



PROPOSED BUDGET

FY 2010 - 2011

CITY OF ROWLETT
ANNUAL OPERATING BUDGET

FISCAL YEAR
OCTOBER 1, 2010 - SEPTEMBER 30, 2011

CITY COUNCIL

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Todd Gottel, Mayor Pro-Tem

Patrick Jackson, Deputy Mayor Pro-Tem

Donna Davis, Councilmember

Doug Phillips, Councilmember

Michael Gallops, Councilmember

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Brian Funderburk, Assistant City Manager

Susie Quinn, City Secretary

George Harris, Fire Chief

Matt Walling, Police Chief

Ben White, Economic Development

Kathy Cockcroft, Library

Jermel Stevenson, Parks

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FY 2010-11
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Rowlett
T E X A S



TO: Honorable Mayor and Councilmembers
FROM: Lynda K. Humble, City Manager
DATE: August 3, 2010
SUBJECT: Presentation of the FY 2011 Operating Budget and FY 2012 Planning Budget – The First Two Years of a Five-Year “Sustainability” Financial Plan

Without a doubt, Americans are living in some of the most economically challenging times in recent history. No longer are our national, state and local economies growing. Instead, we are faced with declining revenue sources, high unemployment, and limited liquidity in the lending markets. At this same time last year, many economists were indicating that the economy would be improving the last quarter of 2009 or in early 2010. However, economists now suggest that there is a “new normal” and our current economic challenges are here to stay for the next five (5) to ten (10) years.

Because this economic condition is likely to last for the next five years at least, it is no longer prudent to make decisions in one-year increments hoping next year gets better. Therefore, staff must approach the budgeting process from a much different and more strategic perspective going forward than we have in the past. Staff has constructed a five year financial planning model that allows us to see how the decisions we make today will impact our future. In most cases, the model won’t change the decisions that we make today, but will provide important insights as to the future impact of today’s decisions. Identifying these impacts today provides opportunities for strategic planning rather than encountering “unintended consequences” of today’s decisions in the future.

In addition to being the most challenging economic times in recent history, these next five (5) to ten (10) years may be some of the most critical times facing Rowlett’s future. With the completion of President George Bush Turnpike (PGBT) and Dallas Area Rapid Transit (DART) Light Rail, the final phase of Rowlett’s development future prior to build out, is finally here. The community has waited over 40 years to see PGBT completed and 25 years for DART Light Rail. The decisions made now will set the stage for development choices made in the future. Planning for our future will require a “balancing act”, with no clear answers as to what are the right choices. Given that the City of Rowlett’s list of “needs” already exceeds available revenues, this “balancing act” presents additional challenges from the budget perspective due to the requirements of providing for current citizens while simultaneously funding opportunities for future development to grow and diversify the tax base. Strategic planning to prepare for the future must occur from a land-use perspective as well as from a financial perspective.

As staff began to develop this long-term financial strategy, knowing that FY 2011 Budget and FY 2012 Planning Budget were the first two years of its implementation, the question on our

minds was what does the “new normal” mean for the City of Rowlett? Because the City of Rowlett is challenged with “price sensitivity” with our citizens - meaning a high tax rate, a high debt structure, and high water rates - it is not a realistic option to consider raising taxes to cover the difference in our shrinking revenues. Overwhelmingly, citizens all across the country, whether on a national, state or local level, are demanding accountability from their government as to how their money is spent. Our shrinking revenues create a gap between what the City can afford to pay and what the citizen expects to receive. So, how do we bridge the gap? Knowing that we must be fiscally accountable to Rowlett citizens, staff has developed a strategy to begin to address that gap from a “sustainability” perspective. This strategy includes answering the following questions:

- Where does the City’s money come from?
- Where does the City spend its money?
- How will an improving economy impact the City of Rowlett?
- What does “sustainability” mean to the City of Rowlett?
- How is the City of Rowlett going to achieve sustainability?
- What are the challenges facing the City in the next 5 years to provide sustainability?
- What is the plan to address these challenges?

The balance of this memorandum provides a framework to begin to answer these very important questions.

WHERE DOES THE CITY’S MONEY COME FROM?

In order to make long-term strategic decisions about how the City of Rowlett must approach the “new normal”, it is important to understand where the City’s money comes from. This information will help better explain what impact the national economy is having locally and what changes must occur for our revenue stream to improve. In addition, City of Rowlett officials are often asked by citizens “why are my taxes so high” and “why can’t we have what other cities have in the way of amenities, etc.?” These are fair questions and the information provided in this section will provide insight into the answers.

As you can see from the Chart 1 below, the City of Rowlett’s predominate source of revenue is taxes. Within the 69% of revenue generated from taxes, it is made of up property tax, sales tax, and mixed beverage tax. Chart 2 shows property taxes were 79% of the total taxes collected in the City of Rowlett in 2010. The remaining 21% includes sales taxes and mixed beverage taxes. In 2011, property taxes are 81% of the total taxes collected in the City of Rowlett, with the remaining 19% including sales taxes and mixed beverage taxes.

It becomes very clear why any reduction of property tax values has a significant impact on the City’s ability to generate revenue. National, state and local trends that affect home values and foreclosures are noteworthy because they become important indicators for **future** budget cycles. Because the City of Rowlett is so dependent on property tax revenue, it is difficult for the City of Rowlett to have a significant impact on generating additional revenue quickly. Sales taxes can drop quickly and can typically rebound quickly in a changing economy. However, property taxes typically take a long time to drop, which is evidenced by the City of Rowlett seeing a decline in property tax values for a second straight year. It takes equally as long or longer for property taxes to recover, which means that it will take the City of Rowlett years to see a full recovery of the lost property tax valuations that have occurred.

CHART 1

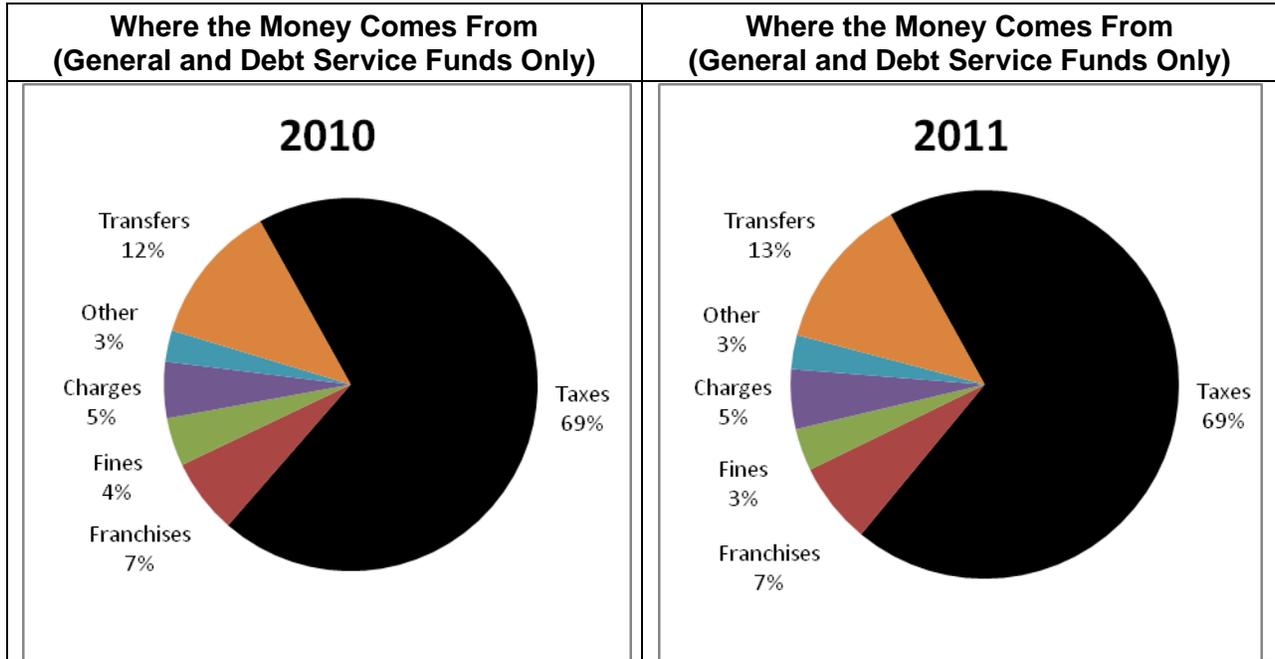
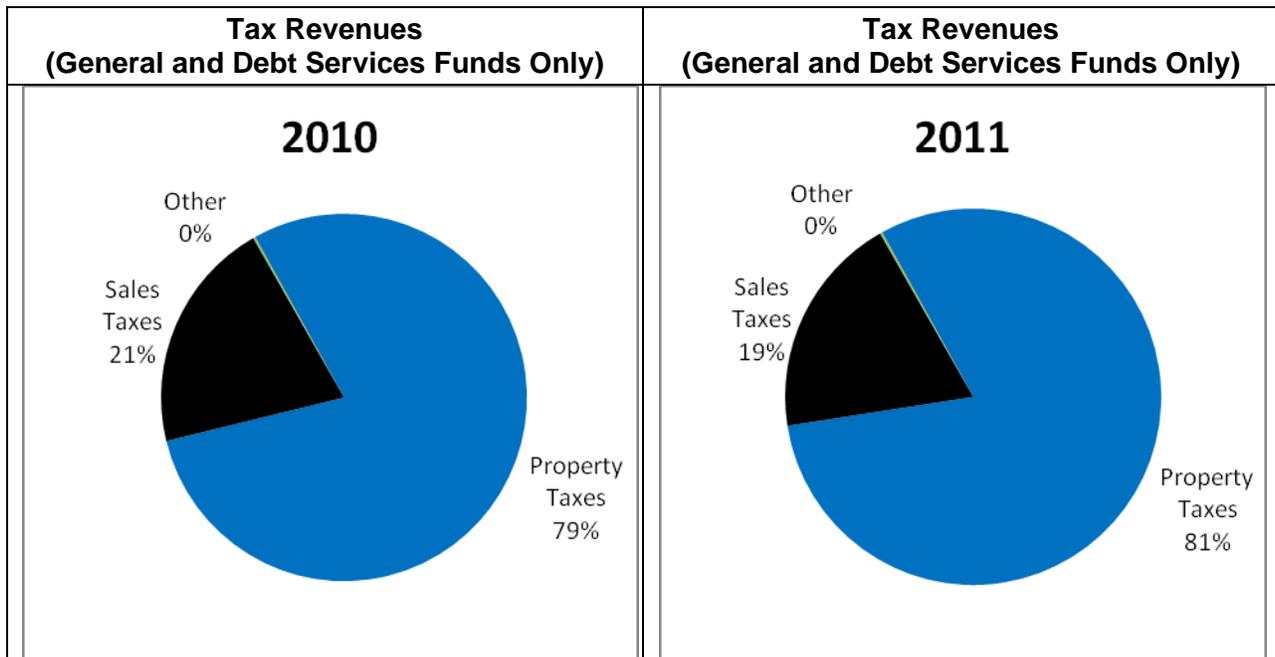


CHART 2

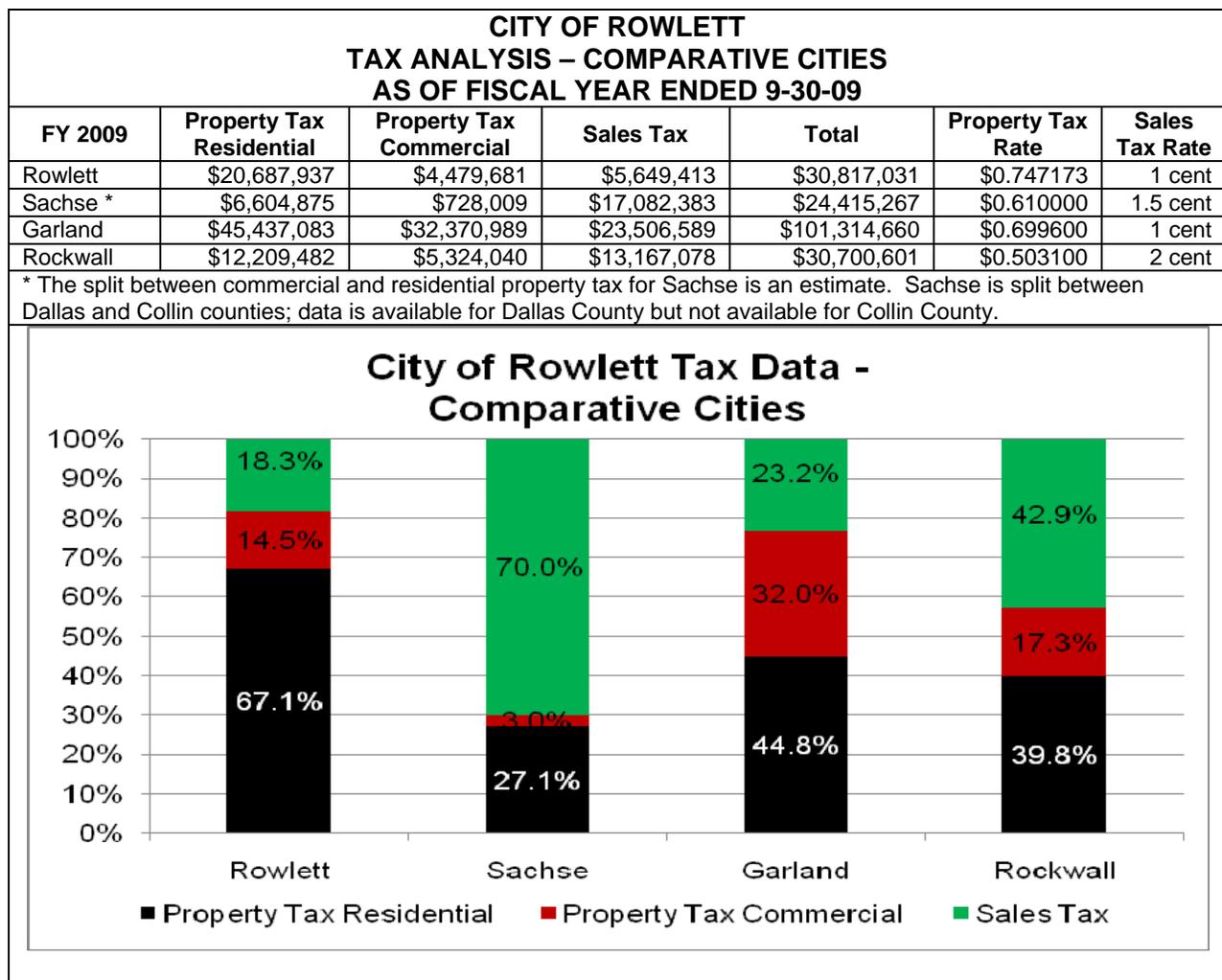


Franchise Fees equal 7% of revenue generated in the City of Rowlett's General Fund. In FY 2011, this category generates approximately \$2.9 million in revenue. This revenue category includes electric, gas, telephone, and cable franchise fees. The state constitution prevents cities from giving away the use of its public property. Therefore, franchise fees were established many years ago as a way to charge franchise utilities a "rental" fee for the use of the public's rights-of-way. Due to the competitiveness of the cable and telephone markets, there is

a growing push by these industries to lobby the state legislature to eliminate franchise fees. This is a significant threat to local municipalities' ability to generate revenue and will be monitored as a part of the City's legislative agenda in the FY 2011 legislative session.

As previously mentioned, citizens often ask "why are my taxes so high" and "why don't we have the same services that other cities have?" The answer to these questions lie in how each city generates revenue to pay for those services. Chart 3 below compares Rowlett to its neighbors of Sachse, Garland, and Rockwall. This chart shows that these cities have a more balanced approach to revenue that includes a significant commercial property tax base and a stronger sales tax base. The City of Rowlett is heavily reliant on its citizens through residential property tax to generate its revenue for services, which is why our tax rate is more substantial than other cities to generate equivalent revenue.

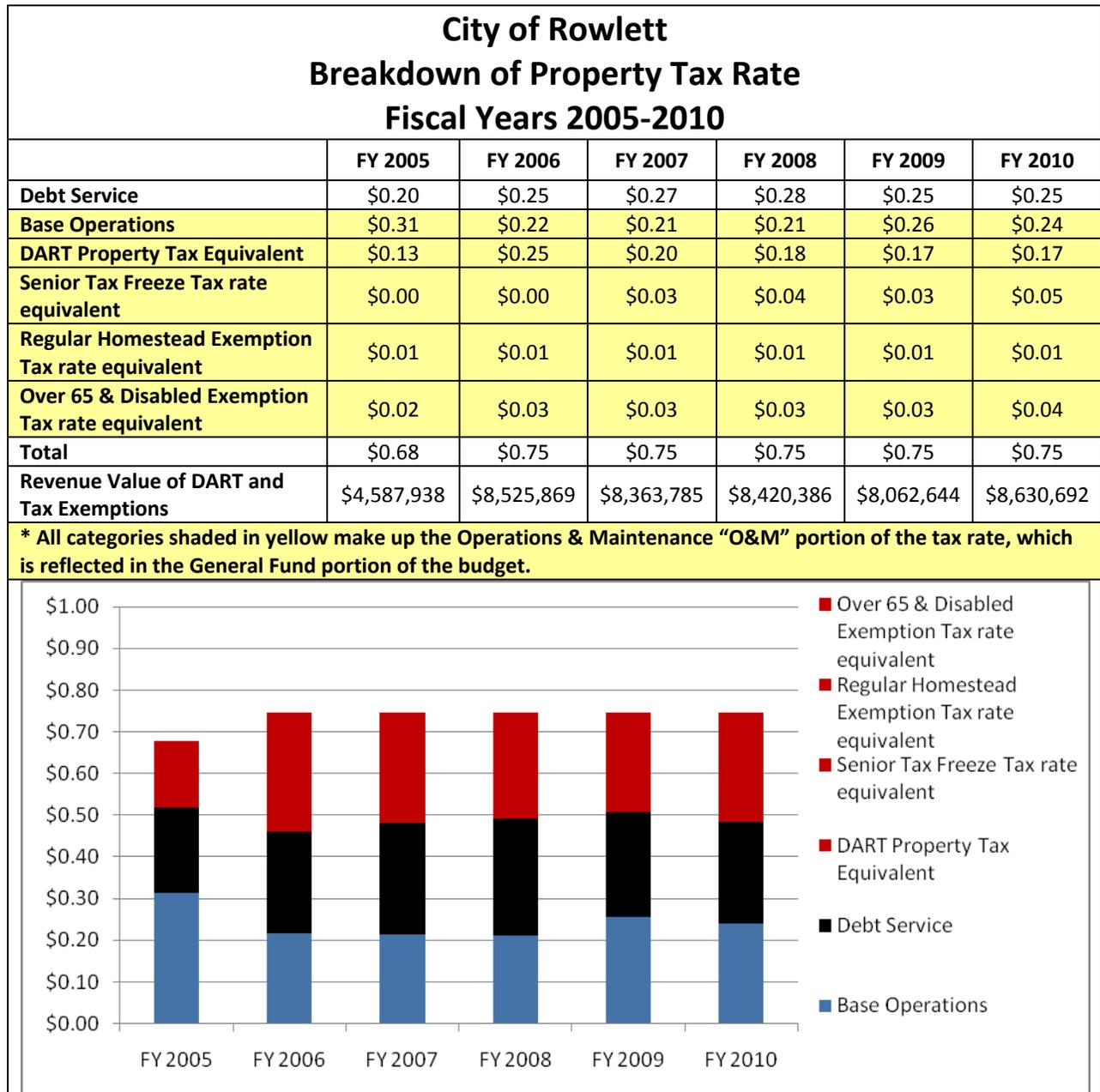
CHART 3



As noted above in Chart 3, property taxes are the single largest source of revenue to the City of Rowlett. Currently, the City assesses just under \$0.75 per \$100 of valuation. Chart 4 below shows a further breakdown of how the taxes are allocated. The City of Rowlett allocates 1% of its 2% sales tax to pay for participation in DART. To generate the same sales tax revenue through property tax, it takes \$0.17 per \$100 in value. In addition, the City of Rowlett offers a

number of exemptions on property tax valuations, which are subtracted from the amount of taxes that Rowlett is eligible to collect but have elected not to collect. Those exemptions equal \$0.10 per \$100 in value. Therefore, \$0.27 of the \$0.75 cents per \$100 in value collected is used to offset Rowlett's portion of allocated sales tax and property tax revenues that are used for other purposes.

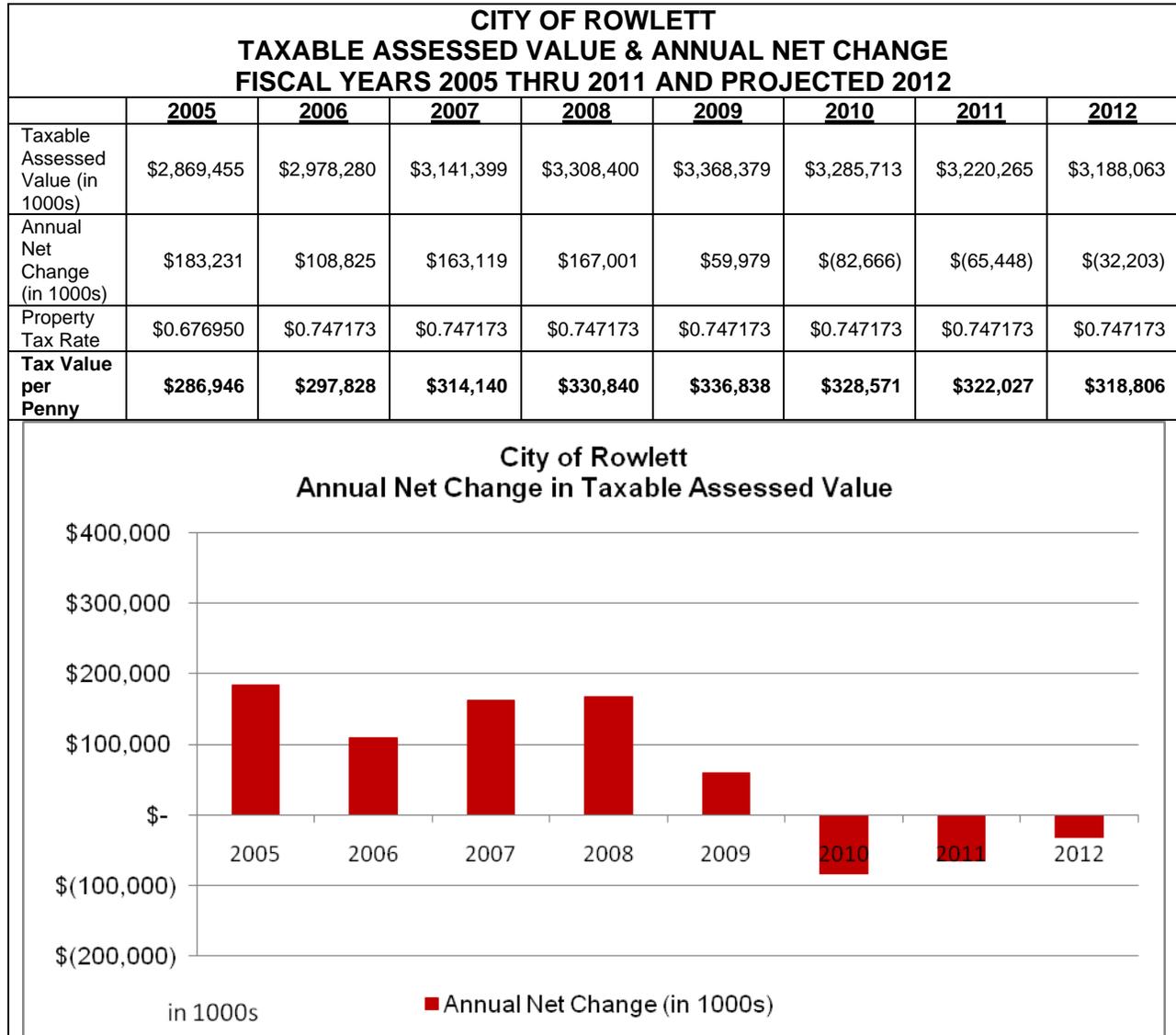
CHART 4



Now that it is very clear that the City of Rowlett is heavily dependent upon property tax collections as its primary source of revenue, one can truly appreciate the impact that the loss of \$147 million in property valuations is having on the City of Rowlett (see Chart 5). This \$147 million loss in property valuations represents the second consecutive year of reduced property

tax valuations. In FY 2010, there was a 2.5% reduction, totaling \$82,666,000 in lost property tax values. In FY, 2011, there will be another 2% reduction, which totals an additional \$65,448,000 in lost tax valuations. Staff is projecting that a third year of reductions will occur in FY 2012, with another anticipated reduction of 1%, totaling an additional \$32,203,000 in lost property tax values.

CHART 5

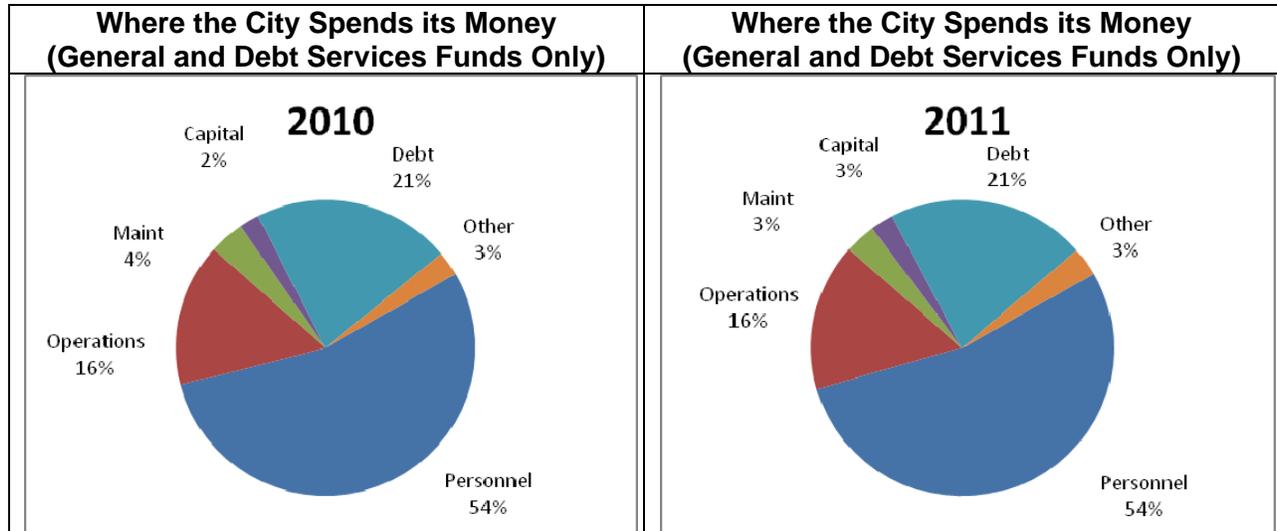


WHERE DOES THE CITY SPEND ITS MONEY?

The City of Rowlett is a service organization whose only “product” is providing service to its citizens. As illustrated in Chart 6, it should not be surprising that the single largest expense is employees and their associated costs, shown below as Personnel. As a part of the “new normal,” the organization is shrinking in the number of full-time equivalent positions and reallocating those resources to other needs such as new technology and replacement equipment. There will come a point in the future when this type of reallocation will no longer be possible within the existing capacity. At that time, difficult choices will have to be made

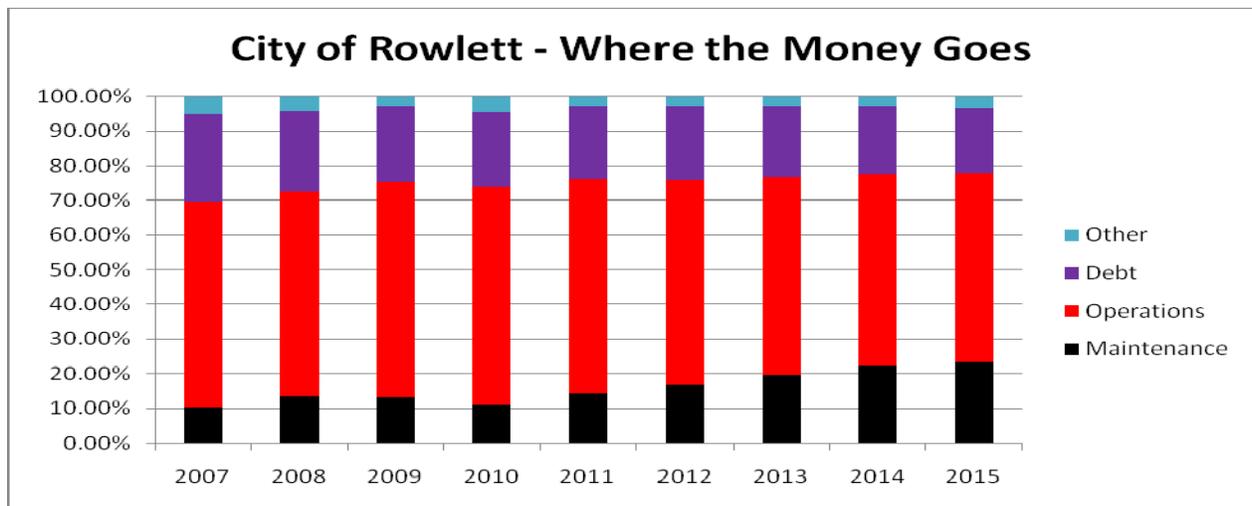
regarding what services the City will be able to afford to provide in order to achieve organizational sustainability.

CHART 6



There are two portions to the City’s property tax rate. The first portion is the “O&M” rate known as the operations and maintenance allocation. It is this portion of the tax rate that goes into the General Fund to fund the general operations of the City. The second portion is the “I&S” rate known as the interest and sinking allocation. It is this portion of the tax rate that goes into the Debt Service Fund to pay for all general obligation debt and certificates of obligation debt issued on behalf of the City. Chart 7 below shows how the \$0.75 per \$100 is divided between the two categories. Operations, maintenance, and Other make up the “O&M” portion of the tax rate.

CHART 7



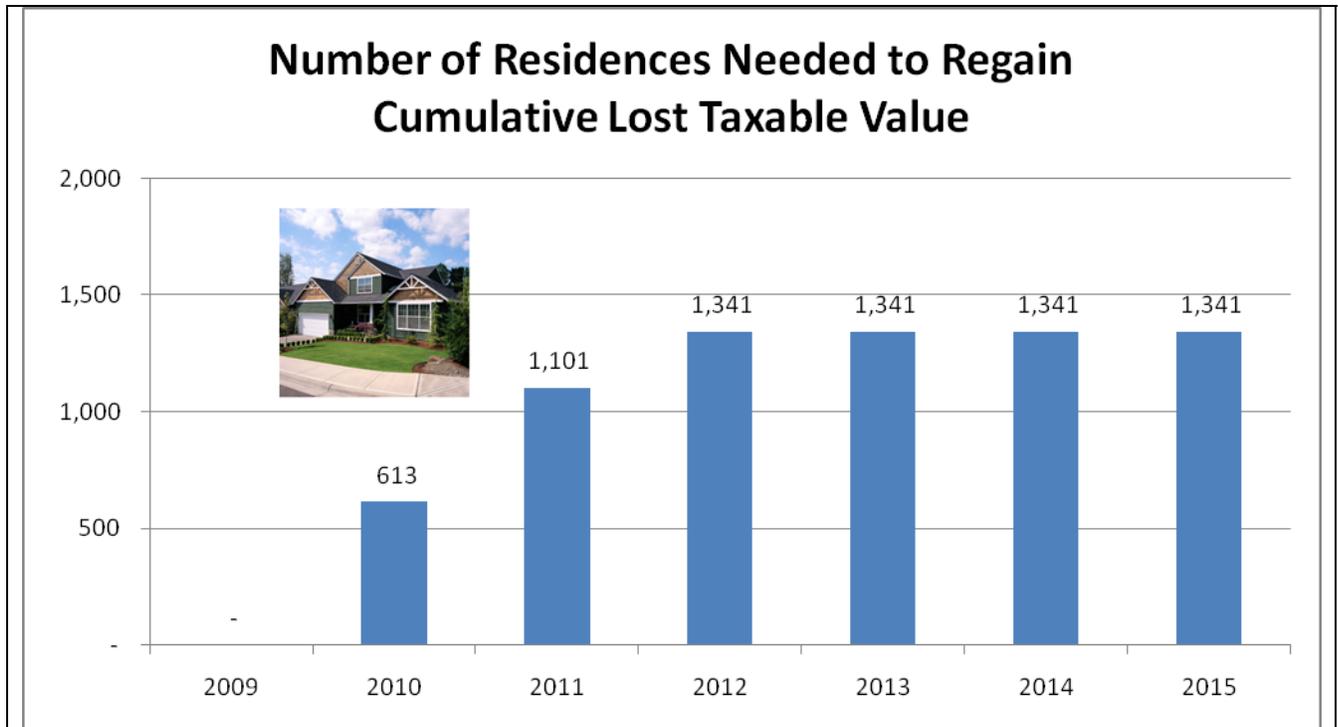
HOW WILL AN IMPROVING ECONOMY IMPACT THE CITY OF ROWLETT?

Job creation is the number one factor that will impact the national economy. Unfortunately, the national unemployment rate remains high at 9.5% as of June 2010, with only 83,000 private sector jobs created for the month. With 14.6 million people unemployed, at this rate it will take 14.6 years for those currently unemployed to find a job. A sobering statistic that suggests the “new normal” is indeed a correct prediction with a longer time span of just five years for recovery. The current labor market continues to negatively impact consumer confidence and the housing market’s ability to rebound. While the State of Texas’ and Metroplex’s economies are in much better shape than the national economy, these national trends do impact the credit markets and access to capital, regardless of their locations.

So, how will an improving economy impact the City of Rowlett? Over the past two years as previously shown in Chart 5, the City of Rowlett has experienced a \$147 million decline in property tax valuation, which totals a loss in revenue of \$1,102,235. It is anticipated that the City will experience another 1% reduction in property tax values in FY 2012, which will bring the total loss in property tax valuation to approximately \$180 million. To put this into context, the City of Rowlett’s economy would have to grow by 1,101 new houses in FY 2011 to recoup lost revenue for the past two years, assuming the average taxable value of \$133,984 per home as established by Dallas Central Appraisal District. See Chart 8.

CHART 8 (Continues to next page)

Projected Number of Residences Needed to Regain Cumulative Lost Taxable Value							
Description	Fiscal Year						
	2009	2010	2011	2012	2013	2014	2015
CUMULATIVE LOST TAX VALUATION	n/a	\$82,072,588	\$147,520,608	\$179,723,260	\$179,723,260	\$179,723,260	\$179,723,260
2010 average DCAD Residential Taxable Value	n/a	\$133,984	\$133,984	\$133,984	\$133,984	\$133,984	\$133,984
No. of New Residences Needed to Regain Lost Value	n/a	613	1,101	1,341	1,341	1,341	1,341



Based on permits issued for new construction in 2010, we can begin to anticipate what increases in new construction will be for FY 2012 that will be created to offset the loss in valuations. Construction build during 2010 will be valued by the Dallas Central Appraisal District in January 2011 and assessed in October 2011 as revenue for the City of Rowlett in its FY 2012 budget. Permits issued for new construction as of May, 2010, totaled \$4,617,916, which equates to \$34,504 in new revenue for the City of Rowlett for its FY 2012 budget.

While there has been some interest on the part of the development community to begin to develop new home subdivisions and additional commercial projects, there has been nothing approved that suggests there will be significant new construction added in 2011 to impact the FY 2013 budget. **Therefore, our current economic situation is not likely to change for the next three (3) to four (4) years.**

The City of Rowlett is fortunate to have PGBT under construction and scheduled for completion in 2011 and DART Light Rail scheduled for completion at the end of 2012. Both provide economic development opportunities that should positively impact the City's ability to generate new property valuations to restore lost revenue due to the existing \$147 million decline in property tax valuations.

HOW IS THE CITY OF ROWLETT GOING TO ACHIEVE SUSTAINABILITY?

What is Sustainability?

Sustainability has been defined as meeting the needs of the present without compromising the future.

For the City of Rowlett,

Sustainability is planning for and providing the appropriate level of service, quality of life, and public safety that can be consistently maintained within the available resources.

Simply translated, we must provide services that we can maintain and afford - this year, next year, and the year after.

Why is Sustainability important?

Because the City's revenues are shrinking and expenditures continue to rise, it is important for the City to find the appropriate balance between services offered and the City's ability to pay in order to achieve sustainability. Not only does Rowlett need the appropriate level of employees to provide these services, but our employees must have the right tools, such as equipment and technology, to provide those services. In order to achieve sustainability in future years, this could mean service reductions to Rowlett citizens, additional reduction in force, and changes to benefits offered to employees. Decisions made today impact tomorrow's ability to pay and must be made with the definition of sustainability in mind.

Because this economic condition is likely to last for at least the next five years, it is no longer prudent to make decisions in one-year increments hoping next year gets better. Therefore, City leaders must develop a multi-year plan that addresses the City's current and future needs and the ability to fund those decisions currently and in the future. **Simply put, we have to evaluate all changes the organization makes, for whatever reason, and assume that these changes are permanent.**

I recently heard an analogy that is very appropriate to describe sustainability:

"We need to quit thinking in terms of how to keep tightening our belt, but rather figure out how to buy a new pair of pants!"

Why don't we have Sustainability now?

As noted above, the City must find the appropriate balance between services offered and the City's ability to pay in order to achieve sustainability. This will require establishing the appropriate level of employees to provide these services and having the right tools, such as equipment and technology, to provide those services. It also means having appropriate maintenance dollars allocated to maintain existing infrastructure such as streets, alleys, building facilities, and parks. The City of Rowlett is currently challenged in its ability to maintain its technology, infrastructure, and replacement of equipment at sustainable levels. Currently, appropriate funding levels do not exist to meet identified needs. As noted above, these items are paid for out of the "O&M" portion of the tax rate. Once the appropriate balance is established for sustainability, it will require a reallocation of funds from operations allocation to increase the maintenance portion in order to achieve sustainability.

More discussion is provided on this topic, later in this memorandum, under *What are the Challenges Facing the City in the Next Five Years.*

What is the plan to achieve Sustainability?

The City of Rowlett is well positioned to achieve sustainability because of staff's previous actions to identify and adhere to critical guiding principles. However, it is important to state

these principles again because all are important cornerstones in achieving a successful multi-year plan.

1. Develop a core motivated workforce that is excited about providing the “right” programs and services to our citizens. The City of Rowlett is a service organization. We make nothing and have nothing to sell other than our service. Our employees are critical to providing a high level of service. It is said that there is a direct correlation between how employees are valued and how they treat their customers.
2. Evaluate annually services offered to ensure best value. Often times, cities begin offering programs and/or services and never stop to evaluate what is the real benefit of this program to determine whether or not the programs represent the best value of available programming dollars. Therefore, we will continue to conduct cost versus benefit analysis on our programs asking the following questions:
 - Do these programs/services really provide a benefit to our citizens which can be clearly defined?
If yes, does the time and resources allocated to these programs/services benefit an appropriate number of our citizens based on the amount of investment?
If not, we will quit providing this program or service.
 - Are we the appropriate venue to provide these programs/services?
If not, is managed competition, outsourcing, or regionalism a better approach?
3. Utilize technology effectively to work smarter not harder.
4. Maintain appropriate financial reserves and continue fiscal discipline to manage the peaks and mitigate the valleys of economic change.
5. Look Forward. Provide Now. Endure.

WHAT ARE THE CHALLENGES FACING US AS A CITY IN THE NEXT FIVE YEARS TO PROVIDE SUSTAINABILITY?

In an effort to prepare the organization to be sustainable in the “new normal” economy, staff has identified a number of challenges facing us as an organization and/or community. Many of these challenges can be managed within a multi-year plan through implementation on an incremental basis. Each challenge is identified and discussed below along with staff’s proposed solution on how to address in future years.

Salary & Benefits

The single largest expense to the City of Rowlett is the cost of personnel. As noted above, the City is a service organization with nothing to sell other than service. The current economy is changing how benefits are provided to employees in both the public and private sectors. While it is important for the City of Rowlett to remain competitive in its benefit offerings, which continues to be an organizational goal, it is important to note that the definition of “competitive” will be different in future years when compared to the past.

Because the City of Rowlett is so dependent on property taxes as its primary source of revenue, we have already established that any changes that occur in the organization must be viewed as permanent. Therefore, options being utilized by other cities to manage their budget shortfalls, such as instituting furlough days and reducing salaries can't be viewed as viable short-term solutions for the City. Very few cities are willing to consider pay raises in these economic times.

From the perspective of sustainability, we must find the balance between what the City can afford and its ability to pay. This means balancing the continuation of services offered with providing competitive pay and benefits to the employees that must provide those services. This balance will ensure that we continue to embrace our philosophy of being a "citizen centered organization" with a workforce of employees motivated to provide exceptional customer service.

Salary and Benefits Challenge:

To balance the continuation of services offered to our citizens while providing competitive pay and benefits to the employees that must provide those services. This balance will ensure that we continue to embrace our philosophy of being a "citizen centered organization" with a workforce of employees motivated to provide exceptional customer service.

There are some notable trends regarding salaries and benefits, as shown in Chart 9 below:

- The size of the Rowlett government is shrinking. In 2011, there will be 375.75 full-time equivalent positions, which are 35.75 less positions than in 2007, which is the year of the highest number of employees in Rowlett's history.
- Cost of medical insurance has increased \$970,802 from 2005 to 2011 or approximately 57.8%.
- Cost of retirement payments to the Texas Municipal Retirement System (TMRS) has increased \$901,915 from 2005 to 2011 or approximately 45.1%.
- The cost per employee has increased \$11,512 from 2005 to 2011 or approximately 20.1%.

CHART 9

	2005	2006	2007	2008	2009	2010	2011
Total Salary	\$17,626,238	\$19,182,428	\$20,555,567	\$19,984,301	\$20,601,237	\$20,163,992	\$19,620,737
Total Benefits	\$4,449,078	\$4,878,006	\$5,186,408	\$5,060,084	\$5,645,267	\$5,970,135	\$6,277,661
Total Compensation	\$22,075,316	\$24,060,434	\$25,741,975	\$25,044,385	\$26,246,504	\$26,134,127	\$25,898,398
Total Full-Time Equivalents	384.50	397.25	411.50	392.50	394.00	382.50	375.75
Avg. Compensation per employee	\$57,413	\$60,567	\$62,556	\$63,807	\$66,615	\$68,325	\$68,925
Total Cost of Medical Insurance	\$1,680,040	\$1,759,090	\$2,011,364	\$1,988,012	\$2,226,000	\$2,453,100	\$2,650,842
Total Cost of TMRS Retirement	\$1,998,738	\$2,133,498	\$2,324,186	\$2,254,980	\$2,687,902	\$2,783,548	\$2,900,653

There are two factors driving the 20.1% in cost per employee, which are the rising cost of medical insurance and the increasing cost of retirement payments to TMRS.

Medical Insurance

As previously noted in Chart 9, the cost of medical insurance has increased \$970,802 from 2005 to 2011 or approximately 57.8%. In an economy of declining revenues, we have to work diligently to manage future increases. The City of Rowlett is not alone in dealing with the rising costs of medical care. There has been much discussion over the past year about this national crisis.

Medical Insurance Challenge:

To develop a long-term approach to fundamentally change the way the City of Rowlett manages its healthcare by educating employees to become educated consumers and establishing a wellness program to incentivize our workforce to become healthier.

In order to provide sustainability, Rowlett must fundamentally change the way we are doing business. It has been the practice of this organization and many others, to fix the rising cost of healthcare by simply adjusting the deductible limits, reducing plan offerings, and passing the increased costs onto the employees. This philosophy just treats the short-term symptoms and does not solve the long-term problems. While it is important to recognize that there are a number of variables that affect the cost of healthcare that are beyond the control of the consumer, there are variables that we, as consumers, do control and must manage on a more pro-active basis to change our future. The long-term goal is to maintain a healthy workforce, reduce absenteeism, and mitigate increasing health and prescription drug costs.

Medical Insurance Solution:

Over the past year, staff has developed a five (5) year benefits strategy to begin to address this challenge from a long-term perspective. FY 2011 represents the first year of implementation. Included in the first year implementation is the creation of a partially self-funded insurance plan; the creation of a wellness program; creating a culture of health through education and biometric screenings; along with communicating and pro-actively managing plan performance issues. As stated above, the long-term goal is to maintain a healthy workforce, reduce absenteeism, and mitigate increasing health and prescription drug costs. ***A summary of the City's long-term benefits strategy in a post-recession, post healthcare reform era is provided in the Health Care Tab of the FY 2011 Budget Book.*** This strategy also includes an analysis of the recently approved national healthcare reform bill and its future impact on the City of Rowlett.

As noted above, staff is proposing to create a partial self-insurance fund that puts the City clearly in the driver's seat by partnering with employees with a strategy to provide the benefits employees really want and will use. Key benefits are as follows:

- Self funded plans are exempt from state mandates due to ERISA preemption and plan design is solely determined by the City. This gives the City the ability to create a uniform strategy with customized solutions that best fit employee needs opposed to the one-size-fits-all approach of fully insured plans.
- Increases the City's ability to provide wellness incentives and disincentives.

- Provides the City with the ability to bid various components, much like a stereo, and accept the best bid for each individual component rather than one consolidated price that may not have the right pricing structure for Rowlett. These components include claim payments, benefit administration, stop loss insurance premiums, preferred provider networks, pharmacy benefits programs, etc. Also, this approach provides the City with the ability to replace various components, much like a plug and play stereo, and accept the best in class vendors.
- In good claims years, the City will have the ability to save money which would have otherwise been paid in fixed premium under a fully insured policy.
- Costs to administer the partial self-insured health plan are usually lower than the administrative fees that are hidden or built into fully insured benefits.

Partial self-insurance also gives the City the ability to gain greater access to population specific claim detail, which provides increased ability for medical case management and cost containment. This information plays an integral role in the development of a sound wellness program, which is essential to maintaining a healthy workforce, reducing absenteeism, and mitigating increasing health and prescription drug costs. More information on partial self-insurance can be found on page lii of this memorandum.

Texas Municipal Retirement System (TMRS)

Several years ago, TMRS acknowledged that there was an unfunded liability created from incorrect actuarial calculations. Benefits, such as updated service credits and cost of living adjustments, were added with “retroactive” provisions without adjusting rates to fund the “retroactive” provisions in the future. Because of this unfunded liability, rates through 2039 have been increased to pay for these “retroactive” provisions that have already been paid or promised. In 2008, the City’s portion of the TMRS rate was 12.34%, which totaled an annual contribution of \$2,365,845. In 2016, the rate will increase to approximately 18.77%, which will total an annual contribution of \$4,569,978. This represents an annual increase of \$1,154,059 by 2016. This cumulative amount is worth 3 ½ cents on the tax rate in today’s dollars.

As previously stated, it is important for the City of Rowlett to remain competitive in its benefit offerings. However, it is important to note that the definition of “competitive” will be different in future years when compared to the past. The private sector has already experienced changes in how pensions are funded and offered as an employee benefit. For government employees in the State of Texas, TMRS is one benefit where competitiveness will matter. To this point, most cities’ TMRS plan was identical. However, each city confronted with paying for their unfunded liability will address their funding needs differently. In the future, quality employees with tenure in TMRS will evaluate plan offerings before considering applying for vacant positions.

TMRS Challenge:

Financial planning for retirement is the single most important financial decision employees make as they progress through their career. Any discussions and changes to TMRS will come with a high level of anxiety and must be dealt with a high level of sensitivity. Any change to the current system will have an impact on all employees, but more profoundly to those employees close to retirement, and most profoundly to retirees who financially planned their retirement based on existing plan criteria and now have limited and/or no ability to earn additional income to offset any financial loss any future plan changes will create.

TMRS Solution:

Given current economic conditions and the significant costs of the future rate increases, TMRS and the Texas Municipal League (TML) have spent considerable time studying options to propose to the State Legislature in the 2011 legislative session that could create much needed options to manage the unfunded liability and/or reduce future rate contributions. Whatever legislation in place at the conclusion of the 2011 legislative session will govern TMRS through at least 2013. Knowing how critical any decisions are to our employees' and retirees' future, staff is proposing to fund the FY 2011 rate increase out of one-time surplus funding from the FY 2010 budget in order to have complete information regarding possible future plan options before making any permanent changes to our current plan. Staff will work on a future TMRS strategy by engaging our employees in the spring to ensure a new funding strategy is developed for FY 2012, based on the outcome of the 2011 legislative session.

General Fund Reserve Strategy

The City of Rowlett is very fortunate to have a very stable tax base due to the high degree of residential property tax base. The stability of our tax base has been proven even given the current economic challenges. Over the past three years, approximately 85% of the property taxes collected were paid by residential taxpayers. Of the commercial taxes paid, the top ten property taxpayers represent less than 5.0% of the total value. Rowlett does not have the types of businesses that can experience significant economic fluctuations such as a mall or other like businesses.

General Fund Reserve Challenge:

While the City's reserve of 10% is appropriate, given the stability of its tax base, a 10% reserve does not allow additional "cushion" to manage the financial uncertainty of today's economy.

General Fund Reserve Solution:

The General Fund currently has a minimum fund balance requirement of 10%; however, based on cost cutting measures in FY 2009 and FY 2010, the fund is expected to have an ending reserve on September 30, 2010 of approximately 19.0%. Given current economic concerns, staff recommends increasing the minimum reserve policy from 10% to 13% on a permanent basis, representing slightly more than 45 days of operations, and establishing a budgetary target of 15% for FY 2011 and FY 2012. The additional 5% above the required 10% fund balance represents a "cushion" of sorts to allow for strategic management adjustments regarding revenue projections over the next two years. Any amounts above 15%, projected to be approximately \$1.3 million at September 30, 2010, are recommended to be transferred to the Innovation and Bridge Fund, discussed further on page xlvi of this memo, to replace antiquated technology or obsolete equipment. If the economy has begun to rebound by FY 2013, the City will strive for a fund balance target of 13%, which is the equivalent of 45-47 days.

Chart 10 reflects this General Fund Reserve Strategy.

CHART 10

17%	62	\$5.78	Available for one-time purposes				
16%	58	\$5.44					
15%	55	\$5.10	2-yr Target @ 15%	Available for one-time purposes			
14%	51	\$4.76					
13%	47	\$4.42	New Min Policy @ 13%				
12%	44	\$4.08					
11%	40	\$3.74					
10%	36	\$3.40	FY 2010 Policy @ 10%				
9%	33	\$3.06					
8%	29	\$2.72					
7%	25	\$2.38					
6%	22	\$2.04					
5%	18	\$1.70					
4%	15	\$1.36					
3%	11	\$1.02					
2%	7	\$0.68					
1%	4	\$0.34					
Percent	Days	Millions*	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
*Based on FY2010 projected expenditures.							

Antiquated Software Technology

In the past twenty years, computer technology has gone from being a luxury to an integral part of operations. Organizational efficiencies have been created through the use of automation as a way to streamline processes and information sharing. Generations entering today’s workforce have never known work life without computer technology. The days of manual processes using “big chief tablets and pencils” are long gone! While computer technology has numerous advantages, one distinct disadvantage is its short useful life, given how rapidly computer technology continues to advance and our customers’ continued dependence and demand for new technology applications.

Antiquated Software Technology Challenge:

Staff has evaluated our existing technology and determined all of our “core” systems are at or beyond their useful life including the Finance system, the Library system, Police/Fire Computer Aided Dispatch and the 9-1-1 System.

Outlined in Chart 11 below is an explanation by software of its function, criticality, current age, expected useful life, reasons for replacement, and what happens if no replacement occurs.

CHART 11

FINANCE SOFTWARE:	
Function	Core financial software for the City plus Utility Billing, Court, Land Management, Building Permits, and limited Human Resource Information System (HRIS) functions.
Criticality	High criticality since this Enterprise Resource Planning (ERP) system provides foundation for all financial transactions and reports. Currently, there is no HRIS system. Need to add an HRIS system to increase efficiencies in operations is a medium issue.
Current Age	Purchased in 1997, and upgraded as needed since that time. Only HR related product purchased in the past was applicant tracking. HRIS system is available, but never purchased by the City.
Expected Useful Life	Infinite based on upgrades and maintenance
Why does it need to be replaced?	Desire to move from an ERP system to best of breed when business cases support such a change.
What happens if we do nothing?	Continue to pay \$80-90K maintenance for all modules. Upgrade as needed to maintain or improve functionality in future years. System “works” with minimal cash outlay on an on-going basis

LIBRARY SOFTWARE:	
Function	Integrated library system, which manages patron and materials database, inventory, acquisitions, circulation, cataloging and searches
Criticality	Essential to daily operations
Current Age	7 years
Expected Useful Life	7+ years
Why does it need to be replaced?	More efficient delivery of product to patron. Improved features for less maintenance cost.
What happens if we do nothing?	Current provider has expressed limited future ability to support current project. This will limit ability to get future replacement/repair parts. Poor management of inventory. Limited features for patrons to manage their accounts. Inefficient delivery of product. Higher maintenance costs for such an antiquated product.

CONTINUED CHART 11:

POLICE/FIRE COMPUTER AIDED DISPATCH:	
Function	When a 9-1-1 call comes in, dispatchers input information like the address and nature of the call into the Computer Aided Dispatch (CAD) system. The CAD does the rest, identifying the location, mapping the area, locating nearby officers and can with the right software, even find the fastest route to the scene. Police and Fire CAD systems then analyze the information input for each call; offering historical information like past calls for service; problems in the neighborhood, and available patrol officers, traffic officers, detectives, fire engines, medical personnel and other available resources.
Criticality	Critical to basic police emergency service delivery.
Current Age	13 years
Expected Useful Life	10+ years
Why does it need to be replaced?	Software is antiquated. There is no end user confidence. Updates and improvements have not kept up with industry standards. Lacking basic crime analysis and many basic reporting functions needed in order to make the best use of limited resources. Rowlett I.T. staff provided more maintenance and support to keep system running than provided by vendor due to slow response.
What happens if we do nothing?	Software has not kept up with current industry standards or expectations of the users. What are now considered basic features (Automatic Vehicle Location, crime mapping) either are not functioning or not available. Will continue to be a drain on IT department for support as company is non-responsive on many issues. Serious concern about a critical failure of the software and not having a plan for replacement.

