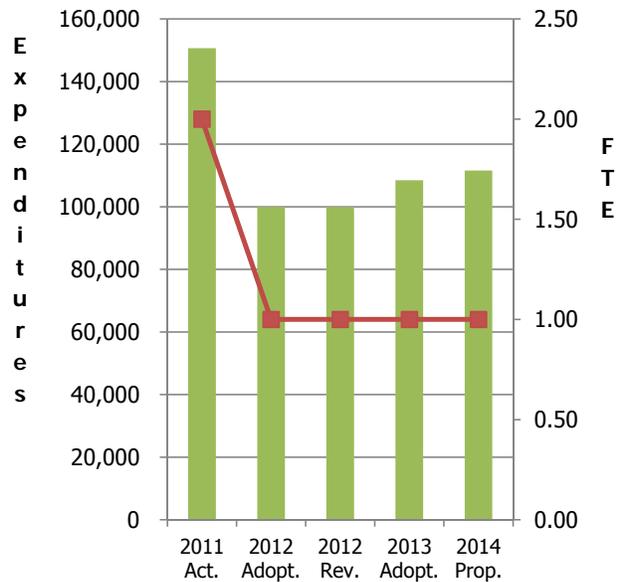
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 134,996	\$ 74,030	\$ 74,030	\$ 74,030	\$ 82,362	\$ 85,481
Supplies	4,315	4,485	4,485	4,485	4,485	4,485
Purchase Services	11,341	21,425	21,425	21,425	21,625	21,625
Capital Outlay	-	-	-	-	-	-
Total	\$ 150,652	\$ 99,940	\$ 99,940	\$ 99,940	\$ 108,472	\$ 111,591

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	2.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	2.00	1.00	1.00	1.00	1.00	1.00

Fiscal Year	FTE's	Expenditures
2011 Act.	2.00	\$ 150,652
2012 Adopt.	1.00	\$ 99,940
2012 Rev.	1.00	\$ 99,940
2013 Adopt.	1.00	\$ 108,472
2014 Prop.	1.00	\$ 111,591

Notes:
Building Inspector II position eliminated in FY 2012.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

ENVIRONMENTAL SERVICES

FINANCIAL SUMMARY

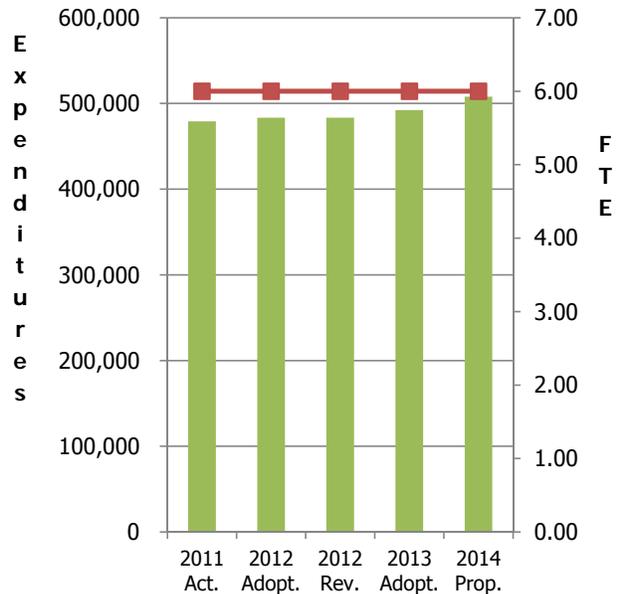
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 386,394	\$ 377,418	\$ 377,418	\$ 377,418	\$ 386,352	\$ 401,953
Supplies	13,207	12,978	12,978	12,978	12,978	12,978
Purchase Services	79,513	93,026	93,026	93,026	93,026	93,026
Capital Outlay	-	-	-	-	-	-
Total	\$ 479,114	\$ 483,422	\$ 483,422	\$ 483,422	\$ 492,356	\$ 507,957

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	6.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	6.00	6.00	6.00	6.00	6.00	6.00

Fiscal Year	FTE's	Expenditures
2011 Act.	6.00	\$ 479,114
2012 Adopt.	6.00	\$ 483,422
2012 Rev.	6.00	\$ 483,422
2013 Adopt.	6.00	\$ 492,356
2014 Prop.	6.00	\$ 507,957

Notes:



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

PARKS ADMINISTRATION

FINANCIAL SUMMARY

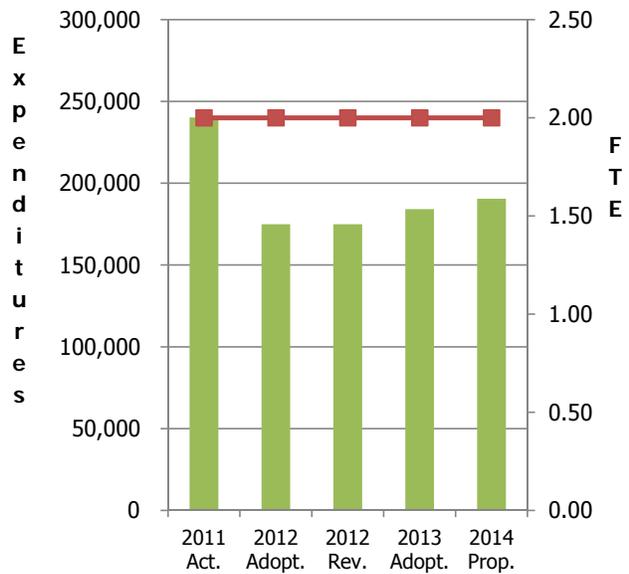
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 216,059	\$ 157,610	\$ 157,610	\$ 157,610	\$ 163,231	\$ 169,536
Supplies	3,955	5,809	5,809	5,809	9,443	9,443
Purchase Services	20,147	11,534	11,534	11,534	11,534	11,534
Capital Outlay		-	-	-	-	-
Total	\$ 240,161	\$ 174,953	\$ 174,953	\$ 174,953	\$ 184,208	\$ 190,513

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	2.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2011 Act.	2.00	\$ 240,161
2012 Adopt.	2.00	\$ 174,953
2012 Rev.	2.00	\$ 174,953
2013 Adopt.	2.00	\$ 184,208
2014 Prop.	2.00	\$ 190,513

Notes:
Office supply budget was increased to centralize the ordering of office supplies for all Parks divisions in FY 2013.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

PARKS MAINTENANCE

FINANCIAL SUMMARY

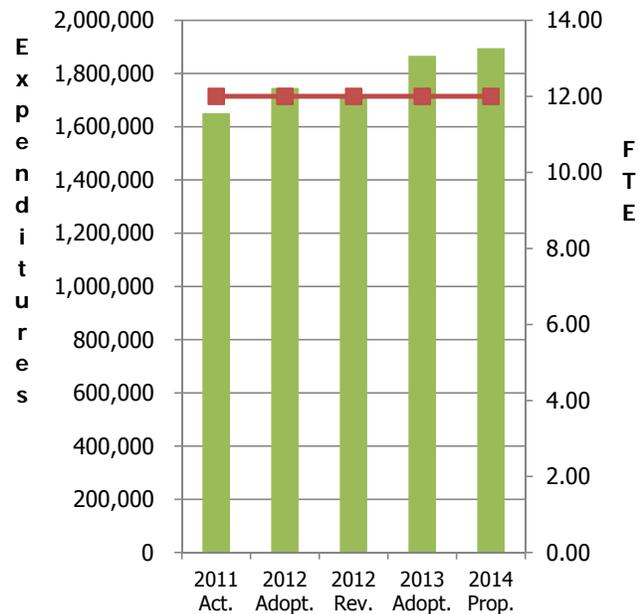
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 659,926	\$ 661,452	\$ 635,452	\$ 635,452	\$ 682,321	\$ 710,735
Supplies	180,962	216,597	216,597	216,597	216,597	216,597
Purchase Services	773,295	867,867	867,867	867,867	867,867	867,867
Capital Outlay	36,280	-	-	-	100,000	100,000
Total	\$ 1,650,463	\$ 1,745,916	\$ 1,719,916	\$ 1,719,916	\$ 1,866,785	\$ 1,895,199

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	12.00	12.00	12.00	12.00	12.00	12.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	12.00	12.00	12.00	12.00	12.00	12.00

Fiscal Year	FTE's	Expenditures
2011 Act.	12.00	\$ 1,650,463
2012 Adopt.	12.00	\$ 1,745,916
2012 Rev.	12.00	\$ 1,719,916
2013 Adopt.	12.00	\$ 1,866,785
2014 Prop.	12.00	\$ 1,895,199

Notes:
Additional funding for improvements to parks was added in FY 2013.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

RECREATION

FINANCIAL SUMMARY

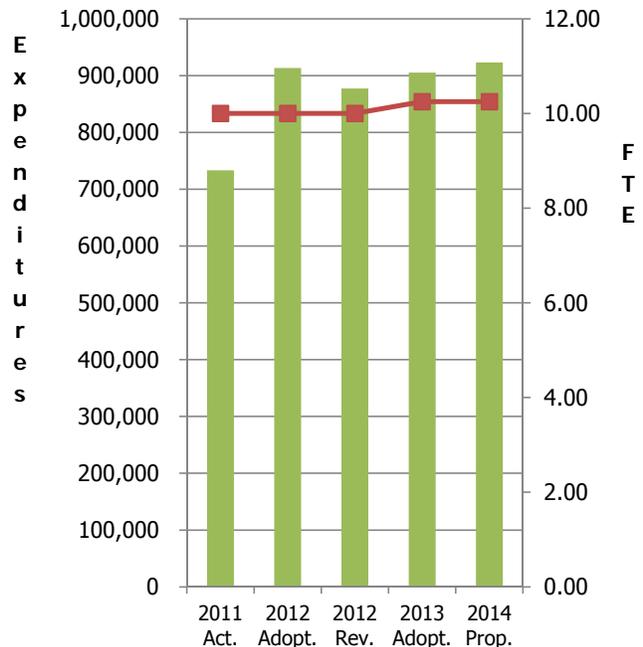
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 401,280	\$ 502,556	\$ 466,556	\$ 466,566	\$ 493,861	\$ 511,879
Supplies	29,593	34,563	34,563	34,563	34,563	34,563
Purchase Services	302,331	354,196	354,196	354,196	354,696	354,696
Capital Outlay	-	22,000	22,000	22,000	22,000	22,000
Total	\$ 733,204	\$ 913,315	\$ 877,315	\$ 877,325	\$ 905,120	\$ 923,138

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	6.00	6.00	6.00	6.00	6.25	6.25
Continuous Part-Time	4.00	4.00	4.00	4.00	4.00	4.00
Seasonal	-	-	-	-	-	-
Total	10.00	10.00	10.00	10.00	10.25	10.25

Fiscal Year	FTE's	Expenditures
2011 Act.	10.00	\$ 733,204
2012 Adopt.	10.00	\$ 913,315
2012 Rev.	10.00	\$ 877,315
2013 Adopt.	10.25	\$ 905,120
2014 Prop.	10.25	\$ 923,138

Notes:
Aquatics & Athletics Supervisor funding will be split between Wet Zone and Recreation divisions.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

WET ZONE

FINANCIAL SUMMARY

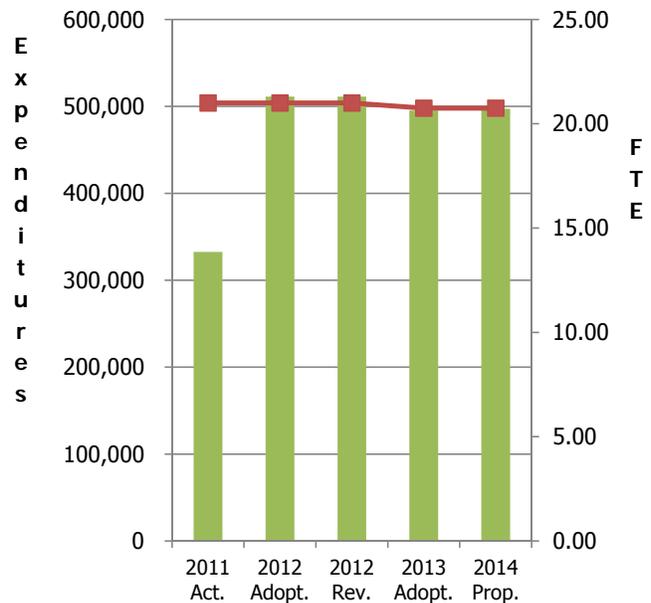
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 197,508	\$ 282,261	\$ 282,261	\$ 282,261	\$ 266,368	\$ 268,503
Supplies	53,807	99,925	99,925	99,925	99,925	99,925
Purchase Services	81,249	129,040	129,040	129,040	128,920	128,920
Capital Outlay	-	-	-	-	-	-
Total	\$ 332,564	\$ 511,226	\$ 511,226	\$ 511,226	\$ 495,213	\$ 497,348

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	1.00	1.00	1.00	1.00	0.75	0.75
Continuous Part-Time	-	-	-	-	-	-
Seasonal	20.00	20.00	20.00	20.00	20.00	20.00
Total	21.00	21.00	21.00	21.00	20.75	20.75

Fiscal Year	FTE's	Expenditures
2011 Act.	21.00	\$ 332,564
2012 Adopt.	21.00	\$ 511,226
2012 Rev.	21.00	\$ 511,226
2013 Adopt.	20.75	\$ 495,213
2014 Prop.	20.75	\$ 497,348

Notes:
Aquatics & Athletics Supervisor funding will be split between Wet Zone and Recreation divisions.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

LIBRARY

FINANCIAL SUMMARY

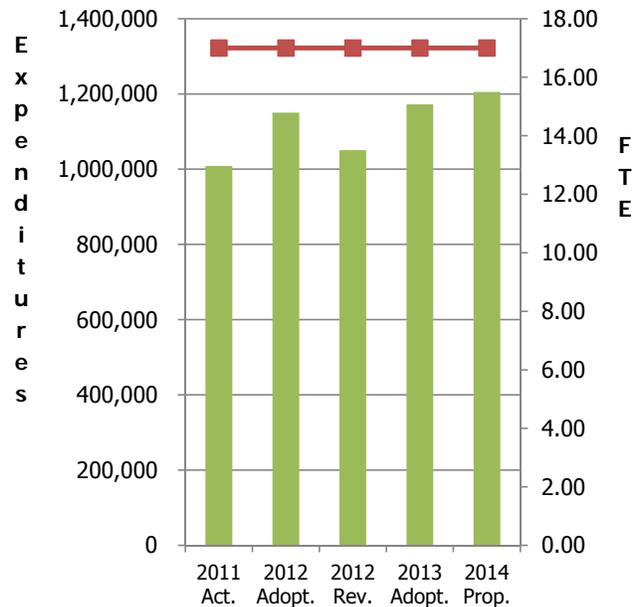
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 705,599	\$ 870,997	\$ 770,997	\$ 770,997	\$ 892,870	\$ 925,585
Supplies	152,511	165,846	165,846	165,846	165,846	165,846
Purchase Services	150,738	113,688	113,688	113,688	113,688	113,688
Capital Outlay	-	-	-	-	-	-
Total	\$ 1,008,848	\$ 1,150,531	\$ 1,050,531	\$ 1,050,531	\$ 1,172,404	\$ 1,205,119

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	12.00	12.00	12.00	12.00	12.00	12.00
Continuous Part-Time	2.00	2.00	2.00	2.00	2.00	2.00
Seasonal	3.00	3.00	3.00	3.00	3.00	3.00
Total	17.00	17.00	17.00	17.00	17.00	17.00

Fiscal Year	FTE's	Expenditures
2011 Act.	17.00	\$ 1,008,848
2012 Adopt.	17.00	\$ 1,150,531
2012 Rev.	17.00	\$ 1,050,531
2013 Adopt.	17.00	\$ 1,172,404
2014 Prop.	17.00	\$ 1,205,119

Notes:



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

COMMUNICATIONS

FINANCIAL SUMMARY

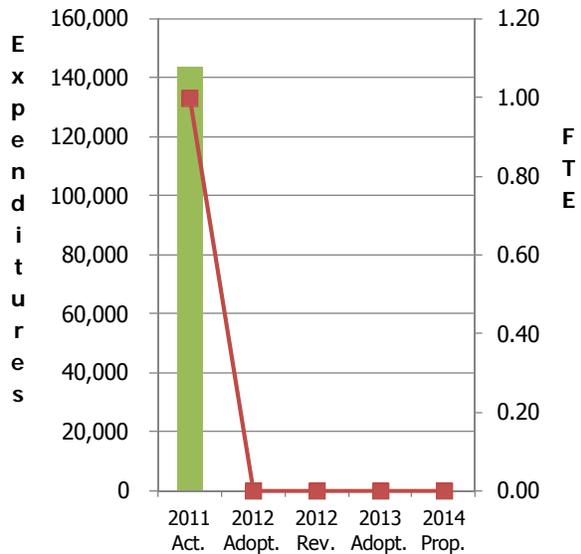
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 84,171	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	14,910	-	-	-	-	-
Purchase Services	44,598	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ 143,679	\$ -	\$ -	\$ -	\$ -	\$ -

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	1.00	-	-	-	-	-
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	1.00	-	-	-	-	-

Fiscal Year	FTE's	Expenditures
2011 Act.	1.00	\$ 143,679
2012 Adopt.	-	\$ -
2012 Rev.	-	\$ -
2013 Adopt.	-	\$ -
2014 Prop.	-	\$ -

Notes:
The Public Engagement Manager and the Communications division was eliminated in FY



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

CITIZEN ACTION CENTER

FINANCIAL SUMMARY

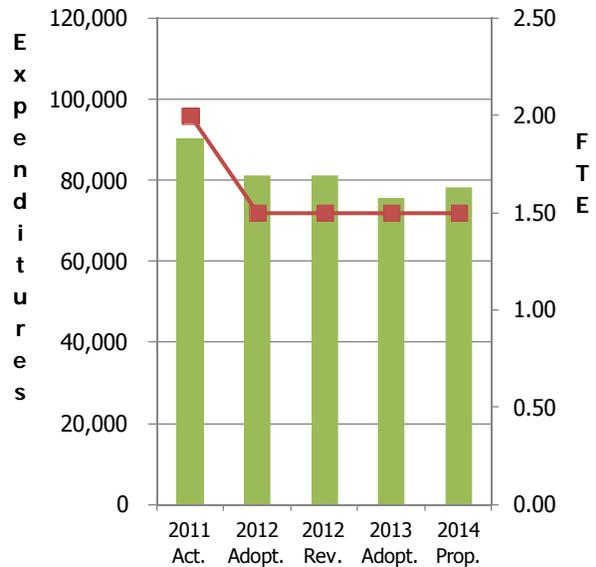
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 57,568	\$ 71,978	\$ 71,978	\$ 71,978	\$ 66,187	\$ 68,895
Supplies	176	500	500	500	500	500
Purchase Services	32,646	8,747	8,747	8,747	9,000	9,000
Capital Outlay	-	-	-	-	-	-
Total	\$ 90,390	\$ 81,225	\$ 81,225	\$ 81,225	\$ 75,687	\$ 78,395

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	1.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	1.00	0.50	0.50	0.50	0.50	0.50
Seasonal	-	-	-	-	-	-
Total	2.00	1.50	1.50	1.50	1.50	1.50

Fiscal Year	FTE's	Expenditures
2011 Act.	2.00	\$ 90,390
2012 Adopt.	1.50	\$ 81,225
2012 Rev.	1.50	\$ 81,225
2013 Adopt.	1.50	\$ 75,687
2014 Prop.	1.50	\$ 78,395

Notes:
A part-time position was eliminated in FY 2012.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

FACILITIES MAINTENANCE

FINANCIAL SUMMARY

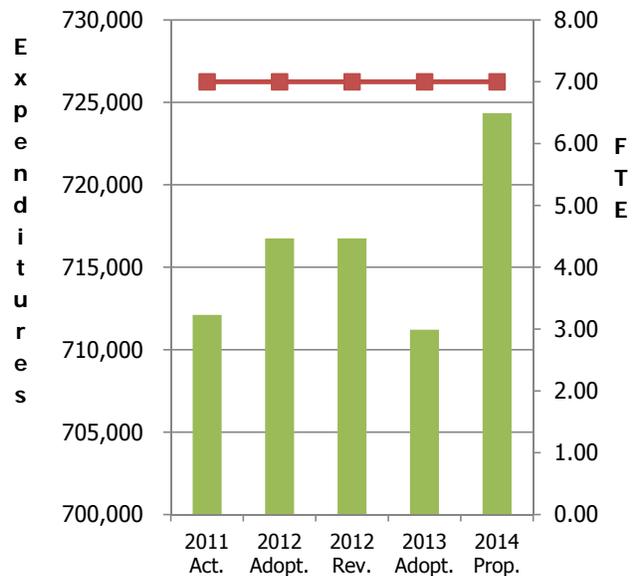
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 287,835	\$ 313,511	\$ 313,511	\$ 313,511	\$ 301,280	\$ 314,407
Supplies	104,692	96,525	96,525	96,525	110,325	110,325
Purchase Services	311,097	306,711	306,711	306,711	299,611	299,611
Capital Outlay	8,482	-	-	-	-	-
Total	\$ 712,106	\$ 716,747	\$ 716,747	\$ 716,747	\$ 711,216	\$ 724,343

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	6.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	1.00	1.00	1.00	1.00	1.00	1.00
Seasonal	-	-	-	-	-	-
Total	7.00	7.00	7.00	7.00	7.00	7.00

Fiscal Year	FTE's	Expenditures
2011 Act.	7.00	\$ 712,106
2012 Adopt.	7.00	\$ 716,747
2012 Rev.	7.00	\$ 716,747
2013 Adopt.	7.00	\$ 711,216
2014 Prop.	7.00	\$ 724,343

Notes:



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

STREETS

FINANCIAL SUMMARY

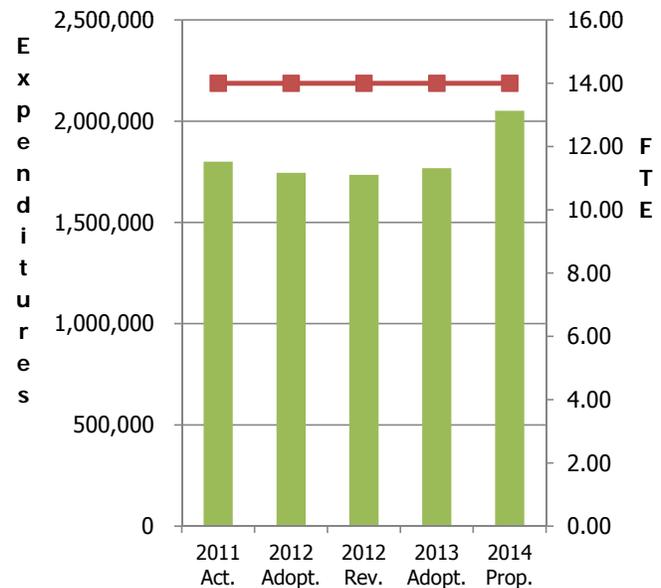
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 769,543	\$ 795,235	\$ 785,235	\$ 785,235	\$ 818,090	\$ 851,691
Supplies	80,703	67,085	67,085	67,085	67,085	67,085
Purchase Services	772,843	882,598	882,598	882,598	882,598	882,598
Capital Outlay	176,886	-	-	-	-	250,000
Total	\$ 1,799,975	\$ 1,744,918	\$ 1,734,918	\$ 1,734,918	\$ 1,767,773	\$ 2,051,374

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	14.00	14.00	14.00	14.00	14.00	14.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	14.00	14.00	14.00	14.00	14.00	14.00

Fiscal Year	FTE's	Expenditures
2011 Act.	14.00	\$ 1,799,975
2012 Adopt.	14.00	\$ 1,744,918
2012 Rev.	14.00	\$ 1,734,918
2013 Adopt.	14.00	\$ 1,767,773
2014 Prop.	14.00	\$ 2,051,374

Notes:
\$250,000 was added in FY 2014 for additional streets maintenance equipment.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

FLEET SERVICES

FINANCIAL SUMMARY

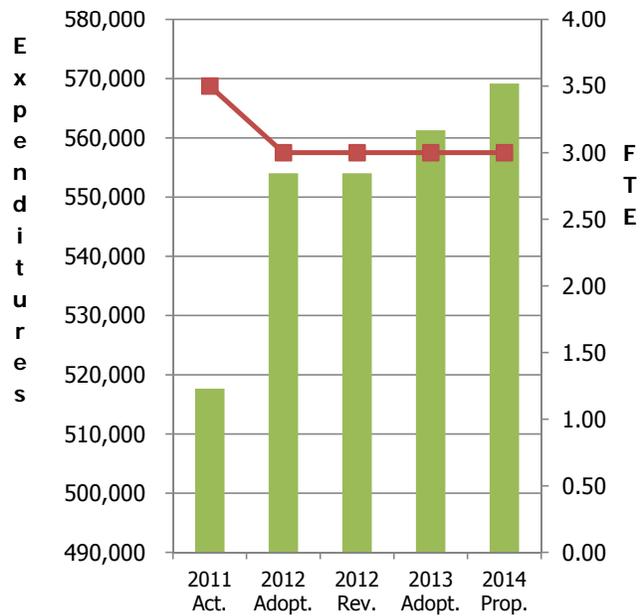
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 178,921	\$ 186,635	\$ 186,635	\$ 186,235	\$ 193,885	\$ 201,775
Supplies	221,791	214,004	214,004	214,004	214,004	214,004
Purchase Services	97,160	153,385	153,385	153,385	153,387	153,387
Capital Outlay	19,787	-	-	-	-	-
Total	\$ 517,659	\$ 554,024	\$ 554,024	\$ 553,624	\$ 561,276	\$ 569,166

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.50	3.00	3.00	3.00	3.00	3.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.50	3.00	3.00	3.00	3.00	3.00

Fiscal Year	FTE's	Expenditures
2011 Act.	3.50	\$ 517,659
2012 Adopt.	3.00	\$ 554,024
2012 Rev.	3.00	\$ 554,024
2013 Adopt.	3.00	\$ 561,276
2014 Prop.	3.00	\$ 569,166

Notes:
Part-time Administrative Assistant position was eliminated in FY 2012.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

PUBLIC WORKS ADMINISTRATION

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 470,457	\$ 489,781	\$ 489,781	\$ 489,781	\$ 489,391	\$ 507,084
Supplies	22,156	29,129	29,129	29,129	29,129	29,129
Purchase Services	38,563	85,527	85,527	85,527	85,527	85,527
Capital Outlay	-	-	-	-	-	-
Total	\$ 531,176	\$ 604,437	\$ 604,437	\$ 604,437	\$ 604,047	\$ 621,740

POSITION SUMMARY

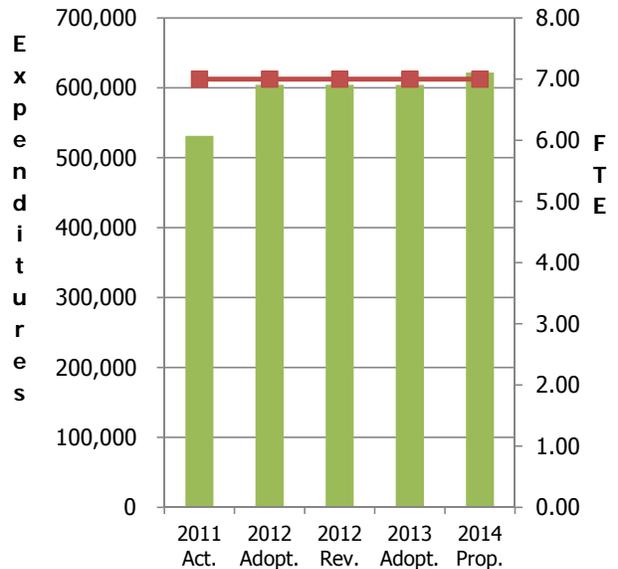
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	7.00	6.50	6.50	6.50	6.50	6.50
Continuous Part-Time	-	0.50	0.50	0.50	0.50	0.50
Seasonal	-	-	-	-	-	-
Total	7.00	7.00	7.00	7.00	7.00	7.00

Fiscal Year	FTE's	Expenditures
2011 Act.	7.00	\$ 531,176
2012 Adopt.	7.00	\$ 604,437
2012 Rev.	7.00	\$ 604,437
2013 Adopt.	7.00	\$ 604,047
2014 Prop.	7.00	\$ 621,740

Notes:

Senior Administrative Assistant is funded 50% in the Utility Fund in FY 2012.