9-1-1 SOFTWARE:	
Function	A 9-1-1 call from anywhere in Rowlett goes to the dispatch center. Special computers and monitors display the location and phone number where the 9-1-1 call originated. A typical 9-1-1 display will give the phone number of the caller, the address and the name of the telephone subscriber. Telephone computers are set up to identify location where the 9-1-1 call originated and automatically route it to the correct 9-1-1 center by geographic location. Usually the calls are routed based on the political jurisdictional boundaries. The system can locate a cell phone caller within 150 feet of their exact location.
Criticality	Critical to emergency call taking. It is the heart and soul of emergency response.
Current Age	Oldest part of the system was installed in 1993.
Expected Useful Life	9-12 years
Why does it need to be replaced?	Serviceability has expired. Support for current system has been phased out. The current 9-1-1 system is designed around telephone technology and cannot handle text, data, images, and video that are increasingly common in personal communications and critical to future emergency communications.
What happens if we do nothing?	System is past its service life. Parts are no longer being manufactured. Ability to answer 9-1-1 calls could be affected. The ability to locate a caller needing help could be affected. Resources could be delayed thus placing citizens, officers, and fire personnel in jeopardy.

Antiquated Software Technology Solution:

Utilizing funding in the Innovation and Bridge Fund and additional funding from the use of the FY 2010 surplus, the City can begin to make significant improvements in its replacement of critical software. Not only is this important from an obsolesce perspective, but it will enable us

to stay current with technology that our citizens expect to receive as a part of their customer service experience.

The Police/Fire Computer Aided Dispatch (CAD) and 9-1-1 dispatch systems are considered critical and must be replaced. Both of these systems have gone beyond their useful life, have become maintenance challenges for Information Technology staff, and pose a life safety concern for the public and our first responders should a catastrophic system failure occur. A Police/Fire CAD system will cost approximately \$581,000 and will be financed over 10 years at an annual cost of \$75,192. The first year's payment is included in the Innovation and Bridge Fund. In FY 2012, further budget reductions will be required so this annual payment can be absorbed by the General Fund in future years.

As noted above, the current 9-1-1 system has parts that date back to 1993 and its serviceability has expired. A 9-1-1 system will cost approximately \$190,000 and will be financed over 7 years at an annual cost of \$32,836. Staff is proposing a fee increase of \$0.12 to the residential and \$0.62 to the commercial 9-1-1 fee to generate appropriate revenue to cover this expense. Additional information on this fee increase can be found on page xxxii of this memorandum.

The Library software system will cost approximately \$80,412 to replace and can be paid for through the use of one-time funding available from the FY 2010 surplus. A full year of maintenance will be purchased for our current system since the current vendor is unwilling to prorate the annual cost. Staff is proposing that this system be implemented in the fourth quarter of FY 2011, which will allow appropriate time for such an integration to occur.

The City's financial system is currently 13 years old and lacks many of the efficiencies that newer technology offers. There are numerous manual systems throughout the City created to do tasks that could be eliminated with newer, more efficient technology. While there is no doubt organizational capacity could be created with the purchase of a new finance system, staff recognizes the future financial challenges facing the City and the annual cost required to finance such a new system. Funding allocated last year for a down payment of a new system has been moved to FY 2012 in the Innovation and Bridge Fund. Next year, staff will evaluate this purchase and our ability to finance annual payments against the other needs of the organization given known conditions at that time.

Cash CIP

The current funding for the streets and alleys portion of the Cash CIP is \$3,095,000. Of this amount, \$1,450,000 a year is budgeted for streets and alley improvements from the Utility and Drainage Funds at \$1,350,000 and \$100,000 respectively. Given the maintenance needs in the Utility Fund and the importance for the sustainability of all infrastructure, the General Fund must increase its contribution toward street and alley repairs while reducing the Cash CIP's dependence on the Utility Fund.

Cash CIP Challenge:

The streets and alleys portion of the Cash CIP, funded at its current level of approximately \$3,095,000, has made a significant difference in the maintenance of streets with a pavement condition index greater than 60. Currently, \$1,350,000 of this funding comes from the Utility Fund. The Utility Fund has significant maintenance issues regarding its water and sewer infrastructure and needs to utilize its resources to increase future utility maintenance.

Cash CIP Solution:

While the economy necessitates this action over the next two years, the proposal begins to shift this burden back to the General Fund beginning in FY 2013. Future policy discussions will be required to determine what the right amount of transfer is considering street and alley failures can be attributed to utility issues.

Fleet Replacement

During the spring, staff conducted a “fleet right-sizing” exercise to re-evaluate every piece of the City’s rolling stock and yellow iron machinery. The study resulted in our ability to adjust the size or type of 71 pieces of equipment that, once purchased, would increase fuel efficiency for those vehicles by 25%. Currently, the average age of the City’s non-public safety equipment is 8.3 years with some pieces as old as 20 years. The City is in good shape with emergency vehicles and will set aside funds within the operating budget to ensure that we can maintain fire trucks, ambulances and patrol vehicles on an ongoing basis. Public Works equipment is not in good shape; however, much of the right-sizing exercise will address the worst of those needs as funding becomes available.

Fleet Replacement Challenge:

In order to maintain our aging fleet on an appropriate replacement schedule, the City needs to allocate \$5.5 million in resources over the next five years. Every year funding is not available, the average age of the City’s fleet will continue to increase, thus creating a larger unfunded liability in future years.

Fleet Replacement Solution:

The “fleet right-sizing” exercise led to the establishment of a ten (10) year equipment replacement strategy that includes pure leasing for fuel efficient automobiles and light trucks, 5 to 9 year lease purchasing for heavy duty trucks and yellow iron machinery, and outright acquisition for equipment less than \$25,000. With a combination of new equipment, extended warranties, and the elimination of the most obsolete equipment, the City would be able to greatly reduce its annual maintenance costs changing the way the organization currently manages and funds its fleet maintenance while improving reliability and functionality.

The following equipment replacement strategy guidelines in Chart 12 were discussed at the July Council retreat. Staff acknowledges that this strategy represents replacement guidelines. Each individual vehicle and piece of equipment will be evaluated based on reliability and current maintenance costs before scheduling it for replacement.

CHART 12

EQUIPMENT REPLACEMENT STRATEGY			
Life Cycle Term	Years	Miles	Hours
Police Patrol	3	90,000	N/A
Sedan	8	78,000	N/A
Light duty pickup ½ or ¾ ton	8	79,000	N/A
Heavy duty pickup ¾ or 1 ton diesel	9	79,000	7,000
Heavy equipment – tractor/loader/dump	9	N/A	7,000
Fire Engine	11	200,000	N/A
Ambulance	5	60,000*	
*1 st Ambulance – purchase new; 2 nd Ambulance – remount. Program assumes multiple year financing for individual units over \$25,000, except for police patrol vehicles; Ten year lease purchase (buy-back) on fire engines, quints, pumpers, ladders, and aerials Extended warranties included in purchase All necessary equipment to fully rig unit for service is included in purchase; No inflation factor; Simple 5% finance on total multiple year financed unit (unit + 5%/year)			

Implementing this strategy, while the right thing to do, is not possible with our current economic reality. Utilizing this replacement strategy, \$0.9 million is needed for equipment replacement in FY 2011; however, \$5.5 million is needed over the entire five year period. As a result, staff will adjust our multi-year strategy to carve out funds annually from operations on an incremental basis and move available funds to equipment replacement. For more details on the ten (10) year replacement plan, see the Fleet addendum at the back of budget proposal notebook.

Building Maintenance

There are currently 19 buildings owned by the City of Rowlett. Many of our operations are spread out throughout the City making it difficult to achieve further improvements in capacity and efficiency. As Rowlett develops the downtown area, we will be provided an opportunity to re-evaluate where the City provides its services. By doing so, there should be strong consideration for consolidating many facilities into a single government center. By doing so, more efficiencies and organizational cost savings could be gained by sharing administrative staff, office equipment, and reduce travel time between buildings for staff meetings, mail delivery, and custodial support.

Deferred maintenance continues to occur on all of the facilities owned by the City due to a lack of dedicated resources. In FY 2010, the City was fortunate to received economic stimulus funding in the amount of \$487,000, which allowed for replacement of all air conditioning units in excess of ten (10) years. Approximately \$100,000 was also appropriated in the Innovations Fund to paint and carpet the more visible public areas in City facilities.

Building Maintenance Challenge:

To allocate appropriate resources necessary to maintain 19 city owned facilities. Future consolidation of facilities into a government center would reduce the number of facilities that require maintenance and enhance additional organizational capacity and efficiencies.

Building Maintenance Solution:

This year, the organization spent time developing a ten (10) fleet maintenance plan. In FY 2011, staff will develop a similar plan for building maintenance for use in creating the FY 2012 budget. Effort has already been spent compiling the necessary data to build such plan. Also included in the FY 2011 workplan is conducting a needs assessment for a new City Hall, Library, and Public Works facilities. As previously stated, the completion of DART Light Rail will provide redevelopment opportunities for the downtown area. Property owned by the City will allow the City to partner with the development community to ensure quality transit oriented development occurs. As with fleet, implementing this strategy upon completion will be the right thing to do, but will prove difficult given our current economic reality.

Utility Fund

The City of Rowlett currently purchases water from the North Texas Municipal Water District (NTMWD). The Utility Fund can anticipate future rate increases of 10% annually to fund the cost of infrastructure improvements to provide system-wide capacity associated with NTMWD. The Dallas-Fort Worth Metroplex (DFW), as a region, is anticipating significant growth through 2030. Area water purveyors are all investing in infrastructure and capacity improvements to ensure future demand generated by growth can be met. Our region's ability to meet future water demands will be critical to ensure the DFW area continues to be seen nationally as an economic development opportunity. The City of Garland provides sewer treatment and anticipates similar rate increases to fund their system-wide infrastructure improvements. However, the City of Garland has indicated that there will not be any sewer rate increases for FY 2011.

Utility Fund Challenge:

To balance the rising cost of water and sewer with funding maintenance to ensure our water and sewer systems are maintained and the aging infrastructure is replaced to protect the citizen's investment as well as deliver this critical service in a timely, reliable manner.

Given Rowlett's existing utility rates, future increases to cover the cost of water will prove challenging as the Utility Fund develops a plan to ensure that our water and sewer systems are maintained and the aging infrastructure is replaced to protect the citizen's investment as well as deliver a critical service in a timely, reliable manner. Additional bonding capacity from a reduction in scheduled principal and interest payments on bonds will not be available until FY 2013; therefore, there may be projects that we will need to bond over the next five years that could require additional sources that may impact rates.

Utility Fund Solution:

The General Fund needs to wean the Utility Fund's contribution to the Cash CIP for street and alley improvements over time which has been the current practice for the past several years. A more appropriate use of the Utility Fund's contribution would be to fund its own maintenance needs. As noted above, given the current economic conditions, the General Fund is not in a position to begin reducing this allocation until after FY 2013. A policy will need to be established by Council that recognizes the delicate "balancing act" that will be required to maintain the City's system in an effort to be a good steward of this resource while passing along the costs of water and sewer that provides the capacity required for these critical services. This policy will set the funding parameters that will dictate how a five (5) year CIP is strategically established.

Staff will continue working in FY 2011 to develop a comprehensive maintenance schedule for both the water and sewer systems. Grantham & Associates will have completed their analysis of the sewer system, which is critical information for the completion of a sewer system maintenance/replacement plan.

Park Maintenance/Median Maintenance

The City currently has 11 developed parks totaling 355 acres including trails. There are nine (9) undeveloped parks totaling 400 acres. In addition, the City also maintains 180 acres of street landscaping and median maintenance.

Park Maintenance/Median Maintenance Challenge:

To allocate appropriate resources necessary to maintain the 11 developed parks and street and median landscaping.

Park Maintenance/Median Maintenance Solution:

Now that the Parks & Recreation Department is fully staffed with a new Director and Park Maintenance Superintendent, a maintenance plan will be developed for FY 2012 to identify ongoing required maintenance and replacement needs. This plan will be developed for use in the creation of the FY 2012 budget. In June, Council established median maintenance guidelines and use of one-time surplus funds are being used for entrance features. Additional funding is proposed for FY 2011 to enhance median maintenance along S.H. 66 and replacing park amenities such as picnic tables and grills in various parks.

Electronic Equipment Replacement

Electronic equipment must be replaced based on a recommended useful life to ensure reliability of the equipment and electronic systems. Currently, funding has been allocated to replace approximately one-third of all desktop computers with a strategy to replace all desktop computers every three years. Funding must be allocated to fund replacement of the remaining computer equipment along with network equipment required to run the City's electronic system.

Electronic Equipment Challenge:

To allocate appropriate resources necessary to maintain electronic equipment on a recommended life cycle schedule.

Electronic Equipment Solution:

In FY 2011, staff will expand the replacement policy and schedule for all computer/hardware maintenance to include laptop computers, switches, servers, routers, etc. In addition, staff will evaluate smart phone technology, since personal computers are on the "backside" of technology, to ensure the City is utilizing available technology in the most efficient and economical manner.

FIVE (5) YEAR FINANCIAL MODEL

Planning for the Future

As previously mentioned, the current economic climate is likely to last for the next five years at least. Therefore, it is no longer prudent to make decisions in one-year increments hoping next year gets better. The City of Rowlett's significant dependence on residential property taxes as its primary source of revenue requires us to make long-term decisions regarding how limited resources are allocated in future years. The housing market is not likely to rebound quickly so offsetting lost revenue from reduced property tax valuations of \$147 million will take years. Knowing that our current situation is our future situation for at least the next three years, financial decisions must be made with sustainability in mind. Any change must be viewed as permanent. To this point, this memorandum has identified where the City's money comes from; how the City spends its money; and defined the need for sustainability and the associated challenges to provide the necessary framework to understand future challenges regarding revenues and expenditures included in the five (5) year financial model.

As previously noted, staff has constructed a five year financial planning model that allows us to see how the decisions we make today will impact our future. In most cases the model won't change the decisions we make today, but will allow us to see their future impact. Identifying these impacts today provides opportunities for strategic planning rather than encountering "unintended consequences" of today's decisions in the future. A chart summary of the five (5) year model can be found under the Financial Model Addendum.

Assumptions must be made in any financial model projecting what future conditions will most likely be. Assumptions will be refined on a regular basis to ensure the most accurate forecast is given based on current relevant data. Notable assumptions in this financial model include:

- Maintains ending reserves of 15% in FY 2011 and 2012 with 13% reserves in FY 2013 and after;
- Assumes an additional decline of 1% in taxable assessed value in FY 2012 and remaining flat in FY 2013 through FY 2015;
- Assumes sales tax will increase 4.6% in FY 2011, compared to FY 2010 adopted budget, and remain flat in 2012 with a low to moderate growth in 2013 and beyond;
- Eliminates 7.25 FTE's in FY 2011 with savings continuing through 2014;
- Provides no employee raises FY 2011 through FY 2015;
- Reduces retirement benefit costs in FY 2012 which remain flat thereafter;
- Increases employee health benefit costs 10% in FY 2011 and 7% thereafter;
- Continues existing cost containment measures keep supplies and purchased services at or below inflation, approximately 2% - 3%;
- Includes in FY 2012, General Fund purchasing 6 police cars, leasing payments for 4 fire trucks and 3 ambulances, and in FY 2013 the lease payment for the Police/Fire CAD system built in every year; and
- Implements in FY 2013, General Fund strategy to reduce the Utility Fund's transfer to the Cash CIP by \$250,000 - \$300,000 per year.

ADJUSTMENTS NEEDED IN GENERAL FUND RESERVES OVER THE NEXT FIVE YEARS TO MAINTAIN FISCAL SUSTAINABILITY				
FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
--	(\$350,000)	(\$725,000)	(\$1,575,000)	(\$2,050,000)

From a sustainability perspective, it is important to underscore that with the exception of 6 police cars each year and the leases for the fire trucks and ambulances totaling \$2.6 million, the proposed five (5) year model does not include \$2.8 million needed for replacement costs for non public safety equipment over the next five (5) years nor any additional funding required for maintenance of facilities, parks, or medians.

Last year, we implemented our first two-year budget process. Given the challenges facing the organization, staff focused the majority of its efforts then on the first year (FY 2010) only. For the budget process this year, considerable thought has gone into building a sustainable future. In summary, this “look” into our future, has revealed several key challenges and opportunities for the next five years.

- The PGBT is expected to be open by December 2011 and the new DART light rail by 2012. These projects are expected to provide considerable economic development; however, the financial ability of the City to provide needed infrastructure, the tight lending market, and the prospects of a long recovery, lend credibility to the fact that economic development will be limited in the short-term.
- Property values declined in FY 2011 and are assumed to decline again in FY 2012 before stabilizing. This decline has substantially reduced the City’s ability to issue additional bonds for capital improvements without new taxes. Further property value decreases will require further budget adjustments.
- While the proposed budget includes funding for year 3 of an 8 year phase-in plan for TMRS, FY 2012 budget will have a reduction in costs associated with TMRS. There appears to be an effort by several key lobbying groups to make significant modifications to how the annual contribution is calculated. Changes to the City’s plan will be determined in FY 2011.
- The City’s initiative to create a partial self-insurance fund provides a concrete strategy to begin to contain costs and increase employee health by increasing wellness efforts and establishing a strategically designed health plan. The proposed budget establishes a 10% increase for funding in FY 2011, much lower than the 28% that would have been experienced had the City stayed with traditional full insurance. The partial self-insurance plan provides the City with the ability to establish a five year strategy to institutionalize wellness efforts, disincentivize employees for adverse health risks such as smoking and obesity, and bid individual plan components without limiting the City to adopting inflexible “canned” approaches.
- The Fleet “Right-Sizing Exercise” conducted this past spring with all departments provides the long-term strategy to upgrade/downgrade approximately 71 pieces of equipment increasing fuel efficiency by 25% for those vehicles. This plan will be implemented through a series of pure leases where appropriate, lease purchases with extended warranties, and outright purchases. The challenge over the next five years is to begin building the budgetary capacity for the total \$5.5 million implementation plan.
- Since 2007, the Utility Fund has provided significant funds for capital infrastructure for streets and alleys. The City needs to wean the General Fund from that subsidy but it will not be able to do so until after FY 2012. At that time, the City will need to phase-in a funding strategy to begin to accomplish this objective.
- The City of Garland has indicated it will not pass on any rate increases to Rowlett for FY 2011; however, the North Texas Municipal Water District has indicated that it will pass on a 10% increase. Both entities are expected to pass on additional increases in FY 2012 thru FY 2015 that will require passing those on to our customers.

Because we have developed this five (5) year financial model, we have time to plan, which is the most critical resource needed, to make the difficult, yet necessary decisions regarding our future. We will be able to balance future needs with smart reductions and economic development that will occur with PGBT opening at the end of 2011 and DART Light Rail at the end of 2012. We will continue to evaluate every vacancy to determine the best use of available resources. Employees will be encouraged to continue to evaluate annually services offered to ensure best value and utilize technology effectively to work smarter not harder. In addition, we can involve citizens through education and participation in developing strategies to make the right decisions regarding what services are offered based on what the City can afford to provide.

FY 2011 BUDGET OVERVIEW

FY 2011 represents the first year of implementation of the Five (5) Year Sustainability Financial Plan. All decisions regarding revenue projections follow the same fiscally conservative approach that was utilized in the development of the FY 2010 budget. Expenditures were evaluated based from the perspective of organizational sustainability.

For the sixth consecutive year, the property tax rate will be unchanged at \$0.747173 per \$100 assessed valuation. Accommodating a flat tax rate was a significant challenge given a 2.0% reduction in taxable property values, not to mention reduced resources virtually across the board. As a result, the total Fiscal Year 2011 Proposed Budget is \$81,735,039. This is an increase of \$1,538,086 or 1.9% compared to the FY 2010 Approved Budget of \$80,196,953. The main reason for the increase is the addition of a new Fund entitled "Employee Health Benefits Fund", explained in detail later in this memo, that double counts expenditures on a budget basis by \$3,101,744. **If excluded from consideration, the FY 2011 remaining budget reflects an overall reduction of \$1,563,658 or 1.9% FY 2010.**

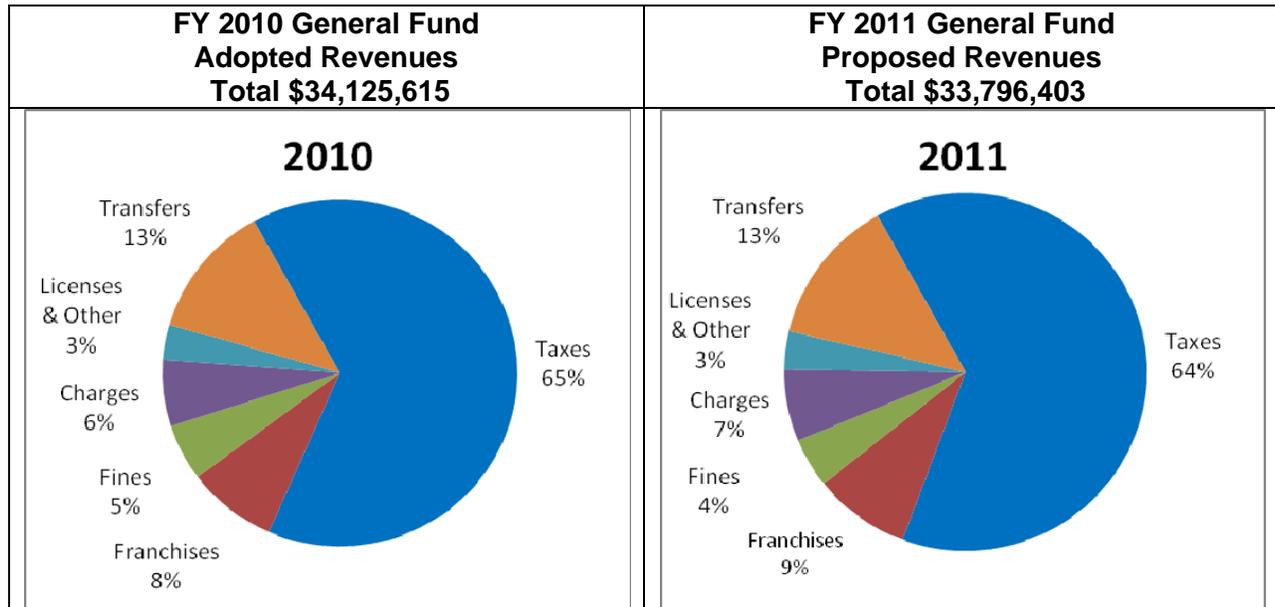
Details concerning the major components of the decrease and other changes are explained in the individual fund narratives immediately following. In total, a net reduction of 7.25 Full-time Equivalent positions (FTE's) are proposed in FY 2011 to be eliminated in this proposal. Details regarding position additions and other changes are also included within the following fund overview.

GENERAL FUND

Revenues

Overall, revenues in the General Fund are projected to be \$33,796,403 in FY 2011. This is a projected decrease of \$329,212 or 1.0% when compared to the adopted FY 2010 budget of \$34,125,615. Current economic conditions, as outlined at the beginning of this memorandum, have had a negative impact on the City's ability to generate revenue. An explanation by category is provided below of the anticipated revenues and an explanation regarding these projections.

CHART 13



Tax Revenues

This category includes property taxes, sales taxes, and mixed beverage taxes. Overall, revenues are projected to decrease \$252,010 or 1.2% from \$21,779,365 in FY 2010 to \$21,527,355 in FY 2011. Ad valorem (property) taxes are the largest single revenue source for the City. The biggest challenge over the next couple of years is predicting where and when the total taxable assessed values will bottom out. Property values in FY 2012 and years beyond remain uncertain, but staff is projecting an additional 1% decline in FY 2012.

Based on the final certified assessed value provided by the Dallas Central Appraisal District and the Rockwall Central Appraisal District, the taxable assessed valuation for FY 2011 decreased \$65.4 million or 2.0%, from \$3.3 billion in FY 2010 to \$3.2 billion in FY 2011. Chart 14 provides a breakdown as follows:

CHART 14

Breakdown	FY 2010 (,000s)	FY 2011 (,000s)	\$ Change	% Change
Residential	\$2,701,396	\$2,649,549	\$(51,847)	-1.9%
Commercial	584,317	570,716	(13,601)	-2.3%
Total Taxable Values	\$3,285,713	\$3,220,265	\$(65,448)	-2.0%

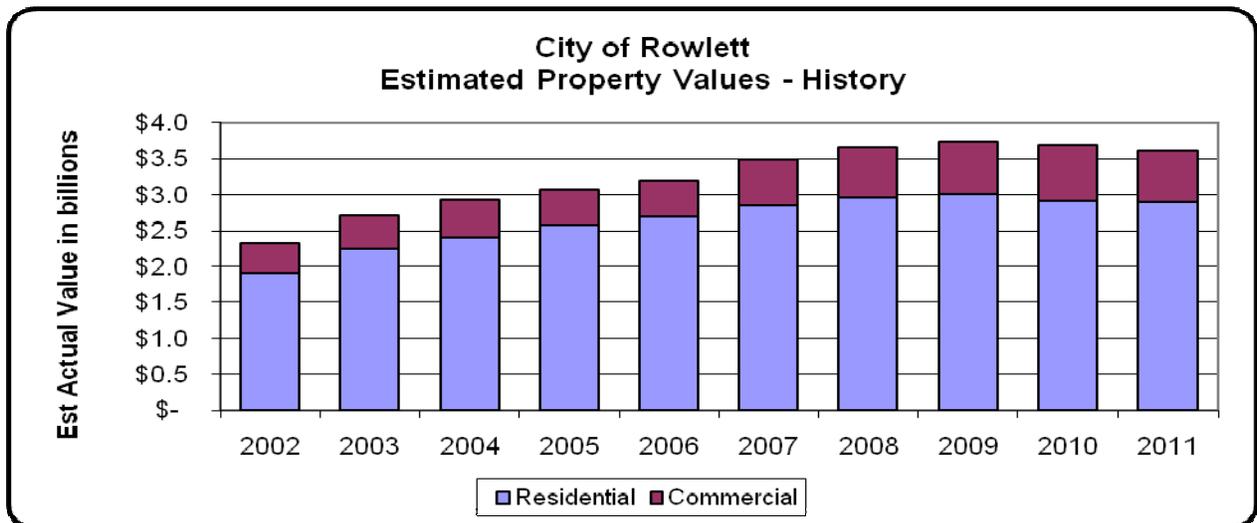
Chart 15 below illustrates the estimated market value and taxable assessed value experienced by the City of Rowlett over the past ten years and projected for 2010-2011 based on the final certified values.

CHART 15

HISTORY OF TAX VALUES					
(,000s)					
Year	Estimated Market Values			Less: Exemptions	Taxable Assessed Value
	Residential	Commercial	Total		
2002	1,923,303	411,385	2,334,688	(170,575)	2,164,113
2003	2,244,659	461,522	2,706,181	(184,629)	2,521,552
2004	2,415,871	513,884	2,929,755	(245,362)	2,684,393
2005	2,591,155	479,484	3,070,639	(199,815)	2,870,824
2006	2,692,224	514,579	3,206,803	(224,441)	2,982,362
2007	2,848,863	635,390	3,484,253	(342,854)	3,141,399
2008	2,961,439	708,959	3,670,398	(361,998)	3,308,400
2009	3,008,071	736,137	3,744,208	(375,829)	3,368,379
2010	2,918,386	781,622	3,700,008	(414,295)	3,285,713
2011	2,901,798	719,781	3,621,579	(401,314)	3,220,265

Chart 16 below illustrates the actual history of estimated property values experienced by the City of Rowlett over the past ten years.

CHART 16



The ad valorem tax rate is split between the General Fund and the General Debt Service Fund. In addition, a portion is also shared with the Tax Increment Financing District Fund based on incremental increases since 2002. The G.O. Debt rate is established at a level that will provide for the principal and interest on the City's debt each year. Chart 17 below provides a ten year comparison of the tax rate split between operations and debt service.

CHART 17

Fiscal Year	O&M	Debt	Total
2002	\$0.452404	\$0.187596	\$0.640000
2003	\$0.433127	\$0.206873	\$0.640000
2004	\$0.462267	\$0.177733	\$0.640000
2005	\$0.474134	\$0.202811	\$0.676945
2006	\$0.501779	\$0.245394	\$0.747173
2007	\$0.478721	\$0.268452	\$0.747173
2008	\$0.466173	\$0.281000	\$0.747173
2009	\$0.494673	\$0.252500	\$0.747173
2010	\$0.502020	\$0.245153	\$0.747173
2011	\$0.494673	\$0.252500	\$0.747173

Mixed beverage taxes are the smallest tax revenue source received by the City and are estimated at \$58,338 for FY 2011. This represents a \$181 or 0.3% increase from the FY 2010 adopted budget of \$58,157. The City received \$62,508 in FY 2009 and expects to receive \$58,338 in FY 2010.

Sales tax receipts are the General Fund's second largest revenue source, estimated at \$5.7 million for FY 2011. This represents a 7.4% increase from the FY 2010 adopted budget of \$5.3 million. *(Note: the City has a significant sales tax rebate program with DR Horton that is so large it can potentially skew historical trends. As a result, the City adopts a budget with the DR Horton activity in both revenue and expenditures but also tracks trends at "net", representing the portion the City retains).* On a net basis, when eliminating the skewing impact of the DR Horton rebate program, the FY 2011 estimated sales taxes equal \$4.5 million, up 4.6% compared to FY 2010 adopted budget of \$4.3 million. The City received \$4.4 million in FY 2009 and expects to receive \$4.5 million in FY 2010 as shown in Chart 18 below.

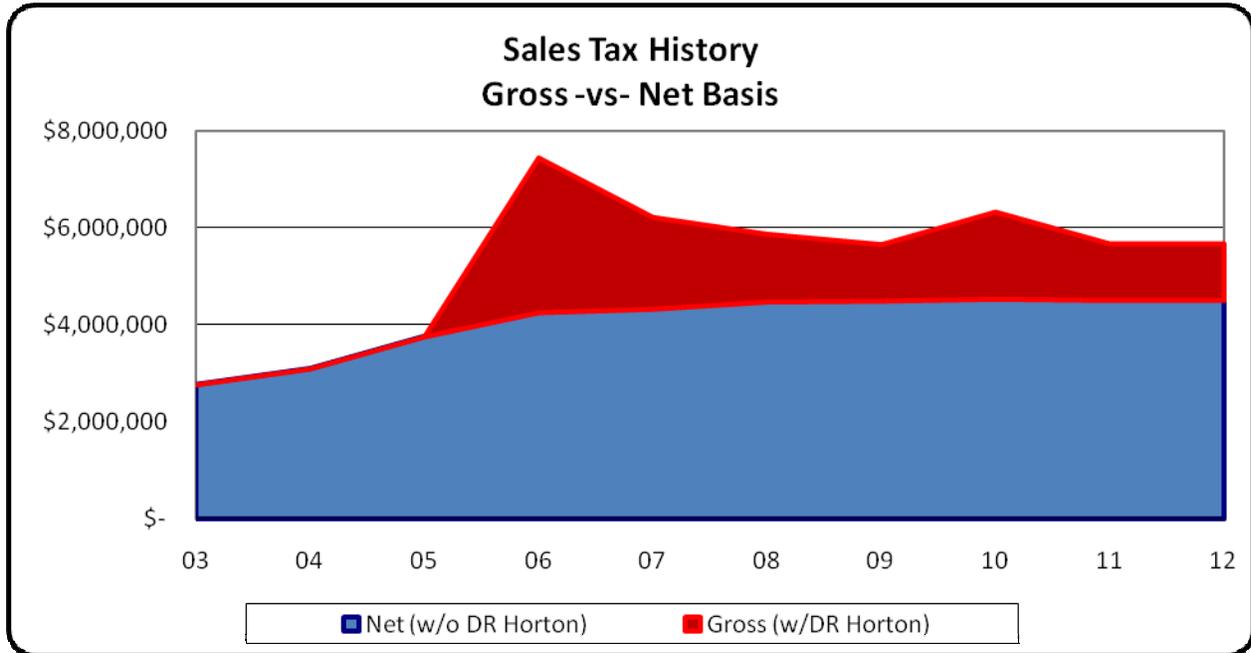
CHART 18

Sales Tax Revenues	Adopted FY 2010	Proposed FY 2011	\$ Change	% Change
Gross Sales Taxes	\$5,292,102	\$5,682,373	\$390,271	7.4%
Less DR Horton Rebate	976,333	1,167,463	191,130	19.6%
Net Sales Taxes	\$4,315,769	\$4,514,910	\$199,141	4.6%

On a projected basis, from FY 2010 to FY 2011, sales taxes are projected to decline slightly by 0.6%. This decrease is due to the belief that much of the growth in FY 2010 has stemmed from the portion of the sales taxes received from DR Horton which is expected to be driven, in part, by the first time homebuyers' credit which expired recently. As a result, the FY 2011 projection is based on the assumption that DR Horton will revert back to FY 2009 levels and non-DR Horton activity will increase by 1.0% for a net reduction of 0.6% against FY 2010 actual sales tax collections.

Chart 19 below shows both the gross sales taxes received, including DR Horton and the net sales taxes received after the DR Horton rebate since 2001.

CHART 19



Franchise Fees

This category of revenue includes franchise fees from Electric, Gas, Phone, and Cable. Revenues are projected to increase \$172,977 or 6.3% from the FY 2010 adopted budget of \$2,738,254 to \$2,911,231 in FY 2011 as shown in Chart 20 below. The City received \$2,999,981 in FY 2009 and expects to receive \$2,892,373 in FY 2010.

CHART 20

Franchise	Adopted FY 2010	Proposed FY 2011	\$ Change	% Change
Electric	\$1,434,045	\$1,476,975	\$42,930	3.0%
Gas	437,969	427,602	(10,367)	-2.4%
Telecommunications	293,748	276,941	(16,807)	-5.7%
Cable	572,492	729,713	157,221	27.5%
Total	\$2,738,254	\$2,911,231	\$172,977	6.3%

There are several reasons for the increase in franchise fees. First, franchise fees are paid on a percentage of gross revenue by the electric and gas companies, which are impacted by the price of natural gas, based on how rates are structured in the State of Texas. The overall cost of fuel has begun to rebound slightly increasing the amount of revenue billed by these companies. Weather also plays a significant role and this past winter was significantly cooler than in previous winters; therefore, even though Gas franchise fees reflect a decrease from the FY 2010 adopted budget, this fee represents a small increase from the amount actually received.

Second, cable and telephone franchise fees were originally estimated to decline when the FY 2010 budget was adopted. This decline was expected due to the consumer trend to utilize

personal cell phones rather than having a land line for home use, and the concern that the economy may cause consumers to reduce the types of cable services that were previously being purchased as a way to better manage their personal finances. However, while this may be true for telephones, it is not true for cable. Cable franchise fees were up 26.1% for the first two quarters in the current year anticipated due to the “bundling” opportunities available to consumers. The fact that telephone fees are down may be an indication that consumers are moving to cell phones and cable bundle services to meet their needs.

Licenses and Permits

This category of revenue includes permit fees for food service, protective alarms, building structures, and the takeline area along with licenses for contractors and special permits. Revenues are projected to decrease \$16,414 or 3.7% from \$443,184 to \$426,770, when compared to FY 2010. The City received \$473,436 in FY 2009 and expects to receive \$426,770 in FY 2010 as shown in Chart 21 below.

CHART 21

Licenses & Permits	Adopted FY 2010	Proposed FY 2011	\$ Change	% Change
Food Service	\$36,000	\$32,900	\$(3,100)	-8.6%
Protective Alarm	149,380	166,059	16,679	11.2%
Construction Related	190,454	160,421	(30,033)	-15.8%
Takeline	67,350	67,390	40	0.1%
Total	\$443,184	\$426,770	\$(16,414)	-3.7%

Fees and Charges

This category includes an assortment of revenues including fees for ambulance billing, emergency phone 9-1-1, animal control, mowing, and rezoning along with revenue from the Community Centre, Parks, Wet Zone, and the Library. Revenues are projected to decrease \$350,259 or 12.7% from \$2,761,212 to \$2,410,953, when compared to FY 2010 as shown in Chart 22 below. The City received \$2,640,821 in FY 2009 and expects to receive \$2,360,971 in FY 2010.

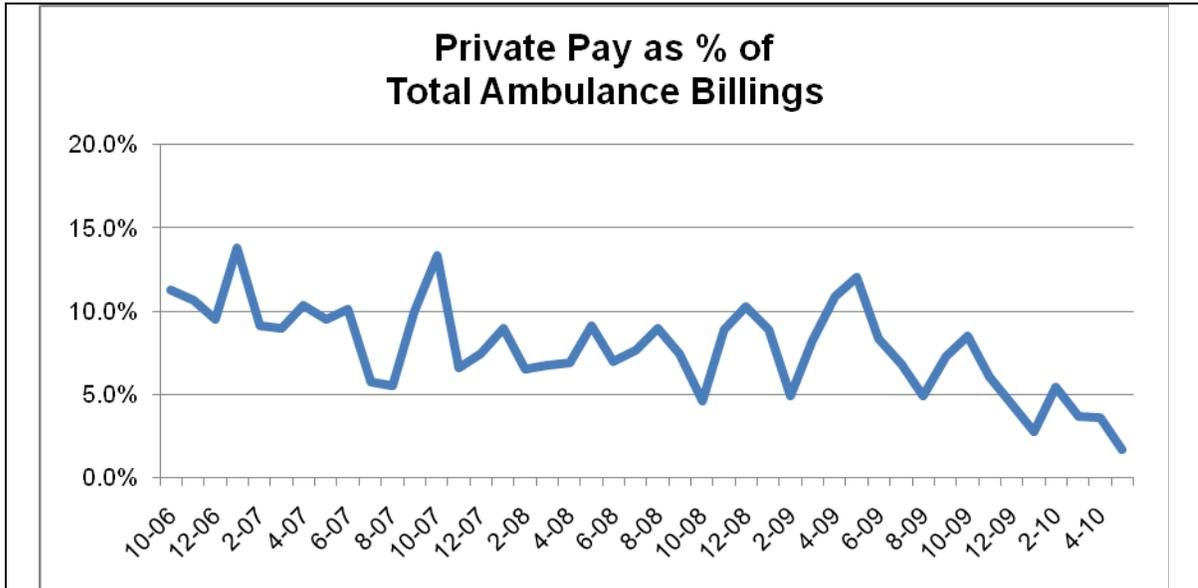
CHART 22

Fees and Charges	Adopted FY 2010	Proposed FY 2011	\$ Change	% Change
GISD Resource Officer	\$197,987	\$199,967	\$1,980	1.0%
Ambulance fees	602,613	561,587	(41,026)	-6.8%
911 emergency fees	425,225	416,812	(8,413)	-2.0%
911 fee increase	-	39,092	39,092	0.0%
Mowing/Liens	123,659	137,963	14,304	11.6%
Plan review	165,000	-	(165,000)	0.0%
Community Centre	298,850	322,915	24,065	8.1%
Parks	83,450	87,300	3,850	4.6%
Wet Zone	725,150	528,500	(196,650)	27.1%
Other	139,278	116,817	(22,461)	-16.1%
Total	\$2,761,212	\$2,410,953	\$(350,259)	-12.7%

There are several notable comments in this category as follows:

- An increase is proposed to the emergency phone 9-1-1 fee totaling \$39,092. Currently, the monthly fee is \$0.88 for land lines and \$0.50 for cell phones. The fee for cell phones is set by the state; however, the City is responsible for setting the fee for land lines. At the current time, there are approximately 17,076 land line accounts, 86% of which are residential and 14% are commercial. The recommendation is to increase the residential fee from \$0.88 to \$1.00 or \$0.12 per month and to increase the commercial fee from \$0.88 to \$1.50. This change is expected to generate \$39,092 a year which will be used to upgrade our 9-1-1 software. As noted as a software technology challenge in a previous section of this memorandum, our current software is obsolete with parts of the system installed in 1993. Serviceability has expired, support has been all but phased out, and parts are increasingly more difficult to find. In particular, the current 9-1-1 system is designed around telephone technology and cannot handle the text, data, images and video that is increasingly common in personal communications. This fee is not out-of-line with other jurisdictions. For example, Garland is at \$0.75 and \$1.25 for residential and commercial respectively while Wylie is at \$1.50 and \$2.20.
- Ambulance Billing which was projected to increase in FY 2010 has actually fallen below projections. While new technology was implemented in FY 2009 that has improved the timing of the City's ability to transfer data for collection along with some increases in fees with certain billable items, the economy, resulting in the loss of jobs and insurance, has impacted the ability of many patients to pay the transport costs. In particular, private pay (payments from customers without insurance) as a percentage of total ambulance billings has decreased from an average of 9.6% in FY 2007 to a total to 4.4% in FY 2010 as shown in Chart 23 below. Therefore, staff has reduced the projected revenue for FY 2011 by \$41,026.

CHART 23



- Mowing fees are increased by \$14,304, and represent liens filed by the City for code enforcement activities. Liens are typically paid as homes are sold, which have been negatively impacted given the declining home sale market; however, banks and other lending institutions have paid on many of the foreclosed properties.
- Plan Review was a new “pass-through” revenue source of \$165,000 accounted for in Charges for Service with an equal corresponding expenditure. The City intends to use such outsourcing to better manage “the peaks and valleys” associated with building inspection and engineering plan review and inspection activities. At the current time, staff is able to handle the workload; however, as the need arises, this activity will be outsourced and the fees charged to developers.
- The Wet Zone revenue is projected to be \$528,500, which is \$5,200 more than FY 2009, but consistent with anticipated actual revenues for FY 2010.

Fines and Forfeitures

This revenue category includes Municipal Court fines and fees assessed for various code violations and specific fees such as the Judicial Fund. Separate funds were established in FY 2010 to enhance the level of transparency for the Court Juvenile Caseworker, Court Technology, and Court Security. All three of these fees have specific legislation regarding the appropriate use for each associated fees. Revenues are projected to remain flat at \$1,507,006 when compared to the adopted budget for FY 2010 as shown in Chart 24 below. The City received \$1,537,446 in FY 2009 and expects to receive \$1,854,445 in FY 2010 when excluding the dedicated court fees mentioned previously.

Several initiatives have been instituted to improve the collections of outstanding warrants, which are discussed in greater detail in the expenditure details for the General Fund.

CHART 24

Court Fines	Adopted FY 2010	Proposed FY 2011	\$ Change	% Change
Court fines	\$1,500,000	\$1,372,555	\$(127,445)	-8.5%
Scofflaw collections	-	127,445	127,445	0.0%
Judicial fund	7,006	7,006	-	0.0%
Total	\$1,507,006	\$1,507,006	\$ -	0.0%

Other

This revenue category contains all types of miscellaneous revenue including interest earnings, cell tower rentals, and donations. Other revenues are projected to increase \$8,827 or 1.7% from \$524,416 to \$533,243, when compared to FY 2010. The City received \$705,526 in FY 2009 and expects to receive \$538,111 in FY 2010.

Internal Transfers

This revenue category contains all of the transfers from the Utility, Refuse and Drainage Funds. Revenues are projected to increase by \$107,667 or 2.5% from \$4,372,178 to \$4,479,845, when compared to FY 2010 as shown in Chart 25 below. The City received \$5,468,593 in FY 2009 and expects to receive \$4,347,178 in FY 2010.

In previous years, this category also contained transfers from the Refuse/Alley and Curbs. However, beginning in FY 2010, revenue in the amount of \$745,000 is no longer transferred to the General Fund, but rather transferred directly into the Cash CIP for the specific use of alley improvements. In previous years, this source of revenue was included in the General Fund transfer to the Cash CIP. By directly transferring the revenue source to the Cash CIP, it improves transparency by ensuring that the revenue is used for its intended purpose.

The Utility in Lieu of Tax Revenue has increased \$35,496 or 4.6% when compared to FY 2010 as shown in Chart 25 below. This revenue source is based on a calculation that multiplies the Utility Fund's FY 2009 audited total gross capital assets by the current tax rate to establish the amount of the payment. For FY 2011, this revenue amount totals \$808,073 (\$108,150,775 divided by \$100 times \$0.747173). General & Administrative fees increased slightly by 1.7% to \$2,517,722. Utility in Lieu of Franchise revenue increased \$29,921 or 2.7%. This revenue reflects 5% of the Utility Fund revenue less interest, which is the established calculation for this revenue.

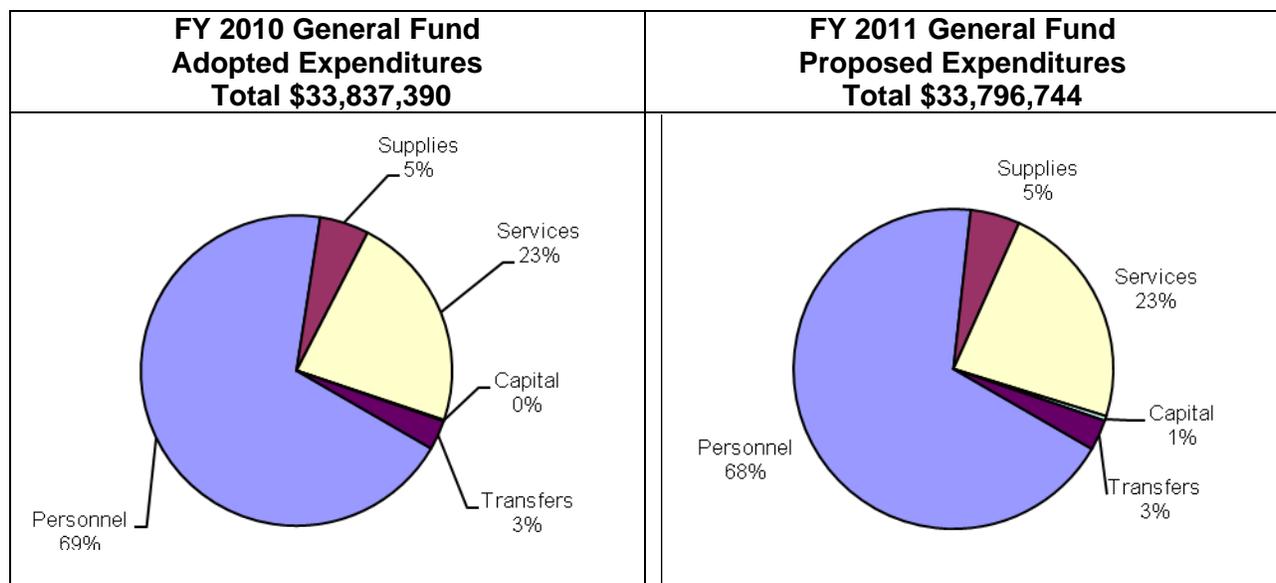
CHART 25

Internal Transfers	Adopted FY 2010	Proposed FY 2011	\$ Change	% Change
Utility in lieu of tax	\$ 772,577	\$ 808,073	\$35,496	4.6%
G & A	2,475,472	2,517,722	42,250	1.7%
Utility franchise	1,124,129	1,154,050	29,921	2.7%
Total	\$4,372,178	\$4,479,845	\$107,667	2.5%

Expenditures

Overall, expenditures in the General Fund are projected to be \$33,796,744 in FY 2011. This is a projected decrease of \$40,646 or 0.1% when compared to the Adopted FY 2010 budget of \$33,837,390. For the second straight year, the budget does not include employee raises. With continuing uncertainties in the current economy, another 2.0% reduction in taxable assessed values and the prospect of a long recovery, the City cannot sustain an employee pay increase at this time and must prioritize its remaining scarce resources strategically. As City Manager, I continue to be proud of employees who have shown a level of understanding, empathy, and compassion in these economic times. As employees of the City of Rowlett, we are all blessed when we consider that we are employed, have health insurance, and still receive pension contributions from our employer.

CHART 26



There are two major categories of expenditures that increased this year. The City's contribution to Texas Municipal Retirement System (TMRS) increased by \$107,615 in the General Fund (\$117,105 city wide) because the City's required contribution increased from 13.13% in FY 2010 to 14.14% in FY 2011 on a budget basis. Please note that this amount will be paid out of the Innovation and Bridge Fund. As previously noted, the City of Rowlett will make plan changes to reduce the future impact of TMRS once the legislative session is completed in June 2011 and any changes to the law are known. Also, medical insurance for employees increased \$159,578 in the General Fund (\$197,742 city wide), approximately 10%, to implement the new Partial Self Insurance Fund covered in more detail under the Employee Benefits Fund below. Had the City stayed with a full insurance contract, the increase would have been closer to 28%.

COST REDUCTIONS

As City Manager, I continue to be very proud of the spirit of teamwork that staff has shown by accepting my challenge to review existing processes in an effort to find better, more efficient ways to continue to deliver services to our residents. It is important to note that we believe that these reductions, which are discussed below, are sustainable. However, unless revenues rebound in coming years, more cuts are inevitable. The challenge is to make those future cuts

as surgically precise as possible while meeting the organization's need for sustainability by addressing deferred equipment and maintenance while continuing to deliver high quality service to our customers.

The attached budget document contains a page for each department/division that provides a financial summary, position summary, and an explanation in the notes section of any notable change that is projected to occur in the FY 2011 budget. We have been able to reduce costs and in many cases improve how we deliver service to our customers by better leveraging existing resources, improving efficiencies, improving technology, and reducing overall costs. Outlined below are examples of how we have accomplished the reduction of costs while in some cases, improved our service delivery to our citizens.

Reduced Costs by Departments

As previously discussed, property tax values declined for the second straight year. In addition, increases in employee benefits for retirement and health insurance, new lease payments for fire trucks, and working toward institutionalizing the acquisition of new patrol cars and median/park mowing each year has created the need to reduce operations to match those increases. With price sensitivity and the strategy to maintain the same tax rate, the City must reduce a dollar for every dollar increase. Much like a see-saw, what goes up must come down. Staff has accomplished this by decreasing operating costs and by eliminating positions.

In FY 2010, staff continued the cost containment measures begun in FY 2009. In addition, revenues will be higher in FY 2010, than originally projected, based on the conservative approach taken by the City. The combination of increased revenues and reduced costs has provided a significant surplus in FY 2010. While the 2.0% decline in taxable assessed value discussed previously will hurt, this significant surplus and the great job by each department to continue to be sensitive to the money they spend provides time for the City to evaluate and make additional cuts in FY 2012 that are strategic, protect the City's core functions, and have the least impact to our customers. **Without the benefit of this surplus and the conservative actions of our employees, we would have had to make much deeper cuts in FY 2011.** We now can ensure that future reductions will meet our sustainability efforts and be supportable for the entire five year period FY 2011-FY2015.

Key operating reductions are as follows:

- A net of 7.25 FTE's were permanently eliminated and the funding for one other position was cut for FY 2011 only resulting in net savings of \$399,717 and is discussed more in detail below. The funding for the position that was cut will be restored in FY 2012 when the employee returns from active military duty.
- All departments were required to cut their departmental budgets by 0.4%, or approximately \$108,000. The recommended cuts include overtime, supplies, training, and purchase services.

Elimination of Positions

Chart 27 below shows the net 7.25 positions eliminated in the FY 2011 General Fund budget. In addition, funding will not be necessary for the Deputy Fire Marshall, who has been called to active military duty. Total savings for these changes is \$399,717.

The Police Department reorganized several positions in an effort to reallocate resources to meet existing needs. Two vacant police officer positions will be eliminated and the traffic unit will be

reduced from four (4) officers to two (2) officers to complete the required 40 positions allocated to Patrol. The City Marshal position has been reduced to a Warrant Officer position and the part-time Warrant Clerk has been made a full-time position. Given the implementation of the Interactive Voice Recording technology and Scofflaw, a full-time administrative position and warrant officer should be the right personnel to provide aggressive warrant collections. Three (3) police officer positions were frozen in 2008 and have not received funding for three (3) continuous budget cycles. Therefore, these three (3) positions have been eliminated from the Police Department's list of allocated positions. Other personnel changes include reclassifying three (3) Dispatchers to Dispatch Leaders to enhance supervisory oversight on each shift. A Detention Officer position was reclassified to Detention Supervisor to assist with the daily administrative functions associated with the operations of the jail. The \$144,737 in savings generated by these changes will provide ongoing funding for four (4) of the six (6) police cars that need to be replaced annually.

CHART 27

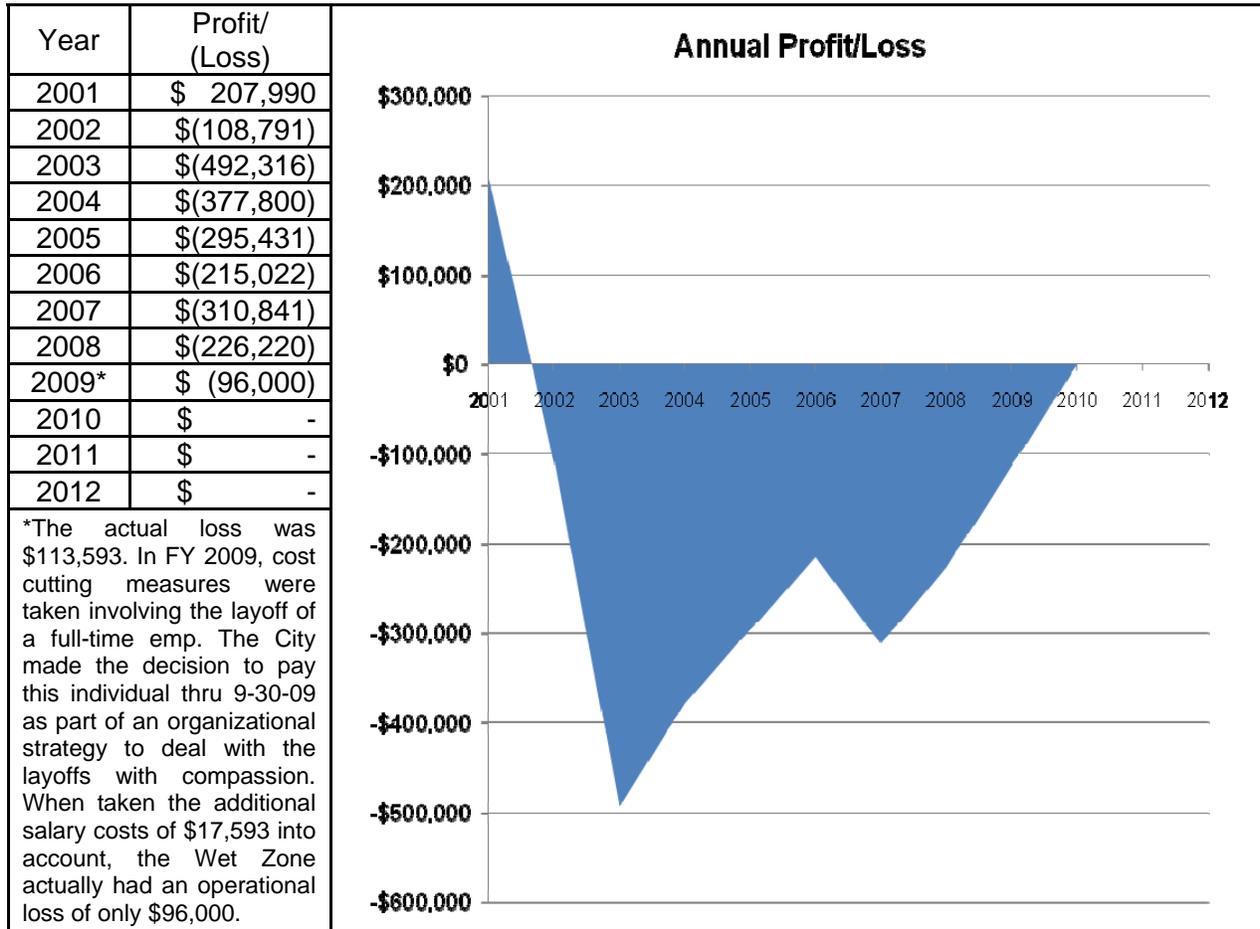
Description	Fte's	Savings
Reorganize the Police Dept by eliminating two police officers; eliminating of the City Marshal and creating a Warrant Officer; and increasing the part-time Warrant Clerk to full-time.	-1.50	\$(144,737)
Eliminate unfunded Police Officers frozen in 2008.	-3.00	-
Eliminate funding for Deputy Fire Marshall called to active duty. Funding for this position will be restored in FY 2012.	n/a	(73,976)
Reorganize the Public Works Department by eliminating a Planner II and adding the equivalent of a part-time intern for planning.	-0.75	(40,180)
Reorganize the Building Maintenance Department by increasing a part-time custodian to full-time for the Rowlett Community Centre.	0.00	11,058
Reorganize the Finance Department by eliminating one full-time position.	-1.00	(114,990)
Reorganize the Parks & Recreation Department by eliminating the full-time Recreation Programs Coordinator.	-1.00	(54,675)
Upgrade Police Dispatchers to Dispatch Leaders	0.00	8,256
Upgrade one Detention Officer to Supervisor	0.00	9,527
Total	-7.25	\$(399,717)

IMPROVED EFFICIENCIES

Wet Zone

Expenditures in this Department are estimated to be \$523,017 in FY 2011, a reduction of \$202,353 when compared to \$725,370 in FY 2010. FY 2010 was the 10th year anniversary of the Wet Zone. In its ten year history, the first year of operation was the only year that the Wet Zone made a profit. In FY 2010, the Wet Zone is projected to breakeven due to the great work of Kyle Embry, Wet Zone Manager, and his staff. Chart 28 below illustrates the history of subsidy that the General Fund has carried annually.