Administrative Assistant was reduced to part-time in FY 2012.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

PLANNING

FINANCIAL SUMMARY

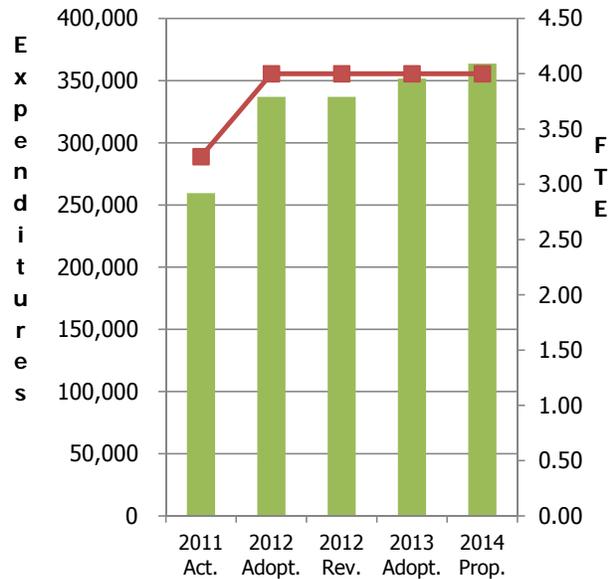
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 229,301	\$ 300,362	\$ 300,362	\$ 300,362	\$ 314,967	\$ 327,087
Supplies	1,691	4,036	4,036	4,036	4,036	4,036
Purchase Services	28,573	32,566	32,566	32,566	32,566	32,566
Capital Outlay		-	-	-	-	-
Total	\$ 259,565	\$ 336,964	\$ 336,964	\$ 336,964	\$ 351,569	\$ 363,689

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.00	4.00	4.00	4.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	0.25	-	-	-	-	-
Total	3.25	4.00	4.00	4.00	4.00	4.00

Fiscal Year	FTE's	Expenditures
2011 Act.	3.25	\$ 259,565
2012 Adopt.	4.00	\$ 336,964
2012 Rev.	4.00	\$ 336,964
2013 Adopt.	4.00	\$ 351,569
2014 Prop.	4.00	\$ 363,689

Notes:
 Administrative Assistant was reclassified to a Development Services Technician in FY 2012.
 Planner II was reclassified to a Senior Planner in FY 2012.
 Planning Intern was reclassified to Planner I in FY 2012.
 Planning Manager was reclassified to Planning Director during FY 2012.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

GEOGRAPHIC INFORMATION SYSTEMS

FINANCIAL SUMMARY

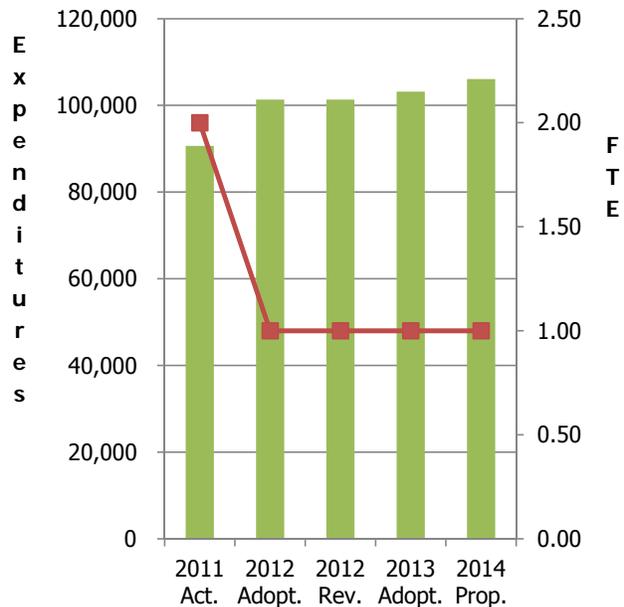
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 75,278	\$ 71,450	\$ 71,450	\$ 71,450	\$ 73,271	\$ 76,166
Supplies	299	3,200	3,200	3,200	3,200	3,200
Purchase Services	15,069	26,700	26,700	26,700	26,700	26,700
Capital Outlay	-	-	-	-	-	-
Total	\$ 90,646	\$ 101,350	\$ 101,350	\$ 101,350	\$ 103,171	\$ 106,066

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	2.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	2.00	1.00	1.00	1.00	1.00	1.00

Fiscal Year	FTE's	Expenditures
2011 Act.	2.00	\$ 90,646
2012 Adopt.	1.00	\$ 101,350
2012 Rev.	1.00	\$ 101,350
2013 Adopt.	1.00	\$ 103,171
2014 Prop.	1.00	\$ 106,066

Notes:
GIS Programmer is unfunded in FY 2010 and 2011 and was eliminated in FY 2012.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

HUMAN RESOURCES

FINANCIAL SUMMARY

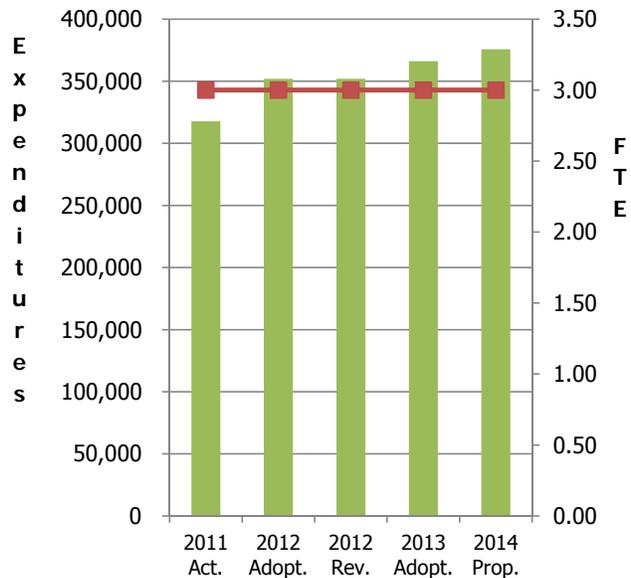
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 233,999	\$ 243,385	\$ 243,385	\$ 243,385	\$ 249,231	\$ 258,789
Supplies	5,777	5,125	5,125	5,125	13,125	13,125
Purchase Services	77,949	103,427	103,427	103,427	103,767	103,767
Capital Outlay	-	-	-	-	-	-
Total	\$ 317,725	\$ 351,937	\$ 351,937	\$ 351,937	\$ 366,123	\$ 375,681

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.00	3.00	3.00	3.00	3.00	3.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.00	3.00	3.00	3.00	3.00	3.00

Fiscal Year	FTE's	Expenditures
2011 Act.	3.00	\$ 317,725
2012 Adopt.	3.00	\$ 351,937
2012 Rev.	3.00	\$ 351,937
2013 Adopt.	3.00	\$ 366,123
2014 Prop.	3.00	\$ 375,681

Notes:
FY2013 contains an additional \$8,000 for NeoGov software.



**CITY OF ROWLETT
FY 2012-13
GENERAL FUND**

NON DEPARTMENTAL

FINANCIAL SUMMARY

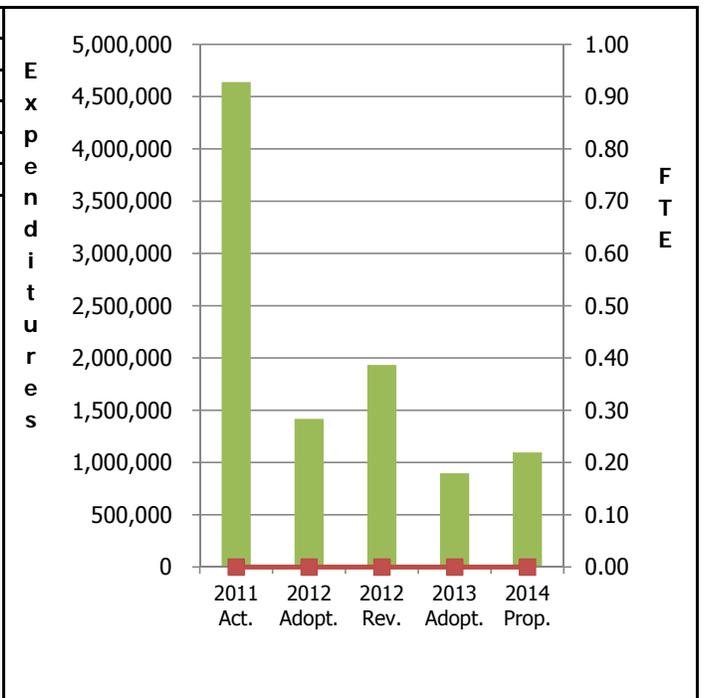
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ (515,000)	\$ -	\$ 198,473	\$ (1,000,000)	\$ (800,000)
Supplies	12,698	5,500	5,500	5,500	5,500	5,500
Purchase Services	2,053,825	770,538	770,538	770,538	734,039	734,039
Capital Outlay	35,436	-	-	-	-	-
Transfers Out	2,537,485	1,156,722	1,156,722	1,156,722	1,156,722	1,156,722
Total	\$ 4,639,444	\$ 1,417,760	\$ 1,932,760	\$ 2,131,233	\$ 896,261	\$ 1,096,261

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	-	-	-	-	-	-
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	-	-	-	-	-	-

Fiscal Year	FTE's	Expenditures
2011 Act.	0.00	\$ 4,639,444
2012 Adopt.	0.00	\$ 1,417,760
2012 Rev.	0.00	\$ 1,932,760
2013 Adopt.	0.00	\$ 896,261
2014 Prop.	0.00	\$ 1,096,261

Notes:
Vacancy savings was increased \$485,000 in FY 2013 and decreased \$200,000 in FY 2014.
Insurance costs decreased \$33,500 in FY 2013.





**CITY OF ROWLETT
FY 2012-13
IMPACT FEES FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	-			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 602,240	\$ 455,597	\$ 455,597	\$ 451,820	\$ 508,577	\$ 522,934
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	50,076	31,000	31,000	73,400	31,000	31,000
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	2,317	13,357	13,357	13,357	13,357	13,357
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>52,393</u>	<u>44,357</u>	<u>44,357</u>	<u>86,757</u>	<u>44,357</u>	<u>44,357</u>
Total Available Resources	<u>654,633</u>	<u>499,954</u>	<u>499,954</u>	<u>538,577</u>	<u>552,934</u>	<u>567,291</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	42,813	30,000	30,000	30,000	30,000	30,000
Debt Service	-	-	-	-	-	-
Transfers Out	160,000	-	-	-	-	-
Total Expenditures	<u>202,813</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>
Ending Resources	<u>\$ 451,820</u>	<u>\$ 469,954</u>	<u>\$ 469,954</u>	<u>\$ 508,577</u>	<u>\$ 522,934</u>	<u>\$ 537,291</u>

**CITY OF ROWLETT
FY 2012-13
IMPACT FEES FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Licenses and Permits	\$ 50,076	\$ 31,000	\$ 31,000	\$ 73,400	\$ 31,000	\$ 31,000
Other:						
Interest Income	2,317	13,357	13,357	13,357	13,357	13,357
Total Revenues	\$ 52,393	\$ 44,357	\$ 44,357	\$ 86,757	\$ 44,357	\$ 44,357

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	-			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Improvements	42,813	30,000	30,000	30,000	30,000	30,000
Debt Service	-	-	-	-	-	-
Transfers Out	160,000	-	-	-	-	-
Total	\$ 202,813	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

**CITY OF ROWLETT
FY 2012-13
POLICE SEIZURE FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 270,915	\$ 121,679	\$ 121,679	\$ 645,409	\$ 395,409	\$ 395,409
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	637,616	100,550	100,550	100,550	100,550	100,550
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>637,616</u>	<u>100,550</u>	<u>100,550</u>	<u>100,550</u>	<u>100,550</u>	<u>100,550</u>
Total Available Resources	<u>908,531</u>	<u>222,229</u>	<u>222,229</u>	<u>745,959</u>	<u>495,959</u>	<u>495,959</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	193,344	125,000	125,000	350,550	100,550	100,550
Purchase Services	64,383	-	-	-	-	-
Capital Outlay	5,395	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>263,122</u>	<u>125,000</u>	<u>125,000</u>	<u>350,550</u>	<u>100,550</u>	<u>100,550</u>
Ending Resources	<u>\$ 645,409</u>	<u>\$ 97,229</u>	<u>\$ 97,229</u>	<u>\$ 395,409</u>	<u>\$ 395,409</u>	<u>\$ 395,409</u>

**CITY OF ROWLETT
FY 2012-13
POLICE SEIZURE FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		

Revenues:

Interest Earnings	\$ 765	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550
Miscellaneous	636,851	100,000	100,000	100,000	100,000	100,000
Total Current Revenues	\$ 637,616	\$ 100,550				

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		

Personnel Costs		\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	193,344	125,000	125,000	350,550	100,550	100,550
Purchase Services	64,383	-	-	-	-	-
Capital Outlay	5,395	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total	\$ 263,122	\$ 125,000	\$ 125,000	\$ 350,550	\$ 100,550	\$ 100,550

**CITY OF ROWLETT
FY 2012-13
ECONOMIC DEVELOPMENT FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 104,497	\$ 70,036	\$ 70,036	\$ 224,089	\$ 299,092	\$ 271,191
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	1,500	1,500	1,500	1,500	1,500
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	762	250	250	250	250	250
Transfers In	290,740	314,944	314,944	314,944	314,944	314,944
Total Current Revenues	<u>291,502</u>	<u>316,694</u>	<u>316,694</u>	<u>316,694</u>	<u>316,694</u>	<u>316,694</u>
Total Available Resources	<u>395,999</u>	<u>386,730</u>	<u>386,730</u>	<u>540,783</u>	<u>615,786</u>	<u>587,885</u>
Expenditures:						
Personnel Services	31,391	202,810	202,810	106,131	209,130	216,720
Supplies	1,719	4,450	4,450	4,450	7,250	7,800
Purchase Services	138,800	131,110	131,110	131,110	128,215	130,125
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>171,910</u>	<u>338,370</u>	<u>338,370</u>	<u>241,691</u>	<u>344,595</u>	<u>354,645</u>
Ending Resources	<u>\$ 224,089</u>	<u>\$ 48,360</u>	<u>\$ 48,360</u>	<u>\$ 299,092</u>	<u>\$ 271,191</u>	<u>\$ 233,240</u>

**CITY OF ROWLETT
FY 2012-13
ECONOMIC DEVELOPMENT FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Licenses and Permits:						
Building Permits	\$ -	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500
Other:						
Interest Income	762	250	250	250	250	250
Transfers In:						
General Fund	143,670	156,722	156,722	156,722	156,722	156,722
Utility Fund	147,070	158,222	158,222	158,222	158,222	158,222
Total	290,740	314,944	314,944	314,944	314,944	314,944
Total Current Revenues	\$ 291,502	\$ 316,694	\$ 316,694	\$ 316,694	\$ 316,694	\$ 316,694

**CITY OF ROWLETT
FY 2012-13
ECONOMIC DEVELOPMENT FUND**

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 31,391	\$ 202,810	\$ 202,810	\$ 106,131	\$ 209,130	\$ 216,720
Supplies	1,719	4,450	4,450	4,450	7,250	7,800
Purchase Services	138,800	131,110	131,110	131,110	128,215	130,125
Capital Outlay	-	-	-	-	-	-
Total	\$ 171,910	\$ 338,370	\$ 338,370	\$ 241,691	\$ 344,595	\$ 354,645

POSITION SUMMARY

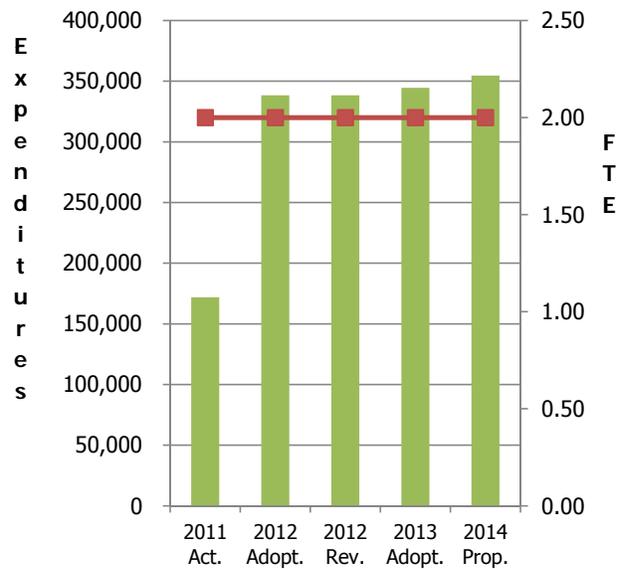
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	2.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2011 Act.	2.00	\$ 171,910
2012 Adopt.	2.00	\$ 338,370
2012 Rev.	2.00	\$ 338,370
2013 Adopt.	2.00	\$ 344,595
2014 Prop.	2.00	\$ 354,645

Notes:



**CITY OF ROWLETT
FY 2012-13
INNOVATIONS FUND**

BUDGET AND EXPEDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 715,959	\$ 660,354	\$ 660,354	\$ 1,006,159	\$ 650,820	\$ 650,820
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	5,415	-	-	-	-	-
Transfers In	1,430,000	-	-	-	-	-
Total Current Revenues	<u>1,435,415</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Available Resources	<u>2,151,374</u>	<u>660,354</u>	<u>660,354</u>	<u>1,006,159</u>	<u>650,820</u>	<u>650,820</u>
Expenditures:						
Personnel Services	105,094	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	587,429	229,339	459,339	302,339	-	-
Capital Outlay	452,692	53,000	53,000	53,000	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>1,145,215</u>	<u>282,339</u>	<u>512,339</u>	<u>355,339</u>	<u>-</u>	<u>-</u>
Ending Resources	<u>\$ 1,006,159</u>	<u>\$ 378,015</u>	<u>\$ 148,015</u>	<u>\$ 650,820</u>	<u>\$ 650,820</u>	<u>\$ 650,820</u>

**CITY OF ROWLETT
FY 2012-13
INNOVATIONS FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Other:						
Interest Earnings	5,415	-	-	-	-	-
Transfers In:						
General Fund	1,430,000	-	-	-	-	-
Fleet Services Fund	-	-	-	-	-	-
Information Tech Fund	-	-	-	-	-	-
Impact Fees Fund	-	-	-	-	-	-
Refuse Fund	-	-	-	-	-	-
	<u>1,430,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Current Revenues	<u>\$1,435,415</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 105,094	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	587,429	229,339	459,339	302,339	-	-
Capital Outlay	452,692	53,000	53,000	53,000	-	-
Total	<u>\$1,145,215</u>	<u>\$ 282,339</u>	<u>\$ 512,339</u>	<u>\$ 355,339</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT
FY 2012-13
HOTEL/MOTEL FUND**

BUDGET AND EXPEDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ (6,335)	\$ -	\$ -	\$ 17,752	\$ 23,278	\$ 28,281
Current Revenues:						
Tax Revenues	66,206	47,698	47,698	47,698	47,175	47,175
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	16	577	577	577	577	577
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>66,222</u>	<u>48,275</u>	<u>48,275</u>	<u>48,275</u>	<u>47,752</u>	<u>47,752</u>
Total Available Resources	<u>59,887</u>	<u>48,275</u>	<u>48,275</u>	<u>66,027</u>	<u>71,030</u>	<u>76,033</u>
Expenditures:						
Personnel Services	10,578	11,484	11,484	11,484	11,484	11,484
Supplies	5,475	6,300	6,300	6,300	6,300	6,300
Purchase Services	21,325	24,965	24,965	24,965	24,965	24,965
Capital Outlay	4,757	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>42,135</u>	<u>42,749</u>	<u>42,749</u>	<u>42,749</u>	<u>42,749</u>	<u>42,749</u>
Ending Resources	<u>\$ 17,752</u>	<u>\$ 5,526</u>	<u>\$ 5,526</u>	<u>\$ 23,278</u>	<u>\$ 28,281</u>	<u>\$ 33,284</u>

**CITY OF ROWLETT
FY 2012-13
HOTEL MOTEL FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Tax Revenues:						
Hotel/Motel Tax	\$ 66,206	\$ 47,698	\$ 47,698	\$ 47,698	\$ 47,175	\$ 47,175
Other:						
Miscellaneous	-	-	-	-	-	-
Interest Income	16	577	577	577	577	577
	16	577	577	577	577	577
Total Current Revenues	\$ 66,222	\$ 48,275	\$ 48,275	\$ 48,275	\$ 47,752	\$ 47,752

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 10,578	\$ 11,484	\$ 11,484	\$ 11,484	\$ 11,484	\$ 11,484
Supplies	5,475	6,300	6,300	6,300	6,300	6,300
Purchase Services	21,325	24,965	24,965	24,965	24,965	24,965
Capital Outlay	4,757	-	-	-	-	-
Total	\$ 42,135	\$ 42,749	\$ 42,749	\$ 42,749	\$ 42,749	\$ 42,749

**CITY OF ROWLETT
FY 2012-13
PEG FUND**

BUDGET AND EXPEDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 9,016	\$ 22,530	\$ 22,530	\$ 22,530	\$ 49,479	\$ 64,974
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	93,061	85,042	85,042	94,728	85,042	85,042
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>93,061</u>	<u>85,042</u>	<u>85,042</u>	<u>94,728</u>	<u>85,042</u>	<u>85,042</u>
Total Available Resources	<u>102,077</u>	<u>107,572</u>	<u>107,572</u>	<u>117,258</u>	<u>134,521</u>	<u>150,016</u>
Expenditures:						
Personnel Services	65,127	67,779	67,779	67,779	69,547	72,324
Supplies	4,735	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>69,862</u>	<u>67,779</u>	<u>67,779</u>	<u>67,779</u>	<u>69,547</u>	<u>72,324</u>
Ending Resources	<u>\$ 32,215</u>	<u>\$ 39,793</u>	<u>\$ 39,793</u>	<u>\$ 49,479</u>	<u>\$ 64,974</u>	<u>\$ 77,692</u>

**CITY OF ROWLETT
FY 2012-13
PEG FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Franchise Fee	\$ 93,061	\$ 85,042	\$ 85,042	\$ 94,728	\$ 85,042	\$ 85,042
Other:						
Miscellaneous	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-
Total Current Revenues	\$ 93,061	\$ 85,042	\$ 85,042	\$ 94,728	\$ 85,042	\$ 85,042

**CITY OF ROWLETT
FY 2012-13
PEG FUND**

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 65,127	\$ 67,779	\$ 67,779	\$ 67,779	\$ 69,547	\$ 72,324
Supplies	4,735	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ 69,862	\$ 67,779	\$ 67,779	\$ 67,779	\$ 69,547	\$ 72,324

POSITION SUMMARY

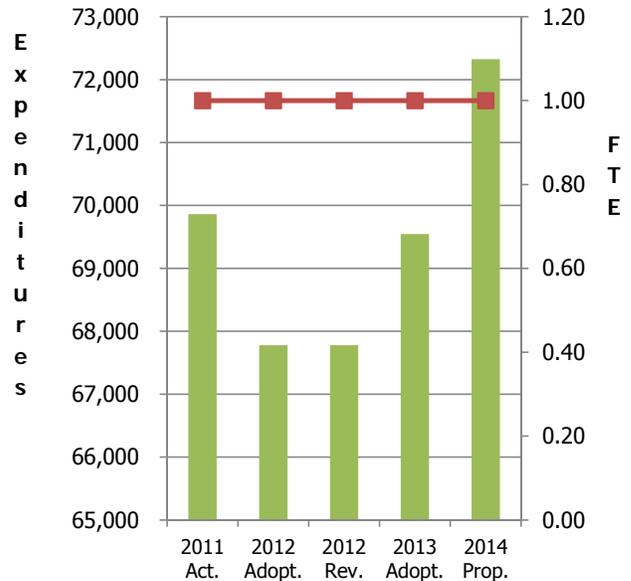
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	1.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	1.00	1.00	1.00	1.00	1.00	1.00

Fiscal Year	FTE's	Expenditures
2011 Act.	1.00	\$ 69,862
2012 Adopt.	1.00	\$ 67,779
2012 Rev.	1.00	\$ 67,779
2013 Adopt.	1.00	\$ 69,547
2014 Prop.	1.00	\$ 72,324

Note:



**CITY OF ROWLETT
FY 2012-13
GRANTS FUND**

BUDGET AND EXPEDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ (331,326)	\$ -	\$ -	\$ (29,757)	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	700,259	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	24,590	24,590	54,347	24,590	24,590
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>700,259</u>	<u>24,590</u>	<u>24,590</u>	<u>54,347</u>	<u>24,590</u>	<u>24,590</u>
Total Available Resources	<u>368,933</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>
Expenditures:						
Personnel Services	47,961	24,590	24,590	24,590	24,590	24,590
Supplies	13,009	-	-	-	-	-
Purchase Services	45,867	-	-	-	-	-
Capital Outlay	291,853	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>398,690</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>	<u>24,590</u>
Ending Resources	<u>\$ (29,757)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT
FY 2012-13
GRANTS FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Grants	\$ 700,259	\$ -	\$ -	\$ -	\$ -	\$ -
Other:						
Other Entity	-	24,590	24,590	54,347	24,590	24,590
Miscellaneous	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-
	-	24,590	24,590	54,347	24,590	24,590
Total Current Revenues	\$ 700,259	\$ 24,590	\$ 24,590	\$ 54,347	\$ 24,590	\$ 24,590

CURRENT GRANT AWARDS

Other:			
GISD Security		\$ 24,590	\$ 24,590
		\$ 24,590	\$ 24,590

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 47,961	\$ 24,590	\$ 24,590	\$ 24,590	\$ 24,590	\$ 24,590
Supplies	13,009	-	-	-	-	-
Purchase Services	45,867	-	-	-	-	-
Capital Outlay	291,853	-	-	-	-	-
Total	\$ 398,690	\$ 24,590	\$ 24,590	\$ 24,590	\$ 24,590	\$ 24,590

**CITY OF ROWLETT
FY 2012-13
CDBG FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 20,976	\$ 20,476	\$ 20,476	\$ (76,529)	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	23,638	217,245	217,245	293,774	228,181	228,181
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>23,638</u>	<u>217,245</u>	<u>217,245</u>	<u>293,774</u>	<u>228,181</u>	<u>228,181</u>
Total Available Resources	<u>44,614</u>	<u>237,721</u>	<u>237,721</u>	<u>217,245</u>	<u>228,181</u>	<u>228,181</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	44,601	22,000	22,000	22,000	24,000	24,000
Capital Outlay	-	-	-	-	-	-
Capital Improvements	76,542	195,245	195,245	195,245	204,181	204,181
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>121,143</u>	<u>217,245</u>	<u>217,245</u>	<u>217,245</u>	<u>228,181</u>	<u>228,181</u>
Ending Resources	<u>\$ (76,529)</u>	<u>\$ 20,476</u>	<u>\$ 20,476</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT
FY 2012-13
CDBG FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Other:						
CDBG	\$ 23,625	\$ 217,245	\$ 217,245	\$ 293,774	\$ 228,181	\$ 228,181
Interest Income	13	-	-	-	-	-
Total Current Revenues	\$ 23,638	\$ 217,245	\$ 217,245	\$ 293,774	\$ 228,181	\$ 228,181

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	44,601	22,000	22,000	22,000	24,000	24,000
Capital Improvements	76,542	195,245	195,245	195,245	204,181	204,181
Transfers	-	-	-	-	-	-
Total	\$ 121,143	\$ 217,245	\$ 217,245	\$ 217,245	\$ 228,181	\$ 228,181

**CITY OF ROWLETT
FY 2012-13
TAX INCREMENT FINANCING (TIF) FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	\$ -
Current Revenues:						
Tax Revenues	294,925	290,845	290,845	290,845	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>294,925</u>	<u>290,845</u>	<u>290,845</u>	<u>290,845</u>	-	-
Total Available Resources	<u>295,925</u>	<u>291,845</u>	<u>291,845</u>	<u>291,845</u>	-	-
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	294,925	290,845	290,845	291,845	-	-
Total Expenditures	<u>294,925</u>	<u>290,845</u>	<u>290,845</u>	<u>291,845</u>	-	-
Ending Resources	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT
FY 2012-13
TAX INCREMENT FINANCING (TIF) FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Tax Revenues:						
Property Tax	\$ 294,925	\$ 290,845	\$ 290,845	\$ 290,845	\$ -	\$ -
Other:						
Interest Earnings	-	-	-	-	-	-
Total Current Revenues	\$ 294,925	\$ 290,845	\$ 290,845	\$ 290,845	\$ -	\$ -

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Transfers	294,925	290,845	290,845	291,845	-	-
Total	\$ 294,925	\$ 290,845	\$ 290,845	\$ 291,845	\$ -	\$ -

**CITY OF ROWLETT
FY 2012-13
JUVENILE DIVERSION FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 105,296	\$ 98,044	\$ 98,044	\$ 98,044	\$ 92,278	\$ 92,285
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	37,307	41,602	41,602	41,602	33,281	33,281
Other	535	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>37,842</u>	<u>41,602</u>	<u>41,602</u>	<u>41,602</u>	<u>33,281</u>	<u>33,281</u>
Total Available Resources	<u>143,138</u>	<u>139,646</u>	<u>139,646</u>	<u>139,646</u>	<u>125,559</u>	<u>125,566</u>
Expenditures:						
Personnel Services	7,887	73,136	73,136	47,368	28,274	29,132
Supplies	-	-	-	-	700	700
Purchase Services	-	-	-	-	4,300	4,300
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>7,887</u>	<u>73,136</u>	<u>73,136</u>	<u>47,368</u>	<u>33,274</u>	<u>34,132</u>
Ending Resources	<u>\$ 135,251</u>	<u>\$ 66,510</u>	<u>\$ 66,510</u>	<u>\$ 92,278</u>	<u>\$ 92,285</u>	<u>\$ 91,434</u>

**CITY OF ROWLETT
FY 2012-13
JUVENILE DIVERSION FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Fines:						
Juvenile Caseworker	\$ 37,307	\$ 41,602	\$ 41,602	\$ 41,602	\$ 33,281	\$ 33,281
Other:						
Interest Income	535	-	-	-	-	-
Total Current Revenues	<u>\$ 37,842</u>	<u>\$ 41,602</u>	<u>\$ 41,602</u>	<u>\$ 41,602</u>	<u>\$ 33,281</u>	<u>\$ 33,281</u>

**CITY OF ROWLETT
FY 2012-13
JUVENILE DIVERSION FUND**

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 7,887	\$ 73,136	\$ 73,136	\$ 47,368	\$ 28,274	\$ 29,132
Supplies	-	-	-	-	700	700
Purchase Services	-	-	-	-	4,300	4,300
Capital Outlay	-	-	-	-	-	-
Total	\$ 7,887	\$ 73,136	\$ 73,136	\$ 47,368	\$ 33,274	\$ 34,132

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		

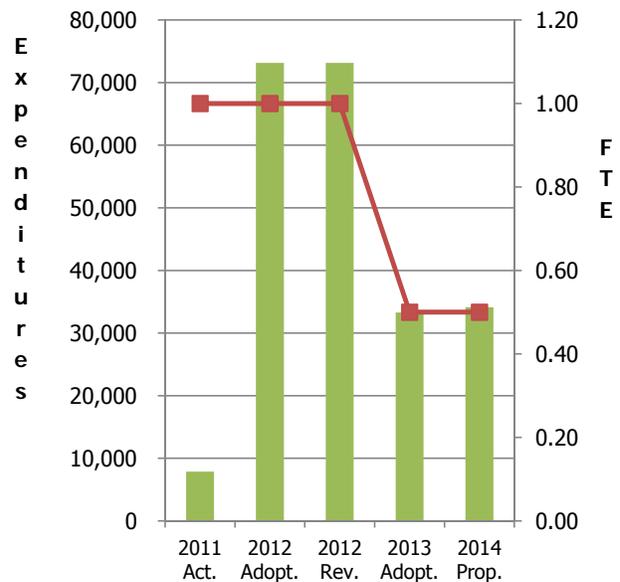
By Status:

Full-Time	1.00	1.00	1.00	-	-	-
Continuous Part-Time	-	-	-	0.50	0.50	0.50
Seasonal	-	-	-	-	-	-
Total	1.00	1.00	1.00	0.50	0.50	0.50

Fiscal Year	FTE's	Expenditures
2011 Act.	1.00	\$ 7,887
2012 Adopt.	1.00	\$ 73,136
2012 Rev.	1.00	\$ 73,136
2013 Adopt.	0.50	\$ 33,274
2014 Prop.	0.50	\$ 34,132

Notes:
The full-time Juvenile Caseworker position was reduced to part-time during FY 2012.