CHART 28



As a part of staff’s FY 2010 workplan, additional work was conducted on how to address the Wet Zone on a long-term basis. On January 5, 2010, staff presented five long-term options for the Wet Zone and outlined the operating strategy for the 2010 season. The five long-term options included leasing the waterpark, selling it, hiring a management company to operate, convert to a “city pool”, or keep it as a city-owned and operated waterpark. Based on the legal and contractual difficulties with leasing and selling, and in consideration of the operating strategy proposed by staff, Council agreed to continue having the city own and operate the park.

Key strategies employed in FY 2010 and in future years include the following:

- Operate at a net zero subsidy.
- Focus on redeveloping the operation and marketing of the park to appeal to its core demographic market, children between the ages of 7 and 12, to grow our customer market and increase attendance.
- Re-invent the park’s image and direction to increase exposure in the market area and revenue in the long run.
- Review the possibility of appraising and selling the Krrplunk bowl slide attraction to use the cash received from the sale of the attraction to purchase another quality “used” attraction that is more appealing to our target demographic.

- Build a rate structure to maintain the family-friendly appeal and ensure positive subsidy.
- Reduce Friday and Saturday operating hours by 1 hour to gain additional revenue from private park rentals.

Volunteerism

Volunteerism is a very important initiative to the City of Rowlett. We have publicly vowed to NEVER tell a potential volunteer “no, we don’t have anything for you right now.” Volunteers can really tell the story of the City in the community and we strive to create new and innovative methods to utilize them. Volunteers become a ‘member’ of the City staff and communicate the positive and realistic story of how their City works and operates, how well tax dollars are spent, and the array of services we provide to their families, friends and neighbors.

We also hope to attract professional-level volunteers; they are such an asset and save the City serious tax dollars. As shown below, volunteer hours from December through June total \$126,730 in savings to the city representing more than 6,250 hours of volunteering. One example of how a volunteer has really made a difference is Lee Shaw, the 2009 Volunteer of the Year, who serves as the City’s Emergency Management Coordinator. Lee, who had a professional career in emergency management, totally re-wrote our Emergency Operations Manual last year and now assists in grant-writing, safety training for City staff and covers the Fire Rescue office full-time, when called upon. When Lee first asked to volunteer, we didn’t have a ‘set’ assignment for her, but Fire Rescue created one to suit her experience and desire to help. Lee’s volunteer work has replaced a full-time position previously paying between \$50,000 and \$70,000 per year.

CHART 29

VOLUNTEER’S ORGANIZATION IMPACT				
Month	Total Volunteers	Total Hours	Full Time Employee Equivalency*	Cost Savings**
Dec 2009	57	617.75	3.67	\$12,509
Jan 2010	65	1071.50	6.00	\$21,698
Feb 2010	60	955.25	8.00	\$19,344
Mar 2010	99	1058.00	5.75	\$21,425
Apr 2010	106	847.00	4.81	\$17,152
May 2010	92	949.00	5.93	\$19,217
Jun 2010	53	759.75	4.31	\$15,385
TOTAL		6,258.25		\$126,730

*Based on one worker at 8 hours per day.

** The Volunteer Center of North Texas’ estimates the value of a volunteer hour at \$20.25.

ENTERPRISE FUNDS

UTILITY FUND

Revenues

Overall, revenues in the Utility Fund are projected to be \$23,345,591 in FY 2011, when compared to \$22,682,321 in FY 2010. This is a projected increase of \$663,270 or 2.9% when

compared to the adopted FY 2010 budget. The City received \$20,899,098 in FY 2009 and expects to receive \$21,394,710 in FY 2010. An explanation by category is provided below in Chart 30 and 31 of the anticipated revenues and an explanation regarding these projections.

CHART 30

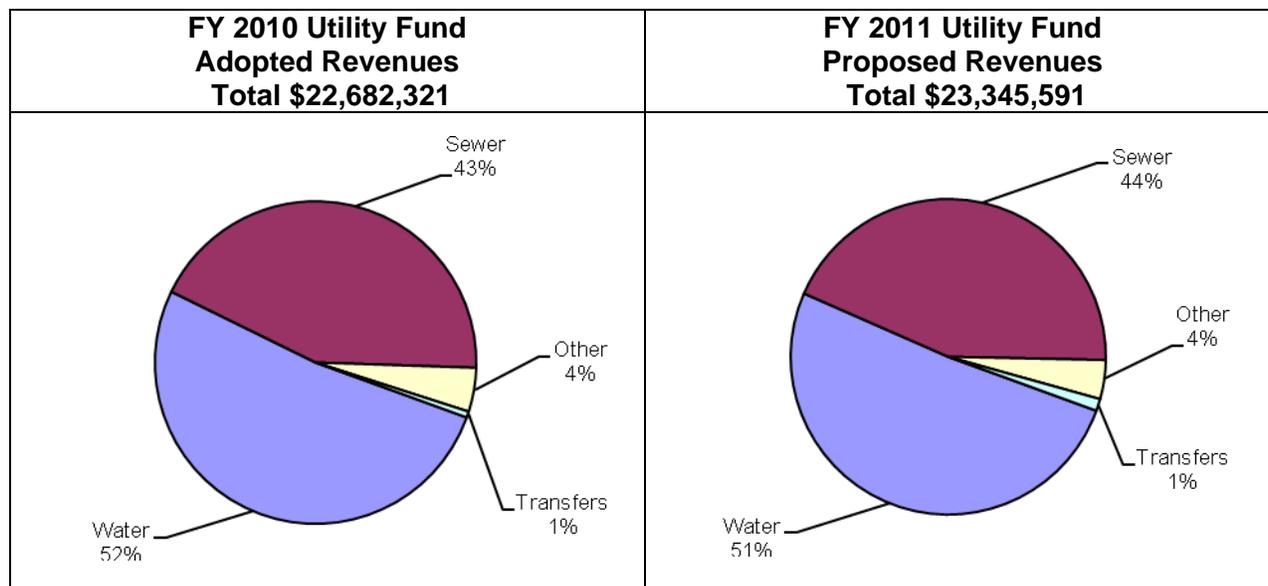


CHART 31

Utility Fund Revenues	Adopted FY 2010	Proposed FY 2011	\$ Change	% Change
Water charges	\$11,729,433	\$11,911,377	\$181,944	1.6%
Sewer charges	9,811,346	10,214,094	402,748	4.1%
Other	1,002,145	930,723	(71,422)	-7.1%
Transfers in	139,397	289,397	150,000	107.6%
Total	\$22,682,321	\$23,345,591	\$663,270	2.9%

Water Charges

This category of revenue includes water charges to residential, commercial and municipal customers. On September 15, 2009, the City Council adopted Alternate One from a rate study prepared by Economists.com. Alternate One established a strategy to pass-thru any increases from our water and sewer providers and established a full cost of service rate model to ramp up sewer revenues over a three (3) year period. As a result, water sales are projected to increase on a budgetary basis by approximately \$181,944 or 1.6% due to a projected increase in water rates by North Texas Municipal Water District of 10.0%, from \$1.38 to \$1.51 per thousand gallons. The City received \$10,420,898 in FY 2009 and expects to receive \$10,941,272 in FY 2010.

Alternate One increases the average utility customer (assuming 10,000 gallons per month) by \$1.80 or 3.9% per month in FY 2011. The model passes on “only” the 10% increase from North Texas Municipal Water District and affects residential customers as shown in Chart 32 below:

CHART 32

Residential Customers Only	FY2010	FY2011
Fixed Rate	\$10.60	\$10.60
Volume Rate	\$ 3.56	\$ 3.74
Fee @ 10,000 gallons per month	\$46.20	\$48.00
Dollar change	n/a	\$ 1.80
Percent change	n/a	3.9%

Sewer Charges

This category of revenue includes sewer charges to residential, commercial and municipal customers. On September 15, 2009, the City Council adopted Alternate One from a rate study prepared by Economists.com. Alternate One established a strategy to pass-thru any increases from our water and sewer providers and establish a full cost of service rate model to ramp up sewer revenues over a three (3) year period. As a result, sewer charges are projected to increase on a budgetary basis by approximately \$402,748 or 4.1% strictly due to the cost of service rate model. The City received \$9,295,898 in FY 2009 and expects to receive \$9,528,396 in FY 2010.

Since the City of Garland opted to not increase their sewer treatment rate, staff has developed an Option A which includes the “ramp up” component of Alternate One approved in 2009 and increases the average utility customer (assuming 10,000 gallons per month) by \$1.80 or 3.2% per month in FY 2011. The model with other options developed by Economists.com would affect residential customers as shown in Chart 33 below:

CHART 33

Residential Customers Only	FY2010	As Originally Planned-FY2011	Option A* FY2011	Option B** FY2011
Fixed Rate	\$16.17	\$16.17	\$16.17	\$16.17
Volume Rate	\$ 4.00	\$ 4.28	\$ 4.18	\$ 4.00
Fee @ 10,000 gallons per month	\$56.17	\$58.97	\$57.97	\$56.17
Dollar change	n/a	\$ 2.80	\$ 1.80	\$ -
Percent change	n/a	5.0%	3.2%	0.0%

As Originally Planned includes the rate that would have been charged to include the full cost of service model under Alternate One “and” a projected 5% increase from Garland.

*Option A adds the second year of the full cost of service model only since Garland did not increase their rates.

****Option B would not increase rates in FY 2011 but would leave the City with the need to increase sewer rates by 8.5% in FY 2012 to stay on track with the full cost of service model.**

Other Revenues

Transfers from other funds is proposed to increase by \$150,000 or 107.6% as part of a two-year plan to return \$300,000 loaned to the Golf Fund for the settlement agreement with American

Golf. In FY 2007, the Utility Fund loaned the Golf Fund \$300,000 to fund part of a series of golf course and related drainage improvements under a settlement agreement with American Golf totaling \$1.3 million. Ultimately, the project came in significantly under budget leaving the \$300,000 available to be returned over a two year period. All other utility revenues are projected to decrease \$71,422 or 7.1%, from \$1,002,145 to \$930,723 led primarily by decreases in interest earnings, due to historically low rates, and impact fees, due to the anticipation of little to no new construction over the next couple of years.

Expenditures

The FY 2011 Utility Fund budget proposal totals \$23,295,486, which represents an increase of \$553,354 or 2.4% from FY 2010 adopted budget of \$22,742,132. The primary reason for the increase is due to an anticipated increase from North Texas Municipal Water District for water purchases totaling \$48,298 on a budget basis but is closer to \$414,965 on a gross basis, before any refunds for water not used.

CHART 34

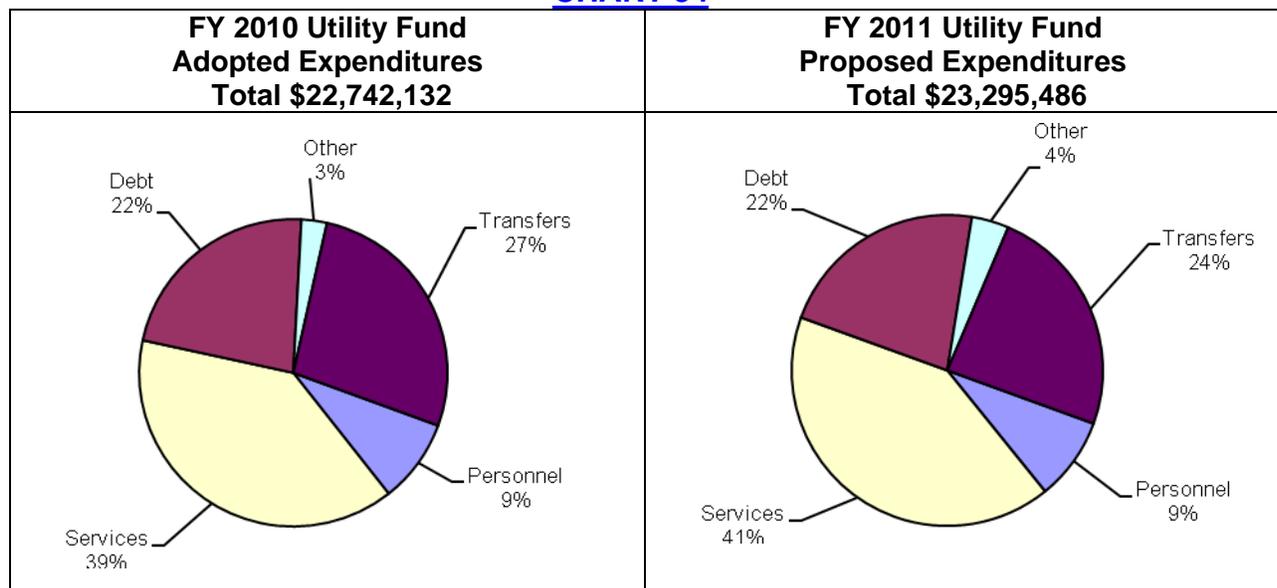


CHART 35

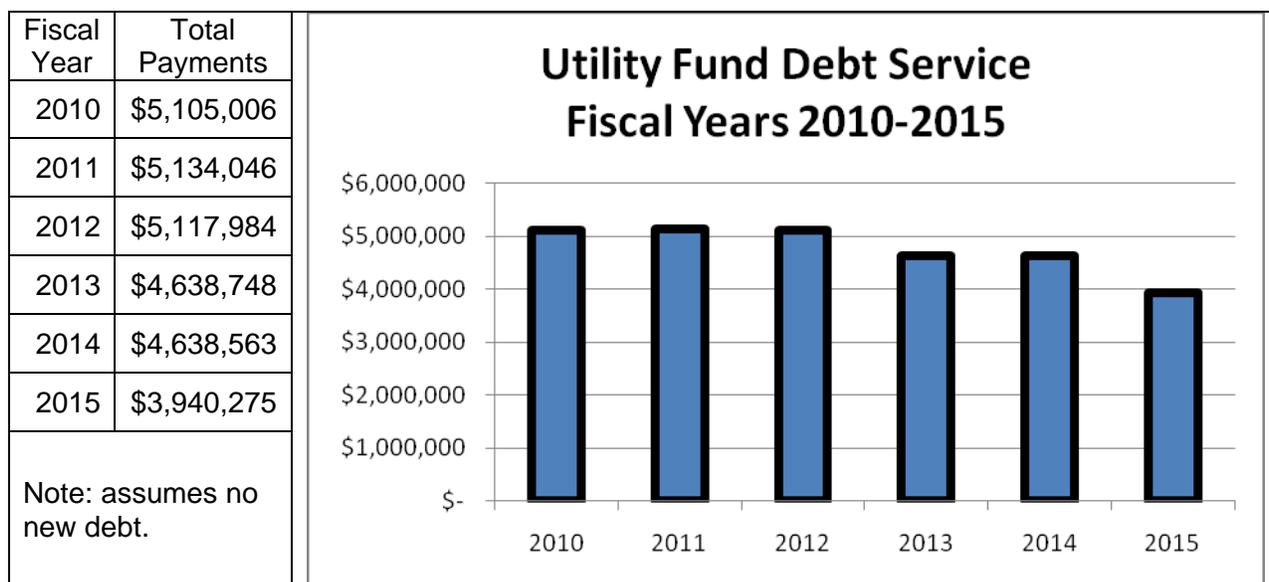
Utility Fund Expenditures	Adopted FY 2010	Proposed FY 2011	\$ Change	% Change
Personnel costs	\$2,001,475	\$2,026,772	\$25,297	1.3%
Water/Sewer contract services	7,009,002	7,222,597	213,595	3.0%
Other purchase services and supplies	2,178,547	2,377,159	198,612	9.1%
Debt service	5,105,006	5,134,046	29,040	0.6%
Capital improvements	300,000	900,000	600,000	200.0%
Transfers to other funds	6,148,102	5,634,912	(513,190)	-8.3%
Total	\$22,742,132	\$23,295,486	\$553,354	2.4%

While the direct purchase costs for water and sewer is projected to increase on a budget basis by \$213,595, the other main reasons for the overall \$553,354 increase are due to the addition of \$190,000 in water and sewer maintenance, an increase in scheduled debt service by \$29,040, and an increase in employee benefits by \$25,297 for retirement and medical insurance.

In addition, the proposed budget includes the first year’s lease payment to purchase a combined sewer jet/camera truck at an annual lease payment of \$33,098. The truck will actually cost \$249,482 and be financed for seven (7) years. The “combined” sewer jet/camera truck provides the capacity for staff to evaluate and determine what problems exist using a camera within a sewer line and jetting the line to relieve the problem and/or scheduling further repairs, while they are onsite taking care of the issue all in one trip. Without a “combined” sewer jet/camera truck, the crew would have to take the camera truck to the job site to diagnose the problem, and then go back to the shop and trade vehicles for the jet truck to fix the problem. In a nutshell, this makes staff able to cover nearly twice the amount of ground in a day which means we gain much needed efficiency with our limited resources enabling staff to work smarter not harder.

Finally, as indicated, debt service payments are scheduled to increase slightly by \$29,040 next year; however, payments will decline approximately \$1.2 million over the next five years as shown in Chart 36:

CHART 36



RESERVE STRATEGY

The Utility Fund currently has a minimum fund balance requirement of 25%; however, the Fund is expected to have an ending reserve on September 30, 2010 of approximately 28%. **Given the wide fluctuations from weather that can cause havoc with financial projections, staff recommends decreasing the minimum reserve policy from 25% to 20%, representing more than 60 days of operations, permanently and establishing a budgetary target of 25% ongoing.** Any amounts above this, projected to be approximately \$600,000, is recommended to be transferred to the Utility Fund Cash CIP Fund to begin addressing accumulated capital maintenance needs for sewer manholes.

REFUSE FUND

Revenues

Revenue in the Refuse Fund is projected to be \$4,554,986 in FY 2011, which is an increase of \$85,530 or 1.9% compared to the adopted budget for FY 2010 of \$4,469,456. The single biggest reason for the increase is a request for a 1.4% increase from the City's contractor refuse collector, IESI, totaling \$42,719. The impact to residential refuse customers with one polycart will be \$0.13 per month per customer. The remaining reason for the increase is the change between the mix of commercial accounts (dumpsters, polycarts and the number of pickups each week) and residential accounts compared to the prior year. The City received \$4,503,909 in FY 2009 and expects to receive \$4,512,193 in FY 2010.

At this time, staff does not anticipate fuel prices in FY 2011 increasing to the levels they were in 2008 and 2009. Therefore, there is no extra fuel subsidy programmed in either FY 2011 or FY 2012. If fuel prices increase during the year above the level set with the October 1, 2007 contract, the City will be required to pay that difference to its service provider, IESI, and will pass that cost on to its customers, which will require a budget amendment at that time. If fuel prices remain consistent, the increase requested by IESI would affect residential customers as shown in Chart 37:

CHART 37

Residential Customers Only	FY2010	FY2011
One Polycart	\$12.95	\$13.05
Recycling Service	2.06	2.09
Total Monthly Refuse Charge	\$15.01	\$15.14
Dollar change	n/a	\$ 0.13
Percent change	n/a	0.9%

Expenditures

Expenditures in the Refuse Fund are projected to be \$4,877,195 in FY 2011, which is an increase of \$240,326 or 5.2% compared to the adopted budget for FY 2010 of \$4,636,869. The biggest change to expenditures in FY 2011 is a one-time transfer of \$250,000 to the General Cash CIP Fund for additional alley improvements and a \$42,719 increase in contract services to cover a 1.4% rate increase requested by IESI. The source of this transfer is due to a reserve level that is over and beyond the 5% level required by policy of approximately \$517,965, leaving a reserve level of \$420,951, representing a 13.8% reserve level, well above the 5% requirement. The budget also includes \$25,000 in funding for any potential overruns during the annual cleanup in March and \$14,932 for residential use of the landfill program which allows each residential account to use the Garland landfill twice a year.

DRAINAGE FUND

Revenues

Revenue in the Drainage Fund is projected to decrease \$2,591 or 0.2% to \$1,307,348 in FY 2011, when compared to \$1,309,939 in FY 2010. The Drainage Fund revenue is based on a set fee of \$5.50 per month for residential customers and \$13.50 per month for commercial

customers based on the number of water meters. There is no anticipated growth in either segment; therefore the revenue is anticipated to remain relatively flat. The City received \$1,278,066 in FY 2009 and expects to receive \$1,307,348 in FY 2010.

Expenditures

Expenditures in the Drainage Fund for FY 2011 are projected to be \$1,300,983, which is an increase of \$57,859 or 4.7% compared to the adopted budget for FY 2010 of \$1,243,124. The primary reason for the increase is due to a \$38,161 increase in supplies and a \$19,933 increase in purchase services to boost staff initiated and contractor drainage repair efforts.

OTHER GOVERNMENTAL FUNDS

IMPACT FEES FUND

Revenue in this fund is projected to be \$41,642 in FY 2011, which is a 54.6% decrease when compared to \$91,747 in FY 2010. Fees are set by Council policy for impact fees and assessed with new construction. The steep decline in revenue in this fund reflects the sharp decline in the number of permits issued for new construction and in projected interest earnings. Expenditures are budgeted at \$188,285, which is \$403,462 or 68.2% less than the \$591,747 adopted in FY 2010. The biggest change in the fund is the proposed policy to transfer \$160,000 in FY 2011 to the Cash CIP. This transfer represents the last of the undesignated reserve balance stemming from audits conducted in FY 2002-2003. The fund was scheduled to transfer \$500,000 for this purpose in FY 2011; however, a prior year error detected in FY 2010 required the fund to transfer \$840,000 to the Cash CIP Fund reducing its ability to maintain that commitment. Therefore, the General Fund made up this difference for FY 2011.

POLICE SEIZURE FUND

Revenue in this fund is projected to be \$100,764 in FY 2011, which is a 4.1% decrease when compared to \$105,117 in FY 2010. Revenue for this fund is generated by the sale of real and personal property legally confiscated by the Rowlett Police Department. Revenue is based on police activity in FY 2010 for which the Police Department will be paid in FY 2011.

Expenditures in this fund are estimated to be \$250,000 in FY 2011, flat when compared to the previous year. The Police Department typically utilizes these funds to purchase equipment, technology and supplies to enhance/improve staff's current ability to provide public safety services and increase officer safety and performance, as needs are identified.

ECONOMIC DEVELOPMENT FUND

Revenue in this fund is projected to be \$295,140 in FY 2011, down \$26,713 or 8.3% when compared to the adopted budget of \$321,853. Economic Development is supported equally between the General and Utility Funds.

Expenditures in this fund are projected to increase \$5,862 or 1.8% in FY 2011, from \$323,741 to \$329,603. The two reasons for the increase include a \$3,000 increase for new marketing materials for special districts and \$3,000 for a software program to calculate the impact of incentives for each development. Staff remains confident that a high quality standard will be maintained and accomplished through our targeted approach strategy to resource allocation. In FY 2011, targeted "electronic" advertising will be utilized targeting specific developers and site

selectors via email with electronic messages specifically designed by our Communications Department that tell Rowlett's great story!

INNOVATIONS AND BRIDGE FUND

The Innovations Fund was created for FY 2010, and is intended to be a temporary fund that will expire. It includes technology, equipment, plans & studies, and building repairs that are viewed to be critical, that are expected to improve customer service or that will be more efficient. In FY 2010, the fund was funded by transfers from the General Fund that were offset by the Impact Fees and Refuse Funds contributions to the Cash CIP through the use of excess reserves. The source of funds will be from undesignated reserves above and beyond the level required by City policy in both funds. Based on the transfers made in FY 2010, the Fund was projected to have \$55,000 to carry into FY 2011 to spend, in addition to balances from projects not completed or equipment not acquired.

An opportunity exists within the General Fund to transfer above and beyond its funding level. By transferring the FY 2010 surplus to this fund, in an effort to be very transparent regarding the use of one-time revenue sources, staff proposes changing the name of the fund to Innovations and Bridge Fund.

As indicated previously, staff's recommended strategy is to maintain a 15% reserve in the General Fund for FY 2011 and FY 2012 and increase the minimum reserve level from 10% to 13%, or approximately 45 days. Therefore, based on current staff estimates, the General Fund is expected to exceed the 15% target reserve by \$1.3 million. Given the City's need to replace antiquated and obsolete technology and equipment, staff recommends that the \$1.3 million be transferred to the Innovation and Bridge Fund as a budget amendment in FY 2010. Chart 38 outlines staff's recommendations with regard to the use of these funds.

CHART 38

Funding Sources	FY 2009	FY 2010	FY 2011	Total
General Fund	\$150,000	\$785,000	\$445,000	\$1,380,000
Add'l General Fund transfer from (FY 2010 Surplus)	-	1,300,000	-	1,300,000
Total	\$150,000	\$2,085,000	\$445,000	\$2,680,000

Use of One Time Funds:	FY 2010	FY 2011	FY 2012	Total
Document Imaging	\$85,000	\$72,000		\$157,000
New Financial Software			350,000	350,000
Technological Innovations for Code, Fleet, Facilities, and other areas as identified	Previously budgeted here but won't be spent until FY 2011	\$50,000		50,000
Park Storage Improvements and Solar Powered Trash Compactors	65,000			65,000
Community Centre Office Renovations	40,000			40,000
Median Extra Mowing	50,000	34,050		84,050
Landscaping at City Entrances	25,000	25,000		50,000
Downtown Fountain Renovation	15,000			15,000

CONTINUED CHART 38:

Interior enhancements (paint, carpet, etc.)	100,000			100,000
Exterior Refurbishment to the Luna Building (\$65,000 budgeted, but will spend \$30k)	30,000			30,000
Police Vehicles (4 fully equipped in FY 2010; 2 fully equipped in FY 2011)	120,000	70,121		190,121
Fire Truck Leases		100,120		100,120
New Computers	41,000	59,000		100,000
TMRS increase (General Fund portion only)		107,615		107,615
Planning Study(s)		200,000	100,000	300,000
Local Rowlett Stimulus Plan	24,000	24,000		48,000
Special Events		40,985		40,985
Life Pak Replacement (fire)		50,000		50,000
SCBA Replacement (fire)-to be financed over 3 years		350,000		350,000
Jaws of Life (fire)		35,000	35,000	70,000
Law enforcement software (police)		75,192	129,128	204,320
Firehouse software (fire)		10,912	19,798	30,710
Library software (library)		80,412		80,412
Parks equipment (mowers)		25,000		25,000
Park Amenity Replacements			20,000	20,000
Balance			21,667	21,667
Total Funding	\$595,000	\$1,409,407	\$675,593	\$2,680,000

HOTEL/MOTEL FUND

Revenue in the Hotel/Motel Fund is projected to decrease \$21,078 or 32.2% to \$44,350, when compared to \$65,428 in FY 2010 primarily due to a reduction in hotel/motel tax collections.

Expenditures in this fund are projected to be \$44,350 in FY 2011, down \$125,763 or 73.9% compared to the FY 2010 adopted budget. This decrease is primarily due to a two year strategy to spend down accumulated revenues from prior years, which included conducting the Coyle House study and additional funding for Special Events. The Downtown Events Series has been a tremendous success this year! The events series will continue to include the following:

- Veterans Day – November 2010
- Holiday Parade – November 2010
- Tree Lighting – December 2010
- Diversity Day – March 2011
- Easter Egg Hunt – April 2011
- Memorial Day/Touch-A-Truck – May 2011
- Fireworks on Main – July 2011
- Movies on Main – September 2011

Funding has been increased for Diversity Day from \$3,500 to \$5,820 and for the Tree Lighting from \$11,041 to \$14,586 which will allow additional Christmas lighting to be added on City Hall, the Chamber and the Library to enhance the holiday activities/festivities. Additional funding for

special events totaling \$40,985 has been included in the Innovation and Bridge Fund to cover the shortfall from the Hotel/Motel Fund.

PUBLIC EDUCATION AND GOVERNMENT (P.E.G.) FUND

P.E.G. Fund was created in FY 2010 to account for revenue generated for purposes of programming related to the Public, Education, and Government Channel, which is known as Rowlett Television Channel 16. Revenue for FY 2011 is anticipated to be \$78,285, up \$8,451 or 12.1% compared to the FY 2010 budget of \$69,834. The Video Producer position is currently being paid by P.E.G. revenue and is included in this fund at \$64,772 to enhance financial transparency. In FY 2010, excess fund balance was used to purchase \$35,000 in much needed video editing equipment.

GRANTS FUND

The Grants Fund is a fund to account for revenue specifically associated with grants received by the City of Rowlett. In FY 2011, the City of Rowlett is expected to receive \$41,625, down \$591,842 or 93.4% primary due to the \$480,000 stimulus grant received in FY 2010 to replace HVAC equipment in City facilities. Expenditures are anticipated to equal the amounts of the grants and consist of the annual library grant from the State totaling \$17,035 and \$24,590 in projected reimbursements from the Garland Independent School District for police overtime on special events.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

Revenue in this fund is anticipated to be \$217,245 in FY 2011, flat from FY 2010. The source of revenue is a formula calculation established by the United States Department of Housing and Urban Development, Community Development Block Grant program. \$22,000 of the funds will go to administrative costs as provided under the rules of the grant and the remaining \$195,245 will go toward capital improvements in qualifying areas of the City.

TAX INCREMENT FINANCING (TIF) FUND

Revenue is anticipated to be \$293,783 in FY 2011, which represents a decline of \$21,340 or 6.8% compared to the \$315,123 approved in FY 2010. The primary reason for the decrease is that the taxable "increment" for the TIF zone actually decreased by \$3,011,840 or 7.0%, from \$43,256,772 in FY 2010 to \$40,244,932 in FY 2011. This is the first reduction in the nine (9) year history of the fund. The only cost in the fund is the transfer of \$293,783 to the Debt Service Fund to cover bonds sold in 2006 for the benefit of the TIF district.

JUVENILE DIVERSION FUND

This fund, created in FY 2010, specifically accounts for revenue that is generated on court fines for the purpose of paying salary and benefits for a juvenile case manager position as permitted under Article 102.0174 of the Texas Code of Criminal Procedure. This particular fee was added to the municipal code on October 2, 2007 and was originally included in the General Fund. The projected revenue for FY 2011 will be \$58,696, a \$2,803 or 5.0% increase compared to the FY 2010 budget of \$55,893. Expenditures are projected to be \$65,949 in FY 2011 to cover the personnel costs associated with the Juvenile Case Manager position.

COURT TECHNOLOGY FUND

This fund, created in FY 2010, specifically accounts for revenue that is generated on court fines for the purpose of acquiring qualifying technology for the municipal court as permitted under Article 102.0172 of the Texas Code of Criminal Procedure. This particular fee was originally added to the municipal code on September 9, 1999, amended on October 5, 2004, and originally included in the General Fund. The projected revenue for FY 2011 will be \$47,134, essentially flat when compared to the \$47,738 budgeted for FY 2010. Expenditures total \$44,326 and cover lease payment for printer technology and annual maintenance costs for software for electronics records management and Interactive Voice Recorder (IVR) technology, a smart telephone-tree type system that can answer questions and take payments over the telephone.

COURT SECURITY FUND

This fund, created in FY 2010, specifically accounts for revenue that is generated on court fines for the purpose of providing security services for the municipal court as permitted under Article 102.017 of the Texas Code of Criminal Procedure. This particular fee was originally added to the municipal code on June 5, 2007, and originally included in the General Fund. The projected revenue for FY 2011 will be \$36,269 essentially flat when compared to the \$36,534 budgeted for FY 2010.

Court security is currently provided by several bailiff positions. Funding for these positions is anticipated to be \$16,203 in FY 2011.

TRAFFIC SAFETY FUND

Revenue in this fund is generated from citations issued from red light cameras. Revenue is projected to be \$348,536, a reduction of \$67,522 or 16.2% compared to FY 2010 budget of \$416,058. The reduction can be attributed to a change in behavior of the motoring public, who now stop for red traffic signals rather than running them. There are 4 locations in Rowlett, where 7 cameras are currently located.

The single biggest expenditure is the contract cost the City pays its vendor for the operation, billing and administration of the red light cameras totaling \$346,230. Under Section 707 of Title 7 of the Texas Transportation Code, the City is permitted to retain 50% of any annual surplus for specified traffic safety related programs (i.e. pedestrian safety, public safety, intersection improvements and traffic enforcement). Therefore, the remaining \$2,306 will be used for those purposes as allowed by law.

DEBT SERVICE FUND

Revenues are proposed at \$9,003,648 representing a decrease of \$204,770 or 2.2% compared to the FY 2010 adopted budget of \$9,208,418. The most notable change in FY 2011 is an increase in the tax rate, from \$0.245153 per \$100 assessed value to \$0.252500 to cover the projected decrease in taxable assessed value, even with the benefit of the bond refunding approved on June 15th that reduced debt service by approximately \$70,000 annually. On July 6th, the City also approved a refunding that reduced debt service for the Golf Fund by approximately \$13,000 annually and that, combined with ongoing low interest rates, resulted in a decrease in transfers from other funds \$144,379 or 13.5%.

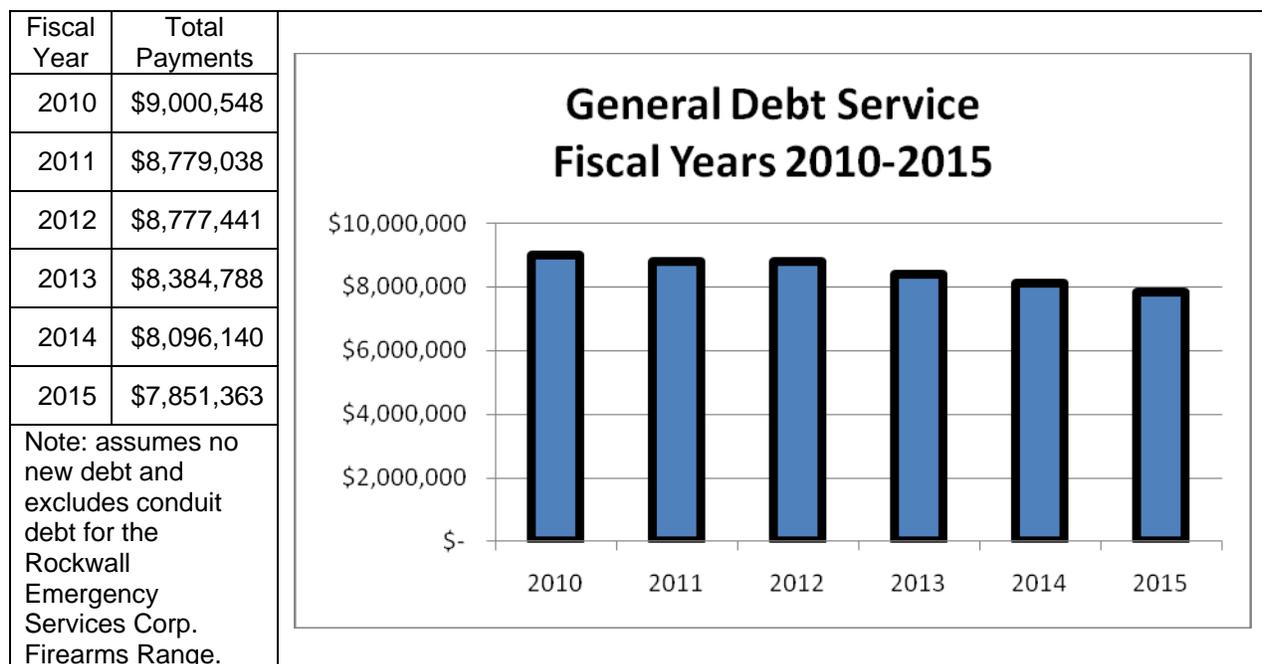
Expenditures are proposed at \$9,029,271 representing a decrease of \$219,877 or 2.4% compared to the FY 2010 adopted budget of \$9,249,148. The most significant change is the reduction in principal and interest payment on debt by \$221,510 or 2.5%, due in part to the bond refunding on June 15th saving approximately \$70,000 annually.

Over the next five years, debt service payments are scheduled to decline approximately \$0.9 million; however, for Fiscal Years 2011 and 2012, that amount is relatively flat at \$8.8 million before declining again in Fiscal Year 2013. The wild card for this fund continues to be the variable rate bond which annually sets on August 15th of each year and affects the amount of the transfer from the Golf Course Fund as well as an equal amount to be paid.

During the budget discussion for Fiscal Year 2010, staff outlined a strategy to utilize some of the freed up bonding capacity until the next bond election for one-time purchases of equipment and other needs. This strategy would allow the City to protect that bond capacity of \$0.252500 and ensure it was available for new debt issues in the future. **However, with the 2.0% decline in taxable assessed value, much of that additional capacity has now been lost and, for FY 2011 at least, there is no additional capacity for this strategy and all remaining capacity is now needed to pay for existing debt service.**

As indicated, debt service payments are scheduled to decrease by \$219,877 next year; however, payments will decline approximately \$0.9 million over the next five years as follows in Chart 39.

CHART 39



GOLF FUND

Revenues are proposed to increase \$9,030 or 1.5% to \$592,239 for FY 2011, when compared to \$583,209 for FY 2010. This change is due to an increase in scheduled rent payments from American Golf.

Expenditures in this fund include \$389,550, which pays debt service related to the Golf Course and, by which, received a benefit from the bond refunding approved on July 6th, which reduced scheduled debt service on the 1999A taxable bonds by approximately \$13,000 annually. In addition, the fund pays debt service on the 1997A variable rate bond which is tied to the London Interbank Loan Offer Rate (LIBOR) that resets August 15th each year. This rate is currently at 1.69% and is expected to remain as low again, when it resets on August 15, 2010. Again next year, \$10,000 has been appropriated for a financial audit, which is allowed under the terms of the lease, for the City to audit their financial statements. This audit was not performed in the current fiscal year but is recommended to begin next year.

As a result of the increase in scheduled rent payments and decrease in debt service, the fund is projected to have an annual surplus again in Fiscal Year 2011 totaling \$192,689. Therefore, staff is recommending two actions:

- Repay the \$300,000 loan from the Utility Fund given in 2007 to assist with the cost of the settlement agreement with American Golf over a two year period at \$150,000 each year. In FY 2007, the Utility Fund loaned the Golf Fund \$300,000 to fund part of a series of golf course and related drainage improvements under a settlement agreement with American Golf totaling \$1.3 million. The project was funded from a tax note issued in 2004 for this purpose, certificates of obligations issued in 2006 for drainage improvements, and the loan from the General Fund. After nearly seven (7) years in some sort of mediation/litigation with American Golf, the settlement agreement is substantially complete with only two small remaining items involving the planting of native grasses. Ultimately, the project came in significantly under budget leaving the \$300,000 available to be returned over a two year period.
- Establish a reserve requirement of \$390,000, equivalent to one-year's debt service based on the scheduled debt payment for FY 2011.

This will leave the fund with a projected surplus above and beyond the reserve requirement of \$212,435 that can be used to address capital improvement and maintenance recommendations made by the Golf Advisory Board. It is expected that the variable rate will remain low again in FY 2012, which should be sufficient to pay the remaining \$150,000 payment to the Utility Fund.

NEW FUND - EMPLOYEE HEALTH BENEFITS FUND

As noted in the beginning of this memorandum, staff is proposing to create a separate internal service fund to account for a partial self-insurance strategy for health care in an effort to address spiraling health care costs and promote wellness. Partial self-insurance also gives the City the ability to gain greater access to population specific claim detail, which provides increased ability for medical case management and cost containment. This information plays an integral role in the development of a sound wellness program, which is essential to maintaining a healthy workforce, reducing absenteeism, and mitigating increasing health and prescription drug costs.

The initial budget for this Fund is \$3.1 million which includes the City's contribution of \$2.6 million and the employees' share of \$0.5 million. Other benefits, such as dental insurance, workers compensation, disability, etc., are budgeted and paid within each fund and are not a part of this fund.

At the time of this budget memo, IPS, the City's health benefits advisor, and City staff were still finalizing negotiations with vendors and developing plan design. (Note: A full presentation on health benefits is scheduled for the August 17th City Council Worksession.) All of this will have an impact on the type of benefit plans that will be offered to our employees, but will not impact the total budget or the City's first year cost. With this type of strategy, the City will budget in each operating department a fixed amount for its share of employee health costs. The new Fund will "charge" each operating department its fixed share each pay period and will also collect employee contributions for their share.

The fund will "offer" a base level of insurance that each employee will be required to accept unless they buy up a richer plan from their contributions or opt out provided that they prove they have other insurance. Common expenses that will be included in the fund are claims payments, stop loss insurance, wellness services, medical/Rx administration, etc. The ultimate budget impact is contingent on plan design and benefit selections that are made by employees. A key to the success of this fund is that, in future years, the City can select the most competitive services independent of each other. In other words, if a carrier/provider increases its fees and is no longer competitive, the City can re-bid just that component and keep all remaining pieces in place.

With the partial self-insurance funding model, the City essentially becomes the 'insurance company' by partially assuming the responsibility for funding health benefits for our employees up to our Individual and Aggregate Stop-Loss limits. With this method, the City would pay lower administrative and stop loss fees instead of fixed premiums to an insurance carrier. In addition, although the final design is still being developed, the employee would pay a co-pay or deductible and then the Employee Benefits Fund would be responsible for the remainder, much like an insurance company. Hypothetical examples of how the Fund will work are as shown in Chart 40.

CHART 40

	Hypothetical Examples for Individual Claims		
	\$150 Prescription	\$25,000 Surgery	\$150,000 Catastrophic
	Examples are relative and based on a hypothetical basis. Actual cost allocation will be known once the vendors are selected and the final plan design is complete.	EHBF = \$120	EHBF = \$23,000
EHBF = \$100,000			
Employee Co-pay = \$30		Employee Deductible = \$2,000 max	Employee Deductible = \$2,000 max

EHBF = Employee Health Benefits Fund

EHBF share of the costs is based on the City's current HRA Plan provided by Humana. All claims are assumed to be for employee only and In-Network, with a \$2,000 Deductible and prescription copay.

*Payouts is a term used in this example to describe the payments made by the EHBF or stop loss vendor above and beyond the amounts paid by employees thru co-pays and deductibles. It assumes that the maximum cap on total claims before the aggregate stop loss kicks in is \$3,000,000.

	Hypothetical Examples for Total Fund Claims		
	\$2,500,000 Total Fund Payouts w/no Individual Claims > \$100,000*	\$2,500,000 Total Fund Payouts w/2 Individual Claims of \$150,000*	\$3,500,000 Total Fund Payouts w/2 Individual Claims of \$150,000*
	Examples are relative and based on a hypothetical basis. Actual cost allocation will be known once the vendors are selected and the final plan design is complete.	EHBF = \$2,500,000	Individual Stop Loss = \$100,000
EHBF = \$2,400,000			Individual Stop Loss = \$100,000
			EHBF = \$3,000,000

EHBF = Employee Health Benefits Fund

EHBF share of the costs is based on the City's current HRA Plan provided by Humana. All claims are assumed to be for employee only and In-Network, with a \$2,000 Deductible and prescription copay.

*Payouts is a term used in this example to describe the payments made by the EHBF or stop loss vendor above and beyond the amounts paid by employees thru copays and deductibles. It assumes that the maximum cap on total claims before the aggregate stop loss kicks in is \$3,000,000.

From our employee's perspective, the look and feel of the City's insurance will not change. Employees would still be required to meet the deductibles, co-pays and coinsurance in accordance to their plan selection. Employees will also continue to pay insurance premiums, which will be reflected as revenue in the Employee Health Benefits Fund.

Staff will proactively monitor financial projections against available claims and premium data. We will also review how employees are 'using' the benefit plans to identify trends, the potential impact of plan design changes, and opportunities for cost savings and containment.

CAPITAL IMPROVEMENTS PLAN

INTRODUCTION:

As discussed during the Council Retreat on Sunday, July 11, 2010, staff is including an abbreviated version of the Capital Improvements Plan (CIP) as part of the FY 2011 proposed budget. Included in the CIP are remaining bonds funds issued back in 2004-2006, known and/or approved grant funds, and the ongoing cash CIP funds. Additional funds needed from future ballot issues are not included. As proposed, staff will bring back to Council a future Five (5) Year Capital Improvements Plan in the fall of 2010 with the view of identifying and prioritizing the projects that would be listed in a November 2011 ballot.

The CIP will have a beginning balance of \$21.8 million as of October 1, 2010 from existing bonds, impact fees, and cash funded projects. Based on staff capacity and existing resources to manage projects and ensure quality along with the City's past spending practices, staff is estimating that \$25.7 million will be spent in FY 2011, including new grant dollars and cash transfers; and the bulk of the remaining funds will be spent in FY 2012 with a smaller amount in FY 2013. Therefore, it is anticipated that the City will not run out of funds or projects from "bond related" projects until the middle of FY 2012 for governmental projects and FY 2013 for utility projects. However, in 2012 Rowlett Road Phase II will be funded by TxDOT and Dallas County will start construction of the Miller Road Bridge Expansion. By that time, the PGBT and DART will be complete and free up quite a bit of staff capacity that can be reallocated to new projects.

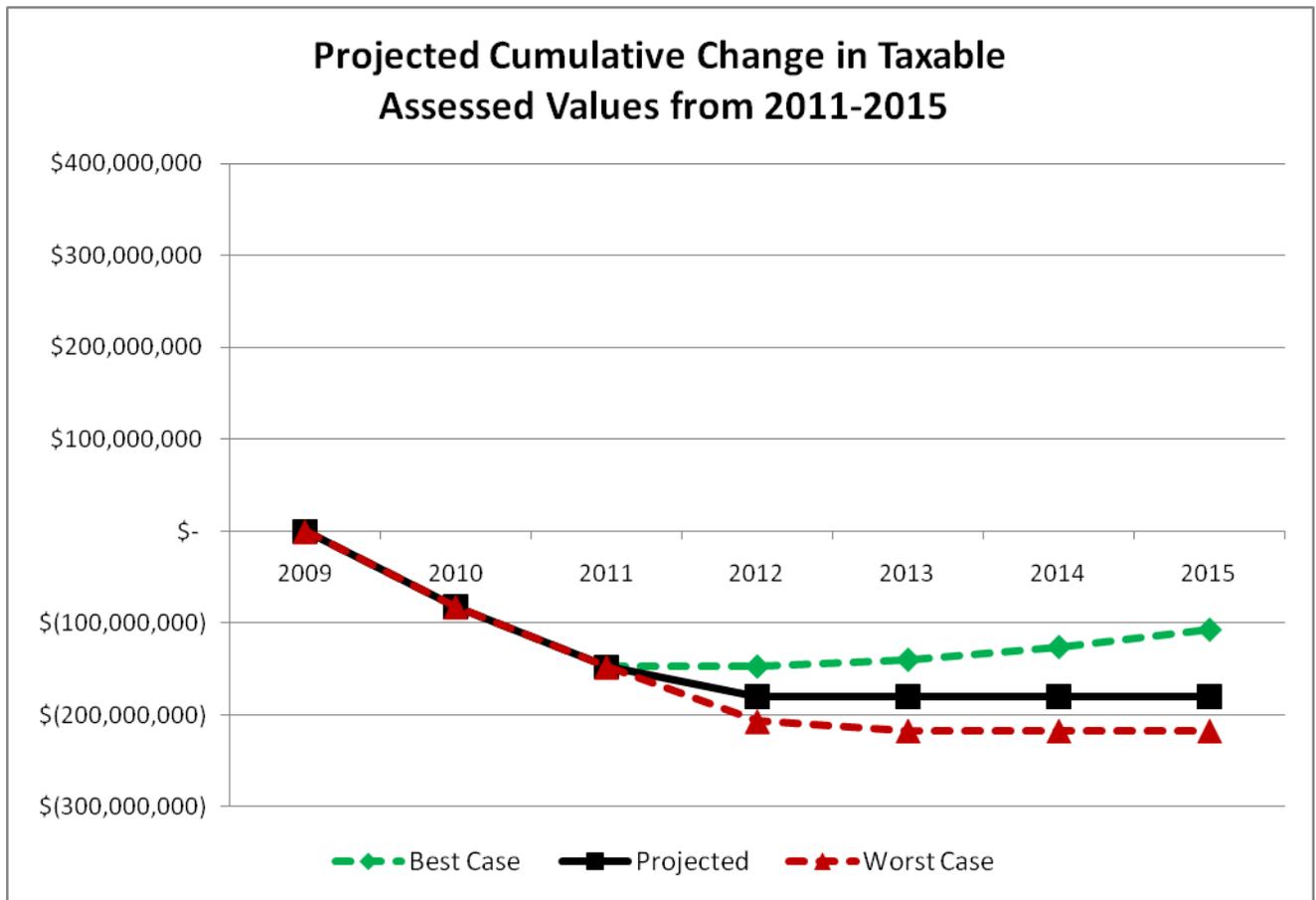
TAX AND RATE IMPACTS:

Rowlett has felt an impact in its reduction in property tax values in FY 2010 and FY 2011 with a lasting impact on future years. While the decreasing debt service will help, the combined decrease in taxable valuation between FY 2010 and FY 2011 provide a significant stumbling block to issuing bonds at the levels issued in the past.

Chart 41 below reflects staff's three different scenarios where and when taxable assessed values will bottom out. All three scenarios include the fall in property values for FY 2011. The most significant difference with the worst case is that it assumes that tax values will continue to decline thru 2013 before flattening out in 2014.

CHART 41

Projected Cumulative Change in Taxable Assessed Values from 2009-2015							
Category	In millions						
	2009	2010	2011	2012	2013	2014	2015
Residential	2,761.8	2,701.4	2,649.5	2,623.1	2,623.1	2,623.1	2,623.1
Commercial	606.0	584.3	570.8	565.0	565.0	565.0	565.0
Gross Assessed Values	3,367.8	3,285.7	3,220.3	3,188.1	3,188.1	3,188.1	3,188.1
Cum \$ Chg	n/a	\$(82.1)	\$(147.5)	\$(179.7)	\$(179.7)	\$(179.7)	\$(179.7)
Cum % Chg	n/a	-2.4%	-4.4%	-5.3%	-5.3%	-5.3%	-5.3%



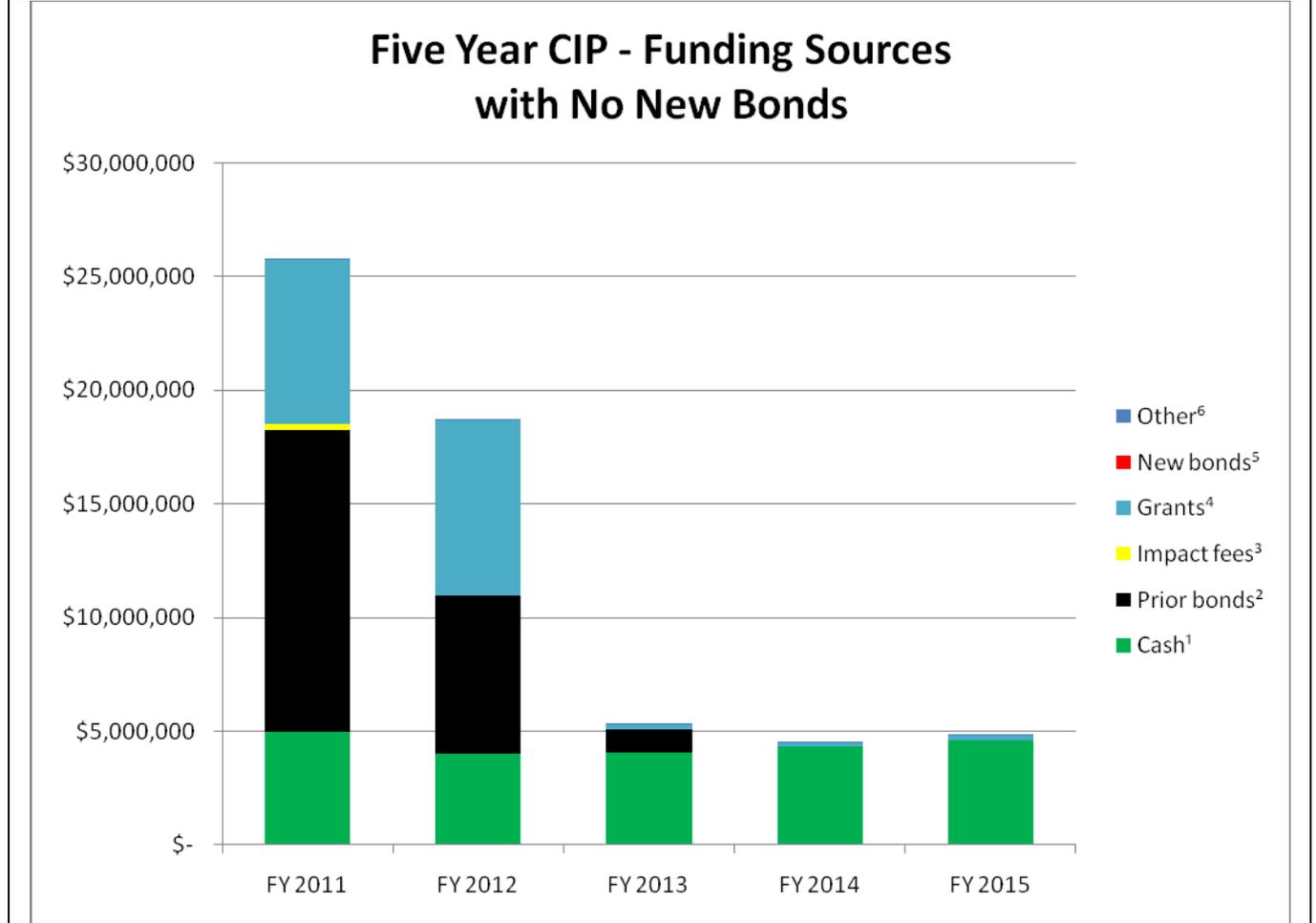
SUMMARY OF FIVE YEAR CAPITAL IMPROVEMENT PLAN:

Based on the factors mentioned previously, staff has developed a five year plan consisting of a comprehensive listing of carefully selected and coordinated capital improvements, which have been identified as necessary to accomplish the City's long-range goals and policies, address the recommendations of the CIP Bond Committees, and balanced against realistic revenue projections and staff capacity.