Since the last legislative session, cities may now utilize these funds for expenses other than personnel.



**CITY OF ROWLETT
FY 2012-13
COURT TECHNOLOGY FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 224,241	\$ 227,048	\$ 227,048	\$ 227,048	\$ 189,427	\$ 10,243
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	29,985	33,670	33,670	33,670	26,936	26,936
Other	930	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>30,915</u>	<u>33,670</u>	<u>33,670</u>	<u>33,670</u>	<u>26,936</u>	<u>26,936</u>
Total Available Resources	<u>255,156</u>	<u>260,718</u>	<u>260,718</u>	<u>260,718</u>	<u>216,363</u>	<u>37,179</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	143,305	-
Purchase Services	7,745	33,670	33,670	71,291	62,815	29,145
Capital Outlay	29,915	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>37,660</u>	<u>33,670</u>	<u>33,670</u>	<u>71,291</u>	<u>206,120</u>	<u>29,145</u>
Ending Resources	<u>\$ 217,496</u>	<u>\$ 227,048</u>	<u>\$ 227,048</u>	<u>\$ 189,427</u>	<u>\$ 10,243</u>	<u>\$ 8,034</u>

**CITY OF ROWLETT
FY 2012-13
COURT TECHNOLOGY FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Adopted	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Fines:						
Court Technology	\$ 29,985	\$ 33,670	\$ 33,670	\$ 33,670	\$ 26,936	\$ 26,936
Other:						
Interest Earnings	930	-	-	-	-	-
Total Current Revenues	\$ 30,915	\$ 33,670	\$ 33,670	\$ 33,670	\$ 26,936	\$ 26,936

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	143,305	-
Purchase Services	7,745	33,670	33,670	71,291	62,815	29,145
Capital Outlay	29,915	-	-	-	-	-
Transfers	-	-	-	-	-	-
Total	\$ 37,660	\$ 33,670	\$ 33,670	\$ 71,291	\$ 206,120	\$ 29,145

**CITY OF ROWLETT
FY 2012-13
COURT SECURITY FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 76,352	\$ 55,356	\$ 55,356	\$ 55,356	\$ 40,414	\$ 38,279
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	22,442	25,044	25,044	9,909	20,035	20,035
Other	287	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>22,729</u>	<u>25,044</u>	<u>25,044</u>	<u>9,909</u>	<u>20,035</u>	<u>20,035</u>
Total Available Resources	<u>99,081</u>	<u>80,400</u>	<u>80,400</u>	<u>65,265</u>	<u>60,449</u>	<u>58,314</u>
Expenditures:						
Personnel Services	42,489	24,851	24,851	24,851	22,170	22,836
Supplies	-	-	-	-	-	-
Purchase Services	110	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>42,599</u>	<u>24,851</u>	<u>24,851</u>	<u>24,851</u>	<u>22,170</u>	<u>22,836</u>
Ending Resources	<u>\$ 56,482</u>	<u>\$ 55,549</u>	<u>\$ 55,549</u>	<u>\$ 40,414</u>	<u>\$ 38,279</u>	<u>\$ 35,478</u>

**CITY OF ROWLETT
FY 2012-13
COURT SECURITY FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Fines:						
Court Security	\$ 22,442	\$ 25,044	\$ 25,044	\$ 9,909	\$ 20,035	\$ 20,035
Other:						
Interest Income	287	-	-	-	-	-
Total Current Revenues	<u>\$ 22,729</u>	<u>\$ 25,044</u>	<u>\$ 25,044</u>	<u>\$ 9,909</u>	<u>\$ 20,035</u>	<u>\$ 20,035</u>

**CITY OF ROWLETT
FY 2012-13
COURT SECURITY FUND**

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 42,489	\$ 24,851	\$ 24,851	\$ 24,851	\$ 22,170	\$ 22,836
Supplies	-	-	-	-	-	-
Purchase Services	110	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ 42,599	\$ 24,851	\$ 24,851	\$ 24,851	\$ 22,170	\$ 22,836

POSITION SUMMARY

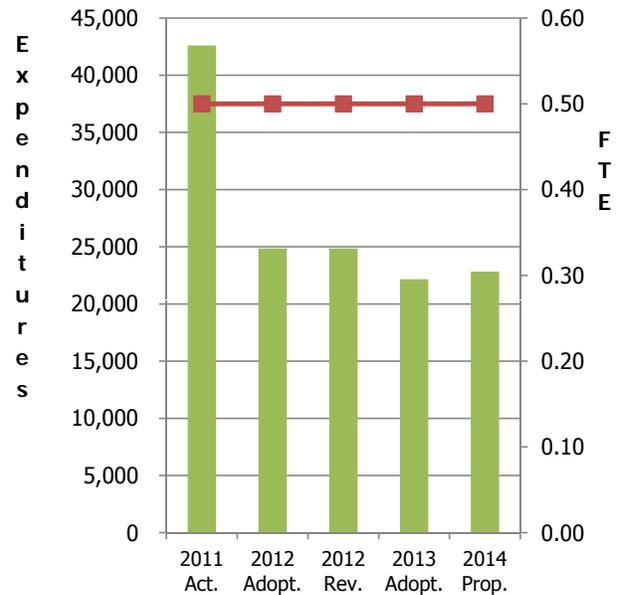
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	-	-	-	-	-	-
Continuous Part-Time	-	-	-	-	-	-
Seasonal	0.50	0.50	0.50	0.50	0.50	0.50
Total	0.50	0.50	0.50	0.50	0.50	0.50

Fiscal Year	FTE's	Expenditures
2011 Act.	0.50	\$ 42,599
2012 Adopt.	0.50	\$ 24,851
2012 Rev.	0.50	\$ 24,851
2013 Adopt.	0.50	\$ 22,170
2014 Prop.	0.50	\$ 22,836

Notes:



**CITY OF ROWLETT
FY 2012-13
TRAFFIC SAFETY FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 31,923	\$ 32,391	\$ 32,391	\$ 24,367	\$ 24,367	\$ 24,367
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	361,739	297,458	297,458	297,458	297,458	297,458
Other	297	468	468	468	468	468
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>362,036</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>
Total Available Resources	<u>393,959</u>	<u>330,317</u>	<u>330,317</u>	<u>322,293</u>	<u>322,293</u>	<u>322,293</u>
Expenditures:						
Personnel Services	1,182	1,838	1,838	1,838	1,838	1,838
Supplies	-	-	-	-	-	-
Purchase Services	368,410	296,088	296,088	296,088	296,088	296,088
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>369,592</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>	<u>297,926</u>
Ending Resources	<u>\$ 24,367</u>	<u>\$ 32,391</u>	<u>\$ 32,391</u>	<u>\$ 24,367</u>	<u>\$ 24,367</u>	<u>\$ 24,367</u>

**CITY OF ROWLETT
FY 2012-13
TRAFFIC SAFETY FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Fines and Forfeitures	\$ 361,739	\$ 297,458	\$ 297,458	\$ 297,458	\$ 297,458	\$ 297,458
Miscellaneous		-	-	-		
Interest Earnings	297	468	468	468	468	468
Total Current Revenues	\$ 362,036	\$ 297,926	\$ 297,926	\$ 297,926	\$ 297,926	\$ 297,926

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 1,182	\$ 1,838	\$ 1,838	\$ 1,838	\$ 1,838	\$ 1,838
Supplies	-	-	-	-	-	-
Purchase Services	368,410	296,088	296,088	296,088	296,088	296,088
Capital Outlay	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total	\$ 369,592	\$ 297,926	\$ 297,926	\$ 297,926	\$ 297,926	\$ 297,926

**CITY OF ROWLETT
FY 2012-13
DEBT SERVICE FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 234,354	\$ 208,731	\$ 208,731	\$ 288,733	\$ 277,312	\$ 277,312
Current Revenues:						
Tax Revenues	8,095,918	8,045,463	8,045,463	8,031,961	7,984,520	7,688,769
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	5,883	13,293	13,293	6,000	6,000	6,000
Transfers In	924,424	937,965	937,965	904,763	622,219	634,637
Total Current Revenues	<u>9,026,225</u>	<u>8,996,721</u>	<u>8,996,721</u>	<u>8,942,724</u>	<u>8,612,739</u>	<u>8,329,406</u>
Total Available Resources	<u>9,260,579</u>	<u>9,205,452</u>	<u>9,205,452</u>	<u>9,231,457</u>	<u>8,890,051</u>	<u>8,606,718</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	198,740	135,499	135,499	129,415	133,469	136,542
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	8,773,106	8,814,969	8,814,969	8,824,730	8,479,270	8,192,864
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>8,971,846</u>	<u>8,950,468</u>	<u>8,950,468</u>	<u>8,954,145</u>	<u>8,612,739</u>	<u>8,329,406</u>
Ending Resources	<u>\$ 288,733</u>	<u>\$ 254,984</u>	<u>\$ 254,984</u>	<u>\$ 277,312</u>	<u>\$ 277,312</u>	<u>\$ 277,312</u>

**CITY OF ROWLETT
FY 2012-13
DEBT SERVICE FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Tax Revenues:						
Current Taxes	\$ 6,764,476	\$ 6,412,334	\$ 6,412,334	\$ 6,861,156	\$ 6,779,616	\$ 6,521,661
Delinquent Taxes	1,135,513	1,413,420	1,413,420	964,598	998,697	960,901
Delinquent Prior	129,055	117,531	117,531	132,771	132,771	132,771
Penalties and Interest	66,874	102,178	102,178	73,436	73,436	73,436
Total	8,095,918	8,045,463	8,045,463	8,031,961	7,984,520	7,688,769
Other:						
Interest Income	5,883	13,293	13,293	6,000	6,000	6,000
Total	5,883	13,293	13,293	6,000	6,000	6,000
Internal Transfers:						
Refuse Fund	239,949	241,656	241,656	290,845	243,043	239,218
TIF Fund	294,925	290,845	290,845	372,262	-	-
Golf Fund	389,550	405,464	405,464	241,656	379,176	395,419
Total	924,424	937,965	937,965	904,763	622,219	634,637
Total Revenues & Transfers In	\$ 9,026,225	\$ 8,996,721	\$ 8,996,721	\$ 8,942,724	\$ 8,612,739	\$ 8,329,406

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	198,740	135,499	135,499	129,415	133,469	136,542
Capital Outlay	-	-	-	-	-	-
Debt Service	8,773,106	8,814,969	8,814,969	8,824,730	8,479,270	8,192,864
Total	\$ 8,971,846	\$ 8,950,468	\$ 8,950,468	\$ 8,954,145	\$ 8,612,739	\$ 8,329,406

**CITY OF ROWLETT
FY 2012-13
GOLF FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 581,476	\$ 496,376	\$ 496,376	\$ 556,211	\$ 502,390	\$ 713,842
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	590,903	595,847	595,847	553,745	600,628	600,628
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>590,903</u>	<u>595,847</u>	<u>595,847</u>	<u>553,745</u>	<u>600,628</u>	<u>600,628</u>
Total Available Resources	<u>1,172,379</u>	<u>1,092,223</u>	<u>1,092,223</u>	<u>1,109,956</u>	<u>1,103,018</u>	<u>1,314,470</u>
Expenditures:						
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	10,000	10,000	10,000	10,000	10,000
Capital Outlay	76,618	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	539,550	555,464	555,464	597,566	379,176	395,419
Total Expenditures	<u>616,168</u>	<u>565,464</u>	<u>565,464</u>	<u>607,566</u>	<u>389,176</u>	<u>405,419</u>
Ending Resources	<u>\$ 556,211</u>	<u>\$ 526,759</u>	<u>\$ 526,759</u>	<u>\$ 502,390</u>	<u>\$ 713,842</u>	<u>\$ 909,051</u>

**CITY OF ROWLETT
FY 2012-13
GOLF FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Other:						
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Income	2,544	2,005	2,005	2,005	2,005	2,005
Rentals/Leases	588,058	593,842	593,842	551,740	598,623	598,623
Miscellaneous	301	-	-	-	-	-
Total Current Revenues	\$ 590,903	\$ 595,847	\$ 595,847	\$ 553,745	\$ 600,628	\$ 600,628

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	10,000	10,000	10,000	10,000	10,000
Capital Outlay	76,618	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	539,550	555,464	555,464	597,566	379,176	395,419
Total	\$ 616,168	\$ 565,464	\$ 565,464	\$ 607,566	\$ 389,176	\$ 405,419

**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 4,599,295	\$ 3,773,501	\$ 3,773,501	\$ 5,472,896	\$ 5,686,666	\$ 5,769,733
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	23,628,759	23,609,875	23,609,875	23,489,500	26,637,620	27,967,096
Fines & Forfeitures	-	-	-	-	-	-
Other	12,991	126,172	126,172	11,976	11,976	11,976
Transfers In	289,397	289,397	289,397	289,397	139,397	139,397
Total Current Revenues	<u>23,931,147</u>	<u>24,025,444</u>	<u>24,025,444</u>	<u>23,790,873</u>	<u>26,788,993</u>	<u>28,118,469</u>
Total Available Resources	<u>28,530,442</u>	<u>27,798,945</u>	<u>27,798,945</u>	<u>29,263,769</u>	<u>32,475,659</u>	<u>33,888,202</u>
Expenditures:						
Personnel Services	1,761,296	2,068,381	2,068,381	2,068,381	2,092,000	2,176,636
Supplies	373,715	310,284	310,284	310,284	317,052	317,052
Purchase Services	8,932,216	10,109,657	10,109,657	10,198,869	10,902,559	11,924,658
Capital Outlay	445,071	208,703	208,703	18,703	-	-
Capital Improvements	2,250,000	550,000	550,000	550,000	2,800,000	2,800,000
Debt Service	5,010,336	5,117,984	5,117,984	5,019,023	5,117,984	5,117,984
Transfers Out	4,284,912	5,450,428	5,450,428	5,411,843	5,476,331	5,476,331
Total Expenditures	<u>23,057,546</u>	<u>23,815,437</u>	<u>23,815,437</u>	<u>23,577,103</u>	<u>26,705,926</u>	<u>27,812,661</u>
Ending Resources	<u>\$ 5,472,896</u>	<u>\$ 3,983,508</u>	<u>\$ 3,983,508</u>	<u>\$ 5,686,666</u>	<u>\$ 5,769,733</u>	<u>\$ 6,075,541</u>