As indicated above in Chart 41, this model does not currently include any future funding that may come from new bonds. The result of this work is that, without increasing taxes or rates, and considering all available funding sources, the City should be able to spend \$59.1 million over the next five years as shown in Chart 42 below.

CHART 42

Five Year CIP – Funding Sources With No New Taxes/Rates						
Funding Sources	Fiscal Year					Total
	2011	2012	2013	2014	2015	
Cash	\$4,972,744	\$4,000,089	\$4,060,502	\$4,310,502	\$4,610,502	\$21,954,339
Prior bonds	13,262,475	6,957,883	1,034,696	-	-	21,255,054
Impact fees	286,000	-	-	-	-	286,000
Grants	7,195,245	7,695,245	195,245	195,245	195,245	15,476,225
New bonds	-	-	-	-	-	-
Other sources	25,000	25,000	25,000	25,000	25,000	125,000
Total	\$25,741,464	\$18,678,217	\$5,315,443	\$4,530,747	\$4,830,747	\$59,096,618



The Five Year CIP, as proposed, contains the following benefits:

- Fulfills the City’s obligations regarding the PGBT project, including a \$4.5 million payment to NTTA for water/sewer improvements;

- Sets aside the City’s share of the Merritt Road Interconnector Project Phases I;
- Maintains the annual funding for Cash CIP; and
- Completes the drawdown of the City’s construction bonds issued in 2004-2006.

Key issues regarding the proposed plan that the City should be aware of are as follows:

- Cumulative losses in property tax values have impacted the ability of the City to issue future bonds without any tax increases.
- As previously noted, the annual funding for Cash CIP presumes that the City will continue to fund \$1,450,000 a year for streets and alley improvements from the Utility and Drainage Funds at \$1,350,000 and \$100,000 respectively. Given the maintenance needs in the Utility Fund and the importance for the sustainability of all infrastructure, the General Fund must increase its contribution toward street and alley repairs. While the economy necessitates this action over the next two years, the proposal begins to shift this burden back to the General Fund beginning in FY 2013.

Cash CIP:

The Cash CIP is proposed to have \$4.6 million in funding from all sources. In addition to this projected infusion of funding, there will be a fund balance carried forward from FY 2010 in the amount of \$539,345. Included in the annual funding is additional one-time funding of \$600,000 from the Utility Fund to begin addressing the most serious sewer manhole problems and \$250,000 from the Refuse Fund for additional alley improvements. Recognizing the importance of our goal to “keep the good streets in good condition,” outlined below is the proposed five year street/alley maintenance plan that is consistent with our current commitment of approximately \$3.0 million annually.

Proposed Five Year Street/Alley Maintenance Plan:

	2011	2012	2013	2014	2015
Concrete Pavement Repair	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Asphalt Rehab/Overlay	350,000	450,000	350,000	350,000	300,000
Alley Improvements	717,231	295,000	395,000	395,000	445,000
Alley Panel Replacement	500,000	500,000	500,000	500,000	500,000
Foam Injection	150,000	150,000	150,000	150,000	150,000
Crack Seal	150,000	150,000	150,000	150,000	150,000
Screen Wall Rehabilitation*	-	50,000	50,000	50,000	50,000
Total	\$3,367,231	\$3,095,000	\$3,095,000	\$3,095,000	\$3,095,000

Since the inception of the Cash CIP, the philosophy of “Keeping the Good Streets Good” has been to set aside funds to perform maintenance on streets in good condition (Pavement Condition Index - PCI > 60) to prevent these streets from falling into the reconstruction category. It has been proven that for every \$1.00 spent on preventative maintenance, it saves approximately \$8.00 in reconstruction costs. Upon completion of all annual concrete pavement repair contracts, repairs will have been made to 108 lane miles out of 165 lane miles in the category of PCI >60. In addition, 89 lane miles of concrete pavement have been crack sealed.

It has become a challenge for staff to find streets in the good condition category that need repair. Maintenance can be performed on the next category of streets with a PCI <60 to improve the condition of these streets and extend their life by seven (7) to ten (10) years. By extending the life of these streets, it spreads the amount of funds needed to reconstruct these streets over several bond elections. Currently, there are 75 lane miles of streets with a PCI <60 with an estimated reconstruction cost of \$113 million. Approximately 50 lane miles, valued at a reconstruction cost of \$73 million, will be included in this phase of concrete repairs.

Of the \$1,500,000 allocated for concrete pavement repair, \$400,000 would be allocated to maintain concrete streets with a PCI>60. The remaining \$1,100,000 would be allocated to repairing streets with a PCI <60, as stated above. Staff has developed a five (5) year plan to repair all streets in this category. A presentation on this proposed approach will be given by staff at the August 23rd workshop when the Capital Improvement Plan is discussed in greater detail.

NEED FOR COMPREHENSIVE STRATEGY:

As noted earlier in this memorandum, the economy has negatively impacted the ability of the City to issue bonds for capital improvements without a tax rate increase. This will most likely remain true at least through FY 2012 from new revenues; however, if the decrease in taxable assessed value experienced in FY 2010 and FY 2011 stabilizes, the City should be able to issue additional bonds in the future from the decline in scheduled principal and interest payments. Even so, with the current slate of projects and the sheer volume of time being spent by staff on two critical projects, PGBT and DART Light Rail, staff expects that the remaining bonds will not be spent until the middle of FY 2012 for governmental bonds and FY 2013 for utility bonds. Therefore, the fact that additional resources will not be required until FY 2012 provides a window of opportunity for a comprehensive strategy to be developed by staff with policy input from Council for a bond election to fund a five (5) year CIP. This discussion is planned to begin mid-September at the conclusion of the FY 2011 budget adoption. This strategy will include revisiting projects put on-hold to ensure what is the highest and best use and their criticalness as we move closer to FY 2012.

POLICY ISSUES

As noted and embodied within this budget memo, there are a number of policy implications. A summary of those issues are as follows:

Issue	Affected Funds	Description
Use of one-time funds	General	Propose to use \$1,300,000 from the projected FY 2010 surplus above the 15% target reserve to purchase equipment, technology and other needs.
Use of one-time funds	Utility	Propose to use \$600,000 from the excess amount above the minimum reserve requirement of 25% to kick start our sewer manhole maintenance effort.
Use of one-time funds	Refuse	Propose to use \$250,000 from the excess amount above the minimum reserve requirement of 5% for additional alley improvements.

Issue	Affected Funds	Description
Reserve Strategy	General	Increase minimum reserve to 13% (45 days) and establish a target strategy of 15% to provide economic and budget flexibility between fiscal years. Strategy includes maintaining 15% as a minimum until FY 2013.
Reserve Strategy	Utility	Drop minimum reserve to 20% and establish a target strategy of 25% to provide weather and budget flexibility between fiscal years.
Reserve Strategy	Golf	Establish a minimum requirement of \$390,000 equal to one-year debt service payments.
Loan Repayment	Golf/Utility	Repay loan from Utility Fund for the golf course settlement agreement over a two year period at \$150,000 annually.

FY 2011 ORGANIZATIONAL WORKPLAN

Staff has developed the organizational workplan for FY 2011. The organization vision and goals established last year will continue forward in FY 2011. A copy of the workplan is attached to this budget document.

CONCLUSION

As previously stated, the City of Rowlett has time to plan, which is the most critical resource needed, to make the difficult, yet necessary decisions regarding our future. We will be able to balance future needs with smart reductions and economic development that will occur with PGBT opening at the end of 2011 and DART Light Rail at the end of 2012. We will continue to evaluate every vacancy to determine the best use of available resources. Employees will be encouraged to continue to evaluate annually services offered to ensure best value and utilize technology effectively to work smarter not harder. In addition, we can involve citizens through education and participation in developing a strategy to make the right decisions regarding what services are offered based on what the City can afford to provide.

The FY 2011 budget continues to remain focused on “citizen-centered” government, while beginning to create organizational sustainability. In addition to being “citizen-centered,” it meets all of the Guiding Principles established by Council at the July Council Retreat. I have highlighted several of the principles below. (A complete list of the Guiding Principles is included in the attached budget document.)

- There will be no tax increase in FY 2010-2011.
- Working fund balances and minimum fund balances, as directed by Council, will be met and maintained at all times.
- Managed competition and/or outsourcing will be considered on a limited basis in FY 2011, as determined by the City Manager.
- Enterprise funds will stand on their own. If fees for service do not provide a positive contribution margin at a minimum, such programs will be considered for elimination or privatization.
- Perception by the citizens of Rowlett is important. Every City employee will be centered on customer service at all times.

As previously noted, budgets do not build themselves. I appreciate all of the input provided by City Council and our citizens. I remain proud of the Executive Team and their staff who accepted my challenge to review our processes and find ways to better leverage existing resources and improve efficiencies. Job well done! I want to also extend special thanks to Brian Funderburk and Terri Doby. Brian has spent countless hours helping to develop the strategic approach implemented in FY 2011. Both Brian and Terri spent an extraordinary amount of time working on this document to ensure it was both accurate and easy to read.

Throughout this memorandum, the budget and supporting documentation has been made to present the FY 2011 financial spending plan in a manner that can be easily understood. However, what may seem clear to us may not be to you. If you have questions or wish to discuss any aspect of the material submitted, please let me know in order that a time can be arranged to meet and discuss your issues. I look forward to discussing this information in further detail at our scheduled budget meetings as noted below.

Additional workshops are scheduled in August to provide more detailed discussions. Outlined below are the meeting dates and agenda topics for each evening:

- **August 9th: General Fund**
- **August 16th: All Other Funds**
- **August 23rd: Capital Improvement Program and related topics**

DRAFT WORKPLAN FOR FY 2011

ORGANIZATION VISION STATEMENT: EMPOWER. EXCITE. EXCEL.

GOAL #1 IMPROVE RELATIONS WITH CITIZENS TO ESTABLISH COMMUNITY GOOD WILL AND TRUST

1. *INSTITUTIONALIZE VOLUNTEER PROGRAM (All Departments; Quarters 1-4)*
 - a. *Recognize volunteer contribution through letters of appreciation from City Manager in month of April (City Manager's Office; Quarter 3)*
 - b. *Increase the number of volunteers hours (All Departments; Quarters 1-4)*
2. *MAINTAIN AND UPDATE A MASTER LIST OF HOMEOWNER ASSOCIATIONS AND OTHER COMMUNITY GROUPS (City Manager's Office, Police, Library; Quarters 1-4)*
3. *FIND OPPORTUNITIES TO ENGAGE HOMEOWNER ASSOCIATIONS AND OTHER COMMUNITY GROUPS IN DISCUSSION (City Manager's Office; Quarters 1-4)*
 - a. *Engage at least 12 HOAs, at a minimum, per year by attending their meetings and provide a speaking program (Selected Participants of Speakers Bureau; Quarters 1-4)*
 - b. *Engage community groups to offer City staff as a speaking bureau to promote the City's message (City Manager's Office; Quarters 1-4)*
 - c. *Willingness to participate in a City speaking bureau (All Departments; Quarter 1)*
4. *HOLD QUARTERLY MEETINGS WITH THE MAYOR AND HOMEOWNER ASSOCIATIONS AND OTHER COMMUNITY GROUPS (Mayor, City Manager's Office; Quarters 1-4)*
5. *HOLD BI-MONTHLY CITY MANAGER MEETINGS WITH CITIZENS (City Manager's Office; Quarters 1-4)*
6. *INSTITUTIONALIZE SURVEY ON WEBSITE TO IMPROVE COMMUNICATIONS AND LEVERAGE ALL AVAILABLE COMMUNICATION SOURCES (Communications; Quarters 1-4)*
7. *DEVELOP ADDITIONAL PROGRAMMING FOR RTN16 TO ENHANCE COMMUNICATIONS WITH CITIZENS (Communications, City Manager's Office; Quarters 1-4)*

GOAL #2: CREATE AN ORGANIZATION THAT EMBRACES INNOVATION AND CREATES OPPORTUNITIES TO IMPROVE EFFICIENCIES & EFFECTIVENESS

1. *COMPLETE EVALUATION OF FINANCIAL/HR SOFTWARE TO REPLACE THE (Finance, All Departments; Quarters 1-4)*
2. *IMPLEMENT YEAR TWO OF THE I.T. STRATEGY AND INSTITUTIONALIZE I.T. AS A STRATEGIC PARTNER TO THE ORGANIZATION (Information Technology (IT), All Departments; Quarters 1-4)*

3. *EVALUATE SERVICES OFFERED ANNUALLY TO ENSURE BEST VALUE USING COST vs. BENEFIT, OUTSOURCING, MANAGED COMPETITION AND REGIONALISM (All Departments; Quarters 1-4)*
4. *IMPLEMENT NEW PUBLIC SAFETY SOFTWARE SOLUTIONS TO REPLACE VISIONAIR FOR FIRE, POLICE, ANIMAL CONTROL AND CODE ENFORCEMENT (Police, IT, Fire; Quarters 1-4)*
5. *IMPLEMENT AN INTEGRATED LIBRARY SYSTEM THAT WILL OFFER ENRICHED BIBLIOGRAPHIC CONTENT AND INNOVATIVE MANAGEMENT TOOLS (Library, IT; Quarters 1-4)*
6. *IMPLEMENT A NEW CITIZEN RELATIONS MANAGEMENT SYSTEM WITH WORK ORDER CAPABILITY (City Manager's Office, Action Center, IT, Police, Public Works, Park Maintenance; Quarters 1-3)*
7. *IMPLEMENT YEAR TWO OF LASERFICHE DOCUMENT IMAGING SYSTEM (City Manager's Office, IT; Quarters 1-4)*
8. *IMPLEMENT SCOFFLAW PROGRAM WITH DALLAS COUNTY (Municipal Court, IT; Quarters 1-2)*
9. *CONDUCT PROCESS ANALYSIS TO EVALUATE WHAT WE DO/WHY WE DO IT/ AND WHAT WE GET IN RETURN AS NEW TECHNOLOGY IS IMPLEMENTED (All Departments; Quarters 1-4)*
10. *REPLACE AGING 9-1-1 SYSTEM (Police, IT; Quarters 1-3)*

GOAL #3: ENSURE CITIZENS RECEIVE THE VALUE OF THEIR INVESTMENT

1. *ISSUE RECEIPT/REPORT TO CITIZENS THAT SHOWS THE VALUE OF HOW MONIES WERE SPENT/INVESTED (All Departments; Quarters 1-2)*
2. *HOLD FOCUS GROUPS TO DETERMINE WHAT PROOF OUR CITIZENS NEED TO KNOW THEIR MONEY IS BEING WELL SPENT (City Manager's Office, Communications; Quarter 1)*
3. *CONTINUE THE ECONOMIC STIMULUS PROGRAM TO REWARD CITIZENS FOR SHOPPING IN ROWLETT (Economic Development, City Manager's Office, City Secretary's Office, Police, Fire, Communications, Human Resources, Library, Recreation, Finance; Quarters 1-4)*
4. *INCREASE THE NUMBER OF LIBRARY CARD HOLDERS WITH OUR CITIZENS BY 5% (Library; Quarters 1-4)*
5. *RESEARCH AND DOCUMENT THE OPTIONS AVAILABLE TO INCREASE THE NUMBER OF MEMBERS AT THE RCC (Parks & Recreation; Quarters 1-4)*
6. *CONTINUE TO AGGRESSIVELY PURSUE WARRANT RECOVERY EFFORTS (Police, Municipal Court; Quarters 1-4)*
7. *DESIGN AND IMPLEMENT STRATEGY TO INCREASE WATER PRESSURE IN STRATEGIC AREAS OF THE COMMUNITY (Public Works; Quarters 1-4)*

8. *DEVELOP A CAMPAIGN TO HIGHLIGHT THE BENEFITS OF WELLNESS IN OUR COMMUNITY BY USING OUR PARKS AND RECREATION FACILITIES (Parks & Recreation, Communications; Quarters 1-4)*
9. *OBTAIN RECOGNIZED AGENCY STATUS FROM THE TEXAS POLICE CHIEF'S FOUNDATION RECOGNITION PROGRAM (Police; Quarters 1-4)*
10. *BEGIN YEAR ONE OF THREE YEAR PROCESS TO ACHIEVE ACCREDITATION BY THE COMMISSION ON FIRE ACCREDITATION INTERNATIONAL (CFAI) (Fire; Quarters 1-4)*
11. *DEVELOP AND IMPLEMENT A STRATEGY FOR NEXT LEGISLATIVE SESSION (All Departments; Quarters 1-3)*
12. *DEVELOP A DEBT MANAGEMENT POLICY (City Manager's Office, Finance; Quarter 2)*

GOAL #4: ESTABLISH A CUSTOMER CENTERED ORGANIZATION BY SERVING OUR EXTERNAL AND INTERNAL CUSTOMERS

1. *EVALUATE THE IMPACT OF PGBT TO THE COMMUNITY TO ENSURE ROWLETT IS ADEQUATELY PREPARED WHEN IT OPENS (Public Works, Economic Development, City Manager's Office, Police, Fire; Quarter 1)*
2. *EVALUATE THE IMPACT OF DART TO THE COMMUNITY TO ENSURE ROWLETT IS ADEQUATELY PREPARED WHEN IT OPENS (Public Works, Economic Development, City Manager's Office, Police, Fire; Quarter 3)*
3. *EVALUATE ONLINE POLICIES AND PROCEDURES TO ENSURE ALL FORMS, IF POSSIBLE, ARE CAPABLE OF BEING FILLED OUT ONLINE AND ALL FEES CAN BE PAID ELECTRONICALLY (All Departments; Quarters 1-2)*
4. *RESEARCH AND SELECT APPROPRIATE TECHNOLOGY TO CONDUCT AN INDEPENDENT, STATISTICALLY VALID CUSTOMER SERVICE SURVEY (City Manager's Office, All Departments; Quarters 1- 2)*
5. *EXPAND LIBRARY PROGRAM OFFERINGS FOR YOUNG READERS AND ADULT LITERACY (Library; Quarters 1-4)*
6. *CREATE A WELCOMING PERCEPTION WITH THE DEVELOPMENT COMMUNITY (Public Works, Economic Development, City Manager's Office, Fire; Quarters 1-4)*
7. *IMPLEMENT CUSTOMER SERVICE TRAINING PROGRAM ON "THE ROWLETT WAY" (All Departments; Quarters 1-4)*
8. *RESEARCH THE CREATION OF CITY OF ROWLETT APP FOR M-COMMERCE TO CONTINUE TO PROVIDE 24/7/365 CUSTOMER SERVICE AS WE EVOLVE THROUGH TECHNOLOGIES (IT, All Departments; Quarters 1-4)*

GOAL #5: ENHANCE EMPLOYEE CULTURE AND MORALE TO CREATE AN ENVIRONMENT WHERE EMPLOYEES ARE VALUED AND HAVE A SENSE OF PRIDE

- 1. DEVELOP A MOTIVATED WORKFORCE EXCITED ABOUT PROVIDING THE “RIGHT” PROGRAMS AND SERVICES TO OUR CITIZENS (All Departments; Quarters 1-4)*
- 2. CONDUCT A TRAINING “NEEDS” ASSESSMENT AND ESTABLISH/IMPLEMENT AN ORGANIZATIONAL TRAINING PROGRAM (Human Resources, All Departments; Quarters 3-4)*
- 3. IMPLEMENT AND TRAIN ON REVISED VALUE BASED PERSONNEL POLICIES (Human Resources, All Departments; Quarters 1-4)*
- 4. IMPLEMENT REVISED PERFORMANCE EVALUATION PROCESS AND ENSURE EXPECTATIONS ARE SET FOR EMPLOYEES AT THE BEGINNING OF REVIEW PERIOD AND EMPLOYEES ARE EVALUATED SEMI-ANNUALLY (All Departments; Quarters 1-4)*
- 5. CELEBRATE “SUCCESSSES” OF THE ORGANIZATION; WHETHER DEPARTMENT ACHIEVEMENTS OR EMPLOYEE APPRECIATION (All Departments; Quarters 1-4)*
- 6. CREATE A NEW EMPLOYEE ORIENTATION PROGRAM (Human Resources, All Departments; Quarters 1-2)*

GOAL #6: CREATE A SUSTAINABLE ORGANIZATION ENSURING THE RIGHT RESOURCES - TO THE RIGHT PLACE - AT THE RIGHT TIME

- 1. UPDATE THE CITY’S COMPREHENSIVE PLAN WITH EMPHASIS ON COMMUNITY VISIONING (City Manager’s Office, Planning Department, Economic Development; Quarters 1-4)*
- 2. UPDATE THE 2011-2016 PARKS MASTER PLAN (Parks & Recreation; Quarters 1-3)*
- 3. DESIGN AND CONSTRUCT KATY PARK (Parks & Recreation, Public Works; Quarters 1-4)*
- 4. DEVELOP AND PRESENT OPTIONS FOR THE USE OF THE COYLE HOUSE AS A SUSTAINABLE FACILITY (City Manager’s Office, Parks & Recreation; Quarters 1-4)*
- 5. EVALUATE POTENTIAL LOCATION OF A NEW PUBLIC WORKS FACILITY AND NEW GOVERNMENT CENTER (All Departments; Quarters 1-4)*
- 6. REFINE EQUIPMENT REPLACEMENT PLANS (Parks & Recreation, Fire, Police, IT, Building Maintenance, Fleet; Quarters 1-3)*
- 7. COMPLETE WORK ON CIP AND DEVELOP EDUCATIONAL STRATEGY TO INFORM VOTERS ON NOVEMBER 2011 BOND ELECTION (Public Works, Finance, Communications, City Manager’s Office, Parks & Recreation, Fire; Quarters 1-4)*

8. *ESTABLISH PERFORMANCE MEASURES/GUIDELINES TO ENSURE QUALITY WORKMANSHIP IN EVERYTHING WE DO (All Departments; Quarters 1-4)*
9. *STUDY TAX INCREMENT FINANCING DISTRICT TO DETERMINE APPROPRIATE ALLOCATION OF PROPERTY TAXES (Finance, City Manager's Office; Quarter 1)*
10. *INTRODUCE LEGISLATION TO CREATE MUNICIPAL MANAGEMENT DISTRICTS IN STRATEGIC DEVELOPMENT LOCATIONS (Economic Development, City Manager's Office, City Secretary's Office; Quarters 1-2)*
11. *INSTITUTE FIRST YEAR OF FIVE YEAR HEALTH CARE/BENEFIT STRATEGY TO INCLUDE THE CREATION OF A WELLNESS PROGRAM (Human Resources, All Departments; Quarters 1-4)*
12. *EVALUATE POSSIBLE OPTIONS TO RESOLVE LONG TERM FUNDING OF TMRS UPON COMPLETION OF NEXT LEGISLATIVE SESSION (Human Resources, All Departments; Quarters 3-4)*

GOAL #7: INSTILL A SENSE OF PRIDE AND OWNERSHIP IN OUR COMMUNITY.

1. *INSTILL PROACTIVE CODE ENFORCEMENT BY ALL EMPLOYEES (All Departments; Quarters 1-4)*
2. *IMPLEMENT SIDEWALK SAFETY PROGRAM (Police, Streets Department; Quarters 1-4)*
3. *IMPROVE THE ANIMAL ADOPTION RATE BY CONDUCTING FOUR ADOPTION EVENTS THROUGHOUT THE YEAR WITH THE GOAL OF IMPROVING ADOPTION NUMBERS AT EACH EVENT (Police; Quarters 1-4)*
4. *IMPLEMENT THE RECENTLY ADOPTED COUNCIL POLICY ON MEDIAN MAINTENANCE. (Parks & Recreation; Quarters 1-4)*

Rowlett
T E X A S

Guiding Principles (Policy Statements)
Combined Funds - Fiscal year 2010-2011 Budget
City of Rowlett

- Working fund balances and minimum fund balances, as directed by Council, will be met and maintained at all times.
- Contract increases from the City's water provider, sewer treatment contractor, and waste management contractor will be considered for passing on to City customers as a rate increase in fiscal year 2010-2011.
- Fees for services charged by the City to residents and non-residents for use of city facilities will be considered for an increase in fiscal year 2010-2011 based on cost of service.
- Managed Competition and/or outsourcing will be considered on a limited basis in fiscal year 2010-2011, as determined by the City Manager.
- Every department and every program in the City will be reviewed to determine whether re-organization or elimination is needed.
- User fees, including utility fees, will be dedicated to the purpose for which they are charged and not used to provide a subsidy of another program.
- Enterprise Funds will stand on their own. If fees for service do not provide a positive contribution margin at a minimum, such programs will be considered for elimination or privatization.
- Major projects, whether capital or operating, will be undertaken only at a prudent pace where the highest level of oversight can be provided with current staff providing communications and coordination.

Guiding Principles (Policy Statements)
Combined Funds - Fiscal year 2010-2011 Budget
City of Rowlett

- New construction project contracts will contain incentives for performance, when appropriate and indicated by cost-benefit analysis. New City construction projects will be closely coordinated with other construction projects to minimize conflict with businesses and commuters in Rowlett.

- Consider capital investment in technology or equipment when productivity improvement can be documented as an outcome.

- Consider joint use of facilities with neighboring ISD's, cities, and counties for Arts venues, training, etc.

- Continue to seek grants opportunities for external funds. Continue to seek donor support for city programs. Continue to seek volunteers.

- The use of city-owned assets, especially vehicles, by individual city employees will continue to be reviewed and minimized. The practice of using a city-owned vehicle to commute or to support off-duty activities will continue to be closely reviewed and reduced to a minimum required for direct service to the Rowlett Citizens.

- Updated benchmarks and monthly management reports will be established to monitor the budget and its effectiveness.

- A monthly review of the effectiveness of the budget will be presented to the City Council.

- All surplus funds beyond the approved "cost of local government" will be reserved for emergency and/or approved capital improvement needs.

- Perception by the Citizens of Rowlett is important. Every City employee will be centered on customer service at all times.

- There will be no tax increase in fiscal year 2010-2011.

**CITY OF ROWLETT
FY 2010-11
BUDGET CALENDAR**

Friday, January 22	Staff Budget Retreat (Budget Team)
Thursday, February 25	Budget Kickoff / Distribution of Budget Instruction Manuals
March	Meetings with DCAD and RCAD on taxable value forecast
Monday, May 10	Budget submission due from staff (FY 2011 & 2012)
May 10 – 28	Budget meetings with CM and Departments (Salary survey and budget decision points)
Tuesday, May 25	Preliminary Tax Roll (EVR) Due
June	Finalize CIP Prioritization Criteria
Saturday, June 19	Council Retreat with New City Council
Monday, June 28	Executive Team Retreat – 2011 Workplan
Tuesday, June 29	Special CIP Worksession on 7-year CIP
Wednesday, July 7	Budget Memo – 1 st draft completed
Monday, July 26	Budget Memo – Final completed
Monday, July 26	Certified Tax Roll Due
Tuesday, August 3	Proposed Budget presented to City Council
Tuesday, August 3	Proposed 7-year CIP presented to the City Council
August 9, 16, 23	City Council Work Session on Budget
August 17	1 st Public Hearing on Budget and Tax Rate
September 7	2 nd Public Hearing on Budget and Tax Rate
September 21	Regular City Council Meeting
	1) Adopt Budget Ordinances
	2) Vote and adopt tax rate
October 1	Begin Fiscal Year

Rowlett
T E X A S



**CITY OF ROWLETT
FY 2010-11
COMBINED FUND SUMMARY**

Description	Governmental Funds				Enterprise Funds			Impact Fees Fund	Police Seizure Fund	Innovations Fund
	General Fund	Economic Development	Debt Service Fund	Capital Projects Fund	Utility Fund	Refuse Fund	Drainage Fund			
Beginning Resources	\$ 6,369,845	\$ 67,423	\$ 247,588	\$ 539,345	\$ 4,365,568	\$ 743,160	\$ 602,689	\$ 587,420	\$ 175,656	\$ 55,000
Current Revenues:										
Tax Revenues	21,527,355	-	8,064,580	-	-	-	-	-	-	-
Franchise Fees	2,911,231	-	-	-	-	-	-	-	-	-
Licenses and Permits	426,770	3,400	-	-	-	-	-	28,285	-	-
Charges for Service	2,410,953	-	-	-	22,931,271	4,549,291	1,306,614	-	-	-
Fines and Forfeitures	1,507,006	-	-	-	-	-	-	-	-	-
Other	533,243	1,000	15,786	-	124,923	5,695	734	13,357	100,764	-
Total Current Revenues	29,316,558	4,400	8,080,366	-	23,056,194	4,554,986	1,307,348	41,642	100,764	-
Other Sources:										
Transfers In	4,479,845	290,740	923,282	3,412,484	289,397	-	-	-	-	445,000
Total Revenues & Transfers In	33,796,403	295,140	9,003,648	3,412,484	23,345,591	4,554,986	1,307,348	41,642	100,764	445,000
USES OF FUNDS:										
Current Expenditures:										
Personnel Costs	23,114,972	177,148	-	155,878	2,026,772	-	106,635	-	-	107,615
Supplies	1,690,650	4,450	-	-	314,142	-	53,831	-	250,000	-
Purchase Services	7,787,726	148,005	145,224	-	9,095,614	3,059,723	75,837	-	-	250,000
Capital Outlay	162,242	-	-	-	190,000	-	-	-	-	109,758
Capital Improvements	-	-	-	3,256,606	900,000	-	335,502	28,285	-	-
Debt Service	-	-	8,884,047	-	5,134,046	-	375,301	-	-	-
Total Current Expenditures	32,755,590	329,603	9,029,271	3,412,484	17,660,574	3,059,723	947,106	28,285	250,000	467,373
Other Uses:										
Transfers Out	1,041,154	-	-	-	5,634,912	1,817,472	353,877	160,000	-	-
Total Expenditures & Uses	33,796,744	329,603	9,029,271	3,412,484	23,295,486	4,877,195	1,300,983	188,285	250,000	467,373
Ending Resources	\$ 6,369,504	\$ 32,960	\$ 221,965	\$ 539,345	\$ 4,415,673	\$ 420,951	\$ 609,054	\$ 440,777	\$ 26,420	\$ 32,627
% of Expenditures	19.4%	10.0%	2.5%	15.8%	25.0%	13.8%	64.3%	1558.3%	0.0%	0.0%

**CITY OF ROWLETT
FY 2010-11
COMBINED FUND SUMMARY**

Hotel/Motel Fund	PEG Fund	Special Revenue Funds								Internal Service Funds	Combined Total
		Grants Fund	CDBG Fund	TIF Fund	Juvenile Diversion Fund	Court Technology Fund	Court Security Fund	Traffic Safety Fund	Golf Course Fund	Employee Benefits Fund	
\$ -	\$ 1,767	\$ -	\$ -	\$ 1,000	\$ 102,710	\$ 211,979	\$ 101,042	\$ 39,449	\$ 559,746	\$ -	\$ 14,771,387
43,773	-	-	-	293,783	-	-	-	-	-	-	29,929,491
-	78,285	-	-	-	-	-	-	-	-	-	2,989,516
-	-	-	-	-	-	-	-	-	-	-	458,455
-	-	17,035	-	-	-	-	-	-	-	3,091,744	34,306,908
-	-	-	-	-	58,696	47,134	36,269	348,068	-	-	1,997,173
577	-	24,590	217,245	-	-	-	-	468	592,239	10,000	1,640,621
44,350	78,285	41,625	217,245	293,783	58,696	47,134	36,269	348,536	592,239	3,101,744	71,322,164
-	-	-	-	-	-	-	-	-	-	-	9,840,748
44,350	78,285	41,625	217,245	293,783	58,696	47,134	36,269	348,536	592,239	3,101,744	81,162,912
12,085	64,772	24,590	-	-	65,949	-	16,203	1,838	-	-	25,874,457
7,300	-	17,035	-	-	-	-	-	-	-	-	2,337,408
24,965	-	-	22,000	-	-	44,326	-	346,230	10,000	3,101,744	24,111,394
-	-	-	-	-	-	-	-	-	-	-	462,000
-	-	-	195,245	-	-	-	-	-	-	-	4,715,638
-	-	-	-	-	-	-	-	-	-	-	14,393,394
44,350	64,772	41,625	217,245	-	65,949	44,326	16,203	348,068	10,000	3,101,744	\$ 71,894,291
-	-	-	-	293,783	-	-	-	-	539,550	-	9,840,748
44,350	64,772	41,625	217,245	293,783	65,949	44,326	16,203	348,068	549,550	3,101,744	81,735,039
\$ -	\$ 15,280	\$ -	\$ -	\$ 1,000	\$ 95,457	\$ 214,787	\$ 121,108	\$ 39,917	\$ 602,435	\$ -	\$ 14,199,260
0.0%	23.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	11.5%	0.0%	0.0%	19.8%

**CITY OF ROWLETT
FY 2011-12
COMBINED FUND SUMMARY**

Description	Governmental Funds				Enterprise Funds			Impact Fees Fund	Police Seizure Fund	Innovations Fund
	General Fund	Economic Development	Debt Service Fund	Capital Projects Fund	Utility Fund	Refuse Fund	Drainage Fund			
Beginning Resources	\$ 6,369,504	\$ 32,960	\$ 221,965	\$ 539,345	\$ 4,415,673	\$ 420,951	\$ 609,054	\$ 440,777	\$ 26,420	\$ 32,627
Current Revenues:										
Tax Revenues	21,304,062	-	8,052,798	-	-	-	-	-	-	-
Franchise Fees	2,930,276	-	-	-	-	-	-	-	-	-
Licenses and Permits	434,552	3,600	-	-	-	-	-	29,700	-	-
Charges for Service	2,418,153	-	-	-	23,834,532	4,640,277	1,319,680	-	-	-
Fines and Forfeitures	1,507,006	-	-	-	-	-	-	-	-	-
Other	533,633	1,000	15,786	-	126,172	5,695	734	13,357	100,764	-
Total Current Revenues	29,127,682	4,600	8,068,584	-	23,960,704	4,645,972	1,320,414	43,057	100,764	-
Other Sources:										
Transfers In	4,534,209	330,832	937,965	3,200,000	289,397	-	-	-	-	-
Total Revenues & Transfers In	33,661,891	335,432	9,006,549	3,200,000	24,250,101	4,645,972	1,320,414	43,057	100,764	-
USES OF FUNDS:										
Current Expenditures:										
Personnel Costs	23,169,535	178,113	-	155,878	2,037,146	-	107,172	-	-	-
Supplies	1,679,205	4,450	-	-	312,602	-	53,681	-	125,000	-
Purchase Services	7,911,314	153,005	148,753	-	9,681,038	3,120,204	74,362	-	-	-
Capital Outlay	272,000	-	-	-	190,000	-	-	-	-	-
Capital Improvements	-	-	-	3,256,606	300,000	-	335,502	29,700	-	-
Debt Service	-	-	8,883,713	-	5,117,984	-	377,439	-	-	-
Total Current Expenditures	33,032,054	335,568	9,032,466	3,412,484	17,638,770	3,120,204	948,156	29,700	125,000	-
Other Uses:										
Transfers Out	1,163,616	-	-	-	5,709,422	1,219,179	353,877	-	-	-
Total Expenditures & Uses	34,195,670	335,568	9,032,466	3,412,484	23,348,192	4,339,383	1,302,033	29,700	125,000	-
Ending Resources	\$ 5,835,725	\$ 32,824	\$ 196,048	\$ 326,861	\$ 5,317,582	\$ 727,540	\$ 627,435	\$ 454,134	\$ 2,184	\$ 32,627
% of Expenditures	17.7%	9.8%	2.2%	9.6%	30.1%	23.3%	66.2%	1529.1%	0.0%	0.0%

**CITY OF ROWLETT
FY 2011-12
COMBINED FUND SUMMARY**

Hotel/Motel Fund	PEG Fund	Special Revenue Funds								Internal Service Funds	Combined Total
		Grants Fund	CDBG Fund	TIF Fund	Juvenile Diversion Fund	Court Technology Fund	Court Security Fund	Traffic Safety Fund	Golf Course Fund	Employee Benefits Fund	
\$ -	\$ 15,280	\$ -	\$ -	\$ 1,000	\$ 95,457	\$ 214,787	\$ 121,108	\$ 39,917	\$ 602,435	\$ -	\$ 14,199,260
43,773	-	-	-	290,845	-	-	-	-	-	-	29,691,478
-	78,285	-	-	-	-	-	-	-	-	-	3,008,561
-	-	17,035	-	-	-	-	-	-	-	-	467,852
-	-	-	-	-	58,696	47,134	36,269	348,068	-	3,091,744	35,321,421
577	-	24,590	217,245	-	-	-	-	468	595,847	10,000	1,997,173
44,350	78,285	41,625	217,245	290,845	58,696	47,134	36,269	348,536	595,847	3,101,744	72,132,353
-	-	-	-	-	-	-	-	-	-	-	9,292,403
44,350	78,285	41,625	217,245	290,845	58,696	47,134	36,269	348,536	595,847	3,101,744	81,424,756
11,484	65,112	24,590	-	-	66,296	-	16,203	1,838	-	-	25,833,367
6,300	-	17,035	-	-	-	-	-	-	-	-	2,198,273
24,965	-	-	22,000	-	-	44,575	-	346,230	10,000	3,101,744	24,638,190
-	-	-	-	-	-	-	-	-	-	-	462,000
-	-	-	195,245	-	-	-	-	-	-	-	4,117,053
-	-	-	-	-	-	-	-	-	-	-	14,379,136
42,749	65,112	41,625	217,245	-	66,296	44,575	16,203	348,068	10,000	3,101,744	71,628,019
-	-	-	-	290,845	-	-	-	-	555,464	-	9,292,403
42,749	65,112	41,625	217,245	290,845	66,296	44,575	16,203	348,068	565,464	3,101,744	80,920,422
\$ 1,601	\$ 28,453	\$ -	\$ -	\$ 1,000	\$ 87,857	\$ 217,346	\$ 141,174	\$ 40,385	\$ 632,818	\$ -	\$ 14,703,594
3.7%	43.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	11.6%	0.0%	0.0%	20.5%

**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	A mended Budget	Estimate		
Revenues:						
Beginning Resources	\$3,636,173	\$3,464,020	\$3,464,020	\$5,043,395	\$6,369,845	\$6,369,504
Current Revenues:						
Tax Revenues	22,169,497	21,779,365	21,779,365	22,719,084	21,527,355	21,304,062
Franchise Fees	2,923,278	2,738,254	2,738,254	2,892,373	2,911,231	2,930,276
Licenses and Permits	473,435	443,184	443,184	426,770	426,770	434,552
Charges for Service	2,640,821	2,761,212	2,761,212	2,360,971	2,410,953	2,418,153
Fines and Forfeitures	1,537,446	1,507,006	1,507,006	1,854,445	1,507,006	1,507,006
Other	705,526	524,416	524,416	538,111	533,243	533,633
Transfers In	4,991,839	4,372,178	4,372,178	4,372,178	4,479,845	4,534,209
Total Current Revenues	<u>35,441,842</u>	<u>34,125,615</u>	<u>34,125,615</u>	<u>35,163,932</u>	<u>33,796,403</u>	<u>33,661,891</u>
Total Available Resources	<u>39,078,015</u>	<u>37,589,635</u>	<u>37,589,635</u>	<u>40,207,327</u>	<u>40,166,248</u>	<u>40,031,395</u>
Expenditures:						
Personnel Services	23,057,886	23,384,927	23,384,927	23,027,774	23,114,972	23,169,535
Supplies	1,535,660	1,740,353	1,804,577	1,366,065	1,690,650	1,679,205
Purchase Services	7,201,998	7,633,083	7,611,093	8,130,643	7,787,726	7,911,314
Capital Outlay	381,592	39,000	77,586	272,973	162,242	272,000
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	1,857,484	1,040,027	1,040,027	1,040,027	1,041,154	1,163,616
Total Expenditures	<u>34,034,620</u>	<u>33,837,390</u>	<u>33,918,210</u>	<u>33,837,482</u>	<u>33,796,744</u>	<u>34,195,670</u>
Ending Resources	<u>\$5,043,395</u>	<u>\$3,752,245</u>	<u>\$3,671,425</u>	<u>\$6,369,845</u>	<u>\$6,369,504</u>	<u>\$5,835,725</u>

**CITY OF ROWLETT
FY 2010-11
ECONOMIC DEVELOPMENT FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 251,611	\$ 35,103	\$ 35,103	\$ 85,890	\$ 67,423	\$ 32,960
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	3,400	12,463	12,463	-	3,400	3,600
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	4,814	5,920	5,920	1,000	1,000	1,000
Transfers In	102,435	303,470	303,470	303,470	290,740	330,832
Total Current Revenues	<u>110,649</u>	<u>321,853</u>	<u>321,853</u>	<u>304,470</u>	<u>295,140</u>	<u>335,432</u>
Total Available Resources	<u>362,260</u>	<u>356,956</u>	<u>356,956</u>	<u>390,360</u>	<u>362,563</u>	<u>368,392</u>
Expenditures:						
Personnel Services	174,010	174,536	174,536	174,536	177,148	178,113
Supplies	2,393	3,950	3,950	3,950	4,450	4,450
Purchase Services	99,967	145,255	145,255	144,451	148,005	153,005
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>276,370</u>	<u>323,741</u>	<u>323,741</u>	<u>322,937</u>	<u>329,603</u>	<u>335,568</u>
Ending Resources	<u>\$ 85,890</u>	<u>\$ 33,215</u>	<u>\$ 33,215</u>	<u>\$ 67,423</u>	<u>\$ 32,960</u>	<u>\$ 32,824</u>

**CITY OF ROWLETT
FY 2010-11
DEBT SERVICE FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 436,794	\$ 542,078	\$ 542,078	\$ 404,059	\$ 247,588	\$ 221,965
Current Revenues:						
Tax Revenues	8,392,359	8,097,728	8,097,728	8,114,754	8,064,580	8,052,798
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	20,416	43,029	43,029	15,786	15,786	15,786
Transfers In	1,018,707	1,067,661	941,637	962,137	923,282	937,965
Total Current Revenues	<u>9,431,482</u>	<u>9,208,418</u>	<u>9,082,394</u>	<u>9,092,677</u>	<u>9,003,648</u>	<u>9,006,549</u>
Total Available Resources	<u>9,868,276</u>	<u>9,750,496</u>	<u>9,624,472</u>	<u>9,496,736</u>	<u>9,251,236</u>	<u>9,228,514</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	157,013	143,522	143,522	248,600	145,224	148,753
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	9,307,204	9,105,626	9,105,626	9,000,548	8,884,047	8,883,713
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>9,464,217</u>	<u>9,249,148</u>	<u>9,249,148</u>	<u>9,249,148</u>	<u>9,029,271</u>	<u>9,032,466</u>
Ending Resources	<u>\$ 404,059</u>	<u>\$ 501,348</u>	<u>\$ 375,324</u>	<u>\$ 247,588</u>	<u>\$ 221,965</u>	<u>\$ 196,048</u>

**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 5,229,744	\$ 5,389,637	\$ 5,389,637	\$ 5,196,903	\$ 4,365,568	\$ 4,415,673
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	20,634,778	22,370,115	22,370,115	21,269,788	22,931,271	23,834,532
Fines & Forfeitures	-	-	-	-	-	-
Other	124,923	172,809	172,809	124,923	124,923	126,172
Transfers In	139,397	139,397	139,397	139,397	289,397	289,397
Total Current Revenues	<u>20,899,098</u>	<u>22,682,321</u>	<u>22,682,321</u>	<u>21,534,108</u>	<u>23,345,591</u>	<u>24,250,101</u>
Total Available Resources	<u>26,128,842</u>	<u>28,071,958</u>	<u>28,071,958</u>	<u>26,731,011</u>	<u>27,711,159</u>	<u>28,665,774</u>
Expenditures:						
Personnel Services	1,790,339	2,001,475	2,001,475	1,753,390	2,026,772	2,037,146
Supplies	232,273	310,565	310,565	288,219	314,142	312,602
Purchase Services	7,872,285	8,876,984	8,876,984	8,730,428	9,095,614	9,681,038
Capital Outlay	23,977	-	29,850	40,298	190,000	190,000
Capital Improvements	300,000	300,000	300,000	300,000	900,000	300,000
Debt Service	5,355,794	5,105,006	5,105,006	5,105,006	5,134,046	5,117,984
Transfers Out	5,357,271	6,148,102	6,148,102	6,148,102	5,634,912	5,709,422
Total Expenditures	<u>20,931,939</u>	<u>22,742,132</u>	<u>22,771,982</u>	<u>22,365,443</u>	<u>23,295,486</u>	<u>23,348,192</u>
Ending Resources	<u>\$ 5,196,903</u>	<u>\$ 5,329,826</u>	<u>\$ 5,299,976</u>	<u>\$ 4,365,568</u>	<u>\$ 4,415,673</u>	<u>\$ 5,317,582</u>

**CITY OF ROWLETT
FY 2010-11
REFUSE FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 531,405	\$ 686,868	\$ 686,868	\$ 782,924	\$ 743,160	\$ 420,951
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	4,491,411	4,457,962	4,457,962	4,506,498	4,549,291	4,640,277
Fines & Forfeitures	-	-	-	-	-	-
Other	12,498	11,494	11,494	5,695	5,695	5,695
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>4,503,909</u>	<u>4,469,456</u>	<u>4,469,456</u>	<u>4,512,193</u>	<u>4,554,986</u>	<u>4,645,972</u>
Total Available Resources	<u>5,035,314</u>	<u>5,156,324</u>	<u>5,156,324</u>	<u>5,295,117</u>	<u>5,298,146</u>	<u>5,066,923</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	3,038,949	3,076,316	3,076,316	2,991,404	3,059,723	3,120,204
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	240,918	238,030	238,030	238,030	239,949	241,656
Transfers Out	972,523	1,322,523	1,322,523	1,322,523	1,577,523	977,523
Total Expenditures	<u>4,252,390</u>	<u>4,636,869</u>	<u>4,636,869</u>	<u>4,551,957</u>	<u>4,877,195</u>	<u>4,339,383</u>
Ending Resources	<u>\$ 782,924</u>	<u>\$ 519,455</u>	<u>\$ 519,455</u>	<u>\$ 743,160</u>	<u>\$ 420,951</u>	<u>\$ 727,540</u>

**CITY OF ROWLETT
FY 2010-11
DRAINAGE FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 509,296	\$ 107,270	\$ 107,270	\$ 538,465	\$ 602,689	\$ 609,054
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	1,276,659	1,307,762	1,307,762	1,306,614	1,306,614	1,319,680
Fines & Forfeitures	-	-	-	-	-	-
Other	1,407	2,177	2,177	734	734	734
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>1,278,066</u>	<u>1,309,939</u>	<u>1,309,939</u>	<u>1,307,348</u>	<u>1,307,348</u>	<u>1,320,414</u>
Total Available Resources	<u>1,787,362</u>	<u>1,417,209</u>	<u>1,417,209</u>	<u>1,845,813</u>	<u>1,910,037</u>	<u>1,929,468</u>
Expenditures:						
Personnel Services	103,616	104,326	104,326	104,326	106,635	107,172
Supplies	39,506	15,670	15,670	15,670	53,831	53,681
Purchase Services	36,459	55,904	55,904	55,904	75,837	74,362
Capital Outlay	-	-	-	-	-	-
Capital Improvements	335,502	335,502	335,502	335,502	335,502	335,502
Debt Service	379,937	377,845	377,845	377,845	375,301	377,439
Transfers Out	353,877	353,877	353,877	353,877	353,877	353,877
Total Expenditures	<u>1,248,897</u>	<u>1,243,124</u>	<u>1,243,124</u>	<u>1,243,124</u>	<u>1,300,983</u>	<u>1,302,033</u>
Ending Resources	<u>\$ 538,465</u>	<u>\$ 174,085</u>	<u>\$ 174,085</u>	<u>\$ 602,689</u>	<u>\$ 609,054</u>	<u>\$ 627,435</u>

**CITY OF ROWLETT
FY 2010-11
IMPACT FEES FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 2,239,856	\$ 1,972,661	\$ 1,972,661	\$ 1,977,525	\$ 587,420	\$ 440,777
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	87,594	53,517	53,517	28,285	28,285	29,700
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	39,451	38,230	38,230	13,357	13,357	13,357
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>127,045</u>	<u>91,747</u>	<u>91,747</u>	<u>41,642</u>	<u>41,642</u>	<u>43,057</u>
Total Available Resources	<u>2,366,901</u>	<u>2,064,408</u>	<u>2,064,408</u>	<u>2,019,167</u>	<u>629,062</u>	<u>483,834</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	389,376	91,747	91,747	91,747	28,285	29,700
Debt Service	-	-	-	-	-	-
Transfers Out	-	500,000	1,340,000	1,340,000	160,000	-
Total Expenditures	<u>389,376</u>	<u>591,747</u>	<u>1,431,747</u>	<u>1,431,747</u>	<u>188,285</u>	<u>29,700</u>
Ending Resources	<u>\$ 1,977,525</u>	<u>\$ 1,472,661</u>	<u>\$ 632,661</u>	<u>\$ 587,420</u>	<u>\$ 440,777</u>	<u>\$ 454,134</u>

**CITY OF ROWLETT
FY 2010-11
POLICE SEIZURE FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 400,225	\$ 251,462	\$ 251,462	\$ 265,637	\$ 175,656	\$ 26,420
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	233,025	105,117	105,117	160,019	100,764	100,764
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>233,025</u>	<u>105,117</u>	<u>105,117</u>	<u>160,019</u>	<u>100,764</u>	<u>100,764</u>
Total Available Resources	<u>633,250</u>	<u>356,579</u>	<u>356,579</u>	<u>425,656</u>	<u>276,420</u>	<u>127,184</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	147,941	250,000	250,000	250,000	250,000	125,000
Purchase Services	118,118	-	-	-	-	-
Capital Outlay	101,554	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>367,613</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>125,000</u>
Ending Resources	<u>\$ 265,637</u>	<u>\$ 106,579</u>	<u>\$ 106,579</u>	<u>\$ 175,656</u>	<u>\$ 26,420</u>	<u>\$ 2,184</u>

**CITY OF ROWLETT
FY 2010-11
INNOVATIONS FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ 150,000	\$ 150,000	\$ 146,716	\$ 55,000	\$ 32,627
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers In	150,000	785,000	785,000	785,000	445,000	-
Total Current Revenues	<u>150,000</u>	<u>785,000</u>	<u>785,000</u>	<u>785,000</u>	<u>445,000</u>	<u>-</u>
Total Available Resources	<u>150,000</u>	<u>935,000</u>	<u>935,000</u>	<u>931,716</u>	<u>500,000</u>	<u>32,627</u>
Expenditures:						
Personnel Services	-	-	-	-	107,615	-
Supplies	-	-	-	-	-	-
Purchase Services	3,284	760,000	760,000	756,716	250,000	-
Capital Outlay	-	120,000	120,000	120,000	109,758	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>3,284</u>	<u>880,000</u>	<u>880,000</u>	<u>876,716</u>	<u>467,373</u>	<u>-</u>
Ending Resources	<u>\$ 146,716</u>	<u>\$ 55,000</u>	<u>\$ 55,000</u>	<u>\$ 55,000</u>	<u>\$ 32,627</u>	<u>\$ 32,627</u>

**CITY OF ROWLETT
FY 2010-11
HOTEL MOTEL FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 98,952	\$ 104,685	\$ 104,685	\$ 78,684	\$ -	\$ -
Current Revenues:						
Tax Revenues	48,270	63,810	63,810	43,773	43,773	43,773
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	2,076	1,618	1,618	577	577	577
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>50,346</u>	<u>65,428</u>	<u>65,428</u>	<u>44,350</u>	<u>44,350</u>	<u>44,350</u>
Total Available Resources	<u>149,298</u>	<u>170,113</u>	<u>170,113</u>	<u>123,034</u>	<u>44,350</u>	<u>44,350</u>
Expenditures:						
Personnel Services	3,701	12,673	12,673	12,673	12,085	11,484
Supplies	52	56,600	56,600	28,198	7,300	6,300
Purchase Services	35,949	100,840	82,163	82,163	24,965	24,965
Capital Outlay	30,912	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>70,614</u>	<u>170,113</u>	<u>151,436</u>	<u>123,034</u>	<u>44,350</u>	<u>42,749</u>
Ending Resources	<u>\$ 78,684</u>	<u>\$ -</u>	<u>\$ 18,677</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,601</u>

**CITY OF ROWLETT
FY 2010-11
PEG FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 8,287	\$ 57,547	\$ 57,547	\$ 22,139	\$ 1,767	\$ 15,280
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	76,003	69,834	69,834	78,285	78,285	78,285
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>76,003</u>	<u>69,834</u>	<u>69,834</u>	<u>78,285</u>	<u>78,285</u>	<u>78,285</u>
Total Available Resources	<u>84,290</u>	<u>127,381</u>	<u>127,381</u>	<u>100,424</u>	<u>80,052</u>	<u>93,565</u>
Expenditures:						
Personnel Services	62,151	63,657	63,657	63,657	64,772	65,112
Supplies	-	35,000	35,000	35,000	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>62,151</u>	<u>98,657</u>	<u>98,657</u>	<u>98,657</u>	<u>64,772</u>	<u>65,112</u>
Ending Resources	<u>\$ 22,139</u>	<u>\$ 28,724</u>	<u>\$ 28,724</u>	<u>\$ 1,767</u>	<u>\$ 15,280</u>	<u>\$ 28,453</u>

**CITY OF ROWLETT
FY 2010-11
GRANTS FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	608,877	794,397	794,397	17,035	17,035
Fines & Forfeitures	-	-	-	-	-	-
Other	-	24,590	24,590	24,590	24,590	24,590
Transfers In	-	-	-	-	-	-
Total Current Revenues	-	633,467	818,987	818,987	41,625	41,625
Total Available Resources	-	633,467	818,987	818,987	41,625	41,625
Expenditures:						
Personnel Services	-	100,856	120,785	120,785	24,590	24,590
Supplies	-	50,711	60,650	60,650	17,035	17,035
Purchase Services	-	481,900	486,054	486,054	-	-
Capital Outlay	-	-	151,498	151,498	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	-	633,467	818,987	818,987	41,625	41,625
Ending Resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**CITY OF ROWLETT
FY 2010-11
CDBG FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 43,021	\$ -	\$ -	\$ (108,744)	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	163	217,245	217,245	648,873	217,245	217,245
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>163</u>	<u>217,245</u>	<u>217,245</u>	<u>648,873</u>	<u>217,245</u>	<u>217,245</u>
Total Available Resources	<u>43,184</u>	<u>217,245</u>	<u>217,245</u>	<u>540,129</u>	<u>217,245</u>	<u>217,245</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	22,544	22,000	22,000	22,000	22,000	22,000
Capital Outlay	-	-	-	-	-	-
Capital Improvements	129,384	195,245	195,245	518,129	195,245	195,245
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>151,928</u>	<u>217,245</u>	<u>217,245</u>	<u>540,129</u>	<u>217,245</u>	<u>217,245</u>
Ending Resources	<u>\$ (108,744)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

**CITY OF ROWLETT
FY 2010-11
TAX INCREMENT FINANCING FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 774	\$ 874	\$ 874	\$ 1,000	\$ 1,000	\$ 1,000
Current Revenues:						
Tax Revenues	295,884	315,123	315,123	315,123	293,783	290,845
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	299	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>296,183</u>	<u>315,123</u>	<u>315,123</u>	<u>315,123</u>	<u>293,783</u>	<u>290,845</u>
Total Available Resources	<u>296,957</u>	<u>315,997</u>	<u>315,997</u>	<u>316,123</u>	<u>294,783</u>	<u>291,845</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	295,957	315,123	315,123	315,123	293,783	290,845
Total Expenditures	<u>295,957</u>	<u>315,123</u>	<u>315,123</u>	<u>315,123</u>	<u>293,783</u>	<u>290,845</u>
Ending Resources	<u>\$ 1,000</u>	<u>\$ 874</u>	<u>\$ 874</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>

**CITY OF ROWLETT
FY 2010-11
JUVENILE DIVERSION FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 21,851	\$ 81,111	\$ 81,111	\$ 90,360	\$ 102,710	\$ 95,457
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	68,923	55,893	55,893	77,232	58,696	58,696
Other	864	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>69,787</u>	<u>55,893</u>	<u>55,893</u>	<u>77,232</u>	<u>58,696</u>	<u>58,696</u>
Total Available Resources	<u>91,638</u>	<u>137,004</u>	<u>137,004</u>	<u>167,592</u>	<u>161,406</u>	<u>154,153</u>
Expenditures:						
Personnel Services	1,278	64,882	64,882	64,882	65,949	66,296
Supplies	-	500	-	-	-	-
Purchase Services	-	870	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>1,278</u>	<u>66,252</u>	<u>64,882</u>	<u>64,882</u>	<u>65,949</u>	<u>66,296</u>
Ending Resources	<u>\$ 90,360</u>	<u>\$ 70,752</u>	<u>\$ 72,122</u>	<u>\$ 102,710</u>	<u>\$ 95,457</u>	<u>\$ 87,857</u>

**CITY OF ROWLETT
FY 2010-11
COURT TECHNOLOGY FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 172,956	\$ 203,649	\$ 203,649	\$ 214,090	\$ 211,979	\$ 214,787
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	56,665	47,738	47,738	62,019	47,134	47,134
Other	1,402	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>58,067</u>	<u>47,738</u>	<u>47,738</u>	<u>62,019</u>	<u>47,134</u>	<u>47,134</u>
Total Available Resources	<u>231,023</u>	<u>251,387</u>	<u>251,387</u>	<u>276,109</u>	<u>259,113</u>	<u>261,921</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	10,590	-	17,030	17,030	-	-
Purchase Services	6,343	-	-	-	44,326	44,575
Capital Outlay	-	-	47,100	47,100	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>16,933</u>	<u>-</u>	<u>64,130</u>	<u>64,130</u>	<u>44,326</u>	<u>44,575</u>
Ending Resources	<u>\$ 214,090</u>	<u>\$ 251,387</u>	<u>\$ 187,257</u>	<u>\$ 211,979</u>	<u>\$ 214,787</u>	<u>\$ 217,346</u>

**CITY OF ROWLETT
FY 2010-11
COURT SECURITY FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 57,938	\$ 79,050	\$ 79,050	\$ 69,523	\$ 101,042	\$ 121,108
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	42,371	36,534	36,534	47,722	36,269	36,269
Other	1,175	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>43,546</u>	<u>36,534</u>	<u>36,534</u>	<u>47,722</u>	<u>36,269</u>	<u>36,269</u>
Total Available Resources	<u>101,484</u>	<u>115,584</u>	<u>115,584</u>	<u>117,245</u>	<u>137,311</u>	<u>157,377</u>
Expenditures:						
Personnel Services	29,579	16,203	16,203	16,203	16,203	16,203
Supplies	1,923	-	-	-	-	-
Purchase Services	459	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>31,961</u>	<u>16,203</u>	<u>16,203</u>	<u>16,203</u>	<u>16,203</u>	<u>16,203</u>
Ending Resources	<u>\$ 69,523</u>	<u>\$ 99,381</u>	<u>\$ 99,381</u>	<u>\$ 101,042</u>	<u>\$ 121,108</u>	<u>\$ 141,174</u>

**CITY OF ROWLETT
FY 2010-11
TRAFFIC SAFETY FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 52,951	\$ 55,451	\$ 55,451	\$ 38,981	\$ 39,449	\$ 39,917
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	374,544	414,282	414,282	348,068	348,068	348,068
Other	3,245	1,776	1,776	468	468	468
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>377,789</u>	<u>416,058</u>	<u>416,058</u>	<u>348,536</u>	<u>348,536</u>	<u>348,536</u>
Total Available Resources	<u>430,740</u>	<u>471,509</u>	<u>471,509</u>	<u>387,517</u>	<u>387,985</u>	<u>388,453</u>
Expenditures:						
Personnel Services	47,696	54,540	54,540	1,838	1,838	1,838
Supplies	-	-	-	-	-	-
Purchase Services	344,063	361,158	361,158	346,230	346,230	346,230
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>391,759</u>	<u>415,698</u>	<u>415,698</u>	<u>348,068</u>	<u>348,068</u>	<u>348,068</u>
Ending Resources	<u>\$ 38,981</u>	<u>\$ 55,811</u>	<u>\$ 55,811</u>	<u>\$ 39,449</u>	<u>\$ 39,917</u>	<u>\$ 40,385</u>

**CITY OF ROWLETT
FY 2010-11
GOLF FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 289,125	\$ 333,632	\$ 333,632	\$ 388,964	\$ 559,746	\$ 602,435
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	581,670	583,209	583,209	584,266	592,239	595,847
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>581,670</u>	<u>583,209</u>	<u>583,209</u>	<u>584,266</u>	<u>592,239</u>	<u>595,847</u>
Total Available Resources	<u>870,795</u>	<u>916,841</u>	<u>916,841</u>	<u>973,230</u>	<u>1,151,985</u>	<u>1,198,282</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	10,000	10,000	-	10,000	10,000
Capital Outlay	-	-	300,922	25,000	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	481,831	514,508	388,484	388,484	539,550	555,464
Total Expenditures	<u>481,831</u>	<u>524,508</u>	<u>699,406</u>	<u>413,484</u>	<u>549,550</u>	<u>565,464</u>
Ending Resources	<u>\$ 388,964</u>	<u>\$ 392,333</u>	<u>\$ 217,435</u>	<u>\$ 559,746</u>	<u>\$ 602,435</u>	<u>\$ 632,818</u>

**CITY OF ROWLETT
FY 2010-11
PERSONNEL SUMMARY**

Position	FY 2008-09 Actual	FY 2009-10		FY 2010-11 Proposed	Change
		Original Budget	Estimate		
<u>GENERAL FUND</u>					
<u>City Council</u>					
Mayor	0.50	0.50	0.50	0.50	-
Councilmember	3.00	3.00	3.00	3.00	-
	3.50	3.50	3.50	3.50	-
<u>City Manager</u>					
City Manager	1.00	1.00	1.00	1.00	-
Assistant City Manager	1.00	1.00	1.00	1.00	-
Community Relations Coordinator	-	1.00	1.00	1.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	3.00	4.00	4.00	4.00	-
<u>City Secretary</u>					
City Secretary	1.00	1.00	1.00	1.00	-
Assistant City Secretary	1.00	1.00	1.00	1.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	3.00	3.00	3.00	3.00	-
<u>Finance Administration</u>					
Director	1.00	1.00	1.00	1.00	-
Assistant Director	1.00	1.00	1.00	1.00	-
Budget Officer	1.00	1.00	1.00	1.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	4.00	4.00	4.00	4.00	-
<u>Accounting</u>					
Accounting Manager	1.00	1.00	1.00	-	(1.00)
Senior Accountant	1.00	1.00	1.00	1.00	-
Accounting Specialist IV	1.00	1.00	1.00	1.00	-
Accounting Specialist III	1.00	1.00	1.00	1.00	-
Accounting Specialist I	1.00	1.00	1.00	1.00	-
	5.00	5.00	5.00	4.00	(1.00)
<u>Municipal Court</u>					
Administrator	1.00	1.00	1.00	1.00	-
Juvenile Caseworker	1.00	-	-	-	-
Senior Clerk	1.00	1.00	1.00	1.00	-
Court Clerk	4.00	4.00	4.00	4.00	-
Bailiffs	0.50	-	-	-	-
	7.50	6.00	6.00	6.00	-
<u>Purchasing</u>					
Purchasing Agent	1.00	1.00	1.00	1.00	-
Purchasing Buyer	1.00	1.00	1.00	1.00	-
	2.00	2.00	2.00	2.00	-

**CITY OF ROWLETT
FY 2010-11
PERSONNEL SUMMARY**

Position	FY 2008-09 Actual	FY 2009-10		FY 2010-11 Proposed	Change
		Original Budget	Estimate		
<u>Information Technology</u>					
IT Manager	1.00	1.00	1.00	1.00	-
Systems Administrator	2.00	2.00	2.00	2.00	-
Desk Top Support	1.00	1.00	1.00	1.00	-
HelpDesk Support Tech	1.00	1.00	1.00	1.00	-
	5.00	5.00	5.00	5.00	-
<u>Police</u>					
Police Chief	1.00	1.00	1.00	1.00	-
Assistant Police Chief	1.00	1.00	1.00	1.00	-
Lieutenant	6.00	6.00	6.00	6.00	-
Sergeant	6.00	8.00	8.00	8.00	-
Support Services Director	1.00	1.00	1.00	1.00	-
School Resource Officer	5.00	5.00	5.00	5.00	-
Detectives / Investigators	10.00	10.00	10.00	10.00	-
Police Officer	50.00	48.00	48.00	43.00	(5.00)
Administrative Assistant	1.00	1.00	1.00	1.00	-
Communications Supervisor	1.00	1.00	1.00	1.00	-
Communications Officer	14.00	14.00	14.00	14.00	-
Records Supervisor	1.00	1.00	1.00	1.00	-
Senior Administrative Assistant	1.00	1.00	1.00	1.00	-
Records Clerk	2.00	2.00	2.00	2.00	-
Property/Evidence Technician	2.00	2.00	2.00	2.00	-
Detention Officer	-	8.00	8.00	8.00	-
Crossing Guards	3.00	3.00	3.00	3.00	-
	105.00	113.00	113.00	108.00	(5.00)
<u>City Marshal</u>					
Marshal	1.00	1.00	1.00	-	(1.00)
Warrants Officer	-	-	-	1.00	1.00
Employee Pool	1.00	0.50	-	-	(0.50)
Warrant Clerk	-	-	0.50	1.00	1.00
Detention Officer	8.00	-	-	-	-
	10.00	1.50	1.50	2.00	0.50
<u>Fire Rescue</u>					
Fire Chief	1.00	1.00	1.00	1.00	-
Assistant Chief	2.00	2.00	2.00	2.00	-
Senior Administrative Assistant	1.00	1.00	1.00	1.00	-
Captain	12.00	12.00	12.00	12.00	-
Driver/Engineer	12.00	12.00	12.00	12.00	-
Firefighter	45.00	45.00	45.00	45.00	-
Emergency Med. Services Coord.	1.00	1.00	1.00	1.00	-
Fire Marshal	1.00	1.00	1.00	1.00	-
Deputy Fire Marshal	1.00	1.00	1.00	1.00	-
	76.00	76.00	76.00	76.00	-

**CITY OF ROWLETT
FY 2010-11
PERSONNEL SUMMARY**

Position	FY 2008-09 Actual	FY 2009-10		FY 2010-11 Proposed	Change
		Original Budget	Estimate		
<u>Animal Services</u>					
Animal Control Supervisor	1.00	1.00	1.00	1.00	-
Animal Control Officer	2.00	2.00	2.00	2.00	-
Shelter Attendant	2.00	2.00	2.00	2.00	-
	5.00	5.00	5.00	5.00	-
<u>Building Inspections</u>					
Chief Building Official	1.00	-	-	-	-
Senior Building Inspector	1.00	1.00	1.00	1.00	-
Building Inspector II	1.00	1.00	1.00	1.00	-
Administrative Assistant	1.00	-	-	-	-
	4.00	2.00	2.00	2.00	-
<u>Environmental Services</u>					
Environmental Service Manager	1.00	1.00	1.00	1.00	-
Code Enforcement Officer	4.00	4.00	4.00	4.00	-
Administrative Assistant	0.50	1.00	1.00	1.00	-
	5.50	6.00	6.00	6.00	-
<u>Parks Administration</u>					
Director	1.00	1.00	1.00	1.00	-
Parks Maintenance Manager	1.00	-	-	-	-
Recreation Manager	1.00	-	-	-	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
	4.00	2.00	2.00	2.00	-
<u>Parks Maintenance</u>					
Parks Maintenance Manager	-	1.00	1.00	1.00	-
Foreman	1.00	1.00	1.00	1.00	-
Maintenance Specialist	6.00	6.00	6.00	6.00	-
Crew Leader	3.00	3.00	3.00	3.00	-
Athletic Coordinator	0.50	-	-	-	-
Parks Mechanic	1.00	1.00	1.00	1.00	-
	11.50	12.00	12.00	12.00	-
<u>Recreation</u>					
Recreation Manager	-	1.00	1.00	1.00	-
Asst. Recreation Division Manager	1.00	1.00	1.00	1.00	-
Athletic Coordinator	0.50	1.00	1.00	1.00	-
Community Centre Supervisor	1.00	1.00	1.00	1.00	-
Recreation Programmer	1.00	1.00	1.00	-	(1.00)
Front Desk Attendant	2.00	2.00	2.00	2.00	-
Recreation Aide	2.00	2.00	2.00	2.00	-
Employee Pool	2.00	2.00	2.00	2.00	-
	9.50	11.00	11.00	10.00	(1.00)

**CITY OF ROWLETT
FY 2010-11
PERSONNEL SUMMARY**

Position	FY 2008-09 Actual	FY 2009-10		FY 2010-11 Proposed	Change
		Original Budget	Estimate		
<u>Wet Zone</u>					
Wet Zone Supervisor	1.00	1.00	1.00	1.00	-
Operations Manager	1.00	-	-	-	-
Cashier	2.50	2.50	2.50	2.50	-
Lifeguard	15.00	15.00	15.00	15.00	-
Concessions	1.25	1.25	1.25	1.25	-
Custodian	1.25	1.25	1.25	1.25	-
	<u>22.00</u>	<u>21.00</u>	<u>21.00</u>	<u>21.00</u>	<u>-</u>
<u>Library</u>					
Director	1.00	1.00	1.00	1.00	-
Librarian II	1.00	1.00	1.00	1.00	-
Librarian I	3.50	3.50	3.50	3.50	-
Sr Administrative Assistant	1.00	1.00	1.00	1.00	-
Library Program Coordinator	1.00	1.00	1.00	1.00	-
Library Assistant	5.50	5.50	5.50	5.50	-
Library Aide	1.00	1.00	1.00	1.00	-
Library Pool	2.50	3.00	3.00	3.00	-
	<u>16.50</u>	<u>17.00</u>	<u>17.00</u>	<u>17.00</u>	<u>-</u>
<u>Communications</u>					
Public Engagement Manager	1.00	1.00	1.00	1.00	-
Video Producer	1.00	-	-	-	-
Public Information Coordinator	1.00	-	-	-	-
	<u>3.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>
<u>Call Center</u>					
Action Center Supervisor	1.00	1.00	1.00	1.00	-
Customer Service Representative	1.00	1.00	1.00	1.00	-
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>
<u>Building and Grounds</u>					
Custodian	5.00	6.00	6.00	6.00	-
Building Maintenance Worker	1.00	1.00	1.00	1.00	-
	<u>6.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>-</u>
<u>Streets</u>					
Superintendent	1.00	1.00	1.00	1.00	-
Supervisor	1.00	1.00	1.00	1.00	-
Crew Leader	4.00	4.00	4.00	4.00	-
Traffic Technician	2.00	2.00	2.00	2.00	-
Maintenance Worker	6.00	6.00	6.00	6.00	-
	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>14.00</u>	<u>-</u>

**CITY OF ROWLETT
FY 2010-11
PERSONNEL SUMMARY**

Position	FY 2008-09 Actual	FY 2009-10		FY 2010-11 Proposed	Change
		Original Budget	Estimate		
<u>Fleet Services</u>					
Head Mechanic	1.00	1.00	1.00	1.00	-
Mechanic	1.00	1.00	1.00	1.00	-
Fleet Technician	1.00	1.00	1.00	1.00	-
Administrative Assistant	0.50	0.50	0.50	0.50	-
	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>3.50</u>	<u>-</u>
<u>Public Works Administration</u>					
Director	1.00	1.00	1.00	1.00	-
City Engineer	1.00	1.00	1.00	1.00	-
Assistant City Engineer	1.00	1.00	1.00	1.00	-
Project Engineer	1.00	-	-	-	-
Inspectors	3.00	3.00	3.00	3.00	-
Sr Administrative Assistant	1.00	1.00	1.00	1.00	-
	<u>8.00</u>	<u>7.00</u>	<u>7.00</u>	<u>7.00</u>	<u>-</u>
<u>Planning</u>					
Director	1.00	-	-	-	-
Asst Director	1.00	-	-	-	-
Planning Manager	-	1.00	1.00	1.00	-
Administrative Assistant	1.00	1.00	1.00	1.00	-
Planner II	2.00	2.00	1.00	1.00	(1.00)
Planning Intern	-	-	0.25	0.25	0.25
	<u>5.00</u>	<u>4.00</u>	<u>3.25</u>	<u>3.25</u>	<u>(0.75)</u>
<u>GIS</u>					
GIS Programmer	1.00	1.00	1.00	1.00	-
GIS Technician	1.00	1.00	1.00	1.00	-
	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>
<u>Human Resources</u>					
HR Manager	1.00	1.00	1.00	1.00	-
Human Resources Generalist	1.00	2.00	2.00	2.00	-
HR Technician	1.00	-	-	-	-
	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>-</u>
GENERAL FUND TOTAL	<u>348.50</u>	<u>342.50</u>	<u>341.75</u>	<u>335.25</u>	<u>(7.25)</u>

**CITY OF ROWLETT
FY 2010-11
PERSONNEL SUMMARY**

Position	FY 2008-09 Actual	FY 2009-10		FY 2010-11 Proposed	Change
		Original Budget	Estimate		
UTILITY FUND					
<u>Water / Sewer Administration</u>					
Administrative Assistant	-	-	-	0.50	0.50
ROW Inspector	-	-	-	1.00	1.00
Water Manager	-	-	-	1.00	1.00
Superintendent	-	-	-	1.00	1.00
	-	-	-	3.50	3.50
<u>Water Operations</u>					
Superintendent	1.00	1.00	1.00	-	(1.00)
Crewleader	2.00	2.00	2.00	2.00	-
Maintenance Specialist	8.00	8.00	8.00	7.00	(1.00)
Administrative Assistant	0.50	0.50	0.50	-	(0.50)
	11.50	11.50	11.50	9.00	(2.50)
<u>Wastewater Operations</u>					
Water Manager	1.00	1.00	1.00	-	(1.00)
Crewleader	2.00	2.00	2.00	2.00	-
Electrician	2.00	2.00	2.00	2.00	-
Water Quality Technician	1.00	1.00	1.00	1.00	-
Maintenance Specialist	6.00	6.00	6.00	6.00	-
	12.00	12.00	12.00	11.00	(1.00)
<u>Revenue Office</u>					
Revenue Manager	1.00	1.00	1.00	1.00	-
Accounting Specialist III	1.00	1.00	1.00	1.00	-
Senior Customer Service Rep	2.00	2.00	2.00	2.00	-
Customer Service Rep	2.00	2.00	2.00	2.00	-
	6.00	6.00	6.00	6.00	-
<u>Meter Services</u>					
Supervisor	1.00	1.00	1.00	1.00	-
Meter Maintenance Technician	1.00	1.00	1.00	1.00	-
Meter Reader	2.00	2.00	2.00	2.00	-
	4.00	4.00	4.00	4.00	-
UTILITY FUND TOTAL	33.50	33.50	33.50	33.50	-
DRAINAGE FUND					
Project Engineer	1.00	-	-	-	-
Maintenance Specialist	2.00	2.00	2.00	2.00	-
	3.00	2.00	2.00	2.00	-
ECONOMIC DEVELOPMENT FUND					
Director	1.00	1.00	1.00	1.00	-
Economic Development Specialist	1.00	1.00	1.00	1.00	-
	2.00	2.00	2.00	2.00	-

**CITY OF ROWLETT
FY 2010-11
PERSONNEL SUMMARY**

Position	FY 2008-09 Actual	FY 2009-10		FY 2010-11 Proposed	Change
		Original Budget	Estimate		
PEG FUND					
Video Producer	-	1.00	1.00	1.00	-
	-	1.00	1.00	1.00	-
JUVENILE DIVERSION FUND					
Juvenile Caseworker	-	1.00	1.00	1.00	-
	-	1.00	1.00	1.00	-
COURT SECURITY FUND					
Bailiff	-	0.50	0.50	0.50	-
	-	0.50	0.50	0.50	-
CITYWIDE TOTAL	387.00	382.50	381.75	375.25	(7.25)



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

FUND SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$3,636,173	\$3,464,020	\$3,464,020	\$5,043,395	\$6,369,845	\$6,369,504
Current Revenues:						
Tax Revenues	22,169,497	21,779,365	21,779,365	22,719,084	21,527,355	21,304,062
Franchise Fees	2,923,278	2,738,254	2,738,254	2,892,373	2,911,231	2,930,276
Licenses and Permits	473,435	443,184	443,184	426,770	426,770	434,552
Charges for Service	2,640,821	2,761,212	2,761,212	2,360,971	2,410,953	2,418,153
Fines and Forfeitures	1,537,446	1,507,006	1,507,006	1,854,445	1,507,006	1,507,006
Other	705,526	524,416	524,416	538,111	533,243	533,633
Transfers In	4,991,839	4,372,178	4,372,178	4,372,178	4,479,845	4,534,209
Total Current Revenues	<u>35,441,842</u>	<u>34,125,615</u>	<u>34,125,615</u>	<u>35,163,932</u>	<u>33,796,403</u>	<u>33,661,891</u>
Total Available Resources	<u>39,078,015</u>	<u>37,589,635</u>	<u>37,589,635</u>	<u>40,207,327</u>	<u>40,166,248</u>	<u>40,031,395</u>
Expenditures:						
Personnel Services	23,057,886	23,384,927	23,384,927	23,027,774	23,114,972	23,169,535
Supplies	1,535,660	1,740,353	1,804,577	1,366,065	1,690,650	1,679,205
Purchase Services	7,201,998	7,633,083	7,611,093	8,130,643	7,787,726	7,911,314
Capital Outlay	381,592	39,000	77,586	272,973	162,242	272,000
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	1,857,484	1,040,027	1,040,027	1,040,027	1,041,154	1,163,616
Total Expenditures	<u>34,034,620</u>	<u>33,837,390</u>	<u>33,918,210</u>	<u>33,837,482</u>	<u>33,796,744</u>	<u>34,195,670</u>
Ending Resources	<u>\$5,043,395</u>	<u>\$3,752,245</u>	<u>\$3,671,425</u>	<u>\$6,369,845</u>	<u>\$6,369,504</u>	<u>\$5,835,725</u>

**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Beginning Resources	\$ 3,636,173	\$ 3,464,020	\$ 3,464,020	\$ 5,043,395	\$ 6,369,845	\$ 6,369,504
Tax Revenues:						
Current taxes	12,037,733	12,980,384	12,980,384	13,175,893	12,756,183	12,570,850
Delinquent taxes	4,005,844	2,849,353	2,849,353	2,727,498	2,612,712	2,574,752
Delinquent taxes prio	235,780	395,743	395,743	235,780	235,780	235,780
City sales tax	5,666,751	5,292,102	5,292,102	6,339,606	5,682,373	5,682,373
Mixed drink tax	62,508	58,157	58,157	58,338	58,338	58,338
Penalty & Interest	160,881	203,626	203,626	181,969	181,969	181,969
Total	22,169,497	21,779,365	21,779,365	22,719,084	21,527,355	21,304,062
Franchise Fees:						
Electric	1,481,781	1,434,045	1,434,045	1,462,351	1,476,975	1,491,744
Telephone	297,476	293,748	293,748	276,941	276,941	276,941
Gas	510,528	437,969	437,969	423,368	427,602	431,878
Cable	633,493	572,492	572,492	729,713	729,713	729,713
Total	2,923,278	2,738,254	2,738,254	2,892,373	2,911,231	2,930,276
Licenses and Permits:						
Food service	32,900	36,000	36,000	32,900	32,900	32,900
Protective alarm	163,931	149,380	149,380	166,059	166,059	166,059
Building structures	93,264	88,400	88,400	66,345	66,345	69,662
Takeline fees	68,350	67,350	67,350	67,390	67,390	67,390
Contractor permits	52,120	47,620	47,620	47,620	47,620	50,001
Special permits	38,755	20,134	20,134	22,341	22,341	23,219
Contractor regis.	24,115	34,300	34,300	24,115	24,115	25,321
Total	473,435	443,184	443,184	426,770	426,770	434,552
Charges for Service:						
GISD resource office	198,451	197,987	197,987	197,987	199,967	201,967
Grant revenue	163,936	-	-	-	-	-
Ambulance fees	564,840	602,613	602,613	561,587	561,587	561,587
911 Emergency	411,056	425,225	425,225	416,812	455,904	455,904
Animal control fees	59,304	58,895	58,895	56,403	56,403	56,403
Mowing fees	127,164	123,659	123,659	137,963	137,963	137,963
Rezoning fees	9,675	11,550	11,550	9,675	9,675	9,675
New addition filing	15,542	23,000	23,000	781	781	781
Misc. fees	52,398	13,183	13,183	13,025	14,636	14,636
Plan review	-	165,000	165,000	-	-	-
Community Centre	362,340	298,850	298,850	308,651	322,915	322,915
Parks	97,187	83,450	83,450	99,465	87,300	87,300
Wet Zone	541,749	725,150	725,150	523,300	528,500	533,700
Library fines and fees	37,179	32,650	32,650	35,322	35,322	35,322
Total	2,640,821	2,761,212	2,761,212	2,360,971	2,410,953	2,418,153

**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Fines and Forfeitures:						
Municipal court fines	1,537,446	1,507,006	1,507,006	1,854,445	1,507,006	1,507,006
Juvenile caseworker	-	-	-	-	-	-
Court technology	-	-	-	-	-	-
Court security	-	-	-	-	-	-
Total	1,537,446	1,507,006	1,507,006	1,854,445	1,507,006	1,507,006
Other:						
Interest earnings	70,840	71,532	71,532	39,022	39,022	39,412
Miscellaneous	163,798	49,605	49,605	62,445	60,834	60,834
Insurance payments	180,337	86,936	86,936	94,111	94,111	94,111
Rentals/Leases	231,189	298,752	298,752	308,669	308,669	308,669
Festivals	13,189	-	-	-	13,800	13,800
Donations	46,173	17,591	17,591	33,864	16,807	16,807
Total	705,526	524,416	524,416	538,111	533,243	533,633
Internal Transfers:						
Utility In Lieu of Tax	702,689	772,577	772,577	772,577	808,073	816,154
Utility G&A	2,475,472	2,475,472	2,475,472	2,475,472	2,517,722	2,517,722
Refuse/Alleys & curb	745,000	-	-	-	-	-
Utility in lieu of franc	1,068,678	1,124,129	1,124,129	1,124,129	1,154,050	1,200,333
Total	4,991,839	4,372,178	4,372,178	4,372,178	4,479,845	4,534,209
Total Revenues	35,441,842	34,125,615	34,125,615	35,163,932	33,796,403	33,661,891
Total Resources	\$39,078,015	\$37,589,635	\$37,589,635	\$40,207,327	\$40,166,248	\$40,031,395

**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

BUDGET EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Function:						
City Council	\$ 297,727	\$ 331,921	\$ 331,921	\$ 244,828	\$ 342,452	\$ 342,202
City Manager	446,741	458,187	458,187	523,759	524,407	531,847
City Secretary	306,379	270,169	270,169	279,574	275,930	290,609
Finance	2,971,706	2,954,125	2,954,125	2,782,881	2,884,805	2,881,203
Police	8,937,251	9,315,829	9,315,829	9,120,277	9,380,820	9,573,558
Fire	7,103,889	7,361,110	7,361,110	7,213,991	7,567,402	7,669,444
Development Services	1,666,681	1,557,060	1,557,060	1,397,598	1,492,888	1,482,730
Parks and Recreation	3,212,958	3,564,359	3,564,359	3,011,992	3,307,291	3,328,647
Library	961,110	1,119,621	1,119,621	1,076,600	1,126,905	1,104,972
Communications	375,286	317,302	317,302	297,365	313,426	313,221
Public Works	3,923,225	4,053,168	4,053,168	3,624,588	3,942,815	3,905,555
Non-Departmental	3,831,667	2,534,539	2,615,359	4,264,029	2,637,603	2,771,682
Total Expenditures	\$ 34,034,620	\$ 33,837,390	\$ 33,918,210	\$ 33,837,482	\$ 33,796,744	\$ 34,195,670

By Category:

Personnel Services	\$ 23,057,886	\$ 23,384,927	\$ 23,384,927	\$ 23,027,774	\$ 23,114,972	\$ 23,169,535
Supplies	1,535,660	1,740,353	1,804,577	1,366,065	1,690,650	1,679,205
Purchase Services	7,201,998	7,633,083	7,611,093	8,130,643	7,787,726	7,911,314
Capital Outlay	381,592	39,000	77,586	272,973	162,242	272,000
Transfers Out	1,857,484	1,040,027	1,040,027	1,040,027	1,041,154	1,163,616
Reserves	-	-	-	-	-	-
Total Expenditures	\$ 34,034,620	\$ 33,837,390	\$ 33,918,210	\$ 33,837,482	\$ 33,796,744	\$ 34,195,670

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	310.50	303.50	303.50	304.50	297.50	297.50
Continuous Part-Time	12.00	12.50	12.50	12.00	11.50	11.50
Seasonal	26.00	26.50	26.50	26.00	26.25	26.25
Total	348.50	342.50	342.50	342.50	335.25	335.25

**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

CITY COUNCIL

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 9,783	\$ 9,149	\$ 9,149	\$ 9,562	\$ 9,149	\$ 9,149
Supplies	4,043	7,662	7,662	6,191	7,871	7,871
Purchase Services	283,901	315,110	315,110	229,075	325,432	325,182
Capital Outlay	-	-	-	-	-	-
Total	\$ 297,727	\$ 331,921	\$ 331,921	\$ 244,828	\$ 342,452	\$ 342,202

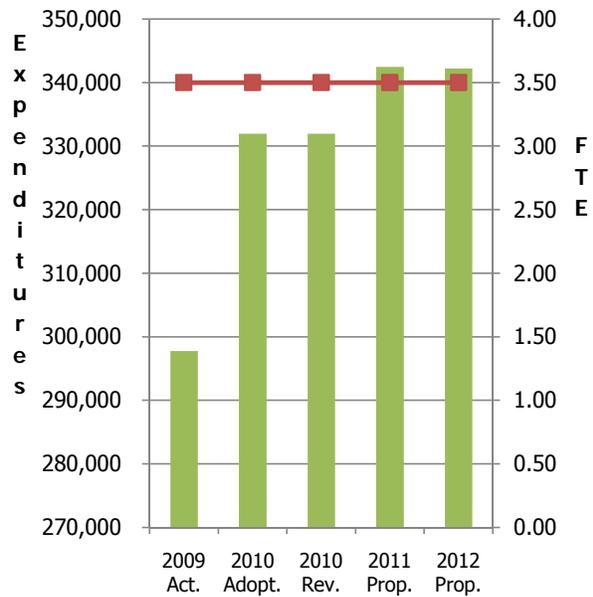
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	-	-	-	-	-	-
Part-Time	3.50	3.50	3.50	3.50	3.50	3.50
Seasonal	-	-	-	-	-	-
Total	3.50	3.50	3.50	3.50	3.50	3.50

Fiscal Year	FTE's	Expenditures
2009 Act.	3.50	\$ 297,727
2010 Adopt.	3.50	\$ 331,921
2010 Rev.	3.50	\$ 331,921
2011 Prop.	3.50	\$ 342,452
2012 Prop.	3.50	\$ 342,202

Notes:

FY 2011 includes increases in legal fees in the amount of \$5,887.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

CITY MANAGER

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 435,979	\$ 442,612	\$ 442,612	\$ 511,316	\$ 505,951	\$ 513,891
Supplies	3,409	3,470	3,470	3,693	4,200	3,700
Purchase Services	7,353	12,105	12,105	8,750	14,256	14,256
Capital Outlay	-	-	-	-	-	-
Total	\$ 446,741	\$ 458,187	\$ 458,187	\$ 523,759	\$ 524,407	\$ 531,847

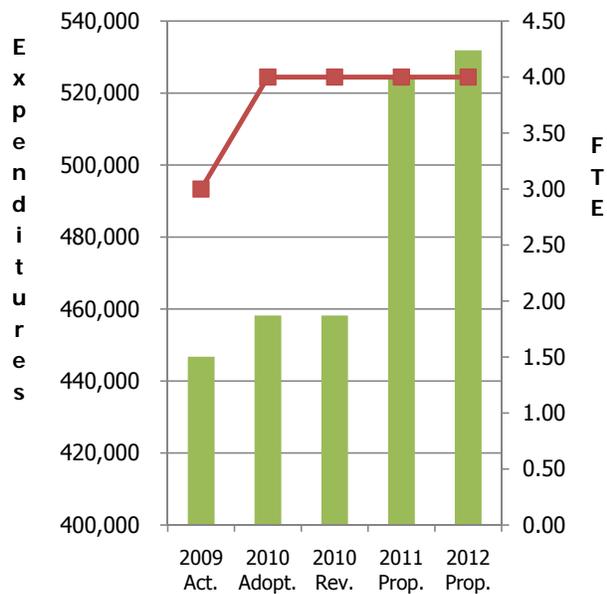
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.00	4.00	4.00	4.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.00	4.00	4.00	4.00	4.00	4.00

Fiscal Year	FTE's	Expenditures
2009 Act.	3.00	\$ 446,741
2010 Adopt.	4.00	\$ 458,187
2010 Rev.	4.00	\$ 458,187
2011 Prop.	4.00	\$ 524,407
2012 Prop.	4.00	\$ 531,847

Notes:

Community Relations Coordinator position moved from Communications Office to City Manager's Office in FY 2010.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

CITY SECRETARY

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 222,602	\$ 225,496	\$ 225,496	\$ 227,192	\$ 227,595	\$ 228,128
Supplies	2,586	2,983	2,983	2,633	6,948	2,950
Purchase Services	81,191	41,690	41,690	49,749	41,387	59,531
Capital Outlay	-	-	-	-	-	-
Total	\$ 306,379	\$ 270,169	\$ 270,169	\$ 279,574	\$ 275,930	\$ 290,609

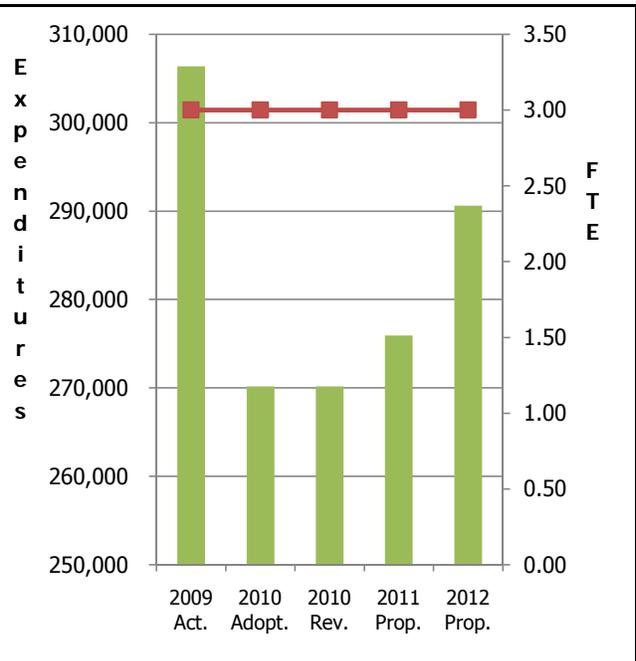
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.00	3.00	3.00	3.00	3.00	3.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.00	3.00	3.00	3.00	3.00	3.00

Fiscal Year	FTE's	Expenditures
2009 Act.	3.00	\$ 306,379
2010 Adopt.	3.00	\$ 270,169
2010 Rev.	3.00	\$ 270,169
2011 Prop.	3.00	\$ 275,930
2012 Prop.	3.00	\$ 290,609

Note:

FY 2011 includes funding of \$3,800 for the purchase of a heavy duty shredder.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

FINANCE ADMINISTRATION

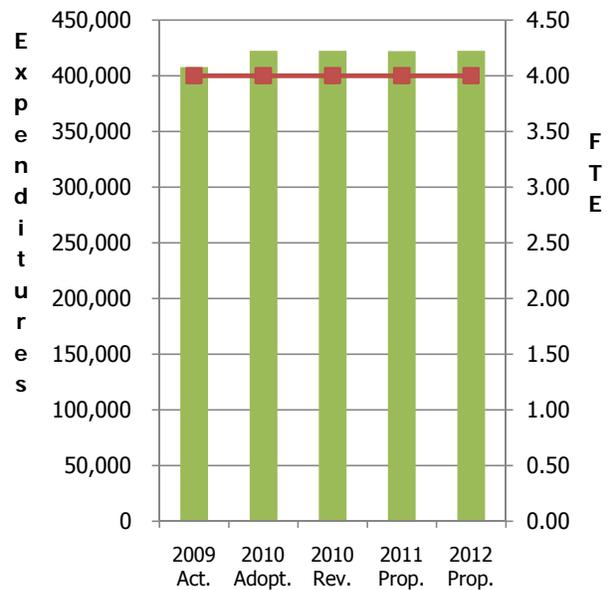
FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 386,713	\$ 394,976	\$ 394,976	\$ 326,960	\$ 399,807	\$ 400,232
Supplies	7,523	5,408	5,408	2,973	1,250	1,250
Purchase Services	13,482	21,970	21,970	23,966	20,835	20,835
Capital Outlay	-	-	-	-	-	-
Total	\$ 407,718	\$ 422,354	\$ 422,354	\$ 353,899	\$ 421,892	\$ 422,317

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	4.00	4.00	4.00	4.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	4.00	4.00	4.00	4.00	4.00	4.00

Fiscal Year	FTE's	Expenditures
2009 Act.	4.00	\$ 407,718
2010 Adopt.	4.00	\$ 422,354
2010 Rev.	4.00	\$ 422,354
2011 Prop.	4.00	\$ 421,892
2012 Prop.	4.00	\$ 422,317



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

ACCOUNTING

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 355,792	\$ 367,350	\$ 367,350	\$ 359,270	\$ 263,677	\$ 250,934
Supplies	6,208	5,805	5,805	2,913	5,005	5,005
Purchase Services	111,432	183,950	183,950	148,332	186,143	187,339
Capital Outlay	-	-	-	-	-	-
Total	\$ 473,432	\$ 557,105	\$ 557,105	\$ 510,515	\$ 454,825	\$ 443,278

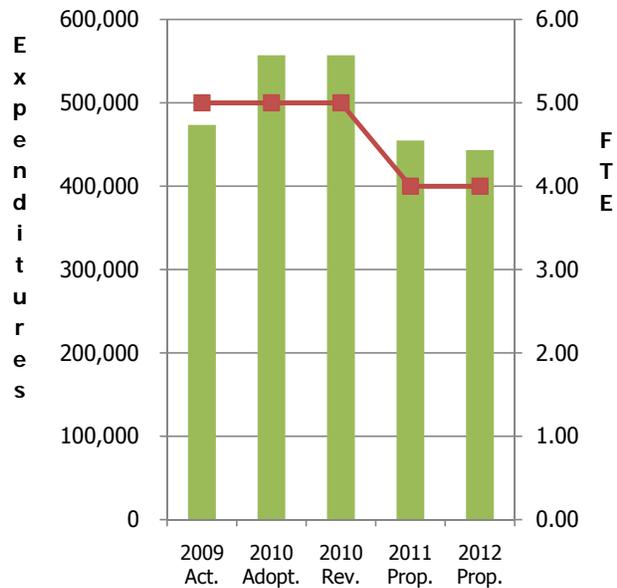
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	5.00	5.00	5.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	5.00	5.00	5.00	5.00	4.00	4.00

Fiscal Year	FTE's	Expenditures
2009 Act.	5.00	\$ 473,432
2010 Adopt.	5.00	\$ 557,105
2010 Rev.	5.00	\$ 557,105
2011 Prop.	4.00	\$ 454,825
2012 Prop.	4.00	\$ 443,278

Note:

One position eliminated in FY 2011.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

MUNICIPAL COURT

FINANCIAL SUMMARY

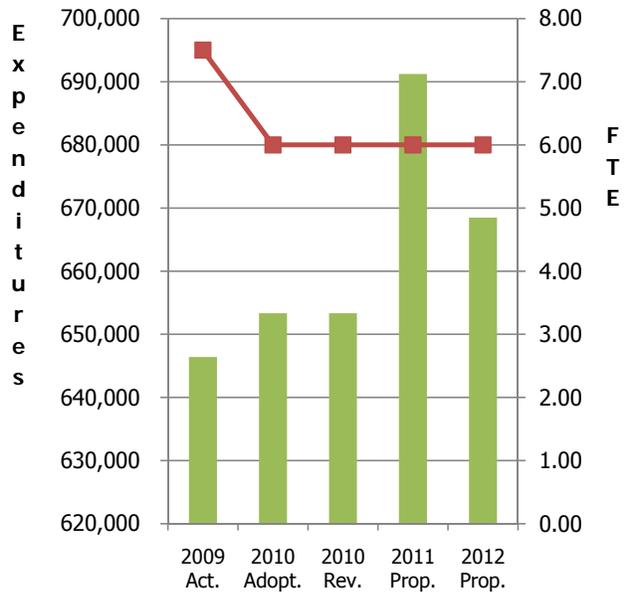
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 376,938	\$ 343,150	\$ 343,150	\$ 351,964	\$ 351,992	\$ 354,251
Supplies	4,405	8,700	8,700	6,375	4,700	4,700
Purchase Services	265,064	301,483	301,483	363,026	334,535	309,535
Capital Outlay	-	-	-	-	-	-
Total	\$ 646,407	\$ 653,333	\$ 653,333	\$ 721,365	\$ 691,227	\$ 668,486

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	7.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	0.50	-	-	-	-	-
Total	7.50	6.00	6.00	6.00	6.00	6.00

Fiscal Year	FTE's	Expenditures
2009 Act.	7.50	\$ 646,407
2010 Adopt.	6.00	\$ 653,333
2010 Rev.	6.00	\$ 653,333
2011 Prop.	6.00	\$ 691,227
2012 Prop.	6.00	\$ 668,486

Notes:
 Juvenile Caseworker position moved to Juvenile Diversion fund in FY 2010.
 Bailiffs positions moved to Court Security fund in FY 2010.
 FY 2011 includes increases of \$27,531 in legal fees and \$10,000 in collection agency fees.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

PURCHASING

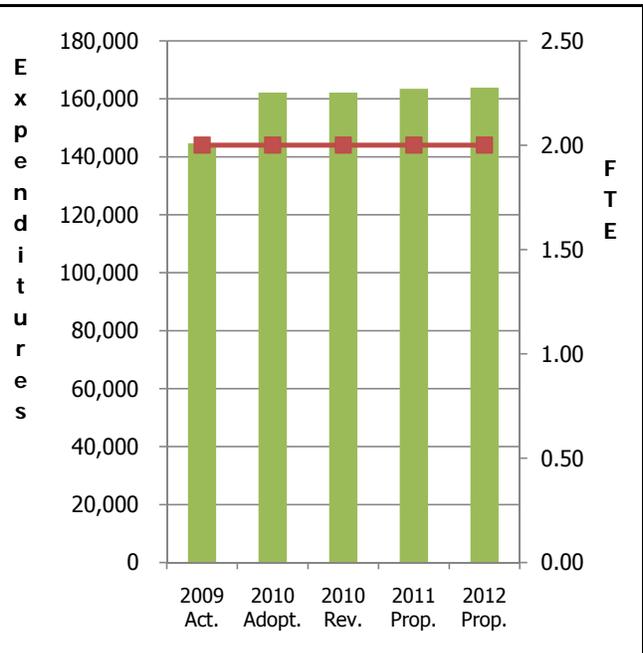
FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 133,455	\$ 140,171	\$ 140,171	\$ 136,827	\$ 141,572	\$ 141,975
Supplies	1,923	2,780	2,780	1,852	2,780	2,780
Purchase Services	9,276	19,181	19,181	19,292	19,130	19,130
Capital Outlay	-	-	-	-	-	-
Total	\$ 144,654	\$ 162,132	\$ 162,132	\$ 157,971	\$ 163,482	\$ 163,885

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	2.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2009 Act.	2.00	\$ 144,654
2010 Adopt.	2.00	\$ 162,132
2010 Rev.	2.00	\$ 162,132
2011 Prop.	2.00	\$ 163,482
2012 Prop.	2.00	\$ 163,885



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

INFORMATION TECHNOLOGY

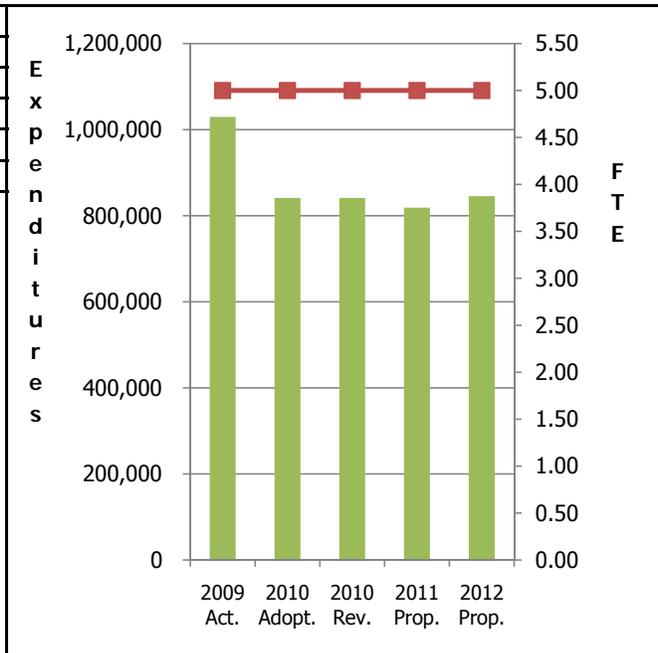
FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 293,254	\$ 401,648	\$ 401,648	\$ 384,214	\$ 404,952	\$ 405,643
Supplies	28,058	37,249	21,133	27,685	3,720	3,720
Purchase Services	708,150	402,581	380,111	340,336	410,359	436,035
Capital Outlay	-	-	38,586	-	-	-
Total	\$ 1,029,462	\$ 841,478	\$ 841,478	\$ 752,235	\$ 819,031	\$ 845,398

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	5.00	5.00	5.00	5.00	5.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	5.00	5.00	5.00	5.00	5.00	5.00

Fiscal Year	FTE's	Expenditures
2009 Act.	5.00	\$ 1,029,462
2010 Adopt.	5.00	\$ 841,478
2010 Rev.	5.00	\$ 841,478
2011 Prop.	5.00	\$ 819,031
2012 Prop.	5.00	\$ 845,398



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

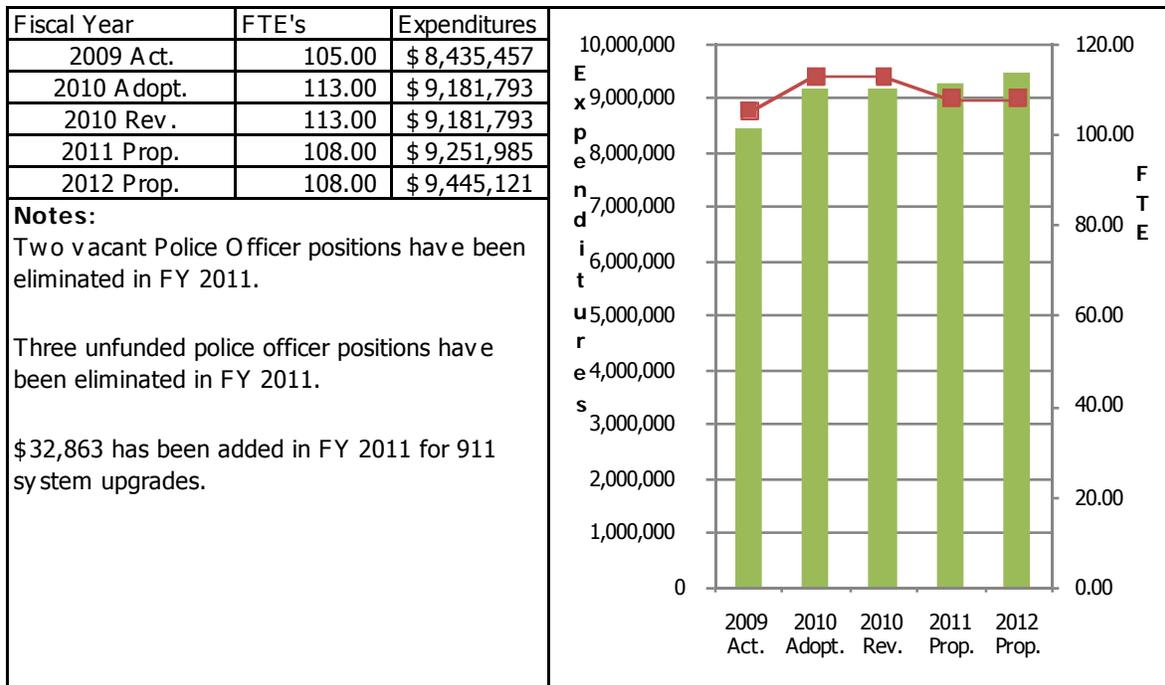
POLICE

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 7,757,784	\$ 8,512,117	\$ 8,512,117	\$ 8,280,920	\$ 8,426,627	\$ 8,417,681
Supplies	230,997	251,593	251,593	254,434	292,445	305,757
Purchase Services	264,742	418,083	418,083	433,679	392,671	471,683
Capital Outlay	181,934	-	-	24,665	140,242	250,000
Total	\$ 8,435,457	\$ 9,181,793	\$ 9,181,793	\$ 8,993,698	\$ 9,251,985	\$ 9,445,121

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	102.00	110.00	110.00	110.00	105.00	105.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	3.00	3.00	3.00	3.00	3.00	3.00
Total	105.00	113.00	113.00	113.00	108.00	108.00



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

CITY MARSHAL

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 487,523	\$ 123,006	\$ 123,006	\$ 121,141	\$ 124,405	\$ 124,007
Supplies	11,682	7,319	7,319	2,846	-	-
Purchase Services	2,589	3,711	3,711	2,592	4,430	4,430
Capital Outlay	-	-	-	-	-	-
Total	\$ 501,794	\$ 134,036	\$ 134,036	\$ 126,579	\$ 128,835	\$ 128,437

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	10.00	1.00	1.00	1.00	2.00	2.00
Continuous Part-Time	-	-	-	0.50	-	-
Seasonal	-	0.50	0.50	-	-	-
Total	10.00	1.50	1.50	1.50	2.00	2.00

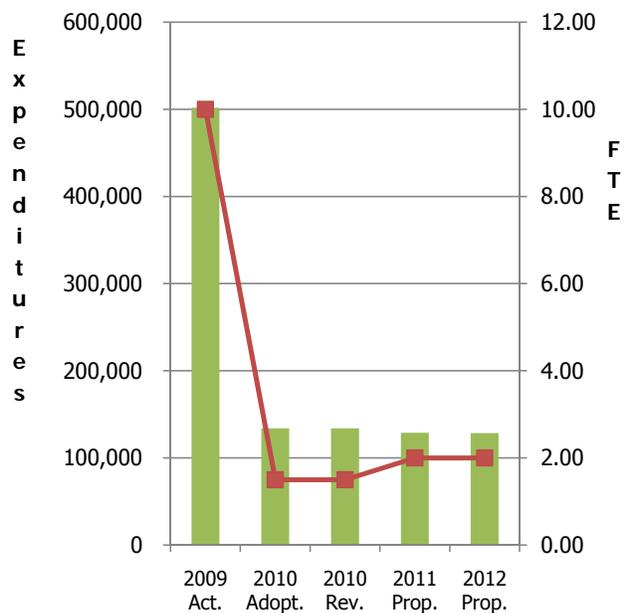
Fiscal Year	FTE's	Expenditures
2009 Act.	10.00	\$ 501,794
2010 Adopt.	1.50	\$ 134,036
2010 Rev.	1.50	\$ 134,036
2011 Prop.	2.00	\$ 128,835
2012 Prop.	2.00	\$ 128,437

Notes:

Detention Officer positions were budgeted in the City Marshal division for FY 2009 but are budgeted in Police in FY 2010.