**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Function:						
Water / Wastewater Admin	\$ 385,610	\$ 365,262	\$ 365,262	\$ 365,262	\$ 463,009	\$ 477,210
Water Operations	6,057,523	6,134,273	6,134,273	6,072,831	6,660,550	7,426,012
Wastewater Operations	4,037,794	4,588,624	4,588,624	4,541,317	4,520,560	4,771,308
Revenue Office	549,847	614,292	614,292	613,770	602,384	616,649
Meter Services	305,452	458,717	458,717	458,717	529,251	591,310
Non-Departmental	11,721,320	11,654,269	11,654,269	11,525,206	13,930,172	13,930,172
Total Expenditures	\$ 23,057,546	\$ 23,815,437	\$ 23,815,437	\$ 23,577,103	\$ 26,705,926	\$ 27,812,661

By Category:

Personnel Services	\$ 1,761,296	\$ 2,068,381	\$ 2,068,381	\$ 2,068,381	\$ 2,092,000	\$ 2,176,636
Supplies	373,715	310,284	310,284	310,284	317,052	317,052
Purchase Services	8,932,216	10,109,657	10,109,657	10,198,869	10,902,559	11,924,658
Capital Outlay	445,071	208,703	208,703	18,703	-	-
Capital Improvements	2,250,000	550,000	550,000	550,000	2,800,000	2,800,000
Debt Service	5,010,336	5,117,984	5,117,984	5,019,023	5,117,984	5,117,984
Transfers Out	4,284,912	5,450,428	5,450,428	5,411,843	5,476,331	5,476,331
Total Expenditures	\$ 23,057,546	\$ 23,815,437	\$ 23,815,437	\$ 23,577,103	\$ 26,705,926	\$ 27,812,661

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Full-Time	33.50	34.50	34.50	34.50	34.50	34.50
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	33.50	34.50	34.50	34.50	34.50	34.50

**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Charges for Services:						
Water	\$ 12,658,481	\$ 12,334,621	\$ 12,334,621	\$ 12,315,543	\$ 15,315,474	\$ 16,310,909
Sewer	10,233,550	10,499,770	10,499,770	10,398,213	10,554,799	10,888,840
Subdivision Inspections	-	5,643	5,643	-	-	-
Water & Sewer Penalty	531,415	514,252	514,252	530,095	530,095	530,095
Miscellaneous	17,307	16,371	16,371	15,765	16,711	16,711
Water Meter & Tap Fee	13,300	15,000	15,000	22,450	17,875	17,875
Service Connect	53,766	61,784	61,784	55,630	55,630	55,630
Reconnect Fee	85,019	97,183	97,183	87,036	87,036	87,036
Impact Fees	35,921	65,251	65,251	64,768	60,000	60,000
	<u>23,628,759</u>	<u>23,609,875</u>	<u>23,609,875</u>	<u>23,489,500</u>	<u>26,637,620</u>	<u>27,967,096</u>
Other:						
Interest Income	12,991	126,172	126,172	11,976	11,976	11,976
G&A Transfer	139,397	139,397	139,397	139,397	139,397	139,397
Transfer in from Golf	150,000	150,000	150,000	150,000	-	-
Total	<u>302,388</u>	<u>415,569</u>	<u>415,569</u>	<u>301,373</u>	<u>151,373</u>	<u>151,373</u>
Total Current Revenues	<u>\$ 23,931,147</u>	<u>\$ 24,025,444</u>	<u>\$ 24,025,444</u>	<u>\$ 23,790,873</u>	<u>\$ 26,788,993</u>	<u>\$ 28,118,469</u>

**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

WATER / WASTEWATER ADMINISTRATION

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 293,679	\$ 275,137	\$ 275,137	\$ 275,137	\$ 371,734	\$ 385,935
Supplies	43,177	47,900	47,900	47,900	52,575	52,575
Purchase Services	48,754	42,225	42,225	42,225	38,700	38,700
Capital Outlay	-	-	-	-	-	-
Total	\$ 385,610	\$ 365,262	\$ 365,262	\$ 365,262	\$ 463,009	\$ 477,210

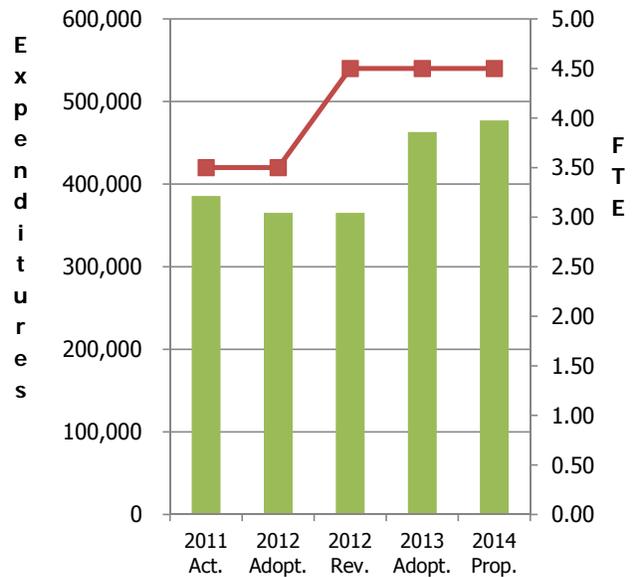
POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.50	3.50	4.50	4.50	4.50	4.50
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.50	3.50	4.50	4.50	4.50	4.50

Fiscal Year	FTE's	Expenditures
2011 Act.	3.50	\$ 385,610
2012 Adopt.	3.50	\$ 365,262
2012 Rev.	4.50	\$ 365,262
2013 Adopt.	4.50	\$ 463,009
2014 Prop.	4.50	\$ 477,210

Notes:

Utility Operations Manager position was added during FY2012.



**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

WATER

FINANCIAL SUMMARY

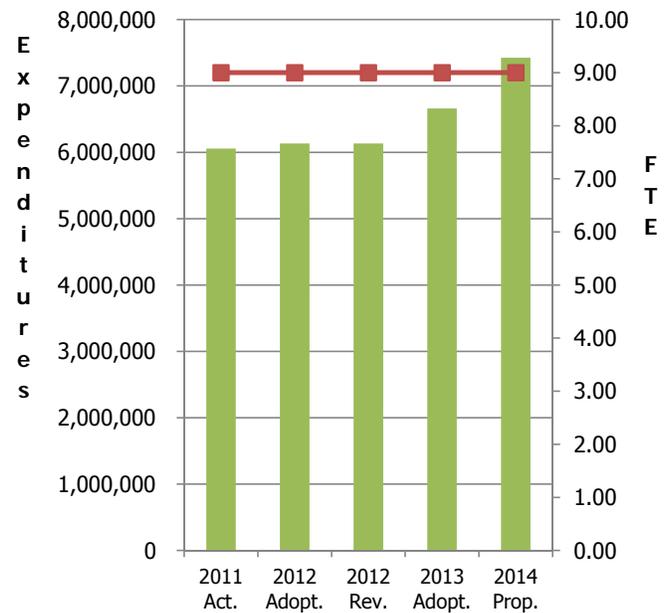
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 427,796	\$ 550,311	\$ 550,311	\$ 550,311	\$ 550,405	\$ 572,419
Supplies	149,884	86,557	86,557	86,557	84,657	84,657
Purchase Services	5,053,475	5,402,405	5,402,405	5,435,963	6,025,488	6,768,936
Capital Outlay	426,368	95,000	95,000	-	-	-
Total	\$ 6,057,523	\$ 6,134,273	\$ 6,134,273	\$ 6,072,831	\$ 6,660,550	\$ 7,426,012

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	9.00	9.00	9.00	9.00	9.00	9.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	9.00	9.00	9.00	9.00	9.00	9.00

Fiscal Year	FTE's	Expenditures
2011 Act.	9.00	\$ 6,057,523
2012 Adopt.	9.00	\$ 6,134,273
2012 Rev.	9.00	\$ 6,134,273
2013 Adopt.	9.00	\$ 6,660,550
2014 Prop.	9.00	\$ 7,426,012

Notes:
FY 2013 budget for water is \$707,313 higher than in FY 2012.



**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

WASTEWATER

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 514,527	\$ 663,868	\$ 663,868	\$ 663,868	\$ 582,473	\$ 606,070
Supplies	86,188	113,311	113,311	113,311	112,611	112,611
Purchase Services	3,437,079	3,716,445	3,716,445	3,764,138	3,825,476	4,052,627
Capital Outlay	-	95,000	95,000	-	-	-
Total	\$ 4,037,794	\$ 4,588,624	\$ 4,588,624	\$ 4,541,317	\$ 4,520,560	\$ 4,771,308

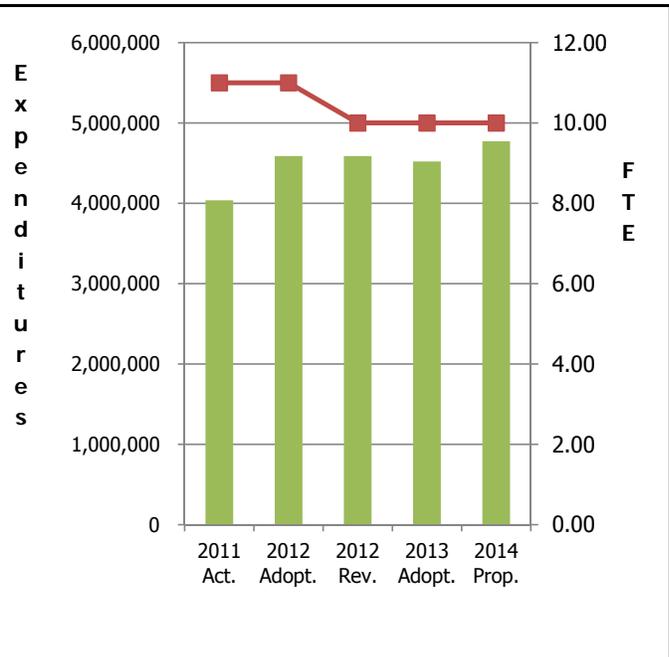
POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	11.00	11.00	10.00	10.00	10.00	10.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	11.00	11.00	10.00	10.00	10.00	10.00

Fiscal Year	FTE's	Expenditures
2011 Act.	11.00	\$ 4,037,794
2012 Adopt.	11.00	\$ 4,588,624
2012 Rev.	10.00	\$ 4,588,624
2013 Adopt.	10.00	\$ 4,520,560
2014 Prop.	10.00	\$ 4,771,308

Notes:
One electrician position eliminated and another electrician position reclassified to a maintenance specialist during FY 2012.

FY 2013 budget for wastewater treatment is \$54,981 higher than in FY 2012.



**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

REVENUE OFFICE

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 318,003	\$ 346,929	\$ 346,929	\$ 346,929	\$ 343,724	\$ 357,989
Supplies	5,003	4,430	4,430	4,430	4,500	4,500
Purchase Services	208,138	244,230	244,230	243,708	254,160	254,160
Capital Outlay	18,703	18,703	18,703	18,703	-	-
Total	\$ 549,847	\$ 614,292	\$ 614,292	\$ 613,770	\$ 602,384	\$ 616,649

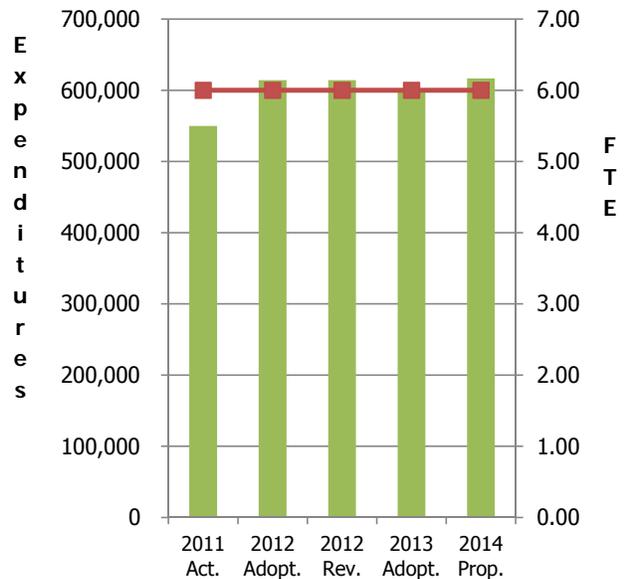
POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	6.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	6.00	6.00	6.00	6.00	6.00	6.00

Fiscal Year	FTE's	Expenditures
2011 Act.	6.00	\$ 549,847
2012 Adopt.	6.00	\$ 614,292
2012 Rev.	6.00	\$ 614,292
2013 Adopt.	6.00	\$ 602,384
2014 Prop.	6.00	\$ 616,649

Notes:

\$10,000 was added in FY 2013 for an after-hours answering service.



**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

METER SERVICES

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 207,291	\$ 232,136	\$ 232,136	\$ 232,136	\$ 243,664	\$ 254,223
Supplies	89,463	58,086	58,086	58,086	62,709	62,709
Purchase Services	8,698	168,495	168,495	168,495	222,878	274,378
Capital Outlay	-	-	-	-	-	-
Total	\$ 305,452	\$ 458,717	\$ 458,717	\$ 458,717	\$ 529,251	\$ 591,310

POSITION SUMMARY

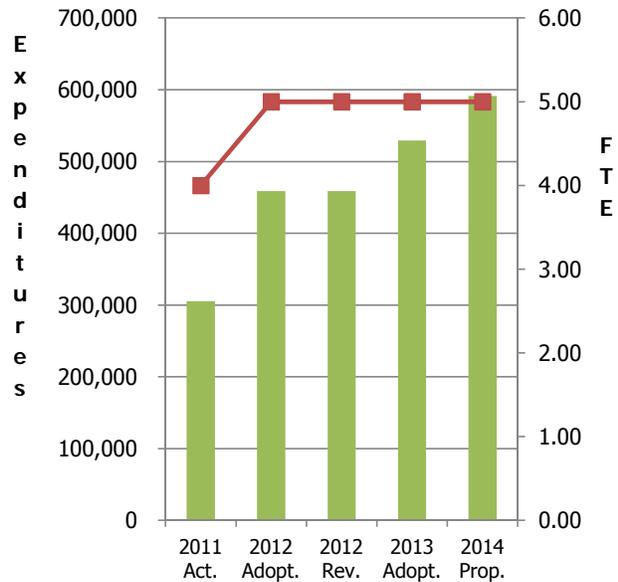
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	4.00	5.00	5.00	5.00	5.00	5.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	4.00	5.00	5.00	5.00	5.00	5.00

Fiscal Year	FTE's	Expenditures
2011 Act.	4.00	\$ 305,452
2012 Adopt.	5.00	\$ 458,717
2012 Rev.	5.00	\$ 458,717
2013 Adopt.	5.00	\$ 529,251
2014 Prop.	5.00	\$ 591,310

Notes:

Meter Maintenance Specialist was added in FY 2012 to assist with the meter replacement program.