City Marshal position has been reclassified to a Warrants Officer in FY 2011.

Warrant Clerk has been reclassified from part-time to full-time in FY 2011.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

FIRE

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 6,419,685	\$ 6,643,505	\$ 6,643,505	\$ 6,477,404	\$ 6,758,888	\$ 6,823,473
Supplies	258,344	261,500	261,500	233,991	275,379	283,679
Purchase Services	258,448	456,105	456,105	502,596	533,135	562,292
Capital Outlay	167,412	-	-	-	-	-
Total	\$ 7,103,889	\$ 7,361,110	\$ 7,361,110	\$ 7,213,991	\$ 7,567,402	\$ 7,669,444

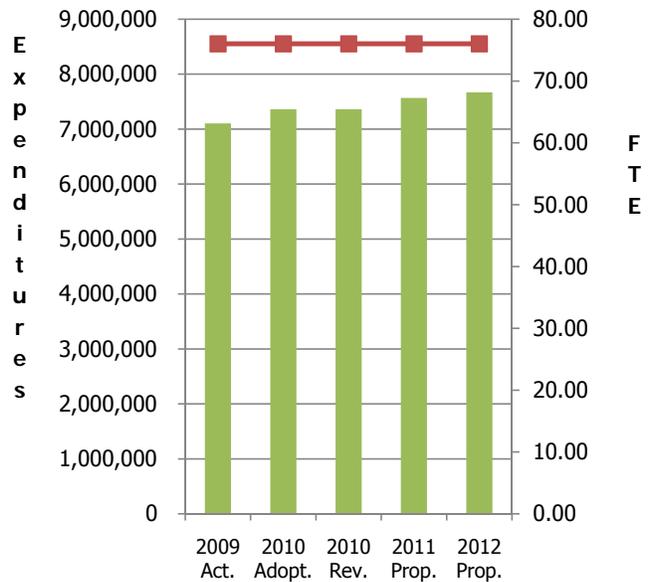
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	76.00	76.00	76.00	76.00	76.00	76.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	76.00	76.00	76.00	76.00	76.00	76.00

Fiscal Year	FTE's	Expenditures
2009 Act.	76.00	\$ 7,103,889
2010 Adopt.	76.00	\$ 7,361,110
2010 Rev.	76.00	\$ 7,361,110
2011 Prop.	76.00	\$ 7,567,402
2012 Prop.	76.00	\$ 7,669,444

Notes:

Deputy Fire Marshal is unfunded in FY 2011.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

ANIMAL SERVICES

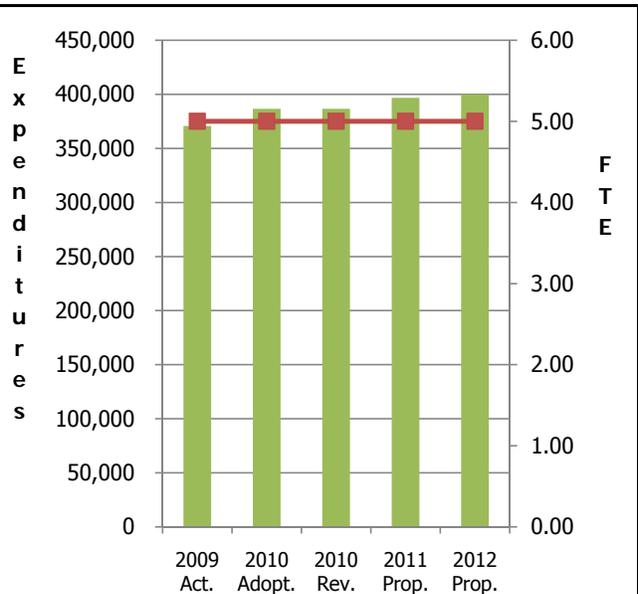
FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 260,398	\$ 265,505	\$ 265,505	\$ 247,573	\$ 267,628	\$ 268,948
Supplies	36,007	37,735	37,735	34,157	38,676	39,079
Purchase Services	74,242	83,330	83,330	74,988	90,458	91,967
Capital Outlay	-	-	-	-	-	-
Total	\$ 370,647	\$ 386,570	\$ 386,570	\$ 356,718	\$ 396,762	\$ 399,994

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	5.00	5.00	5.00	5.00	5.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	5.00	5.00	5.00	5.00	5.00	5.00

Fiscal Year	FTE's	Expenditures
2009 Act.	5.00	\$ 370,647
2010 Adopt.	5.00	\$ 386,570
2010 Rev.	5.00	\$ 386,570
2011 Prop.	5.00	\$ 396,762
2012 Prop.	5.00	\$ 399,994



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

BUILDING INSPECTIONS

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 270,403	\$ 184,831	\$ 184,831	\$ 198,730	\$ 150,853	\$ 146,352
Supplies	5,812	6,180	6,180	5,188	6,502	6,422
Purchase Services	5,744	23,307	23,307	20,114	27,976	23,265
Capital Outlay	-	-	-	-	-	-
Total	\$ 281,959	\$ 214,318	\$ 214,318	\$ 224,032	\$ 185,331	\$ 176,039

POSITION SUMMARY

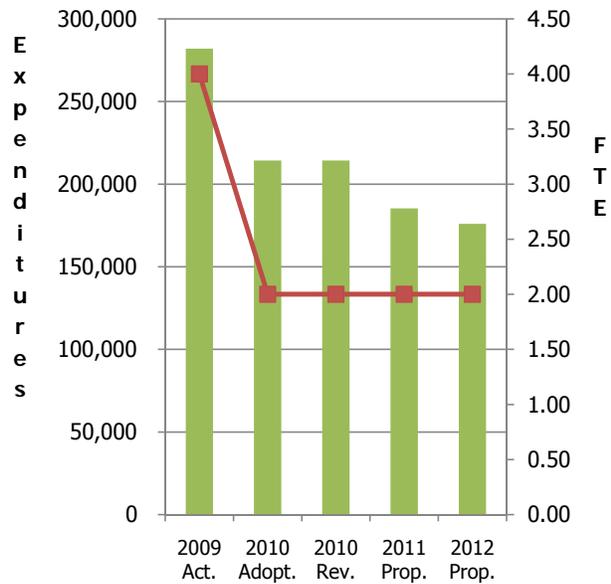
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	4.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	4.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2009 Act.	4.00	\$ 281,959
2010 Adopt.	2.00	\$ 214,318
2010 Rev.	2.00	\$ 214,318
2011 Prop.	2.00	\$ 185,331
2012 Prop.	2.00	\$ 176,039

Notes:

Administrative Assistant position moved to Environmental Services in FY 2010.

Chief Building Official position eliminated in FY 2010.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

ENVIRONMENTAL SERVICES

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 312,057	\$ 376,784	\$ 376,784	\$ 370,005	\$ 380,989	\$ 382,451
Supplies	7,941	11,400	11,400	10,548	13,653	13,653
Purchase Services	100,684	115,917	115,917	68,548	113,276	114,453
Capital Outlay	-	-	-	-	-	-
Total	\$ 420,682	\$ 504,101	\$ 504,101	\$ 449,101	\$ 507,918	\$ 510,557

POSITION SUMMARY

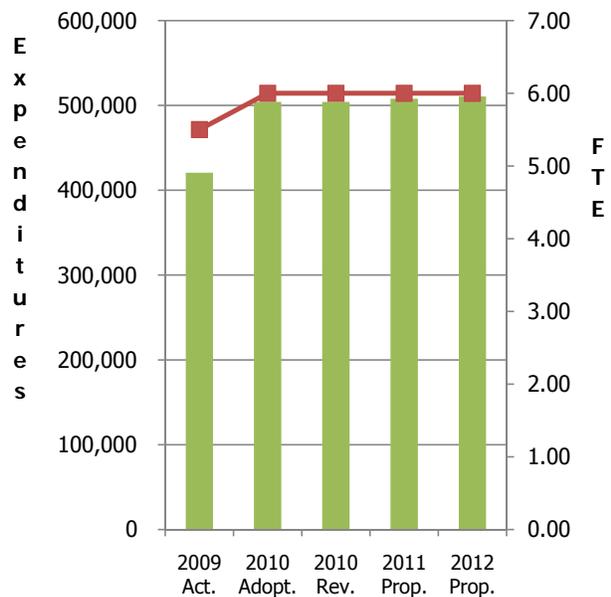
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	0.50	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	5.50	6.00	6.00	6.00	6.00	6.00

Fiscal Year	FTE's	Expenditures
2009 Act.	5.50	\$ 420,682
2010 Adopt.	6.00	\$ 504,101
2010 Rev.	6.00	\$ 504,101
2011 Prop.	6.00	\$ 507,918
2012 Prop.	6.00	\$ 510,557

Note:

The part-time Administrative Assistant was eliminated in FY 2010.

Administrative Assistant position moved from Building Inspections to Environmental Services in FY 2010.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

PARKS ADMINISTRATION

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 248,270	\$ 169,706	\$ 169,706	\$ 261,353	\$ 171,057	\$ 171,299
Supplies	3,213	5,809	5,809	4,379	5,809	5,809
Purchase Services	14,480	13,209	13,209	15,380	14,654	14,654
Capital Outlay	-	-	-	-	-	-
Total	\$ 265,963	\$ 188,724	\$ 188,724	\$ 281,112	\$ 191,520	\$ 191,762

POSITION SUMMARY

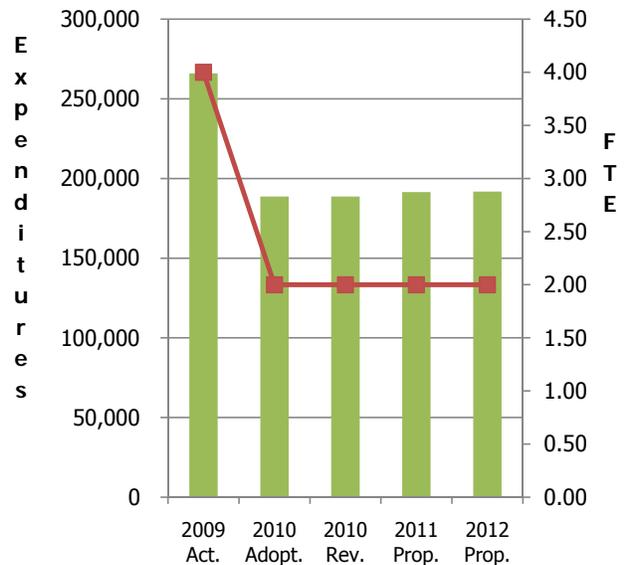
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	4.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	4.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2009 Act.	4.00	\$ 265,963
2010 Adopt.	2.00	\$ 188,724
2010 Rev.	2.00	\$ 188,724
2011 Prop.	2.00	\$ 191,520
2012 Prop.	2.00	\$ 191,762

Notes:

Parks Maintenance Manager position moved to Parks Maintenance in FY 2010.

Recreation Manager position moved to Recreation in FY 2010.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

PARKS MAINTENANCE

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 619,184	\$ 639,993	\$ 639,993	\$ 596,438	\$ 648,227	\$ 651,803
Supplies	193,989	215,810	215,810	158,558	218,297	218,297
Purchase Services	691,544	832,595	832,595	627,112	842,802	876,036
Capital Outlay	-	-	-	-	-	-
Total	\$ 1,504,717	\$ 1,688,398	\$ 1,688,398	\$ 1,382,108	\$ 1,709,326	\$ 1,746,136

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	11.50	12.00	12.00	12.00	12.00	12.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	11.50	12.00	12.00	12.00	12.00	12.00

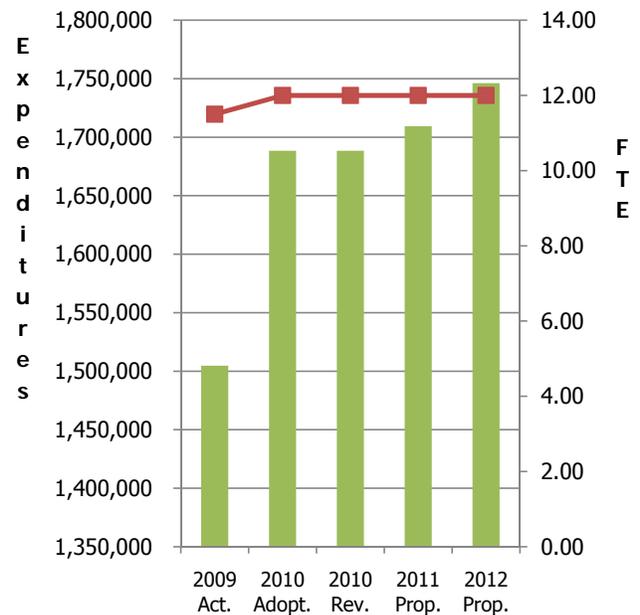
Fiscal Year	FTE's	Expenditures
2009 Act.	11.50	\$ 1,504,717
2010 Adopt.	12.00	\$ 1,688,398
2010 Rev.	12.00	\$ 1,688,398
2011 Prop.	12.00	\$ 1,709,326
2012 Prop.	12.00	\$ 1,746,136

Notes:

Parks Maintenance Manager moved from Parks Administration to Parks Maintenance in FY 2010.

Athletic Coordinator position was split between Parks Maintenance and Recreation divisions for FY 2009 but is budgeted in Recreation in FY 2010.

FY 2011 includes an \$12,744 increase for water and sewer expenses.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

RECREATION

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 434,225	\$ 558,123	\$ 558,123	\$ 464,449	\$ 501,631	\$ 495,201
Supplies	58,852	31,958	31,958	25,867	36,288	36,288
Purchase Services	276,601	332,786	332,786	272,984	323,509	314,359
Capital Outlay	17,260	39,000	39,000	57,260	22,000	22,000
Total	\$ 786,938	\$ 961,867	\$ 961,867	\$ 820,560	\$ 883,428	\$ 867,848

POSITION SUMMARY

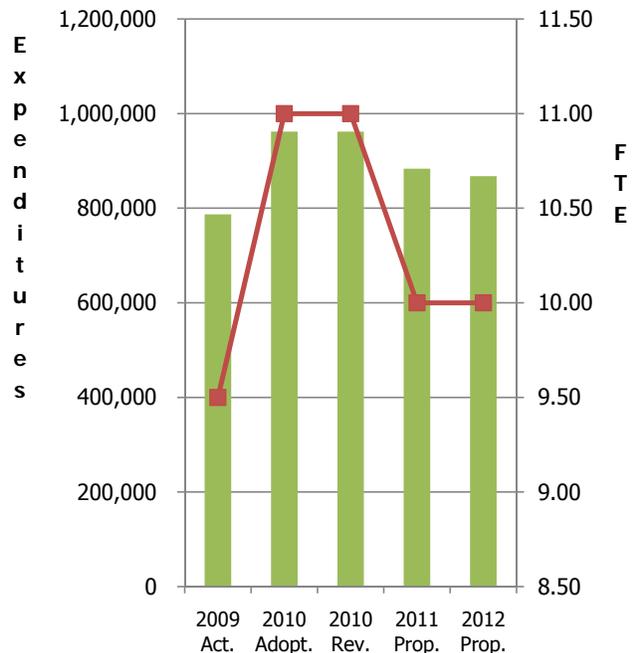
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.50	7.00	7.00	7.00	6.00	6.00
Continuous Part-Time	4.00	4.00	4.00	4.00	4.00	4.00
Seasonal	-	-	-	-	-	-
Total	9.50	11.00	11.00	11.00	10.00	10.00

Fiscal Year	FTE's	Expenditures
2009 Act.	9.50	\$ 786,938
2010 Adopt.	11.00	\$ 961,867
2010 Rev.	11.00	\$ 961,867
2011 Prop.	10.00	\$ 883,428
2012 Prop.	10.00	\$ 867,848

Notes:
 Recreation Manager position moved from Parks Administration to Recreation in FY 2010.

 Athletic Coordinator position was split between Parks Maintenance and Recreation divisions for FY 2009 but is budgeted in Recreation in FY 2010.

 Recreation Programmer position was eliminated in FY 2011.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

WET ZONE

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 367,233	\$ 364,005	\$ 364,005	\$ 281,294	\$ 281,074	\$ 281,306
Supplies	129,254	154,375	154,375	106,650	99,925	99,925
Purchase Services	153,347	206,990	206,990	140,268	142,018	141,670
Capital Outlay	5,506	-	-	-	-	-
Total	\$ 655,340	\$ 725,370	\$ 725,370	\$ 528,212	\$ 523,017	\$ 522,901

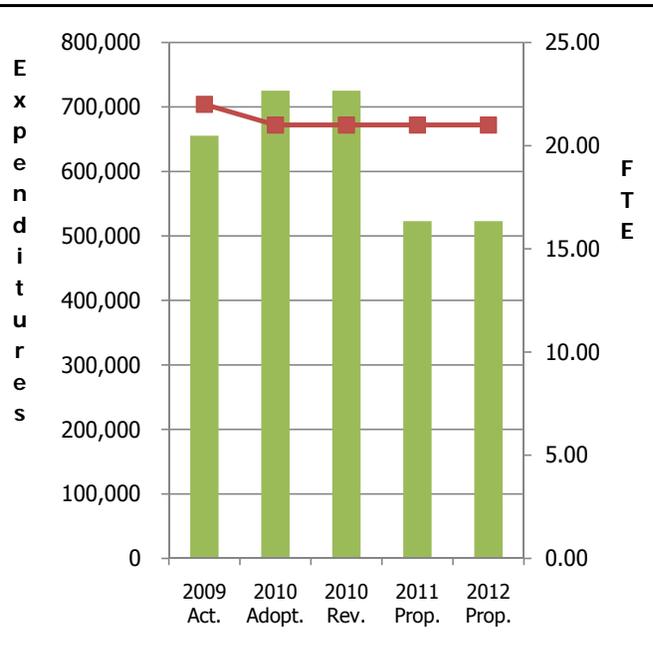
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	2.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	20.00	20.00	20.00	20.00	20.00	20.00
Total	22.00	21.00	21.00	21.00	21.00	21.00

Fiscal Year	FTE's	Expenditures
2009 Act.	22.00	\$ 655,340
2010 Adopt.	21.00	\$ 725,370
2010 Rev.	21.00	\$ 725,370
2011 Prop.	21.00	\$ 523,017
2012 Prop.	21.00	\$ 522,901

Note:
Operations Manager position was eliminated in FY 2010.

FY 2011 includes decreases in food for resale of \$18,925, advertising of \$13,500 and swimming pool repairs of \$45,591.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

LIBRARY

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 744,112	\$ 831,894	\$ 831,894	\$ 820,894	\$ 839,801	\$ 842,567
Supplies	128,445	158,921	158,921	120,348	166,721	165,846
Purchase Services	88,553	128,806	128,806	135,358	120,383	96,559
Capital Outlay	-	-	-	-	-	-
Total	\$ 961,110	\$ 1,119,621	\$ 1,119,621	\$ 1,076,600	\$ 1,126,905	\$ 1,104,972

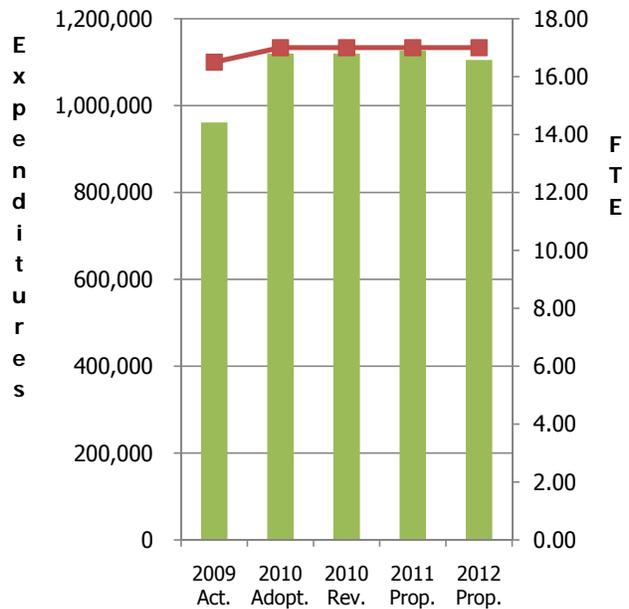
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	12.00	12.00	12.00	12.00	12.00	12.00
Continuous Part-Time	2.00	2.00	2.00	2.00	2.00	2.00
Seasonal	2.50	3.00	3.00	3.00	3.00	3.00
Total	16.50	17.00	17.00	17.00	17.00	17.00

Fiscal Year	FTE's	Expenditures
2009 Act.	16.50	\$ 961,110
2010 Adopt.	17.00	\$ 1,119,621
2010 Rev.	17.00	\$ 1,119,621
2011 Prop.	17.00	\$ 1,126,905
2012 Prop.	17.00	\$ 1,104,972

Notes:

The Library employee pool was increased by 0.5 FTE in FY 2010.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

COMMUNICATIONS

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 184,401	\$ 130,417	\$ 130,417	\$ 129,331	\$ 131,116	\$ 130,977
Supplies	15,858	11,500	11,500	16,056	12,500	12,500
Purchase Services	74,228	61,425	61,425	38,126	53,258	53,258
Capital Outlay	-	-	-	-	-	-
Total	\$ 274,487	\$ 203,342	\$ 203,342	\$ 183,513	\$ 196,874	\$ 196,735

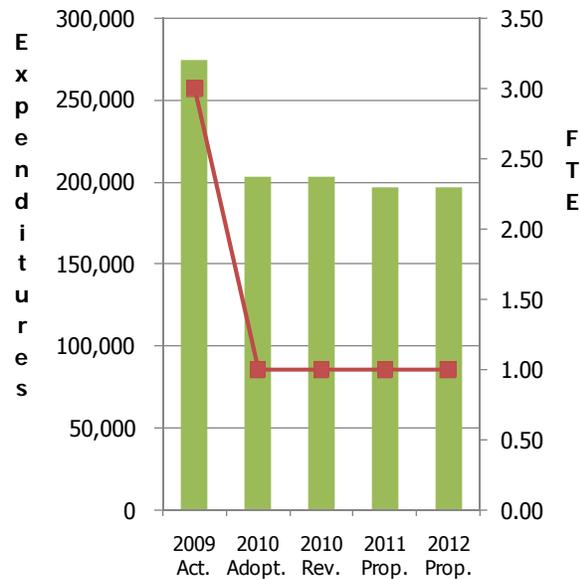
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.00	1.00	1.00	1.00	1.00	1.00

Fiscal Year	FTE's	Expenditures
2009 Act.	3.00	\$ 274,487
2010 Adopt.	1.00	\$ 203,342
2010 Rev.	1.00	\$ 203,342
2011 Prop.	1.00	\$ 196,874
2012 Prop.	1.00	\$ 196,735

Notes:
Video Producer moved to PEG Fund in FY 2010.

Community Relations Coordinator position moved from Communications Office to City Manager's Office in FY 2010.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

CALL CENTER

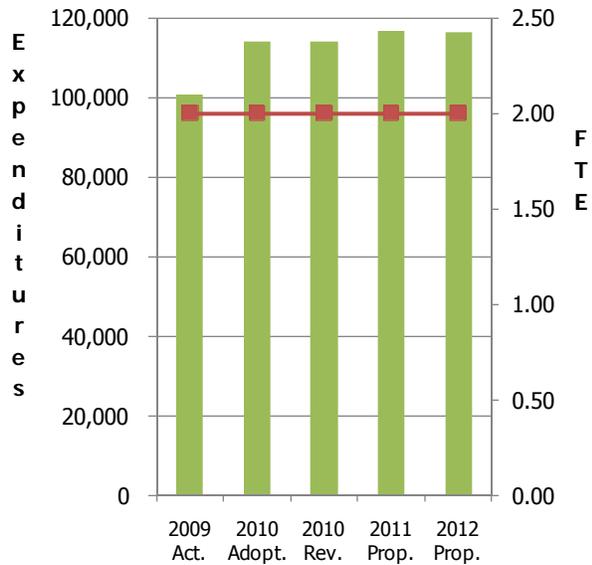
FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 98,640	\$ 106,036	\$ 106,036	\$ 99,761	\$ 106,252	\$ 106,186
Supplies	2,159	500	500	600	500	500
Purchase Services	-	7,424	7,424	13,491	9,800	9,800
Capital Outlay	-	-	-	-	-	-
Total	\$ 100,799	\$ 113,960	\$ 113,960	\$ 113,852	\$ 116,552	\$ 116,486

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	1.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	1.00	1.00	1.00	1.00	1.00	1.00
Seasonal	-	-	-	-	-	-
Total	2.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2009 Act.	2.00	\$ 100,799
2010 Adopt.	2.00	\$ 113,960
2010 Rev.	2.00	\$ 113,960
2011 Prop.	2.00	\$ 116,552
2012 Prop.	2.00	\$ 116,486



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

FACILITIES MAINTENANCE

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 240,922	\$ 313,068	\$ 313,068	\$ 241,478	\$ 321,310	\$ 322,688
Supplies	98,468	93,283	93,283	103,704	109,525	96,525
Purchase Services	253,743	322,307	322,307	308,544	344,490	355,968
Capital Outlay	-	-	-	-	-	-
Total	\$ 593,133	\$ 728,658	\$ 728,658	\$ 653,726	\$ 775,325	\$ 775,181

POSITION SUMMARY

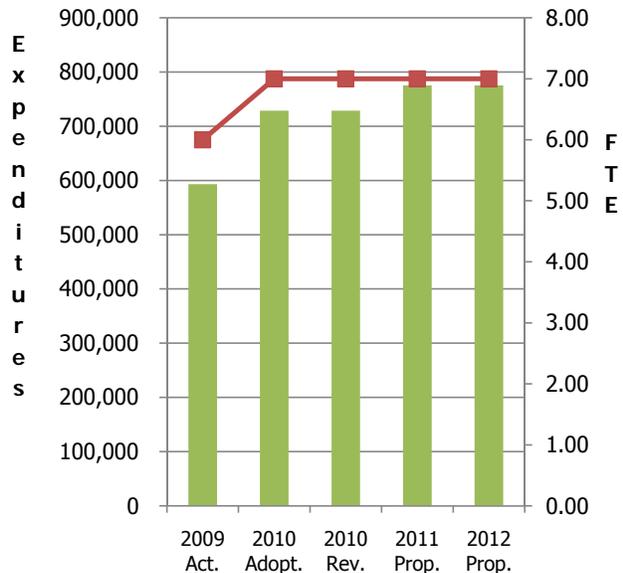
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	5.00	5.00	6.00	6.00	6.00
Continuous Part-Time	1.00	2.00	2.00	1.00	1.00	1.00
Seasonal	-	-	-	-	-	-
Total	6.00	7.00	7.00	7.00	7.00	7.00

Fiscal Year	FTE's	Expenditures
2009 Act.	6.00	\$ 593,133
2010 Adopt.	7.00	\$ 728,658
2010 Rev.	7.00	\$ 728,658
2011 Prop.	7.00	\$ 775,325
2012 Prop.	7.00	\$ 775,181

Notes:

Two part-time Building Maintenance Worker positions were added in FY 2010. Those two positions were merged into one full-time position in FY 2011.

In FY 2011 funding for building repairs was increased by \$69,250.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

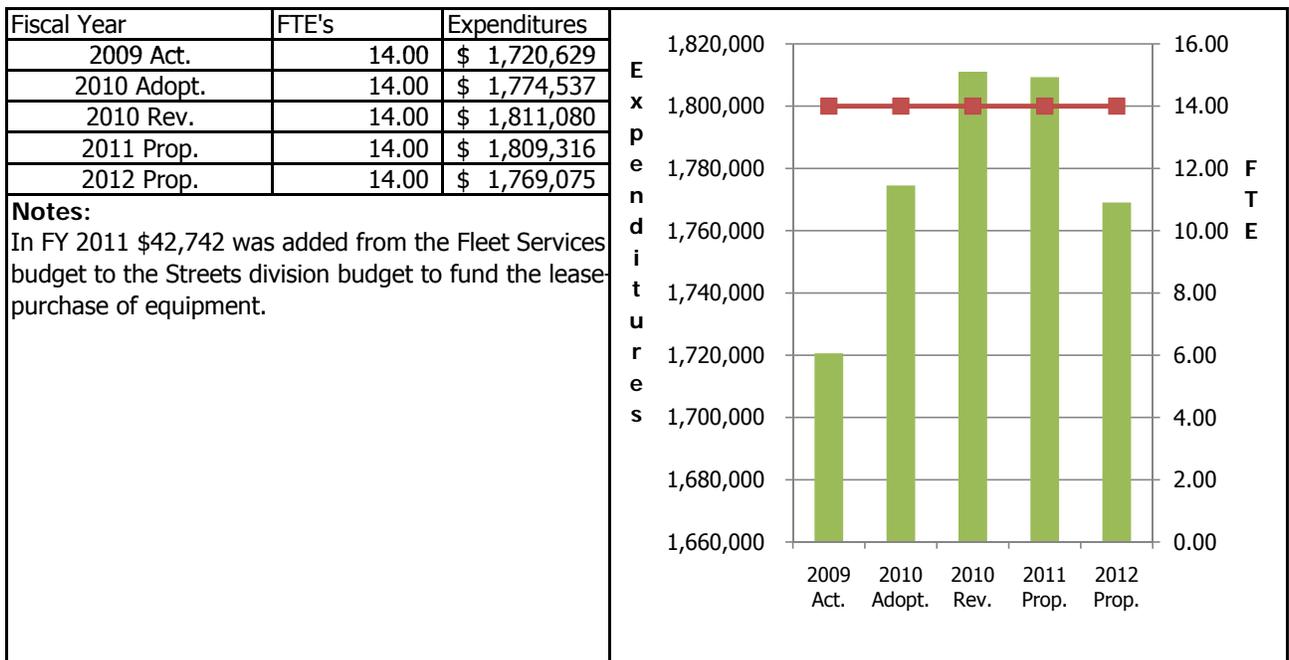
STREETS

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 780,572	\$ 780,472	\$ 780,472	\$ 767,750	\$ 786,970	\$ 790,673
Supplies	109,637	120,268	120,268	94,152	83,053	66,535
Purchase Services	830,420	873,797	910,340	918,787	939,293	911,867
Capital Outlay	-	-	-	36,048	-	-
Total	\$ 1,720,629	\$ 1,774,537	\$ 1,811,080	\$ 1,816,737	\$ 1,809,316	\$ 1,769,075

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	14.00	14.00	14.00	14.00	14.00	14.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	14.00	14.00	14.00	14.00	14.00	14.00



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

FLEET SERVICES

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 152,018	\$ 210,936	\$ 210,936	\$ 195,157	\$ 213,465	\$ 214,643
Supplies	145,379	246,240	246,240	26,252	246,993	249,004
Purchase Services	506,042	300,663	264,120	212,097	267,135	265,985
Capital Outlay	-	-	-	-	-	-
Total	\$ 803,439	\$ 757,839	\$ 721,296	\$ 433,506	\$ 727,593	\$ 729,632

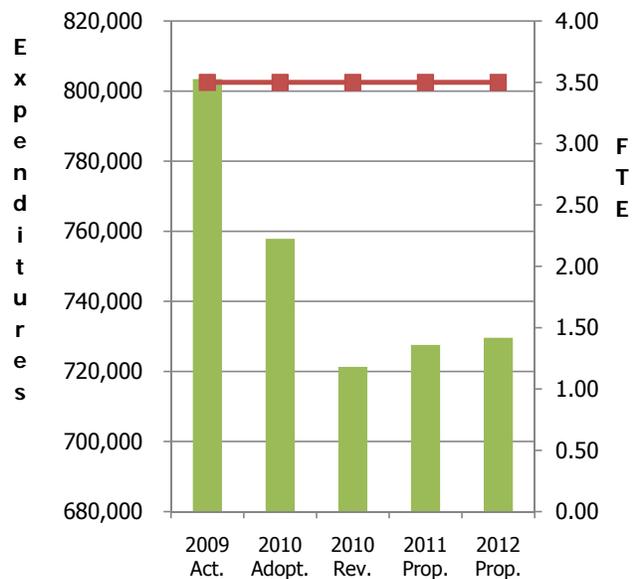
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.50	3.50	3.50	3.50	3.50	3.50
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.50	3.50	3.50	3.50	3.50	3.50

Fiscal Year	FTE's	Expenditures
2009 Act.	3.50	\$ 803,439
2010 Adopt.	3.50	\$ 757,839
2010 Rev.	3.50	\$ 721,296
2011 Prop.	3.50	\$ 727,593
2012 Prop.	3.50	\$ 729,632

Note:

In FY 2011 \$36,543 was moved from the Fleet Services budget to the Streets division budget to fund the lease-purchase of equipment.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

PUBLIC WORKS ADMINISTRATION

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 737,028	\$ 509,697	\$ 509,697	\$ 633,647	\$ 512,946	\$ 514,032
Supplies	17,368	32,225	32,225	19,558	29,249	29,249
Purchase Services	51,628	250,212	250,212	67,414	88,386	88,386
Capital Outlay	-	-	-	-	-	-
Total	\$ 806,024	\$ 792,134	\$ 792,134	\$ 720,619	\$ 630,581	\$ 631,667

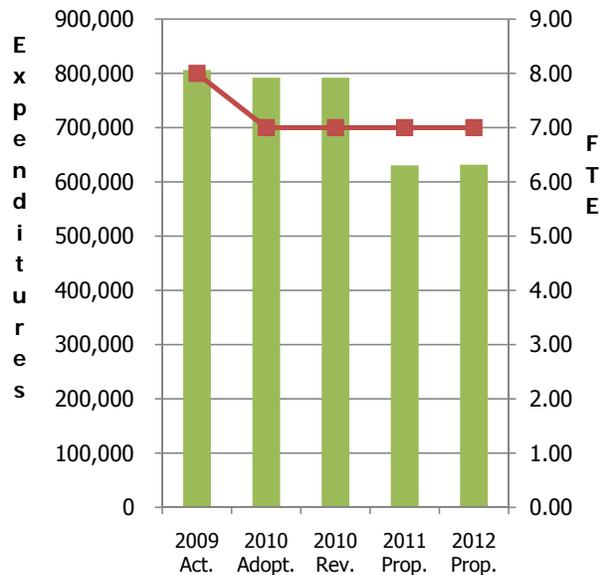
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	8.00	7.00	7.00	7.00	7.00	7.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	8.00	7.00	7.00	7.00	7.00	7.00

Fiscal Year	FTE's	Expenditures
2009 Act.	8.00	\$ 806,024
2010 Adopt.	7.00	\$ 792,134
2010 Rev.	7.00	\$ 792,134
2011 Prop.	7.00	\$ 630,581
2012 Prop.	7.00	\$ 631,667

Note:
Project Engineer position was eliminated and funding of \$165,000 for outsourcing of plan review was added in FY 2010.

Funding for outsourcing of plan review was eliminated in FY 2011 due to lack of plan review activity.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

PLANNING

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 444,317	\$ 297,731	\$ 297,731	\$ 243,502	\$ 265,493	\$ 257,581
Supplies	4,848	5,400	5,400	2,921	4,036	4,036
Purchase Services	39,121	41,174	41,174	27,384	29,512	29,512
Capital Outlay	-	-	-	-	-	-
Total	\$ 488,286	\$ 344,305	\$ 344,305	\$ 273,807	\$ 299,041	\$ 291,129

POSITION SUMMARY

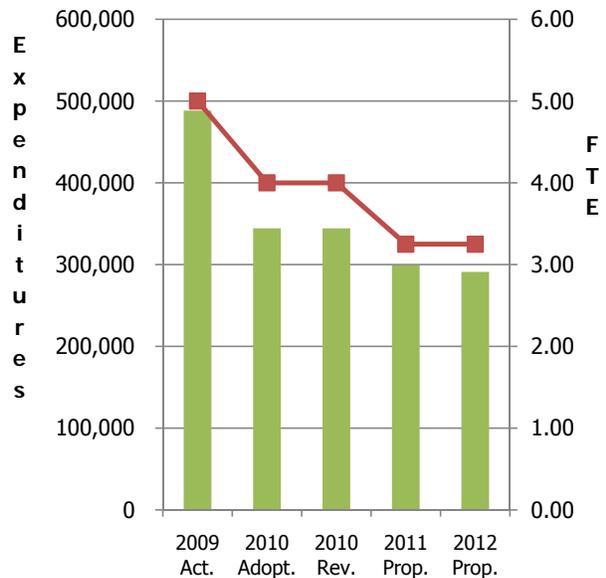
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	5.00	4.00	4.00	4.00	3.00	3.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	0.25	0.25
Total	5.00	4.00	4.00	4.00	3.25	3.25

Fiscal Year	FTE's	Expenditures
2009 Act.	5.00	\$ 488,286
2010 Adopt.	4.00	\$ 344,305
2010 Rev.	4.00	\$ 344,305
2011 Prop.	3.25	\$ 299,041
2012 Prop.	3.25	\$ 291,129

Notes:

Director of Developmental Services was eliminated in FY 2010 and Assistant Director was reclassified to Planning Manager.

Planner II was eliminated in FY 2011 and a Planning Intern was added.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

GEOGRAPHIC INFORMATION SYSTEMS

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 81,279	\$ 70,136	\$ 70,136	\$ 68,911	\$ 70,837	\$ 72,062
Supplies	729	3,500	3,500	994	3,500	3,500
Purchase Services	23,099	34,130	34,130	24,035	29,499	29,449
Capital Outlay	-	-	-	-	-	-
Total	\$ 105,107	\$ 107,766	\$ 107,766	\$ 93,940	\$ 103,836	\$ 105,011

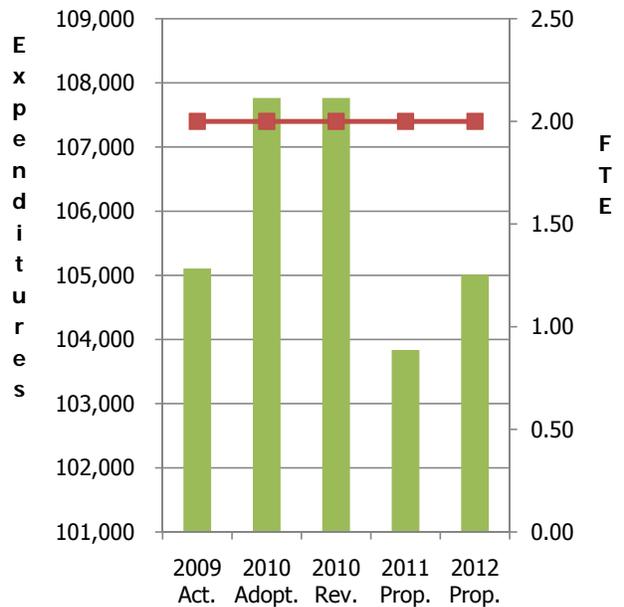
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	2.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2009 Act.	2.00	\$ 105,107
2010 Adopt.	2.00	\$ 107,766
2010 Rev.	2.00	\$ 107,766
2011 Prop.	2.00	\$ 103,836
2012 Prop.	2.00	\$ 105,011

Notes:

GIS Programmer is unfunded in FY 2011 and 2012.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

HUMAN RESOURCES

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 198,762	\$ 222,413	\$ 222,413	\$ 220,731	\$ 225,708	\$ 226,402
Supplies	3,726	5,280	5,280	3,418	5,625	5,125
Purchase Services	67,545	90,030	90,030	62,747	103,015	106,312
Capital Outlay	-	-	-	-	-	-
Total	\$ 270,033	\$ 317,723	\$ 317,723	\$ 286,896	\$ 334,348	\$ 337,839

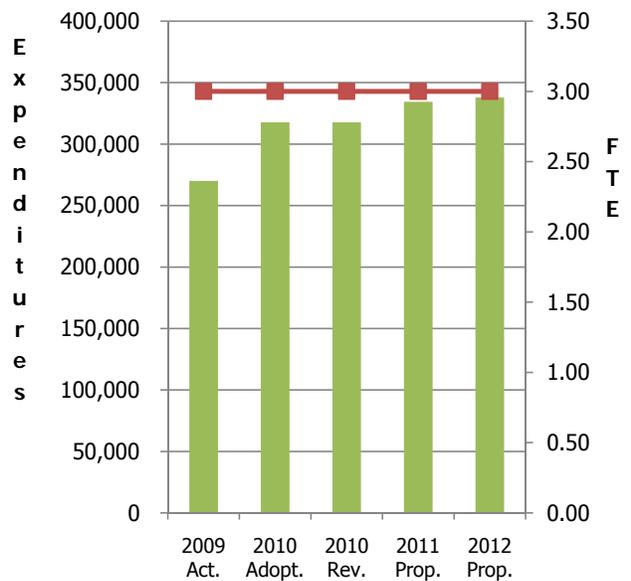
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.00	3.00	3.00	3.00	3.00	3.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.00	3.00	3.00	3.00	3.00	3.00

Fiscal Year	FTE's	Expenditures
2009 Act.	3.00	\$ 270,033
2010 Adopt.	3.00	\$ 317,723
2010 Rev.	3.00	\$ 317,723
2011 Prop.	3.00	\$ 334,348
2012 Prop.	3.00	\$ 337,839

Notes:

FY 2011 includes an additional \$11,878 for enhanced benefits consulting services.



**CITY OF ROWLETT
FY 2010-11
GENERAL FUND**

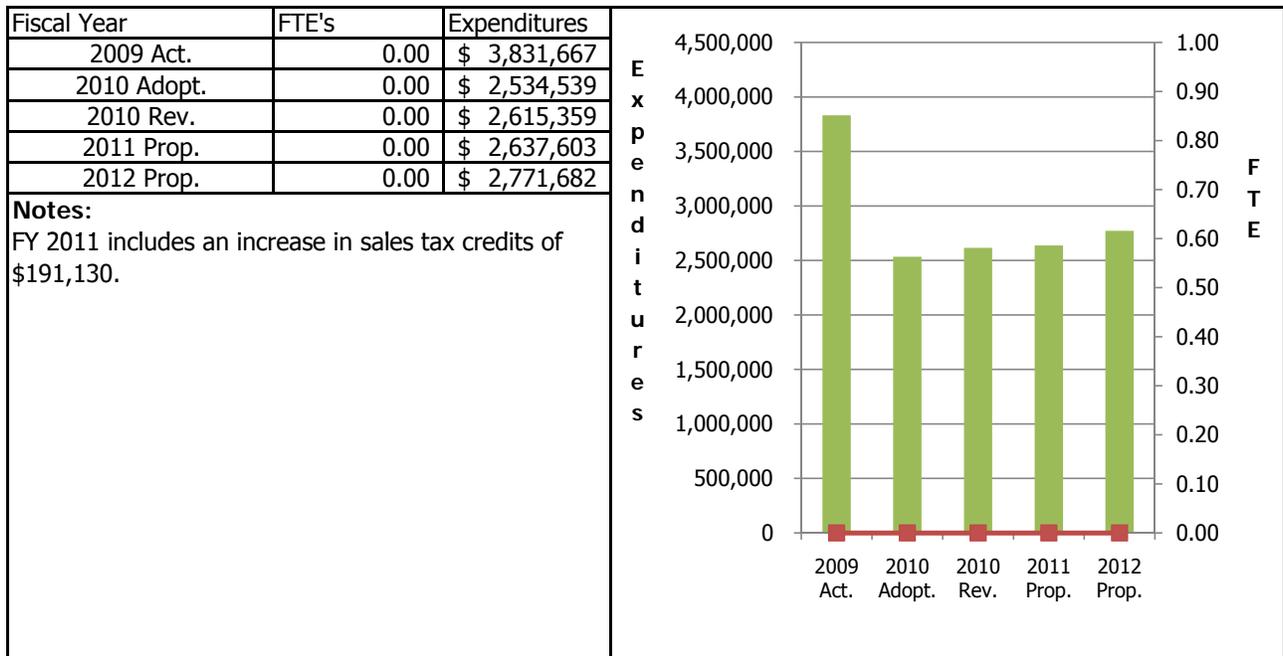
NON DEPARTMENTAL

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 4,557	\$ (250,000)	\$ (250,000)	\$ -	\$ (375,000)	\$ (375,000)
Supplies	14,797	5,500	85,840	87,129	5,500	5,500
Purchase Services	1,945,349	1,739,012	1,739,492	2,981,873	1,965,949	1,977,566
Capital Outlay	9,480	-	-	155,000	-	-
Transfers Out	1,857,484	1,040,027	1,040,027	1,040,027	1,041,154	1,163,616
Reserves	-	-	-	-	-	-
Total	\$ 3,831,667	\$ 2,534,539	\$ 2,615,359	\$ 4,264,029	\$ 2,637,603	\$ 2,771,682

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	-	-	-	-	-	-
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	-	-	-	-	-	-





**CITY OF ROWLETT
FY 2010-11
IMPACT FEES FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	-			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 2,239,856	\$ 1,972,661	\$ 1,972,661	\$ 1,977,525	\$ 587,420	\$ 440,777
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	87,594	53,517	53,517	28,285	28,285	29,700
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	39,451	38,230	38,230	13,357	13,357	13,357
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>127,045</u>	<u>91,747</u>	<u>91,747</u>	<u>41,642</u>	<u>41,642</u>	<u>43,057</u>
Total Available Resources	<u>2,366,901</u>	<u>2,064,408</u>	<u>2,064,408</u>	<u>2,019,167</u>	<u>629,062</u>	<u>483,834</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	389,376	91,747	91,747	91,747	28,285	29,700
Debt Service	-	-	-	-	-	-
Transfers Out	-	500,000	1,340,000	1,340,000	160,000	-
Total Expenditures	<u>389,376</u>	<u>591,747</u>	<u>1,431,747</u>	<u>1,431,747</u>	<u>188,285</u>	<u>29,700</u>
Ending Resources	<u>\$ 1,977,525</u>	<u>\$ 1,472,661</u>	<u>\$ 632,661</u>	<u>\$ 587,420</u>	<u>\$ 440,777</u>	<u>\$ 454,134</u>

**CITY OF ROWLETT
FY 2010-11
IMPACT FEES FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Licenses and Permits	\$ 87,594	\$ 53,517	\$ 53,517	\$ 28,285	\$ 28,285	\$ 29,700
Other:						
Interest Income	39,451	38,230	38,230	13,357	13,357	13,357
Total Revenues	\$ 127,045	\$ 91,747	\$ 91,747	\$ 41,642	\$ 41,642	\$ 43,057

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	-			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Improvements	389,376	91,747	91,747	91,747	28,285	29,700
Debt Service	-	-	-	-	-	-
Transfers Out	-	500,000	1,340,000	1,340,000	160,000	-
Total	\$ 389,376	\$ 591,747	\$ 1,431,747	\$ 1,431,747	\$ 188,285	\$ 29,700

**CITY OF ROWLETT
FY 2010-11
POLICE SEIZURE FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 400,225	\$ 251,462	\$ 251,462	\$ 265,637	\$ 175,656	\$ 26,420
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	233,025	105,117	105,117	160,019	100,764	100,764
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>233,025</u>	<u>105,117</u>	<u>105,117</u>	<u>160,019</u>	<u>100,764</u>	<u>100,764</u>
Total Available Resources	<u>633,250</u>	<u>356,579</u>	<u>356,579</u>	<u>425,656</u>	<u>276,420</u>	<u>127,184</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	147,941	250,000	250,000	250,000	250,000	125,000
Purchase Services	118,118	-	-	-	-	-
Capital Outlay	101,554	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>367,613</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>125,000</u>
Ending Resources	<u>\$ 265,637</u>	<u>\$ 106,579</u>	<u>\$ 106,579</u>	<u>\$ 175,656</u>	<u>\$ 26,420</u>	<u>\$ 2,184</u>

**CITY OF ROWLETT
FY 2010-11
POLICE SEIZURE FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		

Revenues:

Interest Earnings	\$ 2,352	\$ 5,117	\$ 5,117	\$ 764	\$ 764	\$ 764
Miscellaneous	230,673	100,000	100,000	159,255	100,000	100,000
Total Current Revenues	\$ 233,025	\$ 105,117	\$ 105,117	\$ 160,019	\$ 100,764	\$ 100,764

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	147,941	250,000	250,000	250,000	250,000	125,000
Purchase Services	118,118	-	-	-	-	-
Capital Outlay	101,554	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total	\$ 367,613	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 125,000

**CITY OF ROWLETT
FY 2010-11
ECONOMIC DEVELOPMENT FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 251,611	\$ 35,103	\$ 35,103	\$ 85,890	\$ 67,423	\$ 32,960
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	3,400	12,463	12,463	-	3,400	3,600
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	4,814	5,920	5,920	1,000	1,000	1,000
Transfers In	102,435	303,470	303,470	303,470	290,740	330,832
Total Current Revenues	<u>110,649</u>	<u>321,853</u>	<u>321,853</u>	<u>304,470</u>	<u>295,140</u>	<u>335,432</u>
Total Available Resources	<u>362,260</u>	<u>356,956</u>	<u>356,956</u>	<u>390,360</u>	<u>362,563</u>	<u>368,392</u>
Expenditures:						
Personnel Services	174,010	174,536	174,536	174,536	177,148	178,113
Supplies	2,393	3,950	3,950	3,950	4,450	4,450
Purchase Services	99,967	145,255	145,255	144,451	148,005	153,005
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>276,370</u>	<u>323,741</u>	<u>323,741</u>	<u>322,937</u>	<u>329,603</u>	<u>335,568</u>
Ending Resources	<u>\$ 85,890</u>	<u>\$ 33,215</u>	<u>\$ 33,215</u>	<u>\$ 67,423</u>	<u>\$ 32,960</u>	<u>\$ 32,824</u>

**CITY OF ROWLETT
FY 2010-11
ECONOMIC DEVELOPMENT FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Licenses and Permits:						
Building Permits	\$ 3,400	\$ 12,463	\$ 12,463	\$ -	\$ 3,400	\$ 3,600
Other:						
Interest Income	4,814	5,920	5,920	1,000	1,000	1,000
Transfers In:						
General Fund	-	142,543	142,543	142,543	143,670	163,616
Utility Fund	102,435	160,927	160,927	160,927	147,070	167,216
Total	102,435	303,470	303,470	303,470	290,740	330,832
Total Current Revenues	\$ 110,649	\$ 321,853	\$ 321,853	\$ 304,470	\$ 295,140	\$ 335,432

**CITY OF ROWLETT
FY 2010-11
ECONOMIC DEVELOPMENT FUND**

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 174,010	\$ 174,536	\$ 174,536	\$ 174,536	\$ 177,148	\$ 178,113
Supplies	2,393	3,950	3,950	3,950	4,450	4,450
Purchase Services	99,967	145,255	145,255	144,451	148,005	153,005
Capital Outlay	-	-	-	-	-	-
Total	\$ 276,370	\$ 323,741	\$ 323,741	\$ 322,937	\$ 329,603	\$ 335,568

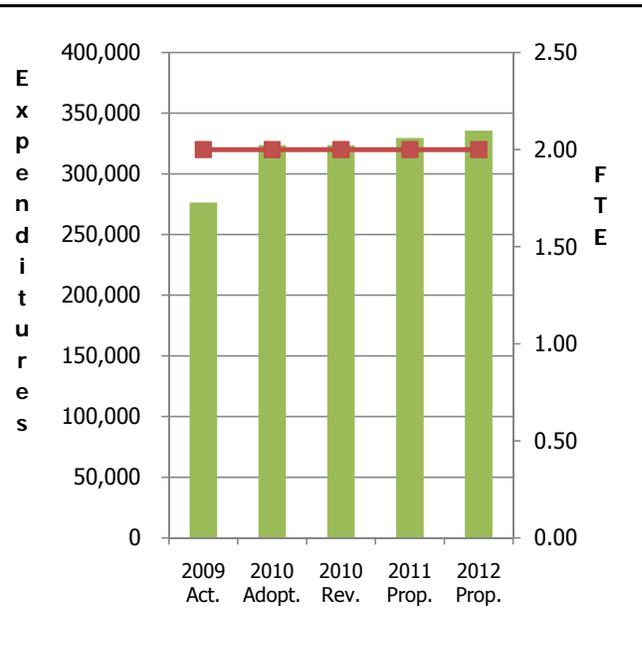
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	2.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	2.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2009 Act.	2.00	\$ 276,370
2010 Adopt.	2.00	\$ 323,741
2010 Rev.	2.00	\$ 323,741
2011 Prop.	2.00	\$ 329,603
2012 Prop.	2.00	\$ 335,568



**CITY OF ROWLETT
FY 2010-11
INNOVATIONS FUND**

BUDGET AND EXPEDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ 150,000	\$ 150,000	\$ 146,716	\$ 55,000	\$ 32,627
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers In	150,000	785,000	785,000	785,000	445,000	-
Total Current Revenues	<u>150,000</u>	<u>785,000</u>	<u>785,000</u>	<u>785,000</u>	<u>445,000</u>	<u>-</u>
Total Available Resources	<u>150,000</u>	<u>935,000</u>	<u>935,000</u>	<u>931,716</u>	<u>500,000</u>	<u>32,627</u>
Expenditures:						
Personnel Services	-	-	-	-	107,615	-
Supplies	-	-	-	-	-	-
Purchase Services	3,284	760,000	760,000	756,716	250,000	-
Capital Outlay	-	120,000	120,000	120,000	109,758	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>3,284</u>	<u>880,000</u>	<u>880,000</u>	<u>876,716</u>	<u>467,373</u>	<u>-</u>
Ending Resources	<u>\$ 146,716</u>	<u>\$ 55,000</u>	<u>\$ 55,000</u>	<u>\$ 55,000</u>	<u>\$ 32,627</u>	<u>\$ 32,627</u>

**CITY OF ROWLETT
FY 2010-11
INNOVATIONS FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Transfers In:						
General Fund	150,000	-	-	785,000	445,000	-
Fleet Services Fund	-	-	-	-	-	-
Information Tech Fund	-	-	-	-	-	-
Impact Fees Fund	-	500,000	500,000	-	-	-
Refuse Fund	-	285,000	285,000	-	-	-
	<u>150,000</u>	<u>785,000</u>	<u>785,000</u>	<u>785,000</u>	<u>445,000</u>	<u>-</u>
Total Current Revenues	<u>\$ 150,000</u>	<u>\$ 785,000</u>	<u>\$ 785,000</u>	<u>\$ 785,000</u>	<u>\$ 445,000</u>	<u>\$ -</u>

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ 107,615	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	3,284	760,000	760,000	756,716	250,000	-
Capital Outlay	-	120,000	120,000	120,000	109,758	-
Total	<u>\$ 3,284</u>	<u>\$ 880,000</u>	<u>\$ 880,000</u>	<u>\$ 876,716</u>	<u>\$ 467,373</u>	<u>\$ -</u>

**CITY OF ROWLETT
FY 2010-11
HOTEL/MOTEL FUND**

BUDGET AND EXPEDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 98,952	\$ 104,685	\$ 104,685	\$ 78,684	\$ -	\$ -
Current Revenues:						
Tax Revenues	48,270	63,810	63,810	43,773	43,773	43,773
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	2,076	1,618	1,618	577	577	577
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>50,346</u>	<u>65,428</u>	<u>65,428</u>	<u>44,350</u>	<u>44,350</u>	<u>44,350</u>
Total Available Resources	<u>149,298</u>	<u>170,113</u>	<u>170,113</u>	<u>123,034</u>	<u>44,350</u>	<u>44,350</u>
Expenditures:						
Personnel Services	3,701	12,673	12,673	12,673	12,085	11,484
Supplies	52	56,600	56,600	28,198	7,300	6,300
Purchase Services	35,949	100,840	82,163	82,163	24,965	24,965
Capital Outlay	30,912	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>70,614</u>	<u>170,113</u>	<u>151,436</u>	<u>123,034</u>	<u>44,350</u>	<u>42,749</u>
Ending Resources	<u>\$ 78,684</u>	<u>\$ -</u>	<u>\$ 18,677</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,601</u>

**CITY OF ROWLETT
FY 2010-11
HOTEL MOTEL FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Tax Revenues:						
Hotel/Motel Tax	\$ 48,270	\$ 63,810	\$ 63,810	\$ 43,773	\$ 43,773	\$ 43,773
Other:						
Miscellaneous	-	-	-	-	-	-
Interest Income	2,076	1,618	1,618	577	577	577
	2,076	1,618	1,618	577	577	577
Total Current Revenues	\$ 50,346	\$ 65,428	\$ 65,428	\$ 44,350	\$ 44,350	\$ 44,350

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 3,701	\$ 12,673	\$ 12,673	\$ 12,673	\$ 12,085	\$ 11,484
Supplies	52	56,600	56,600	28,198	7,300	6,300
Purchase Services	35,949	100,840	82,163	82,163	24,965	24,965
Capital Outlay	30,912	-	-	-	-	-
Total	\$ 70,614	\$ 170,113	\$ 151,436	\$ 123,034	\$ 44,350	\$ 42,749

**CITY OF ROWLETT
FY 2010-11
PEG FUND**

BUDGET AND EXPEDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 8,287	\$ 57,547	\$ 57,547	\$ 22,139	\$ 1,767	\$ 15,280
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	76,003	69,834	69,834	78,285	78,285	78,285
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>76,003</u>	<u>69,834</u>	<u>69,834</u>	<u>78,285</u>	<u>78,285</u>	<u>78,285</u>
Total Available Resources	<u>84,290</u>	<u>127,381</u>	<u>127,381</u>	<u>100,424</u>	<u>80,052</u>	<u>93,565</u>
Expenditures:						
Personnel Services	62,151	63,657	63,657	63,657	64,772	65,112
Supplies	-	35,000	35,000	35,000	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>62,151</u>	<u>98,657</u>	<u>98,657</u>	<u>98,657</u>	<u>64,772</u>	<u>65,112</u>
Ending Resources	<u>\$ 22,139</u>	<u>\$ 28,724</u>	<u>\$ 28,724</u>	<u>\$ 1,767</u>	<u>\$ 15,280</u>	<u>\$ 28,453</u>

**CITY OF ROWLETT
FY 2010-11
PEG FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Franchise Fee	\$ 76,003	\$ 69,834	\$ 69,834	\$ 78,285	\$ 78,285	\$ 78,285
Other:						
Miscellaneous	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-
Total Current Revenues	\$ 76,003	\$ 69,834	\$ 69,834	\$ 78,285	\$ 78,285	\$ 78,285

**CITY OF ROWLETT
FY 2010-11
PEG FUND**

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 62,151	\$ 63,657	\$ 63,657	\$ 63,657	\$ 64,772	\$ 65,112
Supplies	-	35,000	35,000	35,000	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ 62,151	\$ 98,657	\$ 98,657	\$ 98,657	\$ 64,772	\$ 65,112

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		

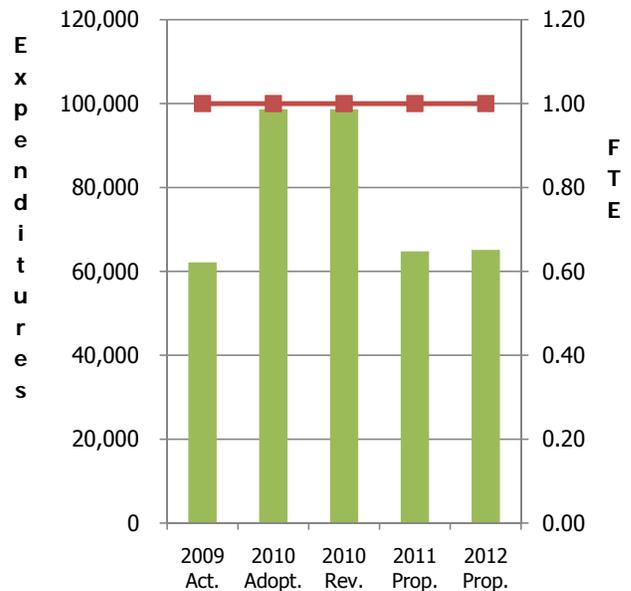
By Status:

Full-Time	1.00	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	1.00	1.00	1.00	1.00	1.00	1.00

Fiscal Year	FTE's	Expenditures
2009 Act.	1.00	\$ 62,151
2010 Adopt.	1.00	\$ 98,657
2010 Rev.	1.00	\$ 98,657
2011 Prop.	1.00	\$ 64,772
2012 Prop.	1.00	\$ 65,112

Note:
The City created the PEG Fund in FY 2010. The budget for this division was created as a result of the re-organization.

FY 2010 budget includes \$35,000 in one-time equipment purchases.



**CITY OF ROWLETT
FY 2010-11
GRANTS FUND**

BUDGET AND EXPEDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	608,877	794,397	794,397	17,035	17,035
Fines & Forfeitures	-	-	-	-	-	-
Other	-	24,590	24,590	24,590	24,590	24,590
Transfers In	-	-	-	-	-	-
Total Current Revenues	-	633,467	818,987	818,987	41,625	41,625
Total Available Resources	-	633,467	818,987	818,987	41,625	41,625
Expenditures:						
Personnel Services	-	100,856	120,785	120,785	24,590	24,590
Supplies	-	50,711	60,650	60,650	17,035	17,035
Purchase Services	-	481,900	486,054	486,054	-	-
Capital Outlay	-	-	151,498	151,498	-	-
Capital Improvements	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	-	633,467	818,987	818,987	41,625	41,625
Ending Resources	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**CITY OF ROWLETT
FY 2010-11
GRANTS FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Grants	\$ -	\$ 608,877	\$ 794,397	\$ 794,397	\$ 17,035	\$ 17,035
Other:						
Other Entity	-	24,590	24,590	24,590	24,590	24,590
Miscellaneous	-	-	-	-	-	-
Interest Income	-	-	-	-	-	-
	-	24,590	24,590	24,590	24,590	24,590
Total Current Revenues	\$ -	\$ 633,467	\$ 818,987	\$ 818,987	\$ 41,625	\$ 41,625

CURRENT GRANT AWARDS

Grants:			
Lone Star Libraries		\$ 17,035	\$ 17,035
		\$ 17,035	\$ 17,035
Other:			
GISD Security		\$ 24,590	\$ 24,590
		\$ 24,590	\$ 24,590

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ 100,856	\$ 120,785	\$ 120,785	\$ 24,590	\$ 24,590
Supplies	-	50,711	60,650	60,650	17,035	17,035
Purchase Services	-	481,900	486,054	486,054	-	-
Capital Outlay	-	-	151,498	151,498	-	-
Total	\$ -	\$ 633,467	\$ 818,987	\$ 818,987	\$ 41,625	\$ 41,625

**CITY OF ROWLETT
FY 2010-11
CDBG FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 43,021	\$ -	\$ -	\$ (108,744)	\$ -	\$ -
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	163	217,245	217,245	648,873	217,245	217,245
Transfer In	-	-	-	-	-	-
Total Current Revenues	163	217,245	217,245	648,873	217,245	217,245
Total Available Resources	43,184	217,245	217,245	540,129	217,245	217,245
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	22,544	22,000	22,000	22,000	22,000	22,000
Capital Outlay	-	-	-	-	-	-
Capital Improvements	129,384	195,245	195,245	518,129	195,245	195,245
Transfers Out	-	-	-	-	-	-
Total Expenditures	151,928	217,245	217,245	540,129	217,245	217,245
Ending Resources	\$ (108,744)	\$ -	\$ -	\$ -	\$ -	\$ -

**CITY OF ROWLETT
FY 2010-11
CDBG FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Other:						
CDBG	\$ -	\$ 217,245	\$ 217,245	\$ 648,873	\$ 217,245	\$ 217,245
Interest Income	163	-	-	-	-	-
Total Current Revenues	\$ 163	\$ 217,245	\$ 217,245	\$ 648,873	\$ 217,245	\$ 217,245

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	22,544	22,000	22,000	22,000	22,000	22,000
Capital Improvements	129,384	195,245	195,245	518,129	195,245	195,245
Transfers	-	-	-	-	-	-
Total	\$ 151,928	\$ 217,245	\$ 217,245	\$ 540,129	\$ 217,245	\$ 217,245

**CITY OF ROWLETT
FY 2010-11
TAX INCREMENT FINANCING (TIF) FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 774	\$ 874	\$ 874	\$ 1,000	\$ 1,000	\$ 1,000
Current Revenues:						
Tax Revenues	295,884	315,123	315,123	315,123	293,783	290,845
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	299	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>296,183</u>	<u>315,123</u>	<u>315,123</u>	<u>315,123</u>	<u>293,783</u>	<u>290,845</u>
Total Available Resources	<u>296,957</u>	<u>315,997</u>	<u>315,997</u>	<u>316,123</u>	<u>294,783</u>	<u>291,845</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	295,957	315,123	315,123	315,123	293,783	290,845
Total Expenditures	<u>295,957</u>	<u>315,123</u>	<u>315,123</u>	<u>315,123</u>	<u>293,783</u>	<u>290,845</u>
Ending Resources	<u>\$ 1,000</u>	<u>\$ 874</u>	<u>\$ 874</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>	<u>\$ 1,000</u>

**CITY OF ROWLETT
FY 2010-11
TAX INCREMENT FINANCING (TIF) FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Tax Revenues:						
Property Tax	\$ 295,884	\$ 315,123	\$ 315,123	\$ 315,123	\$ 293,783	\$ 290,845
Other:						
Interest Earnings	299	-	-	-	-	-
Total Current Revenues	<u>\$ 296,183</u>	<u>\$ 315,123</u>	<u>\$ 315,123</u>	<u>\$ 315,123</u>	<u>\$ 293,783</u>	<u>\$ 290,845</u>

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Transfers	295,957	315,123	315,123	315,123	293,783	290,845
Total	<u>\$ 295,957</u>	<u>\$ 315,123</u>	<u>\$ 315,123</u>	<u>\$ 315,123</u>	<u>\$ 293,783</u>	<u>\$ 290,845</u>

**CITY OF ROWLETT
FY 2010-11
JUVENILE DIVERSION FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 21,851	\$ 81,111	\$ 81,111	\$ 90,360	\$ 102,710	\$ 95,457
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	68,923	55,893	55,893	77,232	58,696	58,696
Other	864	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>69,787</u>	<u>55,893</u>	<u>55,893</u>	<u>77,232</u>	<u>58,696</u>	<u>58,696</u>
Total Available Resources	<u>91,638</u>	<u>137,004</u>	<u>137,004</u>	<u>167,592</u>	<u>161,406</u>	<u>154,153</u>
Expenditures:						
Personnel Services	1,278	64,882	64,882	64,882	65,949	66,296
Supplies	-	500	-	-	-	-
Purchase Services	-	870	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>1,278</u>	<u>66,252</u>	<u>64,882</u>	<u>64,882</u>	<u>65,949</u>	<u>66,296</u>
Ending Resources	<u>\$ 90,360</u>	<u>\$ 70,752</u>	<u>\$ 72,122</u>	<u>\$ 102,710</u>	<u>\$ 95,457</u>	<u>\$ 87,857</u>

**CITY OF ROWLETT
FY 2010-11
JUVENILE DIVERSION FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Fines:						
Juvenile Caseworker	\$ 68,923	\$ 55,893	\$ 55,893	\$ 77,232	\$ 58,696	\$ 58,696
Other:						
Interest Income	864	-	-	-	-	-
Total Current Revenues	<u>\$ 69,787</u>	<u>\$ 55,893</u>	<u>\$ 55,893</u>	<u>\$ 77,232</u>	<u>\$ 58,696</u>	<u>\$ 58,696</u>

**CITY OF ROWLETT
FY 2010-11
JUVENILE DIVERSION FUND**

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 1,278	\$ 64,882	\$ 64,882	\$ 64,882	\$ 65,949	\$ 66,296
Supplies	-	500	-	-	-	-
Purchase Services	-	870	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ 1,278	\$ 66,252	\$ 64,882	\$ 64,882	\$ 65,949	\$ 66,296

POSITION SUMMARY

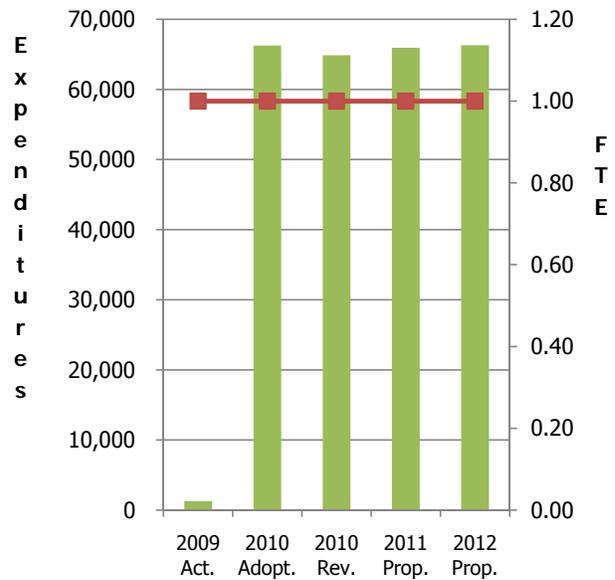
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	-	1.00	1.00	1.00	1.00	1.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	-	1.00	1.00	1.00	1.00	1.00

Fiscal Year	FTE's	Expenditures
2009 Act.	1.00	\$ 1,278
2010 Adopt.	1.00	\$ 66,252
2010 Rev.	1.00	\$ 64,882
2011 Prop.	1.00	\$ 65,949
2012 Prop.	1.00	\$ 66,296

Note:
The City created the Juvenile Diversion Fund in FY 2010. The budget for this division was created as a result of the re-organization.



**CITY OF ROWLETT
FY 2010-11
COURT TECHNOLOGY FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 172,956	\$ 203,649	\$ 203,649	\$ 214,090	\$ 211,979	\$ 214,787
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	56,665	47,738	47,738	62,019	47,134	47,134
Other	1,402	-	-	-	-	-
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>58,067</u>	<u>47,738</u>	<u>47,738</u>	<u>62,019</u>	<u>47,134</u>	<u>47,134</u>
Total Available Resources	<u>231,023</u>	<u>251,387</u>	<u>251,387</u>	<u>276,109</u>	<u>259,113</u>	<u>261,921</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	10,590	-	17,030	17,030	-	-
Purchase Services	6,343	-	-	-	44,326	44,575
Capital Outlay	-	-	47,100	47,100	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>16,933</u>	<u>-</u>	<u>64,130</u>	<u>64,130</u>	<u>44,326</u>	<u>44,575</u>
Ending Resources	<u>\$ 214,090</u>	<u>\$ 251,387</u>	<u>\$ 187,257</u>	<u>\$ 211,979</u>	<u>\$ 214,787</u>	<u>\$ 217,346</u>

**CITY OF ROWLETT
FY 2010-11
COURT TECHNOLOGY FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Fines:						
Court Technology	\$ 56,665	\$ 47,738	\$ 47,738	\$ 62,019	\$ 47,134	\$ 47,134
Other:						
Interest Earnings	1,402	-	-	-	-	-
Total Current Revenues	\$ 58,067	\$ 47,738	\$ 47,738	\$ 62,019	\$ 47,134	\$ 47,134

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	10,590	-	17,030	17,030	-	-
Purchase Services	6,343	-	-	-	44,326	44,575
Capital Outlay	-	-	47,100	47,100	-	-
Transfers	-	-	-	-	-	-
Total	\$ 16,933	\$ -	\$ 64,130	\$ 64,130	\$ 44,326	\$ 44,575

**CITY OF ROWLETT
FY 2010-11
COURT SECURITY FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 57,938	\$ 79,050	\$ 79,050	\$ 69,523	\$ 101,042	\$ 121,108
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	42,371	36,534	36,534	47,722	36,269	36,269
Other	1,175	-	-	-	-	-
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>43,546</u>	<u>36,534</u>	<u>36,534</u>	<u>47,722</u>	<u>36,269</u>	<u>36,269</u>
Total Available Resources	<u>101,484</u>	<u>115,584</u>	<u>115,584</u>	<u>117,245</u>	<u>137,311</u>	<u>157,377</u>
Expenditures:						
Personnel Services	29,579	16,203	16,203	16,203	16,203	16,203
Supplies	1,923	-	-	-	-	-
Purchase Services	459	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>31,961</u>	<u>16,203</u>	<u>16,203</u>	<u>16,203</u>	<u>16,203</u>	<u>16,203</u>
Ending Resources	<u>\$ 69,523</u>	<u>\$ 99,381</u>	<u>\$ 99,381</u>	<u>\$ 101,042</u>	<u>\$ 121,108</u>	<u>\$ 141,174</u>

**CITY OF ROWLETT
FY 2010-11
COURT SECURITY FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Fines:						
Court Security	\$ 42,371	\$ 36,534	\$ 36,534	\$ 47,722	\$ 36,269	\$ 36,269
Other:						
Interest Income	1,175	-	-	-	-	-
Total Current Revenues	<u>\$ 43,546</u>	<u>\$ 36,534</u>	<u>\$ 36,534</u>	<u>\$ 47,722</u>	<u>\$ 36,269</u>	<u>\$ 36,269</u>

**CITY OF ROWLETT
FY 2010-11
COURT SECURITY FUND**

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 29,579	\$ 16,203	\$ 16,203	\$ 16,203	\$ 16,203	\$ 16,203
Supplies	1,923	-	-	-	-	-
Purchase Services	459	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	\$ 31,961	\$ 16,203	\$ 16,203	\$ 16,203	\$ 16,203	\$ 16,203

POSITION SUMMARY

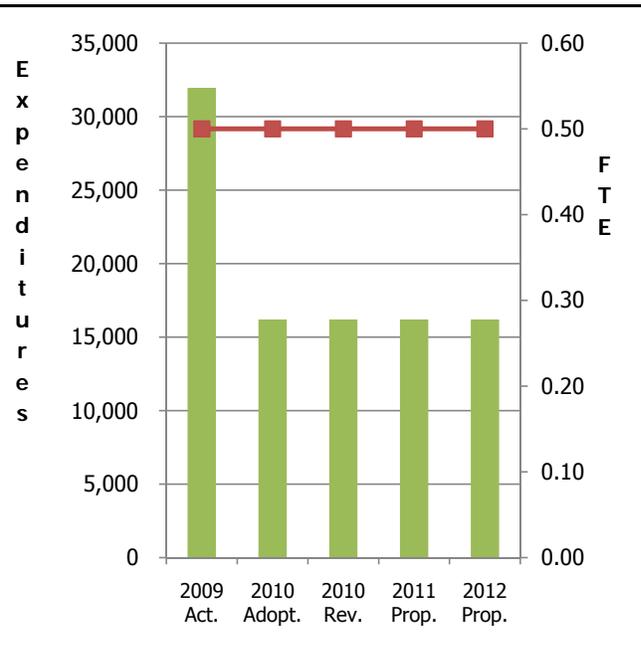
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	-	-	-	-	-	-
Continuous Part-Time	-	-	-	-	-	-
Seasonal	0.50	0.50	0.50	0.50	0.50	0.50
Total	0.50	0.50	0.50	0.50	0.50	0.50

Fiscal Year	FTE's	Expenditures
2009 Act.	0.50	\$ 31,961
2010 Adopt.	0.50	\$ 16,203
2010 Rev.	0.50	\$ 16,203
2011 Prop.	0.50	\$ 16,203
2012 Prop.	0.50	\$ 16,203

Note:
The City created the Court Security Fund in FY 2010. The budget for this division was created as a result of the re-organization.



**CITY OF ROWLETT
FY 2010-11
TRAFFIC SAFETY FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 52,951	\$ 55,451	\$ 55,451	\$ 38,981	\$ 39,449	\$ 39,917
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	374,544	414,282	414,282	348,068	348,068	348,068
Other	3,245	1,776	1,776	468	468	468
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>377,789</u>	<u>416,058</u>	<u>416,058</u>	<u>348,536</u>	<u>348,536</u>	<u>348,536</u>
Total Available Resources	<u>430,740</u>	<u>471,509</u>	<u>471,509</u>	<u>387,517</u>	<u>387,985</u>	<u>388,453</u>
Expenditures:						
Personnel Services	47,696	54,540	54,540	1,838	1,838	1,838
Supplies	-	-	-	-	-	-
Purchase Services	344,063	361,158	361,158	346,230	346,230	346,230
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>391,759</u>	<u>415,698</u>	<u>415,698</u>	<u>348,068</u>	<u>348,068</u>	<u>348,068</u>
Ending Resources	<u>\$ 38,981</u>	<u>\$ 55,811</u>	<u>\$ 55,811</u>	<u>\$ 39,449</u>	<u>\$ 39,917</u>	<u>\$ 40,385</u>

**CITY OF ROWLETT
FY 2010-11
TRAFFIC SAFETY FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Fines and Forfeitures	\$ 374,544	\$ 414,282	\$ 414,282	\$ 348,068	\$ 348,068	\$ 348,068
Miscellaneous	-	-	-	-	-	-
Interest Earnings	3,245	1,776	1,776	468	468	468
Total Current Revenues	\$ 377,789	\$ 416,058	\$ 416,058	\$ 348,536	\$ 348,536	\$ 348,536

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 47,696	\$ 54,540	\$ 54,540	\$ 1,838	\$ 1,838	\$ 1,838
Supplies	-	-	-	-	-	-
Purchase Services	344,063	361,158	361,158	346,230	346,230	346,230
Capital Outlay	-	-	-	-	-	-
Transfers Out	-	-	-	-	-	-
Total	\$ 391,759	\$ 415,698	\$ 415,698	\$ 348,068	\$ 348,068	\$ 348,068

**CITY OF ROWLETT
FY 2010-11
DEBT SERVICE FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 436,794	\$ 542,078	\$ 542,078	\$ 404,059	\$ 247,588	\$ 221,965
Current Revenues:						
Tax Revenues	8,392,359	8,097,728	8,097,728	8,114,754	8,064,580	8,052,798
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	20,416	43,029	43,029	15,786	15,786	15,786
Transfers In	1,018,707	1,067,661	941,637	962,137	923,282	937,965
Total Current Revenues	<u>9,431,482</u>	<u>9,208,418</u>	<u>9,082,394</u>	<u>9,092,677</u>	<u>9,003,648</u>	<u>9,006,549</u>
Total Available Resources	<u>9,868,276</u>	<u>9,750,496</u>	<u>9,624,472</u>	<u>9,496,736</u>	<u>9,251,236</u>	<u>9,228,514</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	157,013	143,522	143,522	248,600	145,224	148,753
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	9,307,204	9,105,626	9,105,626	9,000,548	8,884,047	8,883,713
Transfers Out	-	-	-	-	-	-
Total Expenditures	<u>9,464,217</u>	<u>9,249,148</u>	<u>9,249,148</u>	<u>9,249,148</u>	<u>9,029,271</u>	<u>9,032,466</u>
Ending Resources	<u>\$ 404,059</u>	<u>\$ 501,348</u>	<u>\$ 375,324</u>	<u>\$ 247,588</u>	<u>\$ 221,965</u>	<u>\$ 196,048</u>

**CITY OF ROWLETT
FY 2010-11
DEBT SERVICE FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Tax Revenues:						
Current Taxes	\$ 6,144,948	\$ 6,388,909	\$ 6,388,909	\$ 6,491,981	\$ 6,511,243	\$ 6,501,464
Delinquent Taxes	2,044,727	1,402,444	1,402,444	1,403,064	1,333,628	1,331,625
Delinquent Prior	117,531	194,784	194,784	117,531	117,531	117,531
Penalties and Interest	85,153	111,591	111,591	102,178	102,178	102,178
Total	8,392,359	8,097,728	8,097,728	8,114,754	8,064,580	8,052,798
Other:						
Interest Income	20,416	43,029	43,029	15,786	15,786	15,786
Miscellaneous	-	-	-	-	-	-
Total	20,416	43,029	43,029	15,786	15,786	15,786
Internal Transfers:						
Refuse Fund	240,918	238,030	238,030	238,030	239,949	241,656
Drainage Fund	-	-	-	-	-	-
TIF Fund	295,958	315,123	315,123	315,123	293,783	290,845
CIP Fund	-	-	-	-	-	-
Golf Fund	481,831	514,508	388,484	408,984	389,550	405,464
Total	1,018,707	1,067,661	941,637	962,137	923,282	937,965
Total Revenues & Transfers In	\$ 9,431,482	\$ 9,208,418	\$ 9,082,394	\$ 9,092,677	\$ 9,003,648	\$ 9,006,549

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	157,013	143,522	143,522	248,600	145,224	148,753
Capital Outlay	-	-	-	-	-	-
Debt Service	9,307,204	9,105,626	9,105,626	9,000,548	8,884,047	8,883,713
Total	\$ 9,464,217	\$ 9,249,148	\$ 9,249,148	\$ 9,249,148	\$ 9,029,271	\$ 9,032,466

**CITY OF ROWLETT
FY 2010-11
GOLF FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 289,125	\$ 333,632	\$ 333,632	\$ 388,964	\$ 559,746	\$ 602,435
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	-	-	-	-	-	-
Fines & Forfeitures	-	-	-	-	-	-
Other	581,670	583,209	583,209	584,266	592,239	595,847
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>581,670</u>	<u>583,209</u>	<u>583,209</u>	<u>584,266</u>	<u>592,239</u>	<u>595,847</u>
Total Available Resources	<u>870,795</u>	<u>916,841</u>	<u>916,841</u>	<u>973,230</u>	<u>1,151,985</u>	<u>1,198,282</u>
Expenditures:						
Personnel Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	10,000	10,000	-	10,000	10,000
Capital Outlay	-	-	300,922	25,000	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	481,831	514,508	388,484	388,484	539,550	555,464
Total Expenditures	<u>481,831</u>	<u>524,508</u>	<u>699,406</u>	<u>413,484</u>	<u>549,550</u>	<u>565,464</u>
Ending Resources	<u>\$ 388,964</u>	<u>\$ 392,333</u>	<u>\$ 217,435</u>	<u>\$ 559,746</u>	<u>\$ 602,435</u>	<u>\$ 632,818</u>

**CITY OF ROWLETT
FY 2010-11
GOLF FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Other:						
Interest Income	\$ 5,466	\$ 2,005	\$ 2,005	\$ 3,062	\$ 2,005	\$ 2,005
Rentals/Leases	576,204	581,204	581,204	581,204	590,234	593,842
Miscellaneous	-	-	-	-	-	-
Total Current Revenues	\$ 581,670	\$ 583,209	\$ 583,209	\$ 584,266	\$ 592,239	\$ 595,847

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	-	10,000	10,000	-	10,000	10,000
Capital Outlay	-	-	300,922	25,000	-	-
Debt Service	-	-	-	-	-	-
Transfers Out	481,831	514,508	388,484	388,484	539,550	555,464
Total	\$ 481,831	\$ 524,508	\$ 699,406	\$ 413,484	\$ 549,550	\$ 565,464

**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 5,229,744	\$ 5,389,637	\$ 5,389,637	\$ 5,196,903	\$ 4,365,568	\$ 4,415,673
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	20,634,778	22,370,115	22,370,115	21,269,788	22,931,271	23,834,532
Fines & Forfeitures	-	-	-	-	-	-
Other	124,923	172,809	172,809	124,923	124,923	126,172
Transfers In	139,397	139,397	139,397	139,397	289,397	289,397
Total Current Revenues	<u>20,899,098</u>	<u>22,682,321</u>	<u>22,682,321</u>	<u>21,534,108</u>	<u>23,345,591</u>	<u>24,250,101</u>
Total Available Resources	<u>26,128,842</u>	<u>28,071,958</u>	<u>28,071,958</u>	<u>26,731,011</u>	<u>27,711,159</u>	<u>28,665,774</u>
Expenditures:						
Personnel Services	1,790,339	2,001,475	2,001,475	1,753,390	2,026,772	2,037,146
Supplies	232,273	310,565	310,565	288,219	314,142	312,602
Purchase Services	7,872,285	8,876,984	8,876,984	8,730,428	9,095,614	9,681,038
Capital Outlay	23,977	-	29,850	40,298	190,000	190,000
Capital Improvements	300,000	300,000	300,000	300,000	900,000	300,000
Debt Service	5,355,794	5,105,006	5,105,006	5,105,006	5,134,046	5,117,984
Transfers Out	5,357,271	6,148,102	6,148,102	6,148,102	5,634,912	5,709,422
Total Expenditures	<u>20,931,939</u>	<u>22,742,132</u>	<u>22,771,982</u>	<u>22,365,443</u>	<u>23,295,486</u>	<u>23,348,192</u>
Ending Resources	<u>\$ 5,196,903</u>	<u>\$ 5,329,826</u>	<u>\$ 5,299,976</u>	<u>\$ 4,365,568</u>	<u>\$ 4,415,673</u>	<u>\$ 5,317,582</u>

**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		

By Function:

Water / Wastewater Admin	\$ -	\$ -	\$ -	\$ -	\$ 361,953	\$ 362,806
Water Operations	4,830,897	5,612,849	5,612,849	5,140,778	5,619,366	6,045,263
Wastewater Operations	4,052,472	4,266,764	4,266,764	4,322,937	4,283,758	4,440,640
Revenue Office	507,793	521,082	521,082	530,824	562,317	566,518
Meter Services	242,175	254,469	254,469	236,450	268,769	269,702
Non-Departmental	11,298,602	12,086,968	12,116,818	12,134,454	12,199,323	11,663,263
Total Expenditures	\$ 20,931,939	\$ 22,742,132	\$ 22,771,982	\$ 22,365,443	\$ 23,295,486	\$ 23,348,192

By Category:

Personnel Services	\$ 1,790,339	\$ 2,001,475	\$ 2,001,475	\$ 1,753,390	\$ 2,026,772	\$ 2,037,146
Supplies	232,273	310,565	310,565	288,219	314,142	312,602
Purchase Services	7,872,285	8,876,984	8,876,984	8,730,428	9,095,614	9,681,038
Capital Outlay	23,977	-	29,850	40,298	190,000	190,000
Capital Improvements	300,000	300,000	300,000	300,000	900,000	300,000
Debt Service	5,355,794	5,105,006	5,105,006	5,105,006	5,134,046	5,117,984
Transfers Out	5,357,271	6,148,102	6,148,102	6,148,102	5,634,912	5,709,422
Total Expenditures	\$ 20,931,939	\$ 22,742,132	\$ 22,771,982	\$ 22,365,443	\$ 23,295,486	\$ 23,348,192

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Full-Time	33.00	33.50	33.50	33.50	33.50	33.50
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	33.00	33.50	33.50	33.50	33.50	33.50

**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Charges for Services:						
Water	\$ 10,420,898	\$ 11,729,433	\$ 11,729,433	\$ 10,941,272	\$ 11,911,377	\$ 12,414,085
Sewer	9,295,898	9,811,346	9,811,346	9,528,396	10,214,094	10,608,908
Subdivision Inspections	5,643	16,619	16,619	5,643	5,643	5,643
Water & Sewer Penalty	536,686	400,435	400,435	504,119	509,160	514,252
Miscellaneous	128,042	76,447	76,447	41,388	41,388	41,388
Water Meter & Tap Fee	18,248	18,696	18,696	18,696	18,696	18,696
Service Connect	66,073	69,126	69,126	69,126	69,126	69,126
Reconnect Fee	99,325	97,183	97,183	97,183	97,183	97,183
Impact Fees	63,965	150,830	150,830	63,965	64,604	65,251
	<u>20,634,778</u>	<u>22,370,115</u>	<u>22,370,115</u>	<u>21,269,788</u>	<u>22,931,271</u>	<u>23,834,532</u>
Other:						
Interest Income	124,923	172,809	172,809	124,923	124,923	126,172
G&A Transfer	139,397	139,397	139,397	139,397	139,397	139,397
Transfer in from Golf	-	-	-	-	150,000	150,000
Total	<u>264,320</u>	<u>312,206</u>	<u>312,206</u>	<u>264,320</u>	<u>414,320</u>	<u>415,569</u>
Total Current Revenues	<u>\$ 20,899,098</u>	<u>\$ 22,682,321</u>	<u>\$ 22,682,321</u>	<u>\$ 21,534,108</u>	<u>\$ 23,345,591</u>	<u>\$ 24,250,101</u>

**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

WATER / WASTEWATER ADMINISTRATION

FINANCIAL SUMMARY

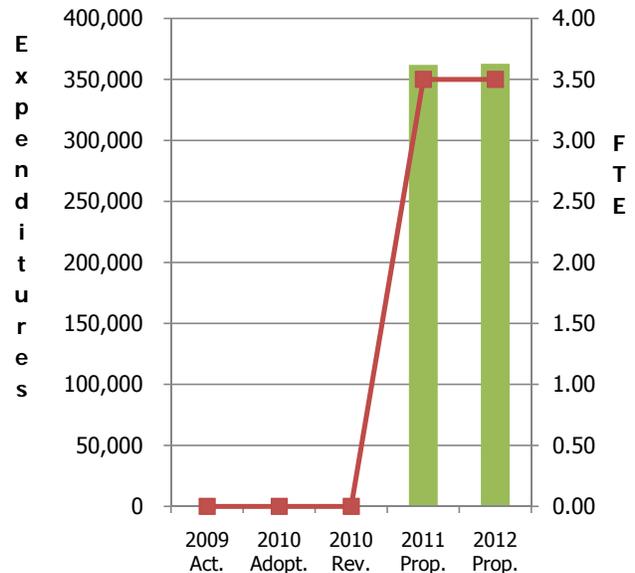
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ -	\$ -	\$ -	\$ -	\$ 268,208	\$ 269,601
Supplies	-	-	-	-	48,440	47,900
Purchase Services	-	-	-	-	45,305	45,305
Capital Outlay	-	-	-	-	-	-
Total	\$ -	\$ -	\$ -	\$ -	\$ 361,953	\$ 362,806

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	-	-	-	-	3.50	3.50
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	-	-	-	-	3.50	3.50

Fiscal Year	FTE's	Expenditures
2009 Act.	-	\$ -
2010 Adopt.	-	\$ -
2010 Rev.	-	\$ -
2011 Prop.	3.50	\$ 361,953
2012 Prop.	3.50	\$ 362,806

Notes:
The City created the Water / Wastewater Administration division in FY 2011 to better account for the administrative costs of the utilities fund.



**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

WATER

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 655,797	\$ 720,876	\$ 720,876	\$ 585,628	\$ 558,817	\$ 561,675
Supplies	76,021	118,800	118,800	98,430	87,557	86,557
Purchase Services	4,099,079	4,773,173	4,773,173	4,456,720	4,877,992	5,302,031
Capital Outlay	-	-	-	-	95,000	95,000
Total	\$ 4,830,897	\$ 5,612,849	\$ 5,612,849	\$ 5,140,778	\$ 5,619,366	\$ 6,045,263

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	11.00	11.50	11.50	11.50	9.00	9.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	11.00	11.50	11.50	11.50	9.00	9.00

Fiscal Year	FTE's	Expenditures
2009 Act.	11.00	\$ 4,830,897
2010 Adopt.	11.50	\$ 5,612,849
2010 Rev.	11.50	\$ 5,612,849
2011 Prop.	9.00	\$ 5,619,366
2012 Prop.	9.00	\$ 6,045,263

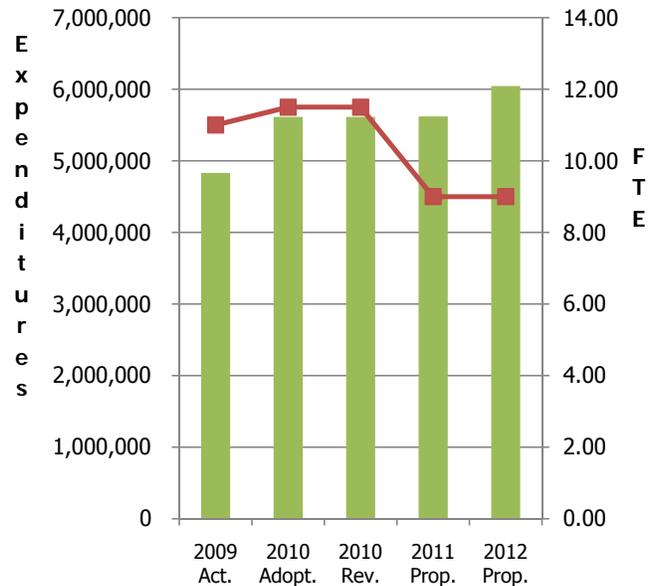
Notes:

Water Superintendent, Maintenance Specialist, and Administrative Assistant positions are moving to Water / Sewer Administration division from Water division in FY 2011.

\$95,000 has been added for long term maintenance in FY 2011.

FY 2011 budget for wastewater treatment is \$48,298 higher than in FY 2010.

\$73,427 has been added for the lease-purchase of equipment in FY 2011.



**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

WASTEWATER

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 610,323	\$ 751,450	\$ 751,450	\$ 651,770	\$ 658,800	\$ 662,179
Supplies	107,955	136,650	136,650	139,397	113,311	113,311
Purchase Services	3,334,194	3,378,664	3,378,664	3,531,770	3,416,647	3,570,150
Capital Outlay	-	-	-	-	95,000	95,000
Total	\$ 4,052,472	\$ 4,266,764	\$ 4,266,764	\$ 4,322,937	\$ 4,283,758	\$ 4,440,640

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	12.00	12.00	12.00	12.00	11.00	11.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	12.00	12.00	12.00	12.00	11.00	11.00

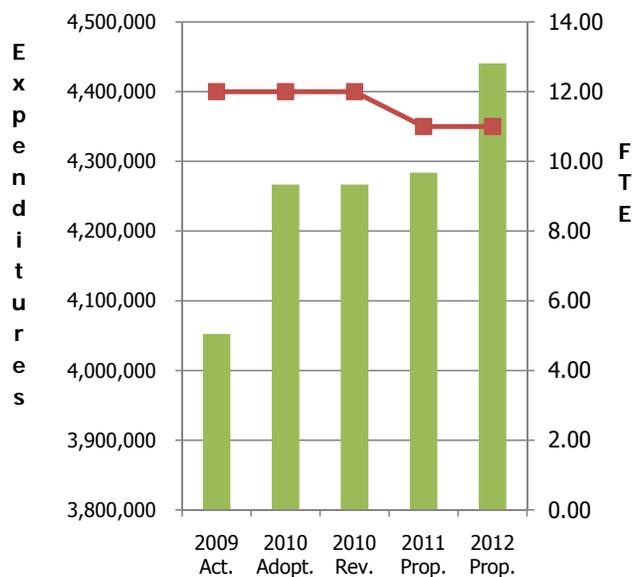
Fiscal Year	FTE's	Expenditures
2009 Act.	12.00	\$ 4,052,472
2010 Adopt.	12.00	\$ 4,266,764
2010 Rev.	12.00	\$ 4,266,764
2011 Prop.	11.00	\$ 4,283,758
2012 Prop.	11.00	\$ 4,440,640

Notes:

Water Manager position is moving to Water / Sewer Administration division from Wastewater division in FY 2011.

\$95,000 has been added for long term maintenance in FY 2011.

FY 2011 budget for wastewater treatment is \$165,297 higher than in FY 2010.



**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

REVENUE OFFICE

FINANCIAL SUMMARY

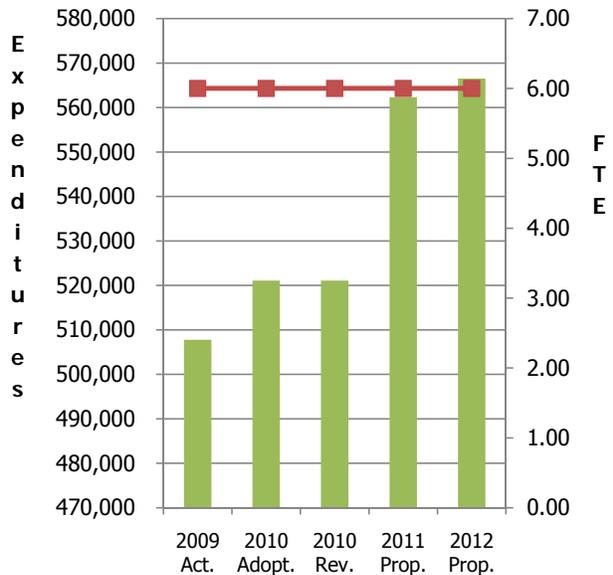
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 336,520	\$ 339,694	\$ 339,694	\$ 335,054	\$ 346,370	\$ 348,158
Supplies	7,517	6,735	6,735	4,699	4,430	4,430
Purchase Services	154,662	174,653	174,653	180,623	211,517	213,930
Capital Outlay	9,094	-	-	10,448	-	-
Total	\$ 507,793	\$ 521,082	\$ 521,082	\$ 530,824	\$ 562,317	\$ 566,518

POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	6.00	6.00	6.00	6.00	6.00	6.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	6.00	6.00	6.00	6.00	6.00	6.00

Fiscal Year	FTE's	Expenditures
2009 Act.	6.00	\$ 507,793
2010 Adopt.	6.00	\$ 521,082
2010 Rev.	6.00	\$ 521,082
2011 Prop.	6.00	\$ 562,317
2012 Prop.	6.00	\$ 566,518

Note:
\$25,164 has been added in FY 2011 for an electronic bill payment service.



**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

METER SERVICES

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 182,946	\$ 189,455	\$ 189,455	\$ 180,938	\$ 194,577	\$ 195,533
Supplies	40,780	48,380	48,380	45,693	60,404	60,404
Purchase Services	3,566	16,634	16,634	9,819	13,788	13,765
Capital Outlay	14,883	-	-	-	-	-
Total	\$ 242,175	\$ 254,469	\$ 254,469	\$ 236,450	\$ 268,769	\$ 269,702

POSITION SUMMARY

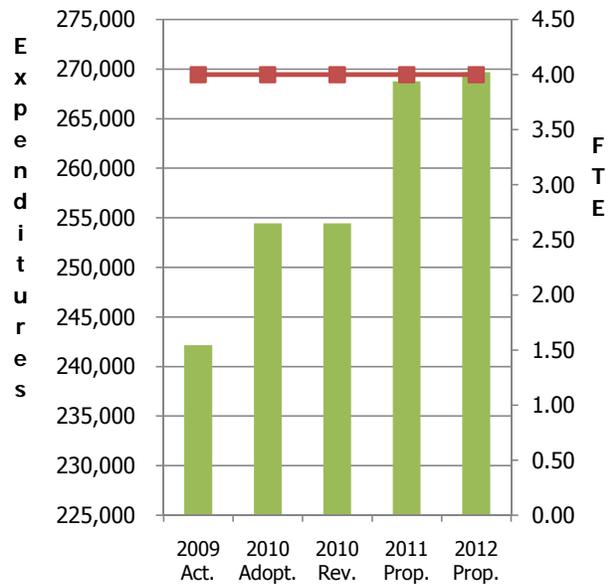
Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		

By Status:

Full-Time	4.00	4.00	4.00	4.00	4.00	4.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	4.00	4.00	4.00	4.00	4.00	4.00

Fiscal Year	FTE's	Expenditures
2009 Act.	4.00	\$ 242,175
2010 Adopt.	4.00	\$ 254,469
2010 Rev.	4.00	\$ 254,469
2011 Prop.	4.00	\$ 268,769
2012 Prop.	4.00	\$ 269,702

Notes:
\$10,500 has been added for meter purchases in FY 2011.



**CITY OF ROWLETT
FY 2010-11
UTILITY FUND**

NON-DEPARTMENTAL

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 4,753	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	280,784	533,860	533,860	551,496	530,365	535,857
Capital Outlay	-	-	29,850	29,850	-	-
Capital Improvement	300,000	300,000	300,000	300,000	900,000	300,000
Debt Service	5,355,794	5,105,006	5,105,006	5,105,006	5,134,046	5,117,984
Transfers Out	5,357,271	6,148,102	6,148,102	6,148,102	5,634,912	5,709,422
Contingency	-	-	-	-	-	-
Total	\$ 11,298,602	\$ 12,086,968	\$ 12,116,818	\$ 12,134,454	\$ 12,199,323	\$ 11,663,263

**CITY OF ROWLETT
FY 2010-11
REFUSE FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 531,405	\$ 686,868	\$ 686,868	\$ 782,924	\$ 743,160	\$ 420,951
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	4,491,411	4,457,962	4,457,962	4,506,498	4,549,291	4,640,277
Fines & Forfeitures	-	-	-	-	-	-
Other	12,498	11,494	11,494	5,695	5,695	5,695
Transfers In	-	-	-	-	-	-
Total Current Revenues	<u>4,503,909</u>	<u>4,469,456</u>	<u>4,469,456</u>	<u>4,512,193</u>	<u>4,554,986</u>	<u>4,645,972</u>
Total Available Resources	<u>5,035,314</u>	<u>5,156,324</u>	<u>5,156,324</u>	<u>5,295,117</u>	<u>5,298,146</u>	<u>5,066,923</u>
Expenditures:						
Personnel Services	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Purchase Services	3,038,949	3,076,316	3,076,316	2,991,404	3,059,723	3,120,204
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	240,918	238,030	238,030	238,030	239,949	241,656
Transfers Out	972,523	1,322,523	1,322,523	1,322,523	1,577,523	977,523
Total Expenditures	<u>4,252,390</u>	<u>4,636,869</u>	<u>4,636,869</u>	<u>4,551,957</u>	<u>4,877,195</u>	<u>4,339,383</u>
Ending Resources	<u>\$ 782,924</u>	<u>\$ 519,455</u>	<u>\$ 519,455</u>	<u>\$ 743,160</u>	<u>\$ 420,951</u>	<u>\$ 727,540</u>

**CITY OF ROWLETT
FY 2010-11
REFUSE FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Charges for Services:						
Residential	\$ 3,542,172	\$ 3,661,613	\$ 3,661,613	\$ 3,646,176	\$ 3,677,779	3,751,335
Commercial	894,758	796,349	796,349	860,322	871,512	888,942
Fuel Surcharge	54,481	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
	<u>4,491,411</u>	<u>4,457,962</u>	<u>4,457,962</u>	<u>4,506,498</u>	<u>4,549,291</u>	<u>4,640,277</u>
Other:						
Interest Income	10,826	9,761	9,761	3,962	3,962	3,962
Discounts Earned	1,672	1,733	1,733	1,733	1,733	1,733
	<u>12,498</u>	<u>11,494</u>	<u>11,494</u>	<u>5,695</u>	<u>5,695</u>	<u>5,695</u>
Total Current Revenues	<u>\$ 4,503,909</u>	<u>\$ 4,469,456</u>	<u>\$ 4,469,456</u>	<u>\$ 4,512,193</u>	<u>\$ 4,554,986</u>	<u>\$ 4,645,972</u>

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 975	\$ -	\$ -	\$ -	\$ -	\$ -
Supplies	-	-	-	-	-	-
Purchase Services	3,038,949	3,076,316	3,076,316	2,991,404	3,059,723	3,120,204
Capital Outlay	-	-	-	-	-	-
Capital Improvements	-	-	-	-	-	-
Debt Service	240,918	238,030	238,030	238,030	239,949	241,656
Transfers Out	972,523	1,322,523	1,322,523	1,322,523	1,577,523	977,523
Total	<u>\$ 4,253,365</u>	<u>\$ 4,636,869</u>	<u>\$ 4,636,869</u>	<u>\$ 4,551,957</u>	<u>\$ 4,877,195</u>	<u>\$ 4,339,383</u>

**CITY OF ROWLETT
FY 2010-11
DRAINAGE FUND**

BUDGET AND EXPENDITURE SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Revenues:						
Beginning Resources	\$ 509,296	\$ 107,270	\$ 107,270	\$ 538,465	\$ 602,689	\$ 609,054
Current Revenues:						
Tax Revenues	-	-	-	-	-	-
Franchise Fees	-	-	-	-	-	-
Licenses and Permits	-	-	-	-	-	-
Charges for Services	1,276,659	1,307,762	1,307,762	1,306,614	1,306,614	1,319,680
Fines & Forfeitures	-	-	-	-	-	-
Other	1,407	2,177	2,177	734	734	734
Transfer In	-	-	-	-	-	-
Total Current Revenues	<u>1,278,066</u>	<u>1,309,939</u>	<u>1,309,939</u>	<u>1,307,348</u>	<u>1,307,348</u>	<u>1,320,414</u>
Total Available Resources	<u>1,787,362</u>	<u>1,417,209</u>	<u>1,417,209</u>	<u>1,845,813</u>	<u>1,910,037</u>	<u>1,929,468</u>
Expenditures:						
Personnel Services	103,616	104,326	104,326	104,326	106,635	107,172
Supplies	39,506	15,670	15,670	15,670	53,831	53,681
Purchase Services	36,459	55,904	55,904	55,904	75,837	74,362
Capital Outlay	-	-	-	-	-	-
Capital Improvements	335,502	335,502	335,502	335,502	335,502	335,502
Debt Service	379,937	377,845	377,845	377,845	375,301	377,439
Transfers Out	353,877	353,877	353,877	353,877	353,877	353,877
Total Expenditures	<u>1,248,897</u>	<u>1,243,124</u>	<u>1,243,124</u>	<u>1,243,124</u>	<u>1,300,983</u>	<u>1,302,033</u>
Ending Resources	<u>\$ 538,465</u>	<u>\$ 174,085</u>	<u>\$ 174,085</u>	<u>\$ 602,689</u>	<u>\$ 609,054</u>	<u>\$ 627,435</u>

**CITY OF ROWLETT
FY 2010-11
DRAINAGE FUND**

REVENUE DETAIL

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Charges for Services:						
Residential	\$ 1,177,161	\$ 1,218,291	\$ 1,218,291	\$ 1,202,085	\$ 1,202,085	\$ 1,214,106
Commercial	99,498	89,471	89,471	104,529	104,529	105,574
	<u>1,276,659</u>	<u>1,307,762</u>	<u>1,307,762</u>	<u>1,306,614</u>	<u>1,306,614</u>	<u>1,319,680</u>
Other:						
Interest Income	<u>1,407</u>	<u>2,177</u>	<u>2,177</u>	<u>734</u>	<u>734</u>	<u>734</u>
Total Current Revenues	<u>\$ 1,278,066</u>	<u>\$ 1,309,939</u>	<u>\$ 1,309,939</u>	<u>\$ 1,307,348</u>	<u>\$ 1,307,348</u>	<u>\$ 1,320,414</u>

**CITY OF ROWLETT
FY 2010-11
DRAINAGE FUND**

FINANCIAL SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
Personnel Costs	\$ 103,616	\$ 104,326	\$ 104,326	\$ 104,326	\$ 106,635	\$ 107,172
Supplies	39,506	15,670	15,670	15,670	53,831	53,681
Purchase Services	36,459	55,904	55,904	55,904	75,837	74,362
Capital Outlay	-	-	-	-	-	-
Capital Improvements	335,502	335,502	335,502	335,502	335,502	335,502
Debt Service	379,937	377,845	377,845	377,845	375,301	377,439
Transfers Out	353,877	353,877	353,877	353,877	353,877	353,877
Total	\$ 1,248,897	\$ 1,243,124	\$ 1,243,124	\$ 1,243,124	\$ 1,300,983	\$ 1,302,033

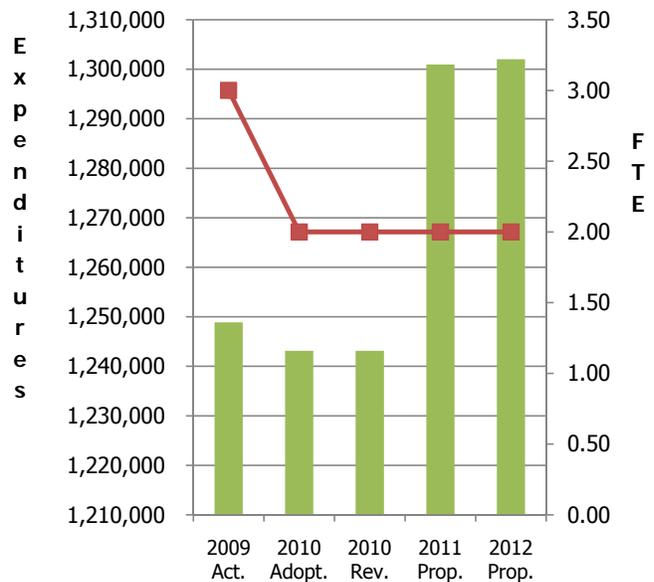
POSITION SUMMARY

Description	FY 2008-09 Actual	FY 2009-10			FY 2010-11 Proposed	FY 2011-12 Proposed
		Original Budget	Amended Budget	Estimate		
By Status:						
Full-Time	3.00	2.00	2.00	2.00	2.00	2.00
Continuous Part-Time	-	-	-	-	-	-
Seasonal	-	-	-	-	-	-
Total	3.00	2.00	2.00	2.00	2.00	2.00

Fiscal Year	FTE's	Expenditures
2009 Act.	3.00	\$ 1,248,897
2010 Adopt.	2.00	\$ 1,243,124
2010 Rev.	2.00	\$ 1,243,124
2011 Prop.	2.00	\$ 1,300,983
2012 Prop.	2.00	\$ 1,302,033

Notes:
Project Engineer position was eliminated in FY 2010.