\$74,200 in FY 2013 has been added for the lease purchase of meters for the meter replacement



**CITY OF ROWLETT
FY 2012-13
UTILITY FUND**

NON-DEPARTMENTAL

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	176,072	535,857	535,857	544,340	535,857	535,857
Capital Outlay	-	-	-	-	-	-
Capital Improvement	2,250,000	550,000	550,000	550,000	2,800,000	2,800,000
Debt Service	5,010,336	5,117,984	5,117,984	5,019,023	5,117,984	5,117,984
Transfers Out	4,284,912	5,450,428	5,450,428	5,411,843	5,476,331	5,476,331
Total	\$ 11,721,320	\$ 11,654,269	\$ 11,654,269	\$ 11,525,206	\$ 13,930,172	\$ 13,930,172

**CITY OF ROWLETT
FY 2012-13
REFUSE FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 715,768	\$ 314,308	\$ 314,308	\$ 326,185	\$ 322,105	\$ 345,850
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	4,455,872	4,544,951	4,544,951	4,515,721	4,758,926	4,860,297
Fines & Forfeitures	-	-	-	-	-	-
Other	3,192	5,695	5,695	5,695	5,695	5,695
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>4,459,064</u>	<u>4,550,646</u>	<u>4,550,646</u>	<u>4,521,416</u>	<u>4,764,621</u>	<u>4,865,992</u>
Total Available Resources	<u>5,174,832</u>	<u>4,864,954</u>	<u>4,864,954</u>	<u>4,847,601</u>	<u>5,086,726</u>	<u>5,211,842</u>
Expenditures:						
Personnel Services	6,915	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	3,024,259	3,074,287	3,074,287	3,056,317	3,470,310	3,571,680
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	239,949	241,656	241,656	241,656	243,043	239,218
Transfers Out	1,577,524	1,227,523	1,227,523	1,227,523	1,027,523	1,027,523
Total Expenditures	<u>4,848,647</u>	<u>4,543,466</u>	<u>4,543,466</u>	<u>4,525,496</u>	<u>4,740,876</u>	<u>4,838,421</u>
Ending Resources	<u>\$ 326,185</u>	<u>\$ 321,488</u>	<u>\$ 321,488</u>	<u>\$ 322,105</u>	<u>\$ 345,850</u>	<u>\$ 373,421</u>

**CITY OF ROWLETT
FY 2012-13
REFUSE FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Charges for Services:						
Residential	\$ 3,611,568	\$ 3,697,996	\$ 3,697,996	\$ 3,655,454	\$ 3,661,484	3,733,153
Commercial	844,304	846,955	846,955	860,267	1,097,442	1,127,144
Fuel Surcharge	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
	<u>4,455,872</u>	<u>4,544,951</u>	<u>4,544,951</u>	<u>4,515,721</u>	<u>4,758,926</u>	<u>4,860,297</u>
Other:						
Interest Income	1,207	3,962	3,962	3,962	3,962	3,962
Discounts Earned	1,985	1,733	1,733	1,733	1,733	1,733
	<u>3,192</u>	<u>5,695</u>	<u>5,695</u>	<u>5,695</u>	<u>5,695</u>	<u>5,695</u>
Total Current Revenues	<u>\$ 4,459,064</u>	<u>\$ 4,550,646</u>	<u>\$ 4,550,646</u>	<u>\$ 4,521,416</u>	<u>\$ 4,764,621</u>	<u>\$ 4,865,992</u>

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 6,915	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	3,024,259	3,074,287	3,074,287	3,056,317	3,470,310	3,571,680
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	239,949	241,656	241,656	241,656	243,043	239,218
Transfers Out	1,577,524	1,227,523	1,227,523	1,227,523	1,027,523	1,027,523
Total	<u>\$ 4,848,647</u>	<u>\$ 4,543,466</u>	<u>\$ 4,543,466</u>	<u>\$ 4,525,496</u>	<u>\$ 4,740,876</u>	<u>\$ 4,838,421</u>

**CITY OF ROWLETT
FY 2012-13
DRAINAGE FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 1,056,481	\$ 982,847	\$ 982,847	\$ 1,083,476	\$ 572,664	\$ 606,226
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	1,301,172	1,319,680	1,319,680	1,324,895	1,332,877	1,346,205
Fines & Forfeitures	-	-	-	-	-	-
Other	1,207	734	734	734	734	734
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>1,302,379</u>	<u>1,320,414</u>	<u>1,320,414</u>	<u>1,325,629</u>	<u>1,333,611</u>	<u>1,346,939</u>
Total Available Resources	<u>2,358,860</u>	<u>2,303,261</u>	<u>2,303,261</u>	<u>2,409,105</u>	<u>1,906,275</u>	<u>1,953,165</u>
Expenditures:						
Personnel Services	89,983	107,109	107,109	110,322	109,230	113,762
Supplies	49,984	53,681	53,681	63,681	51,770	51,770
Purchase Services	70,546	70,768	70,768	347,620	70,768	70,768
Capital Outlay	-	-	-	-	-	-
Capital Improvements	435,502	583,502	583,502	583,502	335,502	335,502
Debt Service	375,492	377,439	377,439	377,439	378,902	379,677
Transfers Out	253,877	353,877	353,877	353,877	353,877	353,877
Total Expenditures	<u>1,275,384</u>	<u>1,546,376</u>	<u>1,546,376</u>	<u>1,836,441</u>	<u>1,300,049</u>	<u>1,305,356</u>
Ending Resources	<u>\$ 1,083,476</u>	<u>\$ 756,885</u>	<u>\$ 756,885</u>	<u>\$ 572,664</u>	<u>\$ 606,226</u>	<u>\$ 647,809</u>

**CITY OF ROWLETT
FY 2012-13
DRAINAGE FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Charges for Services:						
Residential	\$ 1,201,849	\$ 1,214,106	\$ 1,214,106	\$ 1,223,805	\$ 1,226,247	\$ 1,238,509
Commercial	99,323	105,574	105,574	101,090	106,630	107,696
	<u>1,301,172</u>	<u>1,319,680</u>	<u>1,319,680</u>	<u>1,324,895</u>	<u>1,332,877</u>	<u>1,346,205</u>
Other:						
Interest Income	<u>1,207</u>	<u>734</u>	<u>734</u>	<u>734</u>	<u>734</u>	<u>734</u>
Total Current Revenues	<u>\$ 1,302,379</u>	<u>\$ 1,320,414</u>	<u>\$ 1,320,414</u>	<u>\$ 1,325,629</u>	<u>\$ 1,333,611</u>	<u>\$ 1,346,939</u>

**CITY OF ROWLETT
FY 2012-13
DRAINAGE FUND**

FINANCIAL SUMMARY

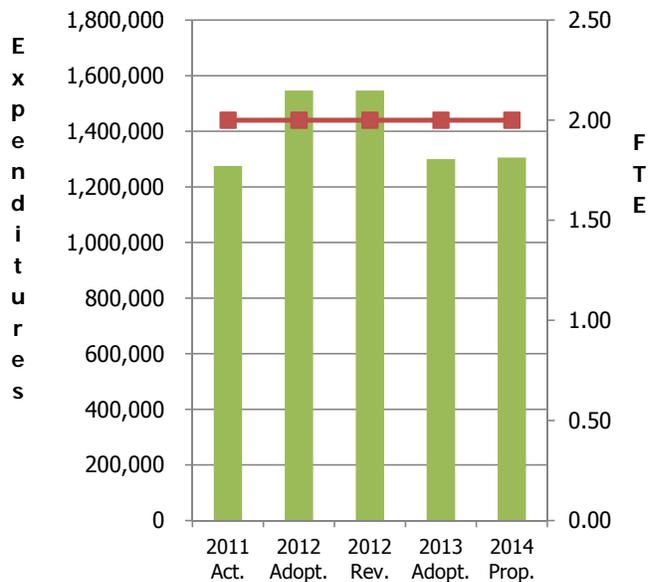
Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 89,983	\$ 107,109	\$ 107,109	\$ 110,322	\$ 109,230	\$ 113,762
Supplies	49,984	53,681	53,681	63,681	51,770	51,770
Purchase Services	70,546	70,768	70,768	347,620	70,768	70,768
Capital Outlay	-	-	-	-	-	-
Capital Improvements	435,502	583,502	583,502	583,502	335,502	335,502
Debt Service	375,492	377,439	377,439	377,439	378,902	379,677
Transfers Out	253,877	353,877	353,877	353,877	353,877	353,877
Total	\$ 1,275,384	\$ 1,546,376	\$ 1,546,376	\$ 1,836,441	\$ 1,300,049	\$ 1,305,356

POSITION SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	2.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2011 Act.	2.00	\$ 1,275,384
2012 Adopt.	2.00	\$ 1,546,376
2012 Rev.	2.00	\$ 1,546,376
2013 Adopt.	2.00	\$ 1,300,049
2014 Prop.	2.00	\$ 1,305,356

Notes:
\$248,000 was that was added for drainage cash CIP improvements in FY 2012 was not recurring in FY 2013.



**CITY OF ROWLETT
FY 2012-13
EMPLOYEE BENEFITS FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ 838,569	\$ 838,569	\$ 431,290	\$ 431,290	\$ 431,290
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	2,995,734	3,306,590	3,306,590	3,306,590	3,688,369	4,012,927
Fines & Forfeitures	-	-	-	-	-	-
Other	2,800	10,000	10,000	10,000	10,000	10,000
Transfer In	511,331	-	-	-	-	-
Total Current Revenues	<u>3,509,865</u>	<u>3,316,590</u>	<u>3,316,590</u>	<u>3,316,590</u>	<u>3,698,369</u>	<u>4,022,927</u>
Total Available Resources	<u>3,509,865</u>	<u>4,155,159</u>	<u>4,155,159</u>	<u>3,747,880</u>	<u>4,129,659</u>	<u>4,454,217</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	3,078,575	3,316,590	3,316,590	3,316,590	3,698,369	4,022,927
Capital Outlay	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>3,078,575</u>	<u>3,316,590</u>	<u>3,316,590</u>	<u>3,316,590</u>	<u>3,698,369</u>	<u>4,022,927</u>
Ending Resources	<u>\$ 431,290</u>	<u>\$ 838,569</u>	<u>\$ 838,569</u>	<u>\$ 431,290</u>	<u>\$ 431,290</u>	<u>\$ 431,290</u>

**CITY OF ROWLETT
FY 2012-13
EMPLOYEE BENEFITS FUND**

REVENUE DETAIL

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Charges for Services:						
Employee Contributions	\$ 528,827	\$ 2,686,869	\$ 2,686,869	\$ 2,686,869	\$ 621,588	\$ 683,747
City Contributions	2,142,173	-	-	-	2,959,746	3,222,145
COBRA Contributions	1,602	619,721	619,721	619,721	-	-
Retiree Contributions	57,873	-	-	-	107,035	107,035
City HRA Contributions	265,259	-	-	-	-	-
	<u>2,995,734</u>	<u>3,306,590</u>	<u>3,306,590</u>	<u>3,306,590</u>	<u>3,688,369</u>	<u>4,012,927</u>
Other:						
Interest Income	2,800	-	-	-	-	-
Miscellaneous	-	10,000	10,000	10,000	10,000	10,000
	<u>2,800</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>
Transfers:						
Transfer from General Fund	511,331	-	-	-	-	-
	<u>511,331</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Current Revenues	\$ 3,509,865	\$ 3,316,590	\$ 3,316,590	\$ 3,316,590	\$ 3,698,369	\$ 4,022,927

FINANCIAL SUMMARY

Description	FY 2010-11 Actual	FY 2011-12			FY 2012-13 Proposed	FY 2013-14 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	3,078,575	3,316,590	3,316,590	3,316,590	3,698,369	4,022,927
Capital Outlay	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total	\$ 3,078,575	\$ 3,316,590	\$ 3,316,590	\$ 3,316,590	\$ 3,698,369	\$ 4,022,927

CITY OF ROWLETT

SUMMARY OF TWO YEAR

CAPITAL IMPROVEMENTS PLAN (with priority rankings)

Project Number	Project Title	Ranking	Carryover 2011	New Funding	2012			Total Budget	Proposed 2013	Proposed 2014	Two Year Total	Notes
					Approved Amendments	Proposed Changes						
ALL PROJECTS												
WA100568	12" Dalrock and Chiesa	52	-	-	-	-	-	1,100,000	-	-	1,100,000	
tba	12" Water Miller east of Chiesa	tba	-	-	-	-	-	250,000	-	-	250,000	
tba	16" Water line Main Street	75	-	-	-	-	-	627,400	-	-	627,400	
tba	16" Water line Miller RR-PGBT	75	4,480	-	-	-	4,480	852,400	-	-	852,400	
SS030015	18" Merritt Road Sewer Line	59	21,180	1,900,000	-	-	1,921,180	-	-	-	-	
tba	2.25MG elevated tank for upper pressure plane @ Hwy 66	65	-	1,000,000	-	-	1,000,000	3,229,120	-	-	3,229,120	
tba	24" Water line along Princeton Road from Liberty Grove Road to Dalrock Road	76	2,010	-	-	-	2,010	-	-	-	-	
tba	36" Merritt Road Waterline	tba	2,095,604	-	-	-	2,095,604	-	-	-	-	
ST030350	Alley Improvements	70	3,148,914	295,000	-	-	3,443,914	295,000	395,000	690,000	690,000	
tba	Alley panel replacement	70	94,157	500,000	-	-	594,157	335,000	335,000	670,000	670,000	
tba	Utility Appurtenances (valves & hydrants)	tba	-	-	-	-	-	42,500	42,500	85,000	85,000	
tba	Asphalt Rehabilitation/Overlay	90	544	450,000	-	-	450,544	450,000	350,000	800,000	800,000	
tba	Backup power	tba	-	-	-	-	-	50,000	50,000	100,000	100,000	
tba	Capital Equipment	tba	-	250,000	-	-	250,000	320,000	70,000	390,000	390,000	
tba	Castle Hills 12" waterline (including easements)	75	493,451	-	-	-	493,451	-	-	-	-	
CO050599	CDBG Projects	93	441,467	195,245	-	-	636,712	204,181	204,181	408,362	408,362	
tba	Coyle House Renovations	tba	74,572	-	-	-	74,572	-	-	-	-	
tba	Crack Seal	90	137,740	150,000	-	-	287,740	150,000	150,000	300,000	300,000	
SP060618	Downtown TOD Projects (previously Dalrock Park-N-Ride)	82	2,536,150	-	-	-	2,536,150	-	-	-	-	
tba	Eastside Lift Station	tba	919,524	-	-	-	919,524	-	-	-	-	
tba	Foam Injection	90	1,177	100,000	-	-	101,177	100,000	100,000	200,000	200,000	
PK050600	Golf Course Improvements	71	50,162	-	-	-	50,162	-	-	-	-	
PK050577	Katy RR Park	46	482,154	-	-	-	482,154	-	-	-	-	
tba	Kyle Drainage Imp.	tba	398,552	524,289	-	-	922,841	-	-	-	-	
tba	Lift & Pump Stations	tba	-	-	-	-	-	465,000	465,000	930,000	930,000	
SS060647	Main Street Lift Station	72	(339,488)	-	-	-	(339,488)	-	-	-	-	
tba	Manhole Rehabilitation	tba	190,155	-	-	-	190,155	400,000	400,000	800,000	800,000	
tba	Martha Elevated Tank Refurbishment	tba	-	-	-	-	-	100,000	-	-	100,000	
ST030379	Martin/Freedom Drive Extension	72	1,391,303	-	-	-	1,391,303	-	-	-	-	
tba	Merritt Road Interconnector	73	11,474,866	200,000	-	-	11,674,866	-	-	-	-	
ST030413	Miller / Chiesa Intersection (formerly Miller Road Recon-Phase II)	86	210,268	-	-	-	210,268	-	-	-	-	
ST030199	Miller Road Recon-Phase I	65	320,000	-	-	-	320,000	-	-	-	-	