\$36,000 was added for repairs and \$19,800 for service contract maintenance in FY 2011.



Rowlett
T E X A S

The logo features the word "Rowlett" in a dark green, cursive script font. Below it, the word "TEXAS" is written in a smaller, dark green, all-caps sans-serif font. A thick, dark red swoosh underline starts under the "T" and extends to the right, ending under the "S".

Project Number	Project Title	Ranking	Carryover 2009	New Funding	Approved Amendments	Proposed Changes	Total Budget	Five Year Plan					Five Year Total	Notes
								Fiscal Year Ending						
								2010	2011	2012	2013	2014		
ALL PROJECTS														
WA060643	Oversizing water line - Enclave	100	25,000	-	-	-	25,000	-	-	-	-	-	-	
WA060644	Oversizing water line - Mallad Reserve	100	16,013	-	-	-	16,013	-	-	-	-	-	-	
ST030544	Rowlett Rd @ SH66 Intersection	100	75,579	-	(75,579)	-	-	-	-	-	-	-	-	
ST050572	SH 66 Signalization Improvements	100	276,629	-	(52,561)	(224,068)	-	-	-	-	-	-	-	TxDOT grant funded. Cost shown is City's share. \$22k from TxDOT
DR060640	Waterview Drainage Improvements	100	140,834	-	-	(119,093)	21,741	-	-	-	-	-	-	
SS060647	Main Street Lift Station	72	1,282,651	-	-	-	1,282,651	-	-	-	-	-	-	
PK050600	Golf Course Improvements	71	330,074	-	-	-	330,074	-	-	-	-	-	-	
FA030028	Public Works Facility Renovation	66	7,000	-	-	-	7,000	-	-	-	-	-	-	
WA030002	20" Waterview/16" Dalrock Line	65	(1,294,818)	-	1,294,818	-	-	-	-	-	-	-	-	
ST030199	Miller Road Recon-Phase I	65	(509,449)	-	829,449	-	320,000	-	-	-	-	-	-	
FA030405	Fire Station #2	62	87,133	-	-	-	87,133	-	-	-	-	-	-	
ST030233	Chaha Road Reconstruction	61	64,363	-	-	-	64,363	-	-	-	-	-	-	
CO030368	Rowlett Rd Recon-Phase 3	61	124,526	-	-	(7,769)	116,757	-	-	-	-	-	-	
SS030013	Rowlett Road Lift Station	59	1,750,969	-	561,155	-	2,312,124	-	-	-	-	-	-	
CO030360	Kenwood Heights Sub Imp #1	58	(334,504)	-	354,945	-	20,441	-	-	-	-	-	-	
CO030361	Kenwood Heights Sub Imp #2	58	(534,137)	-	628,637	-	94,500	-	-	-	-	-	-	
CO030362	Kenwood Heights Sub Imp #3	58	6,152,289	-	-	(200,000)	5,952,289	-	-	-	-	-	-	
FA070679	Municipal Facilities	56	-	65,000	-	-	65,000	-	-	-	-	-	-	
tba	Coyle House Renovation	38	(18,677)	91,490	-	-	72,813	-	-	-	-	-	-	From Hotel/Motel Tax Fund. Future costs limited to grants or donations which are unknown at this time.
tba	Eastside Lift Station	tba	-	-	726,200	-	726,200	-	-	-	-	-	-	
tba	Westside Lift Station	tba	-	-	892,000	-	892,000	-	-	-	-	-	-	
tba	PGBT Utility Reimbursement	90	-	-	-	-	-	4,500,000	-	-	-	-	4,500,000	
tba	24" water line along Princeton Road from Liberty Grove Road to Dalrock Road	76	1,354,711	1,315,130	(1,294,818)	-	1,375,023	-	-	-	-	-	-	
tba	Merritt Road Interconnector PH I & II	73	1,795,868	1,950,000	(1,813,031)	-	1,932,837	4,450,000	7,500,000	-	-	-	11,950,000	80/20 with NTTA. Total cost is \$14M. Costs will be revised once alignment is chosen. Cost shown is City share. Assume \$11.2M grant (\$3.7M in 2011 and \$7.5 in 2012)
ST030379	Martin/Freedom Drive Extension	72	221,131	1,350,000	-	-	1,571,131	-	-	-	-	-	-	\$1,350,000 from NCTCOG.
CO030369	Rowlett Rd Recon-Phase 2	59	4,421,994	-	-	-	4,421,994	2,450,000	-	-	-	-	2,450,000	80/20 grant in 2009.
WA030447	Misc. Water Line Repair & Replacement	100	415,326	300,000	-	-	715,326	25,513	250,000	300,000	300,000	282,500	1,158,013	
tba	Asphalt Rehabilitation/Overlay	90	-	270,000	-	-	270,000	350,000	450,000	350,000	350,000	300,000	1,800,000	
tba	Crack Seal	90	-	150,000	-	-	150,000	150,000	150,000	150,000	150,000	150,000	750,000	
tba	Falcon Drive PID	90	-	123,000	-	26,592	149,592	-	-	-	-	-	-	
tba	Foam Injection	90	-	200,000	-	-	200,000	150,000	150,000	150,000	150,000	150,000	750,000	
DR060639	Misc. Drainage Imp. Per Storm Drain MP	90	731,500	371,752	-	(348,081)	755,171	-	-	335,502	335,502	335,502	1,006,506	
tba	Penridge & Chiesa Erosion Control	tba	-	-	-	-	-	150,000	-	-	-	-	150,000	
tba	Kyle Drainage Imp.	tba	-	-	-	-	-	-	525,089	-	-	-	525,089	
tba	Screening Wall Rehabilitation	90	-	225,000	-	-	225,000	-	50,000	50,000	50,000	50,000	200,000	
tba	Sign Replacement/Pavement Marking	90	-	45,000	-	-	45,000	45,000	45,000	45,000	45,000	45,000	225,000	
tba	Traffic Signal Repair/Maintenance	90	-	15,000	-	-	15,000	60,000	60,000	60,000	60,000	60,000	300,000	
WA030325	Water Tank Refurbishing	90	39,182	85,000	-	-	124,182	750,000	50,000	-	-	817,500	1,617,500	
tba	Alley panel replacement	70	-	750,000	-	-	750,000	500,000	500,000	500,000	500,000	500,000	2,500,000	
ST060570	Misc. Concrete/Asphalt >60 PCI	70	1,268,662	2,032,000	-	-	3,300,662	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000	This project will be used for median landscaping projects
tba	Princeton Road Replacement	60	1,614,117	-	128,140	-	1,742,257	-	-	-	-	-	-	From Operating Reallocation
PK050588	Miller Road Irrigation-Landscape	41	-	87,810	-	-	87,810	-	-	-	-	-	-	
PK050591	Rowlett Road Landscape	41	-	50,838	-	-	50,838	-	-	-	-	-	-	
tba	Upper Pressure Zone (option 4, interim ph I)	tba	-	-	-	-	-	2,065,006	-	-	-	-	2,065,006	
tba	Merritt Road Water Line	tba	-	-	-	-	-	481,200	1,805,000	391,579	-	-	2,677,779	
CO050599	CDBG Projects	93	223,782	400,000	-	(105,642)	518,140	195,245	195,245	195,245	195,245	195,245	976,225	
SS030442	Misc. Sewer Line Repair & Replacement	90	-	450,000	-	-	450,000	669,272	250,000	500,000	500,000	-	1,919,272	
ST030384	Traffic Signals-Undesignated	90	-	-	-	-	-	-	-	-	-	-	-	Moved to Traffic Management Projects.
PK030472	Park Improvements	90	80,000	-	-	-	80,000	-	-	-	-	-	-	Funded by impact fees
ST030413	Miller Road Recon-Phase II	86	250,000	50,000	-	-	300,000	-	-	-	-	-	-	County to manage project and pay 50%-amt shown represents City's portion only.
SP060618	Downtown TOD Projects (previously Dalrock Park-N-Ride)	82	-	250,000	-	-	250,000	2,250,000	-	-	-	-	2,250,000	\$2,000,000 NCTCOG Grant.
ST050574	Traffic Management Projects	82	-	100,000	-	-	100,000	150,000	200,000	-	-	-	350,000	Projects for capacity, turn lanes, deceleration lanes, etc.
tba	Southbound Dalrock @66 turn lane design	tba	-	-	-	-	-	617,174	-	-	-	-	617,174	
tba	12" water line along Castle Drive from Rowlett Road Pump Station	75	-	-	-	-	-	-	50,000	393,117	-	-	443,117	
tba	12" water line along Main Street west of Kirby Road	75	-	24,000	-	-	24,000	193,000	-	-	-	-	193,000	
tba	16" water line along Miller Road from Rowlett Road to Kirby Road	75	-	40,000	-	-	40,000	337,640	337,840	-	-	-	675,480	

Project Number	Project Title	Ranking	Carryover 2009	New Funding	Approved Amendments	Proposed Changes	Total Budget	Five Year Plan					Five Year Total	Notes
								Fiscal Year Ending						
								2010	2011	2012	2013	2014		
ALL PROJECTS														
ST030350	Alley Improvements	70	1,621,354	-	-	-	1,621,354	1,984,644	1,403,115	-	-	445,000	4,622,759	
WA030052	Rowlett Rd Pump Station Two-Phase 1	59	1,618,200	-	(1,618,200)	-	-	-	-	-	-	-	-	
tba	Kenwood Park	tba	-	-	-	200,000	200,000	-	-	-	-	-	-	
WA030054	Dalrock Road Waterline	52	-	-	-	-	-	462,160	1,559,790	-	-	-	2,021,950	
WA100568	Dalrock Road Waterline Replace	52	-	-	-	-	-	224,610	1,647,138	-	-	-	1,871,748	
PK060620	Scenic Point Park	47	-	-	-	-	-	705,000	-	-	-	-	705,000	
PK050577	Katy RR Park	46	-	217,244	-	-	217,244	326,000	-	-	-	-	326,000	
	Unallocated		-	-	-	337,479	337,479	-	-	-	-	-	-	
	Total All Projects		23,297,302	11,008,264	561,155	(440,582)	34,426,139	25,741,464	18,678,217	5,315,443	4,530,747	4,830,747	59,096,618	

*Bold - Project involves multiple funds.

Color Code:

Completed or Nearly Completed Projects
Contracted or Committed
Cash CIP
Bond Committee Recommendations
New or Future Projects

FUNDING SOURCES (ALL FUNDS):

SOURCES OF FUNDS:

Current Revenues	-	3,792,986	-	-	3,792,986	4,647,986	3,835,502	4,085,502	4,335,502	4,635,502	21,539,994
Previous Resources	22,122,378	3,384,871	461,155	(222,729)	25,745,675	13,612,233	7,147,470	1,034,696	-	-	21,794,399
Debt Financing - CO's	-	-	-	-	-	-	-	-	-	-	-
Debt Financing - GO's	-	-	-	-	-	-	-	-	-	-	-
Debt Financing - Revenue Bonds	-	-	-	-	-	-	-	-	-	-	-
Federal Sources	472,377	1,322,000	-	-	1,794,377	5,000,000	7,500,000	-	-	-	12,500,000
NCTCOG	-	1,350,000	-	-	1,350,000	2,000,000	-	-	-	-	2,000,000
County	-	-	-	(22,000)	(22,000)	-	-	-	-	-	-
CDBG	(56,218)	300,000	-	-	243,782	195,245	195,245	195,245	195,245	195,245	976,225
Impact Fees	758,765	447,244	100,000	(185,771)	1,120,238	286,000	-	-	-	-	286,000
Donations	-	-	-	-	-	-	-	-	-	-	-
Other	-	411,163	-	(10,082)	401,081	-	-	-	-	-	-
Total Sources	23,297,302	11,008,264	561,155	(440,582)	34,426,139	25,741,464	18,678,217	5,315,443	4,530,747	4,830,747	59,096,618

USES OF FUNDS:

Alley Improvements	9,155,066	750,000	-	-	9,905,066	2,484,644	1,903,115	895,000	895,000	945,000	7,122,759
Land/Site Acquisition	504,381	-	-	-	504,381	-	-	-	-	-	-
Streets & Roadways	3,511,448	6,985,138	-	(173,408)	10,323,178	9,766,805	9,183,685	2,450,245	2,450,245	2,400,245	26,251,225
Park Improvements	456,039	297,244	-	200,000	953,283	1,031,000	-	-	-	-	1,031,000
Public Safety	154,817	-	-	-	154,817	-	-	-	-	-	-
Library	-	-	-	-	-	-	-	-	-	-	-
Recreation	-	-	-	-	-	-	-	-	-	-	-
Utility Improvements	8,974,568	2,585,882	561,155	(467,174)	11,654,431	10,325,575	6,474,857	1,920,198	1,135,502	1,435,502	21,291,634
Leasehold Improvements	540,983	165,000	-	-	705,983	2,133,440	1,066,560	-	-	-	3,200,000
Other	-	225,000	-	-	225,000	-	50,000	50,000	50,000	50,000	200,000
Total Uses	23,297,302	11,008,264	561,155	(440,582)	34,426,139	25,741,464	18,678,217	5,315,443	4,530,747	4,830,747	59,096,618

**CITY OF ROWLETT
FIVE YEAR FINANCIAL MODEL
GENERAL FUND ONLY**

Multi-year financial models are relatively common in certain private sector industries; however, whereas many cities prepare such models for their capital improvements plan, they do not do so with regard to the operating budget. Even then, many cities do use multi-year models for rate making, such as establishing water and sewer rates but traditionally do not do so for the General Fund budget. For Fiscal Years 2011-2015, staff has put a lot of work into our first five year financial model for the General Fund as part of an overall effort to build sustainability into our planning.

The purpose of this tool is not necessarily as a “predictor” of the future although it has some value toward that end. However, the real strength of this tool is its ability to “model” change and to highlight the impact of that change over time. For example, if total wages for the General Fund were \$20.0 million and the City wanted to consider a raise that would cost \$0.5 million in year one, the cumulative effect of that change would be to increase expenditures \$2.5 million over five years. If there were no new sources of revenues or no anticipated revenue increases to meet this impact, then it would have the effect of reducing reserves by \$2.5 million as illustrated in this hypothetical example:

	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
	In millions				
Total Fund Expenditures w/o wage increase	\$30.0	\$30.0	\$30.0	\$30.0	\$30.0
End Reserves each Year	\$3.0	\$3.0	\$3.0	\$3.0	\$3.0
% Total	10%	10%	10%	10%	10%
Total Fund Expenditures w/wage increase	\$30.5	\$31.0	\$31.5	\$32.0	\$32.5
End Reserves each Year	\$2.5	\$2.0	\$1.5	\$1.0	\$0.5
% Total	8.2%	6.5%	4.8%	3.1%	1.5%

The value provided by using this tool tells us is that the change implemented in FY 2011 is not sustainable. This in and of itself doesn’t mean that it is not the right answer and that you shouldn’t do it. However, what it does do is highlight the challenge the organization has to make adjustments over the next few years to absorb the increase, by either raising revenues or decreasing other expenditures.

Since anything longer than a year takes a crystal ball to forecast and given the ongoing uncertainties in the economy, multi-year financial models are based on assumptions. Those assumptions are critical because they set the tone for future changes in the model.

The assumptions outlined in the General Fund model are as follows:

- Assumes that \$1.3 million recommended to be transferred to the Innovation and Bridge Fund in FY 2010 is approved, thus reducing the beginning reserves in FY 2011.
- Taxable assessed value will decline another 1% in FY 2012 and remain flat thru FY 2015.
- Sales taxes decline slightly in FY 2011, compared to actual projected collections for FY 2010, remain flat in FY 2012, and begin to climb 1%-2% annually thereafter.
- The net 7.25 fte's eliminated in FY 2011 are permanent, with savings continuing thru FY 2015; however, the funding eliminated for the Deputy Fire Marshal is restored in FY 2012.
- No raises FY 2011 thru FY 2015.
- Retirement benefit costs are reduced in FY 2012 and remain flat thereafter.
- Employee health benefit costs increase 10% in FY 2011 and 7% annually thereafter.
- Existing cost containment measures keep supplies and purchased services at or below inflation, approximately 2%-3%.
- Beginning in FY 2012, the operating budget has 6 police cars and leases for 4 fire trucks and 3 ambulances built in every year.
- Beginning in FY 2013, the General Fund begins to implement a strategy to wean itself off of Utility Fund transfers to Cash CIP at \$250k-\$300k per year.
- Beginning in FY 2013, the lease payments on technology financed in the Innovation and Bridge Fund has been added.
- No inflationary effects are included.

Each year, this model can be updated based on new facts or projections to remodel future changes.

CITY OF ROWLETT
GENERAL FUND - MULTI YEAR MODEL*
FOR FISCAL YEARS 2009-2015

	9/30/2007	9/30/2008	9/30/2009	9/30/2010	9/30/2010	9/30/2011	9/30/2012	9/30/2013	9/30/2014	9/30/2015
	AUDIT	AUDIT	AUDIT	Adopted	Projected	Projected	Projected	Projected	Projected	Projected
Beginning Reserves	\$ 2,939,277	\$ 2,749,353	\$ 3,154,967	\$ 5,043,395	\$ 5,043,395	\$ 5,069,848	\$ 5,069,506	\$ 4,885,724	\$ 4,286,138	\$ 4,208,070
RESOURCES										
External Revenues:										
Total taxes	\$ 21,443,127	\$ 21,437,338	\$ 22,169,496	\$ 21,779,365	\$ 22,719,084	\$ 21,527,355	\$ 21,304,062	\$ 21,360,886	\$ 21,476,253	\$ 21,593,922
Total franchise fees	3,393,875	3,018,734	2,999,281	2,738,254	2,892,373	2,911,230	2,930,276	2,968,748	3,037,678	3,108,474
Total licenses & permits	554,580	551,851	473,436	443,184	426,770	426,770	434,552	442,723	462,594	484,208
Total fees & charges	2,375,095	2,308,424	2,276,185	2,561,145	2,162,984	2,209,375	2,214,575	2,214,575	2,236,721	2,259,088
Total fines & forfeitures	1,988,846	1,547,411	1,705,405	1,507,006	1,854,445	1,507,006	1,507,006	1,379,561	1,379,561	1,379,561
Total Intergovernmental	572,723	503,994	362,387	197,987	197,987	199,967	201,967	206,006	212,186	218,552
Total Other	647,560	625,341	863,616	526,496	538,111	534,854	535,244	535,639	541,393	547,213
Total External Revenues	30,975,805	29,993,093	30,849,805	29,753,437	30,791,754	29,316,557	29,127,682	29,108,138	29,346,386	29,591,017
Internal Revenues:										
Transfers from other funds	4,713,348	5,024,173	5,468,593	4,372,178	4,372,178	4,479,845	4,534,209	4,594,401	4,657,030	4,722,138
Total Resources:	\$ 35,689,153	\$ 35,017,266	\$ 36,318,398	\$ 34,125,615	\$ 35,163,932	\$ 33,796,402	\$ 33,661,891	\$ 33,702,539	\$ 34,003,416	\$ 34,313,155
Percent Change	n/a	-1.9%	3.7%	n/a	-3.2%	-3.9%	-0.4%	0.1%	0.9%	0.9%
USES										
External Expenditures										
Total salaries & benefits	\$ 23,438,908	\$ 22,344,856	\$ 23,150,899	\$ 23,384,927	\$ 23,027,773	\$ 23,114,972	\$ 23,169,538	\$ 23,483,332	\$ 23,700,542	\$ 23,931,444
Total supplies	1,864,884	1,577,547	1,560,229	1,740,353	1,364,673	1,690,650	1,679,205	1,679,205	1,695,997	1,712,957
Total purchased services	5,596,949	4,893,265	5,970,183	6,402,240	5,825,777	6,382,299	6,164,764	6,088,819	5,358,305	5,016,717
Total capital outlay	300,407	228,282	381,582	39,000	117,973	162,242	272,000	250,000	250,000	250,000
Total other	4,495,431	3,228,818	1,509,583	1,230,843	2,065,144	1,405,427	1,396,550	1,408,225	1,434,098	1,460,466
Total External Expenditures	35,696,578	32,262,768	32,572,486	32,797,363	32,401,340	32,755,590	32,682,057	32,909,582	32,438,942	32,371,584
Internal Expenditures:										
Total Internal Expenditures	182,500	2,348,884	1,857,484	1,040,027	2,736,139	1,041,154	1,163,616	1,392,543	1,642,543	1,942,543
Total Uses:	\$ 35,879,077	\$ 34,611,652	\$ 34,429,970	\$ 33,837,390	\$ 35,137,479	\$ 33,796,744	\$ 33,845,673	\$ 34,302,125	\$ 34,081,485	\$ 34,314,127
Percent Change	n/a	-3.5%	-0.5%	n/a	2.1%	-3.8%	0.1%	1.3%	-0.6%	0.7%
Ending Reserves	\$ 2,749,353	\$ 3,154,967	\$ 5,043,395	\$ 5,331,620	\$ 5,069,848	\$ 5,069,506	\$ 4,885,724	\$ 4,286,138	\$ 4,208,070	\$ 4,207,099
Percent of Reserves	7.7%	9.8%	15.5%	16.3%	15.6%	15.5%	15.0%	13.0%	13.0%	13.0%
No. of Days Reserves	28	36	57	59	57	56	55	48	47	47
Balance that must be made up by add'l revenues or cuts to maintain required reserve.						\$ -	\$ 350,000	\$ 725,000	\$ 1,575,000	\$ 2,050,000

Key Assumptions:

Assumes that \$1.3 million recommended to be transferred to the Innovation and Bridge Fund in FY 2010 is approved, thus reducing the beginning reserves in FY 2011.

Taxable Assessed Value will decline another 1% in FY 2012 and remain flat thru FY 2015.

Sales taxes decline in FY 2011, remain flat in FY 2012, and begin to climb 1%-2% annually thereafter.

The net 7.25 fire's eliminated in FY 2011 are permanent, with savings continuing thru FY 2015; however, the funding for the Deputy Fire Marshal is restored in FY 2012.

No raises FY 2011 thru FY 2015.

Retirement benefit costs are reduced in FY 2012 and remain flat thereafter.

Employee health benefit costs increase 10% in FY 2011 and 7% annually thereafter.

Existing cost containment measures keep supplies and purchased services at or below inflation, approximately 2%-3%.

Beginning in FY 2012, operating budget has 6 police cars and leases for 4 fire trucks and 3 ambulances built in every year.

Beginning in FY 2013, the GF implements a strategy to wear itself off of UF transfers to Cash CIP at \$250k-\$300k per year.

Beginning in FY 2013, the lease payments on technology financed in the Innovation and Bridge Fund has been added.

No inflationary effects are included.

*The multi year model provides for only current levels of service and committed financial obligations absent all additional sustainability components including, but not limited to, fleet replacement, facility renovation & maintenance, and park amenities & maintenance.

Rowlett

T E X A S

CITY OF ROWLETT																	Fleet Plan 1
PROJECTED FLEET REPLACEMENT SCHEDULE																	
							Cash	Leasing	Lpurchase	iRate =	5.00%	End lease val	65.00%				
Unit # (Dept)	Dept Name	Year	Make	Model	Vehicle Description	Recommended Replacement	FYE 10	FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18	FYE 19	FYE 20
12-361	Animal Control	1998	Chevrolet	C1500	1/2 ton P/U	Ford Ranger		\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
12-362	Animal Control	1999	Ford	F-250	3/4 ton P/U	Ford Ranger + new animal box		\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004
12-363	Animal Control	2002	Ford	F-250	3/4 ton P/U	Ford Ranger + new animal box		\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004	\$4,004
							\$0	\$10,698	\$10,698	\$10,698	\$10,698	\$10,698	\$10,698	\$10,698	\$10,698	\$10,698	\$10,698
340	Building	2002	Ford	F-250	3/4 ton P/U	Ford Ranger		\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
342	Building	2000	Ford	F-150	1/2 ton P/U	Ford Ranger		\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
346	Building	2007	Ford	F-150	1/2 ton P/U	Ford Ranger			\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
							\$0	\$5,380	\$8,070	\$8,070	\$8,070	\$8,070	\$8,070	\$8,070	\$8,070	\$8,070	\$8,070
07-55	Building	2007	Ford	E-150	1/2 ton VAN	Ranger Extended cab				\$3,396	\$3,396	\$3,396	\$3,396	\$3,396	\$3,396	\$3,396	\$3,396
07-56	Building	2007	Ford	E-150	1/2 ton VAN	Ranger Extended cab				\$3,396	\$3,396	\$3,396	\$3,396	\$3,396	\$3,396	\$3,396	\$3,396
							\$0	\$0	\$0	\$6,793	\$6,793	\$6,793	\$6,793	\$6,793	\$6,793	\$6,793	\$6,793
23-02	Code Enforcement	2000	Ford	F-150	1/2 ton P/U	Ford Ranger			\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
23-04	Health Services	2006	Ford	F-150	1/2 ton P/U	Ford Ranger			\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
23-05	Code Enforcement	1997	Ford	F-150	1/2 ton P/U	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
23-06	Code Enforcement	2001	Ford	F-150	1/2 ton P/U	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
T32-02	Code Enforcement	2001	Ford	F-150	1/2 ton P/U	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
							\$0	\$9,843	\$15,222	\$15,222	\$15,222	\$15,222	\$15,222	\$15,222	\$15,222	\$15,222	\$15,222
70-01	Meters	2009	Ford	F-150	1/2 ton P/U	Ford Ranger			\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
70-02	Meters	2002	Ford	F-250	3/4 ton P/U	Ford Ranger			\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
70-03	Meters	2004	Ford	F-250	3/4 ton P/U	Ford Ranger			\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
70-04	Meters	2003	Ford	F-250	3/4 ton P/U	Ford Ranger			\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
							\$0	\$0	\$10,760	\$10,760	\$10,760	\$10,760	\$10,760	\$10,760	\$10,760	\$10,760	\$10,760
64-01	Drainage Utility	2004	Ford	F-350 XL50	1 ton P/U					\$5,711	\$5,711	\$5,711	\$5,711	\$5,711	\$5,711	\$5,711	\$5,711
64-21	Drainage Utility	2003	Mack	Granite	Dump Truck						\$19,520	\$19,520	\$19,520	\$19,520	\$19,520	\$19,520	\$19,520
64-31	Drainage Utility	2003	Gradal	XL3100	2003 Gradal Excavator						\$34,967	\$34,967	\$34,967	\$34,967	\$34,967	\$34,967	\$34,967
							\$0	\$0	\$0	\$5,711	\$60,198	\$60,198	\$60,198	\$60,198	\$60,198	\$60,198	\$60,198
49-00	Engineering	1997	Chevrolet	4x4	1/2 ton P/U	Ford Ranger 4x4 extended cab				\$3,396	\$3,396	\$3,396	\$3,396	\$3,396	\$3,396	\$3,396	\$3,396
49-01	Engineering	2002	Chevrolet	Blazer	SUV 4x4	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
49-02	Engineering	2002	Ford	F-250	3/4 ton P/U	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
49-03	Engineering	1997	Ford	F-150	1/2 ton P/U	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
49-05	Engineering	2002	Ford	F-250	3/4 ton P/U	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
							\$0	\$13,124	\$13,124	\$16,520	\$16,520	\$16,520	\$16,520	\$16,520	\$16,520	\$16,520	\$16,520
100	Fire	1955	G.M.C.	General	Parade engine												
103	E-1	Fire	1997	Hush	E-1	Pumper	E-1	\$438,487	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060
114	E-3	Fire	2006	Hush	E-1	Engine	E-3		\$60,671	\$60,671	\$60,671	\$60,671	\$60,671	\$60,671	\$66,602	\$66,602	\$66,602
104	RE-	Fire	1998	Freightliner	E-1	Engine	RE-	\$438,487	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060	\$50,060
101	RE-	Fire	1993	Hush	E-1	Engine	RE-		\$85,749	\$85,749	\$66,602	\$66,602	\$66,602	\$66,602	\$66,602	\$66,602	\$66,602
105	Fire	1997	Ford	F-350	Booster truck, 1-ton /	remount on to unit 202				\$4,556	\$4,556	\$4,556	\$4,556	\$4,556	\$4,556	\$4,556	\$4,556
113	M-1	Fire	2005	Ford	F-350	Ambulance /	M-1		\$11,087	\$11,087	\$11,087	\$11,087	\$11,087	\$17,127	\$17,127	\$17,127	\$17,127
110	R M-	Fire	2002	Ford	F-350	Ambulance /	M-3		\$11,087	\$11,087	\$11,087	\$11,087	\$11,087	\$17,127	\$17,127	\$17,127	\$17,127
New M-2	Fire	2009	Dodge	3500	Ambulance				\$27,215	\$0	\$0	\$28,118	\$28,118	\$28,118	\$28,118	\$28,118	\$22,571
New M-3	Fire	2009	Dodge	3500	Ambulance				\$27,215	\$0	\$0	\$28,118	\$28,118	\$28,118	\$28,118	\$28,118	\$22,571
203	Fire	2004	Ford	F-350	1 ton P/U	use as Chassis for remounted brush truck				\$4,824	\$4,824	\$4,824	\$4,824	\$4,824	\$4,824	\$4,824	\$4,824
204	Fire	2004	Chevrolet	Suburban	Command Unit					\$5,156	\$5,156	\$5,156	\$5,156	\$5,156	\$5,156	\$5,156	\$5,156
206	Fire	1999	Zodiac	MK2-GR	Rescue Boat				\$16,999								\$16,999
213	Fire	2007	Pump	P700	Foam apparatus W /						\$9,000						
205	Fire	2005	Ranger 6X6	205	Off road apparatus W/						\$12,000						
Station 1	Fire	2004	Generac	6029310100	Generator	10 year					\$5,016	\$5,016	\$5,016	\$5,016	\$5,016	\$5,016	\$5,016
Station 2	Fire	2010	Kohler		Generator	10 year											\$5,016
Station 3	Fire	2007	Caterpillar	G80F3	Generator	10 year								\$5,016	\$5,016	\$5,016	\$5,016
Station 4	Fire	2004	Caterpillar	G80F3	Generator	10 year						\$5,016	\$5,016	\$5,016	\$5,016	\$5,016	\$5,016
E1* 108-	Fire	1997	Amkus	B104SLH	Jaws Of Life					\$28,000							
E2* 111-	Fire	2002	Amkus	B104SLH	Jaws Of Life							\$28,000					

CITY OF ROWLETT																	
PROJECTED FLEET REPLACEMENT SCHEDULE																	
							Cash	Leasing	Purchase	iRate =	5.00%	End lease val	65.00%	Fleet Plan 2			
Unit # (Dept)	Dept Name	Year	Make	Model	Vehicle Description	Recommended Replacement	FYE 10	FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18	FYE 19	FYE 20
E3* 114-	Fire	2006	Amkus	B104SLH	Jaws Of Life											\$28,000	
E4* 112-	Fire	2004	Amkus	B104SLH	Jaws Of Life										\$28,000		
901	Fire Marshall	2007	Dodge	Durango	SUV	Dodge Nitro							\$22,340				
902	Fire Marshall	2007	Dodge	Durango	SUV	Dodge Nitro							\$22,340				
							\$876,974	\$323,144	\$295,093	\$292,103	\$346,356	\$358,372	\$387,133	\$353,400	\$381,400	\$370,305	\$364,320
E.G. 6	I.T. Dept	2005	Caterpillar	G60F3	Generator	10 year							\$6,432	\$6,432	\$6,432	\$6,432	\$6,432
							\$0	\$0	\$0	\$0	\$0	\$0	\$6,432	\$6,432	\$6,432	\$6,432	\$6,432
42-03	Parks	2003	Ford	F-250	3/4 ton P/U				\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
42-07	Parks	2003	Ford	F-250 SD	3/4 ton P/U				\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
42-08	Parks	2001	Ford	F-250 SD	3/4 ton P/U			\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
42-10	Parks	1995	International		Dump Truck	Possibly Trade in/ Replace w/F-450		\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786
42-12	Parks	2003	Ford	F-250 SD	3/4 ton P/U			\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
42-15	Parks	2006	Ford	F-250	3/4 ton P/U							\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
42-16	Parks	2006	Ford	F-250	3/4 ton P/U							\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
42-17	Parks	2006	Ford	F-250	3/4 ton P/U							\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
42-18	Parks	2006	Ford	F-250	3/4 ton P/U							\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
42-19	Parks	2006	Ford	F-250	3/4 ton P/U							\$4,867	\$4,867	\$4,867	\$4,867	\$4,867	\$4,867
42-22	Parks	2000	Turfco	FD12	Metermatic 3 top dresser			\$7,999									
42-24	Parks	1995	Jacobsen	GXJ-810	Utility vehicle			\$7,450									
42-26	Parks	2003	John Deere	BA72	Bobcat Sweeper								\$8,000				
42-31	Parks	2000	Terramite	T5C	Terramite			\$8,750									
42-33	Parks	2001	Hustler	4600	3 deck riding Mower	Toro 72"		\$9,399						\$9,399			
42-34	Parks	1990	Ford	1920	Tractor			\$8,039	\$8,039	\$8,039	\$8,039	\$8,039	\$8,039	\$8,039	\$8,039	\$8,039	\$8,039
42-35	Parks	2002	Kubota	L4300F	Tractor					\$18,500							
42-37	Parks	2002	John Deere	250	Skid Steer				\$4,288	\$4,288	\$4,288	\$4,288	\$4,288	\$4,288	\$4,288	\$4,288	\$4,288
42-38	Parks	2003	New Holland	TL80	Tractor					\$3,350	\$3,350	\$3,350	\$3,350	\$3,350	\$3,350	\$3,350	\$3,350
42-39	Parks	2000	Toro	30177	44" Mower Deck	Toro 72"		\$9,399						\$9,399			
42-40	Parks	2000	Toro	30177	44" Mower Deck	Toro 72"		\$9,399						\$9,399			
42-48	Parks	2002	Polaris	Magnum	ATV	Utility Cart		\$7,210						\$7,210			
42-49	Parks	2003	Polaris	Sportsman	ATV	Utility Cart		\$7,210						\$7,210			
42-73	Parks	1998	Vermeer	BC 1250A	Chipper					\$17,799							
42-81	Parks	2003	Hustler	Super Z	72" Mower /	Toro 72"			\$9,399								\$9,399
42-82	Parks	1995	Ford	665D	Backhoe/Loader	Trade in on Wheel Loader	-\$6,100										
42-86	Parks	2004	Aera-Vator	AE-80	Aeroator						\$7,926						
42-87	Parks	2004	Turf Tiger	2500TS	Top Dresser						\$14,637						
42-88	Parks	2004	Lely	H-1250	3 Point Spreader						\$6,874						
42-89	Parks	2005	Hustler	Super Z	Riding Mower	Toro 72"		\$9,399					\$9,399				
42-104	Parks	2006	Toro	4500D	Grounds Keeper				\$10,471	\$10,471	\$10,471	\$10,471	\$10,471	\$10,471	\$10,471	\$10,471	\$10,471
42-105	Parks	2006	Rhino	CY72	Brush Hog							\$8,000					
42-106	Parks	2006	Aerway	VGH3-75-157	Turf Aerator							\$5,475					
42-121	Parks	2007	Kromer AFM	B200HP	Athletic Field Maintainer							\$4,400	\$4,400	\$4,400	\$4,400	\$4,400	\$4,400
							-\$6,100	\$99,774	\$57,451	\$69,902	\$98,638	\$88,137	\$103,011	\$122,754	\$80,137	\$80,137	\$89,536
530	Police	2005	Ford	Crown Vic	Sedan, Patrol SRO	Ford Fusion			\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
531	Police	2005	Ford	Crown Vic	Sedan, Patrol SRO	Ford Fusion			\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
532	Police	2005	Ford	Crown Vic	Sedan, Patrol SRO	Ford Fusion			\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
535	Police	2005	Ford	Crown Vic	Sedan, Patrol SRO	Ford Fusion			\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
622	Police	2006	Ford	Crown Vic	Sedan, Patrol SRO	Ford Fusion			\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
710	Police	2007	Dodge	Charger	Sedan, Patrol Traffic				\$32,388			\$47,271		\$42,104			
711	Police	2007	Dodge	Charger	Sedan, Patrol		\$30,000			\$44,171			\$32,580			\$57,422	
712	Police	2007	Dodge	Charger	Sedan, Patrol		\$30,000			\$44,171			\$32,580			\$57,422	
713	Police	2007	Dodge	Charger	Sedan, Patrol		\$30,000			\$44,171			\$32,580			\$57,422	
714	Police	2007	Dodge	Charger	Sedan, Patrol			\$32,580			\$47,271			\$42,354			\$61,452
716	Police	2007	Dodge	Charger	Sedan, Patrol		\$30,000			\$44,171			\$32,580			\$57,422	
717	Police	2007	Dodge	Charger	Sedan, Patrol				\$32,388			\$47,271		\$42,104			

CITY OF ROWLETT																	Fleet Plan 3
PROJECTED FLEET REPLACEMENT SCHEDULE																	
Unit # (Dept)	Dept Name	Year	Make	Model	Vehicle Description	Recommended Replacement	Cash	Leasing	Lpurchase	iRate =	5.00%	End lease val	65.00%				
							FYE 10	FYE 11	FYE 12	FYE 13	FYE 14	FYE 15	FYE 16	FYE 17	FYE 18	FYE 19	FYE 20
718	Police	2007	Dodge	Charger	Sedan, Patrol			\$32,580			\$47,271		\$42,354				\$61,452
801	Police	2008	Ford	Crown Vic	Sedan, Patrol			\$42,126			\$35,931		\$54,764				\$46,710
802	Police	2008	Dodge	Charger	Sedan, Patrol			\$35,205			\$44,646		\$45,767				\$58,040
901	Police	2009	Dodge	Charger	Sedan, Patrol			\$33,936			\$44,646		\$44,117				\$58,040
902	Police	2009	Dodge	Charger	Sedan, Patrol			\$33,936			\$44,646		\$44,117				\$58,040
903	Police	2009	Dodge	Charger	Sedan, Patrol				\$33,936			\$44,646		\$44,117			
904	Police	2009	Dodge	Charger	Sedan, Patrol				\$33,936			\$44,646		\$44,117			
905	Police	2009	Dodge	Charger	Sedan, Patrol				\$33,936			\$44,646		\$44,117			
906	Police	2009	Dodge	Charger	Sedan, Patrol					\$32,361			\$47,271			\$42,069	
907	Police	2009	Dodge	Charger	Sedan, Patrol				\$31,311			\$47,271		\$40,704			
M-1	MARSHAL	2006	Ford	Crown Vic	Sedan, Patrol						\$32,580						
701	Police	2007	Harley Davidson	Motorcycle	Traffic				\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092
702	Police	2007	Harley Davidson	Motorcycle	Traffic				\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092
703	Police	2007	Harley Davidson	Motorcycle	Traffic				\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092
704	Police	2007	Harley Davidson	Motorcycle	Traffic				\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092	\$4,092
C-001	Police	1998	Chevrolet	Monte Carlo	Sedan	Ford Fusion			\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
C-003	Police	1998	Ford	Mustang	98 Ford Mustang	Ford Fusion			\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
C-004	Police	2002	Chevrolet	Impala	Sedan	Ford Fusion			\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
C-005	Police	1997	Ford	Taurus	Sedan	Ford Escape		\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148
C-006	Police	2002	Chevrolet	Impala	Sedan	Ford Escape		\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148
C-007	Police	2001	Dodge	Intrepid	Sedan	Ford Escape		\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148
C-108	Police	1997	Ford	F-350	Ambulance / Crime Scen	Old Ambulance.											
C-024	Police	2005	Chevrolet	Tahoe	1/2 ton SEIZED UNIT												
C-041	Police	2004	Dodge	Pick-up	1/2 ton P/U	Ford Escape		\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148	\$5,148
C-641 /	Police	2002	Chevrolet	Silverado	1500 SEIZED UNIT												
C-125	Police	2005	Ford	Taurus	Sedan	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
C-451	Police	2005	Ford	Pick-up	1/2 ton P/U	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
C-603	Police	2003	G.M.C.	Yukon	1/2 ton SEIZED UNIT												
C-708	Police	2006	Ford	500	Sedan	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
C-800 /	Police	1999	Ford	Pick-up	F-250 SEIZED UNIT												
S-000	Police	2006	Chevrolet	Van	1/2 ton	SWAT					\$6,254	\$6,254	\$6,254	\$6,254	\$6,254	\$6,254	\$6,254
S-001	Police	2008	G.M.C.	BOX	C5500	SWAT							\$21,438	\$21,438	\$21,438	\$21,438	\$21,438
412	Police	2004	Ford	Crown Vic	Support Services	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
415	Police	2004	Ford	Crown Vic	Support Services	Ford Fusion		\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281	\$3,281
P.D. E.G.	Police	2005	Kohler	80RZ82	Emergency Gen.							\$6,432	\$6,432	\$6,432	\$6,432	\$6,432	\$6,432
							\$120,000	\$240,797	\$277,505	\$288,655	\$382,856	\$368,047	\$291,326	\$387,207	\$370,998	\$385,493	\$457,469
COM - 1	Police / Fire	2004	Farber		Motorhome				\$23,082	\$23,082	\$23,082	\$23,082	\$23,082	\$23,082	\$23,082	\$23,082	\$23,082
							\$0	\$0	\$23,082	\$23,082	\$23,082	\$23,082	\$23,082	\$23,082	\$23,082	\$23,082	\$23,082
25-00	Street	1999	Chevrolet	C 1500	1/2 ton P/U	Ford Ranger			\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690	\$2,690
25-02	Street	2003	Ford	F-450	1 ton P/U			\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786
25-03	Street	2003	Ford	F-450	1 ton P/U			\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786
25-04	Street	2007	Ford	F-450	1 ton P/U							\$5,786	\$5,786	\$5,786	\$5,786	\$5,786	\$5,786
25-11	Street	2004	Ford	F-350	1 ton P/U				\$4,649	\$4,649	\$4,649	\$4,649	\$4,649	\$4,649	\$4,649	\$4,649	\$4,649
25-12	Street	2004	Honda		Concrete Screed					\$9,300							
25-22	Street	2000	Ford	F-350	1 ton P/U							\$4,649	\$4,649	\$4,649	\$4,649	\$4,649	\$4,649
25-23	Street	1990	Ford	2T	Dump Truck	Trade in	\$124,750	\$18,192	\$18,132	\$18,305	\$18,414	\$18,453	\$18,417	\$18,310	\$16,916	\$16,916	\$16,916
25-24	Street	1987	Mack		Dump Truck	Trade in	\$123,050	\$17,930	\$17,870	\$18,041	\$18,149	\$18,187	\$18,152	\$18,045	\$16,916	\$16,916	\$16,916
25-32	Street	2007	Ford	F-150	1/2 ton P/U							\$19,988					
25-33	Street	2007	International	4300	Pro Patch								\$15,263	\$15,263	\$15,263	\$15,263	\$15,263
25-34	Street	2004	Devar	175	Portable Compressor									\$8,500			
25-39	Street	1990	Ford	445	Loader tractor	trade in on wheel loader	-\$5,800										
	Street	2010	John Deere	444	Wheel loader	new wheel loader	\$158,397	\$19,210	\$19,146	\$19,329	\$19,444	\$19,485	\$19,447	\$19,334	\$0	\$0	\$21,224
25-42	Street	2005	Craftco	SS125	Crack sealer Trailer					\$4,814	\$4,814	\$4,814	\$4,814	\$4,814	\$4,814	\$4,814	\$4,814
25-44	Street	2006	Target	Pro35 III	Concrete Saw						\$6,500						

Rowlett
T E X A S

**CITY OF ROWLETT'S LONG-TERM
BENEFITS STRATEGY IN A
POST-RECESSION, POST HEALTHCARE REFORM ERA**

Proposed health care plan proposals are currently being evaluated by staff and IPS, the City's benefit consultant. Evaluation should be completed by Friday, August 6, 2010. A full presentation will be made by staff regarding healthcare benefits at the August 17th Council meeting.

A summary of the City's long-term benefits strategy in a post-recession, post healthcare reform era will be updated to reflect this plan changes and provided to Council on August 12, 2010 in the Council Agenda Packet for placement in the Health Care Tab of the FY 2011 Budget Book upon completion of current plan evaluations.

A copy of the 5 Year Benefits Strategy and a summary of the impact of national healthcare reform on the City of Rowlett has been included.

CITY OF ROWLETT 5 YEAR BENEFITS STRATEGY

	1st Year (FY 10-11)	2nd Year (FY 11-12)	3rd Year (FY 12-13)	4th Year (FY 13-14)	5th Year (FY 14-15)
Request for Proposal	Implement Benefit Request for Proposal (based on results of Employee Benefit Focus Group Sessions)	Conduct Request for Proposal Process (if needed)	Conduct Request for Proposal Process (if needed)	Conduct Request for Proposal Process (if needed)	Conduct Request for Proposal Process (if needed)
Benefit Design	Implement partial self funding insurance & Cafeteria Benefit Plan	Research and develop strategy to control healthcare costs by providing employees access to outsourced minor incident healthcare, to lower claims being paid by the City and lower co-pays paid by employees (explore local partnerships with Lakepointe, Garland and others). Explore standardizing all benefits to a percentage of employees' salaries (percentage of premium contribution is linked to salary).	Implement results of outsourced minor incident healthcare in accordance to research findings. Explore other offerings and opportunities for benefit enhancements.	Monitor the effectiveness of outsourced minor healthcare. Explore other offerings and opportunities for benefit enhancements.	Monitor the effectiveness of outsourced minor healthcare. Explore other offerings and opportunities for benefit enhancements.
Plan Performance Review	Monitor financial projections against available claims and premium data. Review how members are 'using' the benefit plans to identify trends, the potential impact of plan design changes, and opportunities for cost savings / benefit enhancement.	Continue to monitor financial projections against available claims and premium data. Review how members are 'using' the benefit plans to identify trends, the potential impact of plan design changes, and opportunities for cost savings / benefit enhancement.	Continue to monitor financial projections against available claims and premium data. Review how members are 'using' the benefit plans to identify trends, the potential impact of plan design changes, and opportunities for cost savings / benefit enhancement.	Continue to monitor financial projections against available claims and premium data. Review how members are 'using' the benefit plans to identify trends, the potential impact of plan design changes, and opportunities for cost savings / benefit enhancement.	Continue to monitor financial projections against available claims and premium data. Review how members are 'using' the benefit plans to identify trends, the potential impact of plan design changes, and opportunities for cost savings / benefit enhancement.
Communication/ Transparency	Communicate plan performance issues with staff via employee meetings and employee newsletters'. Take proactive stance to correct issues as needed.	Communicate plan performance issues with staff via employee meetings and employee newsletters. Take proactive stance to correct issues as needed. Conduct employee benefit survey to gauge satisfaction with current benefit design.	Communicate plan performance issues with staff via employee meetings and employee newsletters. Take proactive stance to correct issues as needed.	Communicate plan performance issues with staff via employee meetings and employee newsletters. Take proactive stance to correct issues as needed. Conduct employee benefit survey to gauge satisfaction with current benefit design.	Communicate plan performance issues with staff via employee meetings and employee newsletters. Take proactive stance to correct issues as needed.
Creating a Culture of Health	Educate employees of the purpose & importance of preventative screenings, biometric screenings & health risk assessments. (1st-3rd Quarter) Conduct various 'insurance 101' Sessions with the focus of teaching employees to be educated consumers of healthcare.	Educate employees on the harmful effects of smoking and the benefit of smoking cessation programs (1st-3rd Quarter). Conduct various 'Insurance 101 Sessions' with the focus of teaching employees to be educated consumers of healthcare. Conduct onsite wellness sessions regarding the importance of preventative care.	Educate employees on possible disincentives for failure to change unhealthy behavior. Research various disease management programs and educate employees of the program's benefit. Conduct various wellness campaigns on topics such as Prostate Cancer, Diabetes, Heart Disease, etc.	Implement disease management program. Educate employees of characteristics of a tobacco free workplace. Conduct various 'Insurance 101' Sessions with the focus of teaching employees to be educated consumers of healthcare.	Explore providing incentives to spouses for making healthy lifestyle choices. Conduct various wellness campaigns on topics such as Stress Management, Hypertension, Asthma, etc.
Wellness	Establish a formal wellness committee and develop a comprehensive wellness program, including future incentive strategy. Partner with a Wellness Coordinator and/or provider to assist wellness committee in developing & offering various health/wellness activities. Coordinator will be responsible for onsite activities.	Implement an organizational Biggest Loser competition to address obesity and unhealthy eating habits (includes conducting wellness seminars). Educate staff regarding internal Parks & Recreation activities for increased physical involvement to address obesity and need for increased fitness levels (walking programs, athletic leagues, etc.).	Identify disincentives for failure to change unhealthy behavior. Explore weight loss programs to address obesity such as Weight Watchers @ Work. Implement smaller fitness/wellness challenges such as 'Fit Fitness Competitions.	Implement disincentives for failure to change unhealthy behavior. Acquire fitness equipment for placement at various City locations. Implement an organizational fitness competition. Reevaluate partnership with Wellness Coordinator.	Evaluate success wellness program, incentives and the impact of disincentives on plan performance and impacted population. Explore implementing a tobacco free workplace, which includes prohibition of tobacco products on City property and prohibition of hiring tobacco users.
Health Risk Management	Conduct an onsite health fair & explore offering mobile preventative screenings. Develop incentives for completion of biometric screenings & health risk assessments. Conduct onsite biometric screenings & online health risk assessments to establish baseline data. (4th quarter)	Conduct an on-site a wellness based health fair with preventative health screenings and physicians onsite to review results with health coaching with participation incentives. Conduct onsite biometric screenings & online health risk assessments to measure against previous year's data (celebrate success &/or reframe wellness strategy if needed).	Conduct an on-site a wellness based health fair with preventative health screenings and physicians onsite to review results with health coaching with participation incentives. Conduct onsite biometric screenings & online health risk assessments to measure against previous year's data (celebrate success &/or reframe wellness strategy if needed).	Conduct an on-site a wellness based health fair with preventative health screenings and physicians onsite to review results with health coaching with participation incentives. Conduct onsite biometric screenings & online health risk assessments to measure against previous year's data (celebrate success &/or reframe wellness strategy if needed).	Conduct an on-site a wellness based health fair with preventative health screenings and physicians onsite to review results with health coaching with participation incentives. Conduct onsite biometric screenings & online health risk assessments to measure against previous year's data (celebrate success &/or reframe wellness strategy if needed).

**ANALYSIS OF THE IMPACT OF THE
NATIONAL HEALTHCARE REFORM BILL
ON THE CITY OF ROWLETT**

	National Healthcare Reform Bill	City of Rowlett (Current)	City of Rowlett (Future)
2011: Age for Dependent Children to be Covered (Effective Sept. 23, 2010)	26	25* *Some insurance companies are accelerating this provision and allowing 25 year olds to stay on plans due to upcoming age change requirement.	26
Catastrophic Coverage Limits Children with pre-existing conditions	No limits No longer limit or deny coverage	\$1,000,000 lifetime maximum Newborn children or children adopted before the age of 18 are excluded from pre-existing condition if they are covered under the policy within 31 days from birth and/or adoption.	No limits Will be banned from limiting or denying coverage based on pre-existing conditions
Check-ups and Preventative Care	New plans must provide 100% Coverage with No co-pays; Old plans must comply by 2018	100% preventative (in-network) applies to HRA and HSA Copay applies to Buy- Up	100% preventative
10% excise tax on Indoor Tanning Services	Effective 7/1/2010	N/A	N/A
Excise Tax for withdrawing funds from a Health Savings Account for non-medical expenses	Increase from 10% to 20%	10% Excise Tax Applies	20% Excise Tax Applies
Non-cancellation of coverage due to illness	Insurers can't cancel coverage because of illness	N/A	N/A
Appeals process for Coverage & Claims	New plans must implement an appeals process for coverage determination and claims Must have both internal and external appeal rights.	State law requires 3 levels of appeals. Currently appeals are submitted to & processed by Humana	Under partial self funding, we will still have to have 3 levels of appeals. Appeals would be submitted to & processed by healthcare TPA. 3 rd level of review will be 'heard' by City Manager, Human Resources Manager & Benefits Consultant

2012:				
Reporting Value of Healthcare Benefits on Employee W-2's	Effective for Calendar Year 2011	N/A	Payroll/Accounting is researching.	
Comparative effectiveness research fee paid by insurers and self-insured plans	Effective plan year ending after September 30, 2012 (\$2 per covered life; \$1 in first year)	N/A	We will have to pay \$2 per covered life	
2013:				
New Medicare Taxes	Tax individuals who earn more than \$200,000 per year	N/A	N/A	
Increase in Tax on Wages	Taxes on wages would increase from 1.45% to 2.35%	N/A	Payroll/Accounting is researching.	
Equality regarding premiums	Insurers will be barred from charging different premiums based on gender	N/A	N/A	
2014:				
Waiting Period to Receive Health Insurance Benefits	Not longer than 90 days	Eligible after 30 days	Eligible after 30 days	
Pre-existing conditions	Insurers will be banned from limiting or denying coverage based on pre-existing conditions	Currently have pre-existing limitations. Important to note, all pre-existing conditions will not be applied if individual had 12 months of creditable coverage.	We will be banned from limiting or denying coverage based on pre-existing conditions	
Creation of exchanges (state-based purchasing pools) for individuals w/o employer-provided healthcare	Exchanges would offer purchasing power of large corporations. Insurance industry will be required to pay annual fee to help pay for exchanges	Unknown	Unknown	
Requirement to have healthcare coverage	There will be a fine for not carrying insurance of some sort	N/A	N/A	
Requirement to provide healthcare coverage to employees	Employers with >50 employees who work 30 or more hours must provide affordable coverage if 1 or more their employees participates in an insurance exchange & receives tax credits. Failure to provide insurance coverage could lead to a fine up to \$2,000 Per Covered Employee.	N/A	N/A	

2015:				
No additional changes				
2016:				
Increase in Penalty for not purchasing healthcare coverage	Penalty for not having coverage will rise to \$695 minimum or 2.5% of taxable income, whichever is greater. (Exemptions for low-income persons)	N/A	N/A	
2017:				
Participation in State Insurance Exchanges	Businesses will 100 or more employees will be allowed to participate in State Insurance Exchanges, if state allows	N/A	N/A	Will need to evaluate options at that time
2018:				
Excise Tax on High-Cost Insurance Plans	Taxed on high-cost insurance plans above the threshold of \$10,200 for individuals and \$27,500 for families.	N/A	N/A	Will need to evaluate plan offerings at that time