CITY OF ROWLETT

SUMMARY OF TWO YEAR

CAPITAL IMPROVEMENTS PLAN (with priority rankings)

Project Number	Project Title	Ranking	Carryover 2011	New Funding	2012			Total Budget	Proposed 2013	Proposed 2014	Two Year Total	Notes
					Approved Amendments	Proposed Changes	Proposed					
ALL PROJECTS												
tba	Miller Road/Rowlett Creek Bridge	tba	-	623,443	-	-	623,443	-	-	-	-	-
ST060570	Misc. Concrete/Asphalt >60 PCI	70	556,139	1,430,000	-	-	1,986,139	1,430,000	1,500,000	1,500,000	2,930,000	-
DR060639	Misc. Drainage Imp. Per Storm Drain MP	90	585,517	133,800	-	-	719,317	305,502	305,502	305,502	611,004	-
SS030442	Misc. Sewer Line Repair & Replacement	90	102,245	198,284	-	-	300,529	840,000	590,000	590,000	1,430,000	-
WA030447	Misc. Water Line Repair & Replacement	90	477,800	301,716	-	-	779,516	590,000	590,000	590,000	1,180,000	-
FA070679	Municipal Facilities	56	31,433	-	-	-	31,433	-	-	-	-	-
PK030472	Park Improvements	90	50,676	-	-	-	50,676	-	-	-	-	-
tba	Penridge & Chiesa Erosion Control	tba	139,282	114,200	-	-	253,482	-	-	-	-	-
tba	PGBT Utility Reimbursement	90	3,400,000	-	-	-	3,400,000	-	-	-	-	-
tba	PGBT Water & Miller Heights to RHS	tba	-	-	-	-	-	350,000	-	-	350,000	-
tba	Preventative Maintenance	tba	-	-	-	-	-	542,500	542,500	542,500	1,085,000	-
ST080687	Princeton Road Replacement	60	31,669	-	-	-	31,669	-	-	-	-	-
FA030028	Public Works Facility Renovation	66	7,000	-	-	-	7,000	-	-	-	-	-
CO030369	Rowlett Rd Recon-Phase 2	59	5,731,093	1,300,000	-	-	7,031,093	-	-	-	-	-
CO030368	Rowlett Rd Recon-Phase 3	61	102,922	-	-	-	102,922	-	-	-	-	-
PK050591	Rowlett Road Landscape	41	515	-	-	-	515	-	-	-	-	-
SS030013	Rowlett Road Lift Station	59	857,423	-	-	-	857,423	-	-	-	-	-
WA030052	Rowlett Road Pump Station and associated work	59	185,414	2,250,000	-	-	2,435,414	2,150,000	-	-	2,150,000	-
PK060620	Scenic Point Park	47	704,662	-	-	-	704,662	-	-	-	-	-
tba	Screening Wall Rehabilitation	90	17,248	50,000	-	-	67,248	50,000	50,000	50,000	100,000	-
tba	Sidewalk Replacement	tba	24,631	70,000	-	-	94,631	70,000	-	-	70,000	-
tba	Sign Replacement/Pavement Marking	90	110,584	90,000	-	-	200,584	90,000	90,000	90,000	180,000	-
tba	Southbound Dalrock @66 turn lane design	tba	118,385	-	-	-	118,385	-	-	-	-	-
tba	SSES Implementation	tba	101,683	249,768	-	-	351,451	623,376	-	-	623,376	-
tba	Stormwater Management	tba	15,875	30,000	-	-	45,875	30,000	30,000	30,000	60,000	-
tba	Tower/Tank Maintenance	tba	-	-	-	-	-	50,000	50,000	50,000	100,000	-
ST050574	Traffic Management Projects	82	178,193	200,000	-	-	378,193	-	-	-	-	-
tba	Traffic Signal Repair/Maintenance	90	54,823	30,000	-	-	84,823	30,000	30,000	30,000	60,000	-
WA030325	Water Tank Refurbishing	90	777,519	50,000	-	-	827,519	-	-	-	-	-
DR060640	Waterview Drainage Improvements	100	21,824	-	-	-	21,824	-	-	-	-	-
tba	Westside Lift Station	tba	72,982	-	-	-	72,982	-	-	-	-	-
tba	Unallocated fund balance	tba	-	-	-	-	-	1,619,207	-	-	1,619,207	-
Total All Projects				38,606,479	12,685,745	-	51,292,224	17,741,186	6,339,683	6,339,683	24,080,869	-

CITY OF ROWLETT

SUMMARY OF TWO YEAR

CAPITAL IMPROVEMENTS PLAN (with priority rankings)

Project Number	Project Title	Ranking	Carryover 2011	New Funding	2012			Total Budget	Proposed 2013	Proposed 2014	Two Year Total	Notes
					Approved Amendments	Proposed Changes	Proposed					
ALL PROJECTS												
FUNDING SOURCES (ALL FUNDS):												
SOURCES OF FUNDS:												
	Current Revenues		-	4,083,502	-	-	4,083,502	6,135,502	6,135,502		12,271,004	
	Previous Resources		21,249,836	7,106,998	-	-	28,356,834	2,901,503	-	-	2,901,503	
	Debt Financing - CO's		-	-	-	-	-	-	-	-	-	
	Debt Financing - GO's		-	-	-	-	-	-	-	-	-	
	Debt Financing - Revenue Bonds		-	-	-	-	-	8,500,000	-	-	8,500,000	
	Federal Sources		13,695,620	1,300,000	-	-	14,995,620	-	-	-	-	
	NCTCOG		2,000,000	-	-	-	2,000,000	-	-	-	-	
	County		-	-	-	-	-	-	-	-	-	
	CDBG		441,467	195,245	-	-	636,712	204,181	204,181		408,362	
	Impact Fees		575,293	-	-	-	575,293	-	-	-	-	
	Donations		150,000	-	-	-	150,000	-	-	-	-	
	Other		494,263	-	-	-	494,263	-	-	-	-	
	Total Sources		38,606,479	12,685,745	-	-	51,292,224	17,741,186	6,339,683		24,080,869	
USES OF FUNDS:												
	Alley Improvements		9,859,353	795,000	-	-	10,654,353	630,000	730,000		1,360,000	
	Land/Site Acquisition		504,381	-	-	-	504,381	-	-	-	-	
	Streets & Roadways		15,986,163	4,441,444	-	-	20,427,607	2,524,181	2,424,181		4,948,362	
	Park Improvements		456,039	297,244	-	-	753,283	-	-	-	-	
	Public Safety		154,817	-	-	-	154,817	-	-	-	-	
	Library		-	-	-	-	-	-	-	-	-	
	Recreation		-	-	-	-	-	-	-	-	-	
	Utility Improvements		11,231,328	6,752,057	-	-	17,983,385	12,854,030	3,065,502		15,919,532	
	Leasehold Improvements		397,150	100,000	-	-	497,150	-	-	-	-	
	Other		17,248	300,000	-	-	317,248	1,732,975	120,000		1,852,975	
	Total Uses		38,606,479	12,685,745	-	-	51,292,224	17,741,186	6,339,683		24,080,869	



CITY OF ROWLETT
GENERAL FUND - MULTI YEAR MODEL*
FOR FISCAL YEARS 2013-2017

	9/30/2011 AUDIT	9/30/2012 Adopted	9/30/2012 Projected	9/30/2013 Projected	9/30/2014 Projected	9/30/2015 Projected	9/30/2016 Projected	9/30/2017 Projected
Beginning Reserves	\$ 6,145,772	\$ 5,375,891	\$ 6,087,715	\$ 5,889,242	\$ 5,768,664	\$ 4,489,331	\$ 4,228,559	\$ 4,283,677
RESOURCES								
External Revenues:								
Total taxes	\$ 21,674,058	\$ 19,854,631	\$ 20,195,338	\$ 20,289,239	\$ 20,471,960	\$ 20,980,636	\$ 21,514,837	\$ 22,115,160
Total franchise fees	3,211,301	3,018,276	3,018,276	3,058,509	3,058,509	3,130,132	3,203,701	3,279,274
Total licenses & permits	450,807	434,552	434,552	442,723	442,723	462,594	484,208	507,737
Total fees & charges	2,344,538	2,425,991	2,427,605	2,521,760	2,563,490	2,588,016	2,612,912	2,638,183
Total fines & forfeitures	1,187,365	1,307,006	1,122,622	1,157,006	1,157,006	1,157,006	1,157,006	1,157,006
Total Intergovernmental	-	-	-	-	-	-	-	-
Total Other	1,362,630	536,299	534,685	577,641	577,642	583,816	590,060	596,375
Total External Revenues	30,230,699	27,576,755	27,733,078	28,046,878	28,271,330	28,902,201	29,562,724	30,293,736
Internal Revenues:								
Transfers from other funds	4,479,845	4,534,209	4,534,209	4,560,112	4,560,112	4,604,897	4,650,861	4,698,037
Total Resources:	\$ 34,710,544	\$ 32,110,964	\$ 32,267,287	\$ 32,606,990	\$ 32,831,442	\$ 33,507,098	\$ 34,213,585	\$ 34,991,773
Percent Change	-2.2%	n/a	-7.0%	1.1%	0.7%	2.1%	2.1%	2.3%
USES								
External Expenditures								
Total salaries & benefits	\$ 22,697,526	\$ 22,680,199	\$ 22,878,672	\$ 22,860,045	\$ 23,940,825	\$ 24,524,879	\$ 24,828,723	\$ 25,153,892
Total supplies	1,539,562	1,597,367	1,597,367	1,653,811	1,653,811	1,670,349	1,687,053	1,703,923
Total purchased services	5,648,710	6,254,696	6,254,696	6,373,817	6,426,244	5,601,635	5,918,541	6,301,875
Total capital outlay	310,324	272,000	272,000	372,000	622,000	500,000	250,000	250,000
Total other	2,035,014	306,303	306,303	311,173	311,173	314,285	317,428	320,602
Total External Expenditures	32,231,136	31,110,565	31,309,038	31,570,846	32,954,053	32,611,148	33,001,744	33,730,292
Internal Expenditures:								
Total Internal Expenditures	2,537,465	1,156,722	1,156,722	1,156,722	1,156,722	1,156,722	1,156,722	1,156,722
Total Uses:	\$ 34,768,601	\$ 32,267,287	\$ 32,465,760	\$ 32,727,568	\$ 34,110,775	\$ 33,767,870	\$ 34,158,466	\$ 34,887,014
Percent Change	1.9%	n/a	-6.6%	0.8%	4.2%	-1.0%	1.2%	2.1%
Ending Reserves	\$ 6,087,715	\$ 5,219,568	\$ 5,889,242	\$ 5,768,664	\$ 4,489,331	\$ 4,228,559	\$ 4,283,677	\$ 4,388,437
Percent of Reserves	18.9%	16.8%	18.8%	18.3%	13.6%	13.0%	13.0%	13.0%
No. of Days Reserves	69	61	69	67	50	47	47	47

Why are years 2015-2017 shaded?

The City of Rowlett has a lot of moving pieces in evaluating the future. The national economy certainly remains at the top of the list; however, the impact that PG&T and DART will have is still undetermined and the timing with which new developments will be added will take time to mature and understand. As a result, we rely on the first two years for budget purposes and use the last three years for planning purposes.

**CITY OF ROWLETT
GENERAL FUND - MULTI YEAR MODEL*
FOR FISCAL YEARS 2013-2017**

9/30/2011	9/30/2012	9/30/2012	9/30/2013	9/30/2014	9/30/2015	9/30/2016	9/30/2017
AUDIT	Adopted	Projected	Projected	Projected	Projected	Projected	Projected

Key Assumptions:

Taxable Assessed Value will decline another 1.5% in FY2013, 1.0% in FY2014 and remain flat thru FY2017.
 Freed up bond capacity in FY2013-FY2015 will be retained for operations and maintenance.
 Eliminated the DR Horton agreement beginning in FY2012. Sales taxes increase \$339,293 in FY2013 + \$75,000 for new growth, 1% in FY2014 and 2% annually thereafter.
 3% raises are provided in FY2013-FY2014 beg in April 1st of each year. No add'l raises FY2015 thru FY2017.
 Vacancy savings are assumed to run about \$500k each year at a minimum. Add'l vacancy savings are projected in FY2013-FY2015 at \$500,000, 300,000, and 100,000 respectively before stabilizing.
 Retirement benefit costs are reduced in FY2013 and are expected to increase about 0.5% annually thereafter.
 Employee health benefit costs increase 10.5% in FY2013 and 10.0% annually thereafter.
 Workers compensation increases in FY2013 and remains relatively flat thereafter.
 Existing cost containment measures keep supplies and purchased services at or below inflation, approximately 1%-3%.
 Beginning in FY2012, operating budget has 6 police cars and leases for 4 fire trucks and 3 ambulances built in every year.
 Beginning in FY2012 & FY2013, the lease payments on technology financed in the Innovation and Bridge Fund are included.

*Note: The multi year model provides for only current levels of service and committed financial obligations, including some "affordable" sustainability components with regards to fleet, and park amenities & maintenance, and technology. It does not include all future components necessary for "optimal" sustainability.

Note: The ending reserve for FY2012 is forced to be zero. It assumes the City will use all available surplus during the year.